## The UC Santa Cruz Budget A Bird's Eye View

Office of Planning and Budget
J anuary 2004

January 2004
We are pleased to provide you with an overview of the campus's 2003-04 budget. This document can be accessed over the web at http://planning.ucsc.edu/budget/reports/profile2004.pdf.

Over the last three years the campus has had its general fund budget reduced by over $\$ 17$ million due to cut backs prompted by the State's fiscal crisis. The impact of these cuts has been uneven across campus with over $\$ 12$ million of the cuts targeted in specific areas such as research, outreach, public service, and student services. This has been compounded by the lack of funding for specific areas of the operation, such as deferred maintenance and ongoing maintenance, as well as funding for salary increases and increases in the cost of health benefits. To some extent, the campus has been able to protect the core instructional and research programs because of increased funding from the growth in faculty contract and grant revenues, the state provided support for enrollment growth, Regental approval of a $30 \%$ increase in the educational fee paid by all UC students, and growth in private giving. All of these factors have helped the campus manage through these last few years.

As the state faces a nearly $\$ 30$ billion deficit (voters will be asked in March to approve a $\$ 15$ billion general obligation measure, Proposition 57, to help address this deficit), the governor has proposed a series of mid-year budget cuts including an undesignated cut of $\$ 15.7$ million and elimination of all outreach programs. The Governor's 2004-05 Budget includes further-and significant-reductions for UC.

Student demand is at an all time high, with applications increasing for next year by 8.5\% over 2003-04. To position ourselves for the future, the campus continues to place a high priority on growing its graduate programs and developing its research and centers of excellence. Under the stewardship of Vice Chancellor Vani and Vice Provost Merkley we are implementing changes in our business and technology operations, with an eye towards savings and building capacity. In preparing for 2004-05, we look to the UC Regents for system wide direction regarding enrollment and fee strategies.

We will work with the Public Information Office to keep you apprised of details as they relate to actions that will affect the University's budget, and urge you to check the campus web page at: http://www.ucsc.edu/news events/budget impact/ for the latest information.

Please contact us at planning@ucsc.edu if you have questions, need additional information at this time, or have suggestions for other data we should include in future updates.

Office of Planning and Budget
Meredith Michaels, Vice Chancellor

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Arts Division
Baskin School of Engineering
Humanities Division
Physical and Biological Sciences Division
Social Sciences Division
University Library
Multi-campus Research Units
University Extension \& Summer Session
Business and Administrative Services
Chancellor and EVC Units
Colleges
Information Technology Systems
Student Affairs
University Relations

## Related Web Links:

- Campus Long-Range Planning (http://planning.ucsc.edu/plans2001/)
- Updates on the University Budget (http://www.ucsc.edu/news events/budget impact/)


## About The University of California, Santa Cruz

Since its inception, UCSC has been dedicated to excellence in undergraduate education, graduate studies, and research. UCSC's 2003-04 enrollment is estimated at 14,480 FTE students (three quarter average), and the campus anticipates growth to 17,215 FTE students by 2010. Enrollment growth will be accommodated in the traditional fall-winter-spring quarters, as well as during the summer and in off-campus venues such as Education Abroad. Currently, about 90 percent of the students are undergraduates enrolled in one or more of UCSC's 49 majors. A campus priority is to increase the proportion of graduate students to about $15 \%$ of the total enrollments within the decade.

UCSC's fall 2003 enrollment was 14,984 students - 13,629 undergraduates ( $97 \%$ of whom are California residents, representing several counties in the state) and 1,355 graduate students. The average ratio of student FTE to faculty FTE was 20.3 to 1 in 200203.

The UCSC main campus consists of 2,000 acres of land overlooking Monterey Bay. Its 543 buildings (including residential facilities) provide 4.6 million gross square feet of space. The campus has research facilities located on Monterey Bay (such as Long Marine Lab and the Monterey Bay Education Science and Technology Center) and provides instruction throughout the Monterey Bay area and in Silicon Valley via UC Santa Cruz Extension. UCSC also manages a University Affiliated Research Center (UARC) under a contract, valued at $\$ 330$ million, with NASA Ames Research Center.

The campus, with more than 10,541 individuals (faculty, staff, and students) employed at some time during 2002-03 (representing an average of 1,376 full-time equivalent academic and 2,524 full-time equivalent non-academic staff) is the largest single employer in Santa Cruz County. In 2002-03, UCSC attracted an estimated $\$ 480$ million from outside the local area and channeled it into the local economy. Using a conservative multiplier to estimate the effect of the spending and re-spending of these dollars, the impact of UCSC on the local economy is projected as $\$ 1$ billion. In addition, UCSC faculty, staff and students contribute approximately one million hours of community service, which represents an economic value of more than $\$ 12$ million to the local economy.

## Facts and Figures

Name: University of California, Santa Cruz

Opened: 1965
Chancellor: M.R.C. Greenwood
Emphasis: A nationally ranked research university committed to excellence in undergraduate and graduate education.

Total number of alumni: 60,000

## Athletics:

NCAA Division III \& NAIA Varsity Teams. (Men's/Women's Teams unless otherwise indicated)

- Basketball
- Cross Country (w only)
- Golf (w only)
- Soccer
- Swimming \& Diving
- Tennis
- Volleyball
- Water Polo

Team Name: Banana Slugs

## Academic Programs:

Undergraduates may pursue 49 majors, 34 minors, and 65 concentrations.

Graduate students pursue majors in 22 masters and 24 PhD. programs. UCSC recently launched a new PhD. program in Bioinformatics, and had its first Masters of Fine Arts program approved in Digital Arts/New Media.

## Major Research Units

- UC Observatories/Lick Observatory
- Center for Justice, Tolerance and Community
- The Institute Marine Sciences;
- The Santa Cruz Institute for Particle Physics;
- The Institute for Geophysics and Planetary Physics;
- Institute for Humanities Research
- The Institute for Quantitative Biomedical Research (QB3);
- The Center for Information Technology Research in the interest of Society (CITRIS)
- Steps Institute for Innovation in Environmental Research
- Santa Cruz Center for International Economics


## Carnegie Classification:

Doctoral/Research Universities-Extensive

Fall 2003 Admission Profile:
(all figures represent the mean)
Freshmen:
GPA: 3.56

| SAT I Verbal: | $\mathbf{5 6 7}$ | SAT I Math | $\mathbf{5 7 5}$ |
| :--- | :--- | :--- | :--- |
| SAT II Writing: | $\mathbf{5 6 2}$ | SAT II Math | $\mathbf{5 8 1}$ |

Transfer Students:
GPA: 3.18
Most popular undergraduate Degrees, 2002-03:

| 1. Psychology | 9. History |
| :--- | :--- |
| 2. Business Mgt. Econ. | 10. Community Studies |
| 3. Literature | 11. Politics |
| 4. Sociology | 12. Mol. Cell. \& Dev. Bio |
| 5. Environmental Studies | 13. Computer Science |
| 6. Film \& Digital Media | 14. Biology |
| 7. Art | 15. American Studies |
| 8. Anthropology | 16. Econ./Applied Econ. |

9. History
10. Politics
11. Mol. Cell. \& Dev. Bio
. Computer Science
12. American Studies
13. Econ./Applied Econ.

## Annual Fees in 2003-04

Undergraduate fees:

CA Residents:
Registration Fees:
Education Fee
Santa Cruz Campus
Health Ins. (waivable)
Total

| $\$$ | 713 |
| :--- | ---: |
| $\$$ | 4,271 |
| $\$$ | 726 |
| $\$$ | 531 |
| $\$$ | 6,241 |

Non Residents:
Registration Fee
Education Fee
\$ 713 analth Cruz Campus Health Ins. (waivable)

## Graduate Fees:

Registration Fees: Education Fee Santa Cruz Campus Health Ins. (waivable) Non resident tuition Ed Fee Differential (non residents only)

## A profile of UC Santa Cruz students

Diversity (undergraduate students)

| African American: | $2 \%$ | Euro-American: | $53 \%$ |
| :--- | :--- | :--- | ---: |
| American Indian: | $1 \%$ | Other minorities: | $2 \%$ |
| Asian American/ |  | Not stated: | $10 \%$ |
| $\quad$ Pacific Islander | $18 \%$ |  |  |
| Chicano/Latino: | $14 \%$ |  |  |

## Graduation \& Retention Rates:

| 4-year Graduation Rate | $49 \%$ |
| :--- | :--- |
| 6-year Graduation Rate | $65 \%$ |
| One-year Retention Rate | $87 \%$ |

Student, Faculty \& Staff Housing:
On Campus (2002-03 3-Qtr. average)

- Undergraduate students 5,556
- Graduate students: 166
- Faculty 125
- Staff 47

Off Campus (Holiday Inn \& University Town Center)

- Undergraduate students 195
- Graduate students
- Staff


## Hometowns of New Undergraduates (Fall 2003)

- San Francisco Bay Area: 33.4\%
- Los Angeles Area/South Coast: 27.3\%
- Monterey Bay Area/Santa Clara Valley: $12.8 \%$
- East Central California: 11.0\%
- San Diego Area:
8.1\%
- Other In State Areas: $\quad$ 4.6\%

Areas

- Out of State:
2.6\%
- Foreign:


## Overall enrollment facts (Fall 2003)

Headcount enrollment for fall 2003: 14,984

- 13,629 undergraduates
- 1,355 graduate students
- 54.8 percent women
- 45.2 percent men


## Economic impact on the local economy

$$
\begin{array}{ll}
\text { Expenditures in } & \text { Economic Impact } \\
\text { Local Economy } & \text { in Local Economy } \\
\mathbf{\$ 4 7 9} \text { million } & \mathbf{\$ 1 , 0 0 8} \text { million }
\end{array}
$$

Community Service:
Community Service Hours: $\mathbf{1 , 0 0 0 , 0 0 0}$ (approximate)
Economic Value to loca
economy:
\$12 million

## UCSC'S OPERATING BUDGET 2003-04 <br> $\$ 407.8$ million



The Primary Expense Categories:

| Academic Salaries (Faculty, Teaching Assistants, and Librarians) | $\$ 74.5$ |
| :--- | ---: |
| Staff Salaries and General Assistance | $\$ 108.8$ |
| Employee Benefits | $\$ 35.9$ |
| Supplies | $\$ 121.0$ |
| Special Outlays (Financial Aid, Library Books, Utilities Extramural Research) | $\$ 107.2$ |
| Less: Recharges | $\underline{-\$ 39.6}$ |
|  | $\$ 407.8$ |

Note: The 2003-04 Estimated Budget reflects changes required by GASB (Governmental Accounting Standards Board). The operating budget includes estimated income from onetime sources such as extramural support, and excludes recharge income.

## Academic Program and Curriculum

At the undergraduate level, UCSC offers three bachelor's degrees: the Bachelor of Arts, Bachelor of Music, and Bachelor of Sciences. Within these degree programs, students may pursue over 49 majors, and 34 minors. They may also apply for 65 concentrations within their majors. At the graduate level, UCSC offers three Master's degrees: Master of Arts, Master of Sciences, and Master of Fine Arts; and a single doctoral degree (Ph.D.). Within these degrees the campus offers 22 masters and 24 doctoral programs.

UC Santa Cruz Instruction \& Research Areas/Programs (2003-04)

## Arts

Art
Film and Digital Media
History of Art and Visual Art and Visual Culture

## Engineering

Computer Science
Computer Engineering
Bioinformatics

## Physical and <br> Biological Sciences

Astronomy/Astrophysics
Chemistry/Biochemistry
Earth Sciences
Ecology \& Evolution Biology
Environmental Toxicology
Health Sciences

Music
Theater Arts
Digital Arts/New Media

Electrical Engineering Information Systems Management

Marine Sciences
Mathematics
Molecular, Cellular, Developmental Biology
Ocean Sciences
Physics
Plant Sciences
Science Communication

Humanities
American Studies
Classical Studies
German Studies
History of Consciousness
History
Italian Studies

## Social Sciences

Anthropology
Applied Economics \& Finance Business Management Economics Community Studies
International Economics
Education
Economics

Language Studies
Linguistics
Literature
Philosophy
Women's Studies

Environmental Studies Global Economics Latin American \& Latino Studies
Legal Studies
Politics
Psychology
Sociology

Undergraduate concentration patterns have remained fairly constant over the years. Here, in descending order, are the declared and proposed majors that were the most popular.

UNDERGRADUATE DECLARED AND PROPOSED MAJORS

|  | 3-QUARTER EQUIVALENT HEADCOUNT* |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| Psychology | 963.5 | 974.3 | 961.8 | 997.4 | 1,075.7 | 1156.3 |
| Business Mgt Economics | 55.7 | 162.2 | 345.2 | 469.2 | 585.2 | 725.0 |
| Literature | 644.5 | 641.3 | 648.7 | 688.2 | 689.5 | 701.6 |
| Biology | 674.3 | 618.7 | 620.6 | 666.3 | 625.8 | 607.8 |
| Art | 472.9 | 470.0 | 474.1 | 496.7 | 539.6 | 549.3 |
| Film \& Digital Media | 240.7 | 300.0 | 372.0 | 447.4 | 495.3 | 540.5 |
| Computer Science | 274.6 | 400.0 | 426.5 | 496.2 | 577.0 | 513.1 |
| Sociology | 292.2 | 269.5 | 261.8 | 278.2 | 353.5 | 437.3 |
| Politics | 242.3 | 245.4 | 252.7 | 261.7 | 336.2 | 389.0 |
| History | 334.6 | 295.0 | 292.0 | 288.7 | 308.3 | 360.7 |
| Anthropology | 289.8 | 294.2 | 272.7 | 243.8 | 264.5 | 329.7 |
| Environmental Studies | 372.3 | 387.8 | 375.8 | 365.7 | 374.0 | 307.2 |
| Marine Biology | 293.3 | 264.7 | 218.0 | 198.2 | 254.3 | 280.2 |
| Computer Engineering | 168.3 | 215.0 | 224.5 | 233.5 | 256.8 | 257.0 |
| Theater Arts | 182.7 | 168.2 | 176.2 | 184.2 | 202.5 | 226.3 |
| Community Studies | 137.0 | 139.7 | 146.7 | 163.7 | 200.3 | 191.4 |
| Legal Studies | 56.0 | 79.7 | 96.3 | 146.7 | 171.2 | 181.8 |
| Mathematics | 117.0 | 122.8 | 122.5 | 132.5 | 166.8 | 155.8 |
| Philosophy | 133.0 | 140.6 | 140.0 | 128.2 | 121.5 | 149.5 |
| Physics | 87.0 | 86.3 | 122.7 | 139.2 | 138.0 | 147.2 |
| Music | 111.0 | 118.0 | 142.7 | 141.5 | 152.2 | 142.8 |
| Biochemistry | 185.0 | 181.8 | 166.8 | 151.3 | 149.2 | 140.5 |
| Information System Mgmt |  | 15.8 | 66.2 | 119.2 | 149.8 | 139.8 |

Undergraduate declared and proposed majors continued...
UNDERGRADUATE DECLARED AND PROPOSED MAJORS

| 3-QUARTER EQUIVALENT HEADCOUNT* |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| Molecular, Cellular \& Dev Bio | 252.0 | 218.7 | 175.2 | 126.8 | 124.2 | 139.8 |
| American Studies | 150.3 | 134.7 | 104.2 | 109.5 | 121.0 | 133.7 |
| Economics | 289.6 | 282.8 | 202.2 | 139.0 | 112.3 | 126.3 |
| Language Studies | 115.7 | 133.5 | 130.2 | 123.6 | 126.5 | 125.3 |
| Earth Sciences | 91.0 | 93.7 | 93.3 | 100.0 | 114.7 | 113.3 |
| Chemistry | 108.5 | 101.8 | 107.2 | 122.6 | 111.5 | 108.9 |
| Women's Studies | 123.3 | 120.7 | 105.0 | 104.9 | 107.3 | 98.7 |
| Electrical Engineering | 9.0 | 44.0 | 66.0 | 71.0 | 81.2 | 93.7 |
| Latin AmericanlLatino Studies | 83.3 | 76.0 | 79.8 | 86.7 | 84.2 | 90.7 |
| Art History | 66.7 | 78.8 | 87.0 | 86.6 | 91.2 | 85.1 |
| Global Economics | 66.0 | 65.8 | 71.3 | 81.7 | 81.6 | 76.8 |
| Linguistics | 42.5 | 46.2 | 46.8 | 46.0 | 52.0 | 57.6 |
| Ecology \& Evolution | 0.0 | 0.0 | 0.0 | 5.2 | 19.3 | 32.1 |
| Individual Studies | 27.7 | 37.3 | 39.3 | 37.8 | 27.2 | 31.0 |
| Bioinformatics | 0.0 | 0.0 | 0.0 | 0.0 | 5.5 | 29.5 |
| Neuroscience | 0.0 | 0.0 | 0.0 | 0.0 | 2.3 | 17.2 |
| Psychobiology | 64.3 | 51.2 | 44.3 | 54.8 | 38.8 | 13.0 |
| Other** | 6.3 | 11.4 | 14.0 | 28.2 | 31.5 | 42.4 |

[^0]Similarly here are most popular graduate declared majors in descending order.

GRADUATE BY MAJORS

| 3-QUARTER EQUIVALENT HEADCOUNT* |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| Education | 101.3 | 91.7 | 83.7 | 122.3 | 117.0 | 129.3 |
| Computer Science | 68.7 | 64.0 | 64.3 | 73.3 | 98.3 | 107.0 |
| Biology | 91.7 | 83.3 | 87.3 | 89.0 | 87.7 | 104.3 |
| Chemistry | 65.0 | 72.0 | 72.7 | 72.7 | 72.7 | 74.0 |
| Literature | 67.0 | 58.7 | 57.7 | 50.7 | 61.3 | 73.0 |
| Computer Engineering | 73.3 | 80.7 | 83.3 | 61.3 | 75.0 | 67.3 |
| History of Consciousness | 52.0 | 48.7 | 53.3 | 54.7 | 50.3 | 57.0 |
| Psychology | 51.0 | 50.0 | 57.3 | 52.0 | 50.0 | 54.3 |
| Earth Sciences | 62.7 | 54.3 | 57.7 | 51.3 | 47.0 | 52.7 |
| Physics | 43.3 | 39.3 | 41.3 | 46.3 | 46.7 | 52.3 |
| Sociology | 38.0 | 40.0 | 37.3 | 36.7 | 39.3 | 45.3 |
| Environmental Studies | 29.7 | 33.7 | 35.3 | 35.0 | 44.0 | 44.3 |
| Anthropology | 36.7 | 39.0 | 35.7 | 37.7 | 38.7 | 38.7 |
| Mathematics | 34.3 | 42.3 | 43.7 | 42.0 | 35.7 | 38.7 |
| International Economics | 37.0 | 30.0 | 28.7 | 30.7 | 38.3 | 35.7 |
| History | 34.0 | 28.0 | 29.7 | 31.3 | 30.7 | 31.0 |
| Electrical Engineering | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 26.3 |
| Linguistics | 15.7 | 21.3 | 24.3 | 24.3 | 24.7 | 24.3 |

Most popular declared graduate majors continued...
GRADUATE BY MAJORS

| 3-QUARTER EQUIVALENT HEADCOUNT* |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| Ocean Sciences | 18.3 | 21.3 | 23.0 | 20.3 | 28.7 | 23.7 |
| Astronomy \& Astrophysics | 26.3 | 31.0 | 28.7 | 23.0 | 22.0 | 22.7 |
| Science Communication | 19.3 | 19.7 | 20.0 | 20.0 | 20.0 | 20.3 |
| Applied Economics/ Finance |  |  | 13.3 | 18.3 | 17.3 | 20.0 |
| Music | 11.0 | 12.7 | 12.0 | 15.0 | 18.0 | 17.7 |
| Politics |  |  |  | 6.0 | 11.3 | 17.0 |
| Theater Arts | 8.0 | 8.0 | 7.0 | 6.7 | 11.0 | 15.7 |
| Environmental Toxicology |  |  |  | 3.0 | 6.7 | 9.0 |
| Marine Sciences | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 9.0 |
| Philosophy |  |  |  | 0.0 | 5.7 | 8.7 |

Note: * Graduate students have single majors; equivalent headcount is equal to major count.

The following are undergraduate degrees awarded by major in descending order.
UNDERGRADUATE DEGREES BY MAJORS

| BACCALAUREATE DEGREES | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Psychology | 264.5 | 298.0 | 287.0 | 285.0 | 282.5 | 285.8 |
| Business Mgt Economics | 20.5 | 68.0 | 90.5 | 145.5 | 194.0 | 229.5 |
| Literature | 201.0 | 196.5 | 183.0 | 216.5 | 210.5 | 218.3 |
| Sociology | 130.5 | 118.0 | 116.5 | 112.5 | 138.0 | 161.0 |
| Environmental Studies | 110.5 | 112.0 | 156.8 | 130.8 | 145.0 | 148.0 |
| Film \& Digital Media | 56.0 | 65.5 | 92.5 | 104.5 | 118.5 | 142.5 |
| Art | 93.5 | 85.5 | 91.5 | 78.0 | 95.5 | 134.5 |
| Anthropology | 110.5 | 114.0 | 143.0 | 110.5 | 106.0 | 130.5 |
| History | 132.7 | 110.5 | 112.0 | 100.5 | 100.5 | 116.5 |
| Community Studies | 49.0 | 72.5 | 74.0 | 72.0 | 99.5 | 109.5 |
| Politics | 85.2 | 75.0 | 87.8 | 87.0 | 76.0 | 109.5 |
| Molecular, Cellular \& Dev Bio | 106.5 | 99.5 | 105.0 | 105.5 | 110.5 | 98.0 |
| Computer Science | 33.5 | 52.5 | 60.5 | 60.5 | 112.5 | 85.3 |
| Biology | 147.0 | 141.5 | 123.5 | 95.0 | 77.5 | 75.5 |
| American Studies | 72.5 | 78.5 | 58.5 | 53.5 | 55.0 | 71.5 |
| Economics/Applied Econ | 80.3 | 54.5 | 67.3 | 49.3 | 46.0 | 58.5 |
| Marine Biology | 48.5 | 59.0 | 33.0 | 71.0 | 48.5 | 56.5 |
| Theater Arts | 39.0 | 46.0 | 51.0 | 45.5 | 34.5 | 51.5 |
| Legal Studies | 6.5 | 14.0 | 21.0 | 36.0 | 55.0 | 50.5 |

Undergraduate degrees by major in descending order continued...

UNDERGRADUATE DEGREES BY MAJORS

| BACCALAUREATE DEGREES | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Computer Engineering | 26.5 | 18.0 | 27.0 | 32.0 | 38.0 | 50.0 |
| Mathematics | 29.0 | 40.5 | 38.3 | 33.0 | 49.0 | 49.0 |
| Information System Mgmt | - | - | 13.0 | 31.0 | 42.0 | 44.0 |
| Earth Sciences | 28.5 | 32.0 | 30.3 | 30.0 | 34.0 | 39.0 |
| Philosophy | 40.8 | 44.5 | 41.5 | 39.0 | 43.5 | 38.5 |
| Art History | 25.5 | 28.5 | 31.5 | 36.5 | 30.5 | 36.0 |
| Women's Studies | 44.5 | 56.0 | 49.5 | 49.5 | 40.5 | 35.5 |
| Music | 24.5 | 12.0 | 27.0 | 28.5 | 29.0 | 33.0 |
| Latin American/Latino Studies | 35.5 | 35.0 | 25.0 | 39.0 | 39.0 | 29.5 |
| Biochemistry | 18.0 | 29.0 | 36.0 | 34.0 | 24.0 | 29.0 |
| Language Studies | 25.5 | 29.5 | 35.0 | 34.5 | 28.0 | 28.5 |
| Individual Studies | 18.5 | 28.0 | 32.0 | 32.0 | 31.0 | 26.0 |
| Physics | 17.0 | 16.0 | 16.0 | 23.5 | 26.0 | 24.5 |
| Chemistry | 20.0 | 23.0 | 16.0 | 35.5 | 31.0 | 22.0 |
| Ecology \& Evolution | - | - | - | 3.0 | 14.5 | 21.0 |
| Global Economics | 28.5 | 14.0 | 24.5 | 17.0 | 21.5 | 20.0 |
| Linguistics | 14.0 | 9.0 | 22.5 | 15.0 | 16.0 | 19.0 |
| Psychobiology | 20.0 | 15.0 | 7.0 | 16.5 | 15.0 | 17.5 |
| Electrical Engineering | - | - | 1.0 | 7.0 | 10.0 | 10.0 |

Undergraduate degrees by major in descending order continued...

## UNDERGRADUATE DEGREES BY MAJORS

| BACCALAUREATE DEGREES | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Plant Sciences | - | - | - | - | - | 5.5 |
| Classical Studies | - | - | 1.0 | 6.0 | 2.5 | 5.0 |
| Italian Studies | - | - | - | - | 1.5 | 3.5 |
| German Studies | - | - | 0.5 | 3.0 | 1.5 | 1.0 |
| Bioinformatics | - | - | - | - | 0.5 | 1.0 |
| Neuroscience \& Behavior | - | - | - | - | 0.0 | 1.0 |
| Religious Studies | - | - | 2.0 | 1.0 | 2.0 |  |
| Aesthetic Studies | - | - | - | - | 1.0 | - |
| Modern Society | 1.0 | 2.0 | 1.0 | - | 1.0 | - |

Graduate degrees awarded by major in descending order are as follows.
GRADUATE DEGREES BY MAJORS

| MASTERS \& CERTIFICATES | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Education | 52.0 | 53.0 | 39.0 | 109.0 | 110.0 | 131.0 |
| Science Communication | 23.0 | 16.0 | 35.0 | 17.0 | 14.0 | 23.0 |
| Computer Engineering | 22.0 | 16.0 | 22.0 | 27.0 | 18.0 | 20.0 |
| Computer Science | 9.0 | 15.0 | 15.0 | 9.0 | 29.0 | 17.0 |
| Theater Arts | 6.0 | 9.0 | 7.0 | 8.0 | 8.0 | 17.0 |
| Applied Econ/Finance | 21.0 | 16.0 | 15.0 | 13.0 | 14.0 | 14.0 |
| Int'I Economics | 10.0 | 1.0 | 5.0 | 5.0 | 6.0 | 14.0 |
| Literature | 9.0 | 8.0 | 3.0 | 3.0 | 8.0 | 11.0 |
| Music | 6.0 | 4.0 | 5.0 | 3.0 | 3.0 | 11.0 |
| Marine Sciences | 8.0 | 11.0 | 8.0 | 3.0 | 3.0 | 9.0 |
| Biology | 6.0 | 12.0 | 12.0 | 5.0 | 2.0 | 9.0 |
| Linguistics | 2.0 | 4.0 | 8.0 | 6.0 | 2.0 | 8.0 |
| Anthropology | 5.0 | 10.0 | 2.0 | 7.0 | 6.0 | 7.0 |
| Psychology | 7.0 | 3.0 | 9.0 | 6.0 | 6.0 | 7.0 |
| Physics | 12.0 | 10.0 | 9.0 | 10.0 | 5.0 | 7.0 |
| Earth Sciences | 13.0 | 5.0 | 11.0 | 11.0 | 2.0 | 6.0 |
| Mathematics | 5.0 | 8.0 | 9.0 | 9.0 | 6.0 | 5.0 |
| History | 8.0 | 5.0 | 5.0 | 8.0 | 4.0 | 3.0 |
| Philosophy | - | - | - | - | - | 3.0 |
| Sociology | 7.0 | 9.0 | 7.0 | 5.0 | 5.0 | 2.0 |
| Chemistry | 4.0 | 3.0 | 5.0 | 5.0 | 3.0 | 2.0 |
| His of Con | 6.0 | 2.0 | - | 2.0 | 2.0 | 1.0 |
| Politics | - | - | - | - | 1.0 | 1.0 |
| Astronomy \& Astrophysics | 2.0 | 1.0 | 7.0 | 4.0 | - | 1.0 |
| Electrical Engineering | - | - | - | - | - | 1.0 |

Graduate degrees awarded in descending order continued...
GRADUATE DEGREES BY MAJORS

| DOCTORATES | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Chemistry | 13.0 | 9.0 | 6.0 | 8.0 | 13.0 | 15.0 |
| Biology | 14.0 | 15.0 | 12.0 | 14.0 | 9.0 | 12.0 |
| Computer Science | 3.0 | 3.0 | 5.0 | 4.0 | 7.0 | 9.0 |
| Psychology | 2.0 | 3.0 | 7.0 | 8.0 | 4.0 | 9.0 |
| Computer Engineering | 6.0 | 6.0 | 4.0 | 3.0 | 6.0 | 8.0 |
| Anthropology | 2.0 | 3.0 | 5.0 | 6.0 | - | 8.0 |
| History of Consciousness | 2.0 | 4.0 | 13.0 | 8.0 | 3.0 | 6.0 |
| Earth Sciences | 9.0 | 7.0 | 7.0 | 10.0 | 11.0 | 5.0 |
| Environmental Studies | 1.0 | 2.0 | 3.0 | 4.0 | 8.0 | 5.0 |
| Literature | 11.0 | 6.0 | 10.0 | 5.0 | 7.0 | 5.0 |
| Int'l Economics | 1.0 | 7.0 | 10.0 | 3.0 | 6.0 | 3.0 |
| Astronomy \& Astrophysics | 5.0 | 3.0 | 5.0 | 4.0 | 3.0 | 3.0 |
| History | 2.0 | 3.0 | 3.0 | 1.0 | 3.0 | 3.0 |
| Sociology | 9.0 | 6.0 | 2.0 | 3.0 | 2.0 | 3.0 |
| Linguistics | 2.0 | 1.0 | 1.0 | 2.0 | 2.0 | 3.0 |
| Electrical Engineering | - | - | - | - | - | 3.0 |
| Physics | 6.0 | 11.0 | 4.0 | 11.0 | 6.0 | 2.0 |
| Mathematics | 2.0 | 8.0 | 3.0 | 2.0 | 3.0 | 2.0 |
| Ocean Science | - | - | - | - | 3.0 | 1.0 |

## The 2003-04 Budget

A large component of UCSC's budget is supported by General Funds. This includes funding provided by the State in support of the university's core mission of teaching, research, and public service. It also includes funding from UC sources such as nonresident tuition, educational fees, and federal indirect cost receipts.


The 2003-04 State Budget Act provided funding for enrollment growth of 1,500 students. Funding to maintain new state-supported facilities was limited to offset costs in the current year-no funding was provided for the ongoing maintenance of these new facilities. Funding for the University Student Aid Program (USAP) was increased from income associated with the fee increase and enrollment growth

In addition to the new funding highlighted in the pie chart, the 2003-04 State Budget included reductions of more than $\$ 12 \mathrm{M}$, bringing to more than $\$ 17$ million the cumulative reductions in state funding. No new funds were provided to address the campus's deferred maintenance backlog, or for merits or cost-of-living adjustments for staff employees.

Summary of cuts assigned to UCSC in 2003-04, and in the two previous years:

| 2003-04 Reductions: | Permanent | One-Time |
| :--- | :---: | :---: |
| Instructional Technology, Instructional Equipment, and Libraries | $\$-1,336,000$ |  |
| Outreach Programs and UC College Prep (AP Online) | $\$-6,265,000$ |  |
| Research, Public Service, and Summer Fees | $\$-879,000$ |  |
| Student Services | $\$-1,427,000$ |  |
| Undesignated Cuts (academic and institutional support) | $\$-2,628,000$ |  |
|  | $\mathbf{\$ - 1 2 , 5 3 5 , 0 0 0}$ | $\$-4,928,000$ |
| 2002-03 Reductions | $\$-4,842,000$ | $\$-4,480,000$ |
| 2001-02 Reductions | $\$-254,000$ | $\mathbf{\$ - 9 , 4 0 8 , 0 0 0}$ |

## The Outlook For 2004-05

The State of California continues to face a very difficult budgetary period ahead. In his State of the State Address on January 6, 2004, Governor Schwarzenegger said California's structural deficit totals \$14B. This represents approximately $20 \%$ of the State's total general fund revenues. Given the size of the deficit, combined with constitutional and statutory constraints on spending (i.e., Proposition 98), the State cannot depend on an improved economy to solve the operating deficit.

- Current Year. The Governor and the state legislature will seek voter approval in March for Propositions 57 and 58 to borrow $\$ 15$ billion in bonds to pay the current deficit, place a cap on future spending, and build a reserve. In addition, the Governor took action to approve mid-year cuts-totaling $\$ 29.9$ million for UC (systemwide). At the time of this writing, the full impact of these cuts to UCSC is unclear. Several executive orders have been issued to restrict spending, limit commitments for expenditures through contracts, and to impose a hiring freeze. UC is complying with the intent of these orders to a level that does not interfere with meeting the university's educational mission.
- Budget Year 2004-05. The Governor's 2004-05 state budget proposal is a "work out plan" that includes $\$ 372$ million in cuts to the University of California system. The Governor's proposal for UC is part of a series of statewide cuts intended to help close the $\$ 14$ billion state budget shortfall. Because the proposed program cuts are offset by some funding increases for UC, the University's net state-funded operating budget in 2004-05 would be $\$ 2.67$ billion, or $8 \%$ below this year's level of $\$ 2.9$ billion. The Governor's budget includes proposals to significantly increase fees and to reduce enrollment at UC; the policy issues associated with these proposals will be debated by The UC Regents. The governor's proposals for 2004-05 will need the Legislature's approval to take effect. Final decisions are not expected until the summer.

The latest publications from the Legislative Analyst's Office can be found at: www.lao.ca.gov.

## Highlights of UC Santa Cruz's performance in selected areas:

## Access.

- UCSC's three quarter average projected enrollment for 2003-04 is 14,485 students. This represents growth of approximately 900 students a year since 1999-00. Graduate students represent about 9\% of enrollments.
- Frosh admission applications for Fall 2003 rose by $5 \%$ and applications from transfer students rose by 4\%. Applications for Fall 2004 admission increased by another $8 \%$-- the largest increase in the UC system.
- In 2003, frosh applications from underrepresented students increased by $9 \%$ compared to $5 \%$ overall, while the yield among underrepresented students was consistent with the overall campus yield rate of $21 \%$.


## Student Performance.

- The most recent one-year retention rate remained very high at $87 \%$. Recent four-year graduation rates for students who entered as frosh in 1998 increased sharply to a record high of $49 \%$. The latest six-year graduation rate is $65 \%$.
- The average time to degree for UCSC undergraduates ranges from 12.1 to 12.4 enrolled quarters, scarcely above 4 years. The vast majority of students who graduate do so in 13 or fewer quarters, and over half complete their degree in four years or less.
- According to an Association of American Universities study that looked at the number of students who went on to obtain advanced degrees, UC Santa Cruz ranked $14^{\text {th }}$ out of more than 60 elite universities based on the percentage of students in all disciplines (excluding science and engineering) that went on to obtain doctorates. When science and engineering were included, UC Santa Cruz ranked $15^{\text {th }}$ overall, second only to Berkeley among the UC campuses.
- Last year, 53 UCSC graduates joined the Peace Corps. UC Santa Cruz ranks eighth in the nation in the number of Peace Corps volunteers serving over seas.


## Education Credential Enrollment.

- UC Santa Cruz has increased its education master's enrollments (which can lead to the credential), from 92 FTE students in 1998-99 to 129 FTE in 2002-03. An integral part of the program has been the development of an innovative MA program in Education Teacher Preparation. The campus has been able to more that double the number of students moving through the program annually, by moving from a six quarter, two academic year schedule to a five quarter summer through summer program.


## Science Institutes.

- UC Santa Cruz is a participant in the California Institutes for Science and Innovation-CITRIS and QB3—created by UC to pursue cutting-edge research in fields that will be critical to the future of the State's economy. The Institutes bring together university researchers and private-sector partners to push the boundaries of knowledge, maintain California's leadership, and create jobs for the state's growing population.


## Private Support.

- UCSC has met with great success in securing private support to supplement State funding, raising nearly $\$ 23$ million in 2002-03 and over $\$ 92$ million in the past 5 years.
- The largest single gift, and the largest contribution from a private foundation in the history of the campus, came from the Gordon and Betty Moore Foundation, which gave $\$ 9.1$ million to establish a Laboratory for Adaptive Optics.
- A $\$ 1$ million gift received in 2002-03 from retired engineer and philanthropist Jack Baskin will help fund a second engineering building under construction, and will create an endowed chair in the newly forming department of biomolecular engineering.
- Friends and Support Groups include: UCSC Affiliates, UCSC Women's Club, UCSC Arboretum Associates, UCSC Lifelong Learners, Friends of the UCSC Farm and Garden, Friends of the UCSC Library, Friends of the UCSC Long Marine Laboratory, Friends of Shakespeare SC, Friends of the Dickens Project.


## Research.

- The University continues to increase its research and development dollars to help maintain high-quality programs. In 2002-03 UCSC faculty and researchers were awarded almost $\$ 80$ million in grants and contracts, a $17 \%$ increase over the previous year.
- UC Santa Cruz manages a national research program valued at more than $\$ 330$ million under an agreement with UC and NASA. The 10-year contract, the first of its kind for NASA, established a University Affiliated Research Center (UARC) at the NASA Ames Research Center.
- A $\$ 9.1$ million grant from the Gordon and Betty Moore Foundation to establish a Laboratory for Adaptive Optics and a $\$ 20$ million grant from the National Science Foundation for a Center for Adaptive Optics further strengthened UCSC's position as an astronomy powerhouse.
- UC Santa Cruz ranked $1^{\text {st }}$ in the nation for its academic research impact in the field of space sciences according to an Institute for Scientific Information (ISI) report in 2003. According to a 2001 ISI report, UC Santa Cruz was ranked the $2^{\text {nd }}$ most influential research institution in the world in engineering and physical sciences.
- UC Santa Cruz is ranked $11^{\text {th }}$ in the nation among public universities in the overall quality of its research productivity, according to a study chronicling the rise of a new generation of research campuses. UCSC was ranked $1^{\text {st }}$ in the Social Sciences in research productivity, and $6^{\text {th }}$ in the Arts and Humanities (The Rise of American Research Universities: Elites and Challengers in the Postwar Era, Hugh Graham and Nancy Diamond, Johns Hopkins Press, 1997.)


## TRENDS

## Funding Sources

The major revenue streams at UC Santa Cruz include State funds, student tuition and fees, income from self-supporting activities, such as housing and the bookstore, funding from private sources, and federal and state government contracts and grants. Over the past decade, there have been significant changes in the composition of UCSC's budget. The chart at the right shows the changes over the past several years.



In 1981, the State provided close to 60 percent of UCSC's funding. As of 2003-04, State support represents about $38 \%$ of the campus's budget reflecting increases in extramurally funded research and auxiliary enterprises, such as Student Housing.

Looking ahead, UC and UCSC anticipate further reductions in State support as the State of California is faced with a serious structural budget problem that must be addressed over the next few years.

## Contracts and Grants

Grants and contracts awards totaled almost $\$ 80$ million in 2002-03, of which $76 \%$ was from federal sources. The second largest fund source was private, followed by UC system-wide initiatives. The single largest fund source was the National Science Foundation (\$14.6M), followed by National Institute of Health (\$13.3M). The single largest private fund source was the Gordon and Betty Moore Foundation ( $\$ 5.1 \mathrm{M}$ ).

Among the proposals was the University Affiliated Research Center (UARC) to NASA Ames. This proposal (\$341M) was the single largest ever submitted by any UC campus. The UARC was awarded to UCSC in fall 2003.



## Gifts and Funding From Private Sources

Gifts and private grants are received from alumni and other friends of the University, campus-related organizations, corporations, foundations, and other nonprofit entities. Private grants are received from for-profit and other organizations. ${ }^{1}$

UCSC continues to aggressively seek and develop non-State revenue sources and is in the "silent" phase of an ambitious capital campaign. UCSC's funding from private sources has increased dramatically over the past 10 years, and the most recent private support totals reflect changes in the economy and financial markets and mirror the trends for UC as a whole.

[^1]
## Student Fees

Students at the University of California pay two mandatory systemwide fees: the Educational Fee and the University Registration Fee. Income from these two fees is used to support student financial aid, student service programs, and a portion of the University's operating costs, including instruction related-costs.

Nonresident students must pay nonresident tuition. In addition, UCSC has several campus-based fees.

From 1995-96 to 2001-02, the State provided additional funding to UC to avoid increases in the Educational Fee or the Registration Fee. The State also provided funding to reduce mandatory UC fees by $10 \%$ for resident undergraduate students and 5\% for resident graduate students.

When the State's fiscal condition worsened in 2003-04, and additional cuts


Source: 2003-04 Regents Budget for Current Operations, November 2002 were assigned to UC, The Regents offset a portion of the cuts that would have been targeted to the instructional program by increasing mandatory undergraduate fees by $\$ 1,150$ or $30 \%$. The increase for graduate and nonresident students was slightly higher.

The fee levels for 2003-04 are shown below.

| Undergraduate Student Fees | Annual |  | Graduate Student Fees | Annual |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| University Registration Fee | \$ | 713.00 |  |  |  |
| Educational Fee |  | 4,271.00 | University Registration Fee | \$ | 713.00 |
|  |  |  | Educational Fee |  | 4,506.00 |
| Campus Fees |  | 725.95 | Campus Fees |  | 682.25 |
| Health Insurance (waivable) |  | 531.00 | Graduate Health Ins. Fee (waivable) |  |  |
| Total California Resident | \$ | 6,240.95 |  |  | 1,509.00 |
|  |  |  | Total California Resident | \$ | 7,410.25 |
| Nonresident Tuition Fee | \$ | 13,730.00 |  |  |  |
| Ed Fee Differential |  | 480.00 | Nonresident Tuition Fee |  | 12,245.00 |
| Total Nonresident | \$ | 20,450.95 | Ed Fee Differential |  | 245.00 |
|  |  |  | Total Nonresident | \$ | 19,900.25 |

## Distribution of Registration and Measure 7 Fees

Registration Fees are allocated to support student service programs that are necessary to students, but not part of the University's programs of instruction, research, or public service. Included in these services are activities such as counseling, academic advising, tutorial assistance, cultural and recreation programs, and capital improvements that provide extracurricular benefits for students.

Measure 7 is a new mandatory student fee that went into effect Fall 2003. This fee is the result of a referendum that was placed on the ballot by students in Spring 2003 to help preserve the

## Measure 7 Student Programs Fee



Note: Figures include budgeted funds from Measure 7 Fees only
The budget figures do not include one-time funding sources. existing variety and quality of student programs that were threatened by a state imposed cut. This referendum, Measure 7, was voted on by both undergraduate and graduate students. It was approved overwhelmingly with $91 \%$ of the vote, in an election that had the highest turnout in campus history. The 2003-04 Measure 7 fee budget is shown in the display above.

The $\$ 1.87$ million cut that was imposed on the student service budget in 2003-04 was offset by the income that resulted from passage of Measure 7. Units that were traditionally funded by Registration Fees are now supported by Measure 7 funds and some student service programs that were formerly supported by state funds are now budgeted on Registration Fees. This change in funding released $\$ 1.87$ million in state funds to pay for the permanent student services budget cut.

The Student Fee Advisory Committee, which includes a majority of student members, provides advice on the allocation of Registration and Measure 7 Fees.

The following display outlines the use of Registration Fees over the last four years.

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Academic Information System

Associate Vice Chan Student Affairs
Career Center
Colleges
Communications \& Systems Developmnt
Graduate Studies
Housing Services
Office of Physical Education \& Recreation
Physical Plant
Provisions Employee Benefits
Provisions - Other
Resource Centers \& Student Development
SA VC Vice Chancellor's Office
Student Academic Support Services
Student Health Services
Student Organizations, Advising \& Resources
UEO/University Events Office
DIVISIONAL TOTALS

## Registration Fees

|  | 2001 |  | 2002 |  | 2003 |  | 2004 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Academic Information System | -- |  | -- |  | 100,000 | 0.00 | 100,000 | 0.00 | 1.0 \% |
| Associate Vice Chan Student Affairs | 60 | 0.00 | 60 | 0.00 | 0 | 0.00 | 109,293 | 1.50 | 1.1 \% |
| Career Center | 699,581 | 18.16 | 455,268 | 10.75 | 432,874 | 9.50 | 835,215 | 19.36 | 8.2 \% |
| Colleges | 1,030,097 | 22.91 | 1,212,079 | 25.87 | 1,343,952 | 28.83 | 1,365,298 | 28.83 | 13.3 \% |
| Communications \& Systems Developmnt | -- |  | -- |  | -- |  | 11,245 | 0.00 | 0.1 \% |
| Graduate Studies | 11,331 | 0.00 | 5,259 | 0.00 | 5,259 | 0.00 | 5,259 | 0.00 | 0.1 \% |
| Housing Services | 266,331 | 7.59 | 297,999 | 7.93 | 337,947 | 8.49 | 340,745 | 8.69 | 3.3 \% |
| Office of Physical Education \& Recreation | 693,468 | 15.68 | 742,225 | 15.68 | 774,222 | 15.54 | 986,104 | 20.05 | 9.6 \% |
| Physical Plant | 282,000 | 0.00 | 282,000 | 0.00 | 282,000 | 0.00 | 282,000 | 0.00 | 2.8 \% |
| Provisions Employee Benefits | 1,310,449 | 0.00 | 1,334,786 | 0.00 | 1,699,299 | 0.00 | 1,832,235 | 0.00 | 17.9 \% |
| Provisions - Other | 1,888 | 0.00 | $(2,466)$ | 0.00 | $(4,639)$ | 0.00 | 106,586 | 0.00 | 1.0 \% |
| Resource Centers \& Student Development | 763,594 | 15.28 | 855,696 | 17.16 | 974,550 | 18.70 | 299,441 | 7.13 | 2.9 \% |
| SA VC Vice Chancellor's Office | 514,666 | 0.42 | 1,067,919 | 0.42 | 661,139 | 0.50 | 1,405,569 | 3.13 | 13.7 \% |
| Student Academic Support Services | 101,137 | 2.00 | 108,785 | 2.00 | 125,283 | 2.00 | 535,734 | 7.59 | 5.2 \% |
| Student Health Services | 1,895,286 | 33.35 | 2,028,962 | 34.59 | 2,111,031 | 34.96 | 1,947,328 | 32.13 | 19.0 \% |
| Student Organizations, Advising \& Resources | 365,712 | 7.10 | 328,626 | 5.22 | 327,462 | 5.36 | 12,000 | 0.00 | 0.1 \% |
| UEO/University Events Office | 54,555 | 1.00 | 55,552 | 0.80 | 60,552 | 0.80 | 60,552 | 0.75 | 0.6 \% |
| DIVISIONAL TOTALS | 7,990,155 | 123.49 | 8,772,750 | 120.42 | 9,230,931 | 124.68 | 10,234,604 | 129.16 | 100 \% |

## UC SANTA CRUZ

A Historical Perspective ...

## Campus Enrollment

UCSC enrollments have increased by more than 2,000 students in the past 3 years. In light of current financial constraints, the university is evaluating its enrollment plans for the remainder of this decade. Without additional support from the State, UCSC will likely enroll fewer students in 2004-05. For UCSC, this means slower enrollment growth as the campus grows from its present enrollment of almost 14,500 students to close to 17,000 students by 2010.

Graduate students represent 9\% of campus enrollments. This percentage is expected to increase as new graduate programs are added in the coming years.

## Housing

Housing for UCSC students, faculty and staff remains a priority for the campus.

Currently, About 46 percent of undergraduate and 13 percent of graduate students are housed oncampus. Another 652 bed spaces will be available after completion of the infill projects at Porter, Stevenson, and Cowell colleges in Fall 2004.


Student Bedspaces 1996-97 to 2004-05


## UC SANTA CBUI

## Faculty

UCSC currently has 753 budgeted faculty FTE and based on current enrollment projections, the campus expects to add another 140 FTE and to replace (due to retirements and separations) an additional 150 faculty positions by 2010. New positions have been historically tied to enrollment growth so that new faculty positions have been created at the rate of 1 faculty FTE for every additional 18.7 students. By policy, UC is required to hold 10 percent of its budgeted faculty FTE in non-permanent appointments.
anticipated growth in filled faculty


## State Capital Improvement Program

To sustain progress the campus needs to address a number of issues in the capital program area. Accordingly, priorities for the State capital improvement budget must continue to consider projects for:

Instruction and Research: As programs evolved, especially in the last decade a shortage of space developed in virtually all campus programs. Recent projects have addressed some of these needs, but space shortages remain, particularly in the sciences, engineering, and information technology, including library systems.

According to the guidelines used by the California Postsecondary Education Commission (CPEC) the campus will, upon completion of the Physical Sciences Building, the Engineering Building, and the Humanities Building be at approximately 76 percent of CPEC guidelines in 2006.


The President of the University has committed to bring,
 through allocation of State capital funds, each campus up to at least $80 \%$ of the CPEC guidelines. A close look reveals that the primary challenge facing the campus is the provision of academic offices and research space.

Renewal of existing facilities and infrastructure: While still a relatively young campus, at nearly 40 years old, the urgent need for renewal of existing facilities and infrastructure in response to changing academic programs, building health and safety requirements, seismic corrections and obsolescence will strongly influence campus capital planning. Improvements are required not only for buildings, but also for the campus fire alarm, sewer, water (cooling, fire protection, and domestic). While the campus has made progress in migrating from older underground cable to modern fiber optic technologies, other campus infrastructure projects to implement high-speed network capabilities will be needed.

Circulation infrastructure: It is clear from the long-range development plan and subsequent planning efforts that circulation infrastructure is an essential element. The Santa Cruz campus occupies 2,000 acres, with the developed central campus comprising about 400 acres. The hillside setting of the campus - with a 900 -foot change in elevation - is challenging. At no other UC campus is the topography so pronounced: the changes in elevation, many ravines, and trees create the need for a coordinated system of pedestrian and automobile bridges, roads and pathways.

For nearly two decades the campus has relied primarily on the use of state general obligation bonds and state lease-revenue bonds to support its enrollment-related (sometimes called capacity) capital needs. Even with this funding, however, there is a funding gap and the campus has committed itself to a series of strategies, including the more efficient use of space, reducing the cost of construction, and raising private funds, to help mitigate this gap.

Five-Year State Capital Program: The Santa Cruz campus annually prepares a five-year capital program based both on a practical assessment of facility needs and on a realistic expectation of the amount of capital funding expected from the state. Projects proposed for state funding in the campus's current five-year program are based on detailed planning and pre-design analysis that typically starts two or even three years before the initial state funds are available.

The chart on the next page reflects the proposed 2003-2008 state funded capital improvement program.

Non-State Capital Improvement Program: In addition to core instruction and research facilities funded through the State capital program, the campus requires new facilities that support organized research activities, student activities and housing, infrastructure, administration, and supporting facilities for the arts, including a concert hall and an art gallery. In line with these needs, the five-year non-state funded capital program includes projects that support research, including the California Institutes for Science and Innovation projects, parking projects, a child care center, and several housing projects that would either be financed by debt or constructed by a third party developer.

## 2003-200: STATE-F UNDED CAPITAL IAPROUEHENT PROGRAM

SANTA CRUZ CAHPUS


University of California, Santa Cruz Campus
(Budget Totals Are Net of Recharge Income)

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |  |
| General Funds |  | 65,657,025 | 994.97 | 66,786,494 | 1410.06 | 3,073,104 | 26,788,622 | 4,464,649 | 26,342,653 | (9,095,618) | 184,016,929 |
| Special State Approp |  | 0 |  | 0 |  | 0 | 5,240,230 | 45,000 | 0 | 0 | 5,285,230 |
| Registration Fee |  | 0 |  | 5,985,713 | 129.16 | 257,666 | 2,050,887 | 1,000 | 1,832,752 | $(33,000)$ | 10,095,018 |
| Other Fees |  | 621,200 | 9.00 | 6,008,010 | 142.19 | 6,220,445 | 40,513,485 | 118,000 | 2,129,874 | $(536,733)$ | 55,074,281 |
| UOF/OTT |  | 0 |  | 107,986 | 1.59 | 12,294 | 2,431,421 | 1,500 | 28,853 | 0 | 2,582,054 |
| Gifts \& Endowments |  | 0 |  | 209,102 | 2.20 | 467,560 | 2,784,824 | 150,000 | 148,316 | 0 | 3,759,802 |
| Self Supporting |  | 0 |  | 8,593,885 | 167.64 | 845,262 | 17,661,640 | 114,700 | 2,241,328 | $(23,230,637)$ | 6,226,178 |
| Auxiliary Enterprise |  | 0 |  | 9,964,487 | 241.04 | 625,449 | 62,239,859 | 40,000 | 3,157,179 | $(6,465,984)$ | 69,560,990 |
| Reserves |  | 0 |  | 0 |  | 0 | 220,244 | 0 | 0 | 112,627 | 332,871 |
|  | TOTAL | 66,278,225 | 1003.97 | 97,655,677 | 2093.88 | 11,501,780 | 159,931,212 | 4,934,849 | 35,880,955 | $(39,249,345)$ | 336,933,353 |

## 2003-2004 Permanent Budget Summary by Major Division <br> University of California, Santa Cruz Campus

(Budget Totals Are Net of Recharge Income)

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| Arts Division | 6,446,637 | 119.39 | 2,355,893 | 53.09 | 14,743 | 1,109,658 | 178,674 | 0 | 0 | 10,105,605 |
| Engineering | 7,073,611 | 95.91 | 2,179,734 | 43.98 | 403,385 | 1,222,362 | 54,166 | $(1,209)$ | 0 | 10,932,049 |
| Humanities Division | 12,947,169 | 212.68 | 2,141,189 | 50.71 | 0 | 787,194 | $(11,086)$ | 0 | 0 | 15,864,466 |
| Library | 2,376,688 | 34.00 | 3,364,022 | 90.31 | 393,421 | 1,043,463 | 3,367,575 | 3,936 | $(11,700)$ | 10,537,405 |
| Physical \& Biological Sciences | 17,186,160 | 256.78 | 7,155,275 | 155.86 | 89,946 | 1,632,851 | 474,929 | 29,440 | $(282,662)$ | 26,285,939 |
| Social Sciences Division | 15,547,104 | 250.51 | 3,398,097 | 82.84 | 494,538 | 1,388,258 | 248,550 | 34,500 | 0 | 21,111,047 |
| Summer Session | 0 |  | 179,162 | 3.01 | 606,544 | 206,656 | 0 | 90,073 | 0 | 1,082,435 |
| UCOLO UCO Lick Observatory | 0 |  | 397,324 | 8.83 | 970 | 298,712 | (388) | $(3,213)$ | $(2,830)$ | 690,575 |
| University Extension | 621,200 | 9.00 | 3,764,617 | 90.10 | 4,312,328 | 8,341,455 | 83,000 | 1,273,219 | 0 | 18,395,819 |
| Academic Units | 62,198,569 | 978.27 | 24,935,313 | 578.73 | 6,315,875 | 16,030,609 | 4,395,420 | 1,426,746 | $(297,192)$ | 115,005,340 |
| Chancellor \& Campus Provost Units | 310,296 | 3.00 | 6,972,640 | 109.13 | 175,708 | 2,262,834 | 98,664 | 17,564 | $(263,461)$ | 9,574,245 |
| Business \& Administrative Services | 0 |  | 26,082,174 | 586.63 | 1,957,995 | 25,806,093 | 223,684 | 1,899,593 | $(23,876,945)$ | 32,092,594 |
| Information Technology Services | 0 |  | 7,603,846 | 123.61 | 414,584 | 6,629,380 | 216,362 | 590,956 | $(8,483,687)$ | 6,971,441 |
| Student Affairs | 57,200 | 1.00 | 20,681,168 | 445.77 | 1,672,267 | 32,290,381 | 68,856 | 2,249,552 | $(6,328,060)$ | 50,691,364 |
| Student Aid | 0 |  | 0 |  | 0 | 31,184,921 | 0 | 0 | 0 | 31,184,921 |
| Colleges | 1,122,878 | 0.50 | 6,190,447 | 156.05 | 187,950 | 44,044,091 | 16,000 | 1,292,095 | 0 | 52,853,461 |
| University Relations | 0 |  | 2,807,704 | 49.71 | 705,380 | 1,048,622 | 13,575 | 226,274 | 0 | 4,801,555 |
| Multi-Campus Research Units | 2,589,282 | 21.20 | 2,382,385 | 44.25 | 72,021 | 634,281 | $(97,712)$ | 675,023 | 0 | 6,255,280 |
| Provision for Employee Benefits | 0 |  | 0 |  | 0 | 0 | 0 | 27,503,152 | 0 | 27,503,152 |
| TOTAL | 66,278,225 | 1003.97 | 97,655,677 | 2093.88 | 11,501,780 | 159,931,212 | 4,934,849 | 35,880,955 | $(39,249,345)$ | 336,933,353 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## (Amounts Include Budgeted Recharge Income)

|  | 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE |
| Academic Units |  |  |  |  |  |  |  |  |  |  |  |  |
| Arts Division | 8,170,783 | 97.89 | 45.80 | 8,934,623 | 108.85 | 51.86 | 9,519,240 | 111.14 | 52.86 | 10,105,605 | 119.39 | 53.09 |
| Engineering | 7,211,117 | 68.81 | 31.34 | 8,745,891 | 78.81 | 38.09 | 9,828,730 | 85.29 | 43.73 | 10,932,049 | 95.91 | 43.98 |
| Humanities Division | 13,711,856 | 197.19 | 46.82 | 14,693,856 | 202.42 | 47.90 | 15,202,364 | 200.39 | 50.71 | 15,864,466 | 212.68 | 50.71 |
| Library | 9,429,805 | 33.00 | 88.33 | 9,924,107 | 34.00 | 89.08 | 10,280,824 | 34.00 | 90.31 | 10,549,105 | 34.00 | 90.31 |
| Physical \& Biological Sciences | 23,387,030 | 235.78 | 149.07 | 24,603,230 | 242.06 | 158.57 | 25,476,582 | 243.75 | 159.14 | 26,568,601 | 256.78 | 155.86 |
| Social Sciences Division | 16,804,529 | 210.25 | 68.31 | 19,179,856 | 225.31 | 77.98 | 20,163,209 | 231.84 | 81.74 | 21,111,047 | 250.51 | 82.84 |
| Summer Session | 894,696 | 0.50 | 5.16 | 975,000 | 0.50 | 5.26 | 979,106 | 0.50 | 5.26 | 1,082,435 | 0.00 | 3.01 |
| University Extension | 23,696,000 | 15.80 | 112.55 | 28,382,287 | 15.15 | 122.36 | 19,086,027 | 9.80 | 97.25 | 18,395,819 | 9.00 | 90.10 |
| Business \& Administrative Services | 51,044,711 | -- | 538.31 | 48,278,845 | -- | 544.64 | 54,407,084 | -- | 562.31 | 55,773,392 | -- | 586.63 |
| Chancellor \& Campus Provost Units | 7,592,689 | 0.50 | 97.84 | 8,448,007 | 1.00 | 108.92 | 9,231,810 | 3.00 | 109.99 | 9,574,245 | 3.00 | 109.13 |
| Colleges | 36,935,506 | 4.00 | 132.39 | 41,392,101 | 2.00 | 135.76 | 49,881,272 | 1.00 | 150.22 | 52,853,461 | 0.50 | 156.05 |
| Information Technology Services | 13,258,350 | -- | 101.26 | 13,646,440 | -- | 104.43 | 15,427,627 | -- | 112.26 | 15,455,128 | -- | 123.61 |
| Student Affairs | 44,342,010 | 1.00 | 370.37 | 49,941,115 | 1.00 | 399.05 | 58,309,534 | 1.00 | 424.95 | 58,846,424 | 1.00 | 445.77 |
| Student Aid | 16,353,944 | -- | -- | 17,628,761 | -- | -- | 20,831,852 | -- | -- | 31,184,921 | -- | -- |
| University Relations | 3,973,995 | -- | 46.79 | 4,352,435 | -- | 46.81 | 4,702,118 | -- | 47.82 | 4,801,555 | -- | 49.71 |
| Multi-Campus Research Units | 6,490,567 | 22.20 | 50.90 | 7,292,708 | 22.20 | 53.20 | 6,989,298 | 21.20 | 53.18 | 6,948,685 | 21.20 | 53.08 |
| Provision for Employee Benefits | 20,508,090 | -- | 0.00 | 22,096,956 | -- | -- | 24,356,678 | -- | -- | 27,503,152 | -- | -- |
| CAMPUS TOTALS | 303,805,678 | 886.92 | 1885.24 | 328,516,218 | 933.30 | 1983.91 | 354,673,355 | 942.91 | 2041.73 | 377,550,090 | 1003.97 | 2093.88 |

NOTE: Figures include budgeted funds from the following sources: General Funds, Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge \& Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.

The Budget Profiles were prepared to provide a better understanding of UCSC's budget and the operating budgets of the academic and academic support divisions and departments. Some areas of the campus are funded primarily with general funds. Other areas are supported with student fees, and some areas are largely self-supporting or supported by recharge income.

A note about recharge income: Because recharge income does not add to the total budget of the campus, uniform accounting procedures require the campus to budget recharge income as an offset to expenses. Recharge income does, however, provide a source of income for those units that offer services on a recharge basis. The two permanent budget summary reports described below show the budget net of recharge income. The multi-year report shows the budget with recharge income.

The budget data provided in the profiles is presented in three views, as follows:

- 2003-04 Permanent Budget Summary By Major Unit: This view summarizes the 2003-04 permanent budget by Major Unit. This report lists the major units within the division, and summarizes the budget by major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- 2003-04 Permanent Budget Summary By Major Fund Source: This view lists the funding sources that are permanently budgeted in the division, and indicates the amounts budgeted for each major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- UC Santa Cruz Campus Divisional Budget Summary: This view looks at the permanent budget, as of July 1, for the past 4 years. The total permanent budget is listed by major department in the division.

The total budget in the 2003-04 Permanent Budget view does not always have the same budget figure shown in the multiyear divisional budget summary. This is because of recharge income. For those units or divisions with recharge income, one report deducts the recharge income from the total budget. The other view of the budget includes the recharge income in the total budget.

The following example illustrates the difference.


The first report delineates the amount of recharge income the unit anticipates generating, while the second report includes the recharge income to give a more accurate depiction of the overall permanent budget.

## BUDGET PROFILES DEFINITION OF TERMS

## PRIMARY SOURCE DOCUMENTS

Financial Managers Workbench (FMW)—UCSC's Budget and Staffing System - This is an annual record system of all permanently budgeted funds on this campus. Information provided includes the number of permanently budgeted positions, and monies permanently budgeted for salaries, supplies, and benefits within each organization and fund. It also displays the permanently budgeted allocations for academic and staff positions, both filled and unfilled.

Course Audits - This is an annual record system of permanent faculty instructional workload and course offerings. The reports are organized by course offering unit within each division. Information provided includes for each faculty member a listing of courses taught, enrollments in those courses and independent studies, and a calculation of courseload. An aggregate course and enrollment load figure is calculated by unit for all associated faculty, and by division, and historical summaries are provided. A count of all courses offered (regardless of whether taught by permanent faculty) is also included.

Instructional Load Summary - This is a five year historical record system of instructional workload indicators. The reports are organized by academic unit within each division. Information provided includes numbers of undergraduate and graduate majors, enrollment workload FTE, degrees conferred, permanently budgeted faculty, payroll faculty, and weighted and unweighted student/faculty FTE ratios.

## BUDGET SUMMARY CATEGORIES

Source of All Budget Information: FMW—Financial Managers Workbench
Budget - Refers to permanently budgeted activities in the specified fiscal year (July 1 to June 30) and does not include temporary (non-recurring) allocations or extramural contract and grant activity.

FTE - Full Time Equivalent. One FTE is one job at $100 \%$ time. An FTE is also a provision so that, theoretically, there could be 10 persons at $10 \%$ time to fill one FTE. In this context, FTE Total is the number of budgeted FTE provisions in a unit, whether or not an individual has actually been hired to fill the slot.

Academic FTE - Includes permanently budgeted ladder faculty, as well as personnel with academic appointments in nonladder faculty titles such as researchers, librarians, teaching assistants, and University Extension Continuing Education Specialists. This category includes both filled and unfilled FTE.

Staff FTE - Includes permanently budgeted staff positions (non-academic titles), including both filled and unfilled FTE.
Academic Salaries - Includes permanently budgeted funding for academic FTE positions.
Staff Salaries - Includes permanently budgeted funding for staff positions (non-academic titles).
General Assistance - Includes permanently budgeted funding for temporary staff and student employees.
Supplies and Materials - Includes all non-salary permanently budgeted funds; includes funding for supplies.
Equipment and Capital Expenditures - Includes non-salary permanently budgeted funds for equipment and inventorial items.

Retirement and Employee Benefits - Includes funds for health, dental, vision, and other benefits paid by the employer.
Recharge Income - Estimated income from services provided to other campus units on a fee-for-service basis.

## SOURCE OF FUNDS

## Source for all Permanent Budget Information: FMW—Financial Managers Workbench

Auxiliary Enterprise- Non-instructional support services provided primarily to students in return for specified charges. Services include residence and dining services, parking, and the bookstore. No State funds are provided for auxiliary enterprises. Budget increases are matched by corresponding increases in revenues.

General Funds - Includes State Fund allocations, Educational Fees, general fund income from UC sources such as nonresident tuition, and the general fund portion of federal indirect cost receipts.

Gift and Endowments - Gift and endowment income is usually designated for specific activities or programs. Endowment income is based on annual earnings of the endowment principal. Gift income is a source of one-time funds received from private donations.

OTTIUOF - Off the Top Overhead (OTT) and University Opportunity Funds (UOF) derived from overhead charges to federal contract and grant activities.

Other Fees - Other fees include Santa Cruz campus fees which were approved by student referendum. These fees are usually designated to fund services required by students which are not part of the University's program of instruction, research, or public service.

Registration Fees - Designated to fund services required by students which are not part of the University's programs of instruction, research, or public service. Included in these services are activities such as counseling, academic advising, tutorial assistance, cultural and recreational programs, and capital improvements which provide extracurricular benefits for students.

Self-Supporting - Income derived from charging other units for services
Special State Appropriation - Funding received from the state for special activities (generally specific research programs) or from special funding sources, such as the lottery fund.

## DESCRIPTIVE INFORMATION

Academic vs. Non-Academic University Personnel: Academic personnel include academic administrators, regular teaching faculty, lecturers and other teaching faculty, student assistants, researchers, librarians, cooperative extension researchers, university extension faculty, and other academic personnel. Non-academic personnel include senior management (SMG), management and senior professionals (MSP), and professionals and support staff (PSS).

Source: University of California Statistical Summary of Students and Staff
Budgeted Faculty FTE by Department: Represents distribution of filled faculty positions and dollars allocated for instruction. Totals are constrained to match the level of budgeted faculty FTE allocated to UCSC by the University California Office of the President. Within this context, Permanent faculty represent positions filled by ladder faculty and security of employment lecturers. Temporary faculty represent dollars converted to FTE based on the distribution of temporary academic staffing funds and unfilled provisions.

Source: Instructional Load Summary
Courses Taught per Permanent Faculty FTE: Average number of 5-unit courses taught by permanent faculty for each program. Courses less than five units are counted proportionately. All courses are credited to the faculty member's affiliated board, regardless of which board sponsored the course. For example, Marine Sciences receives credit for any Biology courses taught by Marine Science faculty.

Source: Course Audits
Declared and Proposed Majors - Students who have declared or proposed a major in a discipline. Double and triple majors count proportional in each discipline (e.g., double majors count as 0.5 in each major).

Source: Instructional Load Summary
Degrees Conferred- Number of students receiving degrees in that discipline during the year (Fall, Winter, Spring, and Summer quarters). Students receiving degrees in more than one major count proportional in each (e.g., double majors count as 0.5 in each major).

Source: Instructional Load Summary

Extramural Awards - Contract and grant awards to faculty and student research.
Source: Sponsored Projects Office Annual Reports
Regular Student Enrollment per Ladder Faculty FTE - The number of students enrolled in regular courses per ladder faculty FTE. The number shown by department represents the average enrollments per faculty FTE for that department.

Source: Course Audits.
Student Workload FTE - Student workload FTE is calculated based on student credit hours (units) for each course, times enrollments, divided by a full time student annual courseload. A full time undergraduate student courseload is 45 units, while a full-time graduate student (not yet advanced to candidacy) courseload is 36 units. Graduate students advanced to candidacy are considered full-time based on quarters in which they are registered, and not the courseload, so three quarters of enrollment is equivalent to a full-time student. All regular course and independent study enrollments taught by permanent faculty plus all enrollments taught by temporary faculty are included in the calculation of student courseload.

Source: Instructional Load Summary


## UCSC Orchestra

The Division of the Arts offers technical training, aesthetic development, and historical, theoretical, and critical studies in art, art history, dance, design/technology, drama, film/video, and music to all undergraduates as well as to undergraduate majors and graduate students.

The mission of the arts in education derives from their special modes of thinking and contributions to human experience and achievement. Often transcending verbal and mathematical conventions, the arts involve unique ways of knowing, understanding, expressing, communicating, and creating.

## Division of Arts Profile

| 2002-03 Majors: | 1,544 Head Count UG majors <br> 33 Head Count graduate majors |
| ---: | :--- |
| 2002-03 Number of |  |
| Degrees Awarded: | 398 BA/BS <br> $28 \mathrm{MA} / \mathrm{MS}$ \& Certificates <br> 0 PhD |
|  |  |
| staff: | 87.2 Budgeted Faculty FTE <br>  <br>  <br>  <br>  <br>  <br> 18.2 Budgeted Teaching Assistant FTE <br> 53 Budgeteral Headcount Appt |

2002-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Instruction <br>  <br> Research | 136,192 | 200 | 136,392 |
| Organized <br> Research <br> Units | 1,058 | 196 | 1,254 |
| Divisional <br> Offices | 4,517 | 0 | 4,517 |
| Totals | 141,767 | 396 | 142,163 |

Research Awards: $\$ 0.35$ million in C\&G

## DIVISION OF THE ARTS

## Degrees Conferred

## Baccalaureate Degrees

Art
History of Art \& Vis Cult
Film \& Digital Media
Music
Theater Arts
Masters \& Certificates
Music
Theater Arts

## Total Degrees Conferred



## Declared and Proposed Majors

Undergraduate
Art
History of Art \& Vis Cult
Film \& Video
Film \& Digital Media
Music
Theater Arts

## Graduate (declared)

Music
Theater Arts

## Student Workload FTE*

| Division Summary |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| Lower Division | 680.0 | 716.0 | 849.0 | 1049.0 | 1029.4 | 1136.9 |
| Upper Division | 462.0 | 488.0 | 519.0 | 554.0 | 631.8 | 655.7 |
| Total Undergrad | 1142.0 | 1204.0 | 1368.0 | 1603.0 | 1661.2 | 1792.6 |
| Total Graduate | 20.0 | 21.0 | 20.0 | 26.0 | 34.3 | 34.6 |
| Total FTE | 1,162.0 | 1,225.0 | 1,388.0 | 1,629.0 | 1,695.5 | 1,827.2 |

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

## Budgeted Faculty FTE By Department

|  |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Art |  |  |  |  |  |  |  |
| Permanent Ladder |  | 9.0 | 9.0 | 8.0 | 8.0 | 9.0 | 10.0 |
| Open Provision/Temp Acad Prov |  | 4.7 | 5.3 | 6.8 | 7.9 | 5.0 | 7.1 |
|  | Subtotal | 13.7 | 14.3 | 14.8 | 15.9 | 14.0 | 17.1 |
| History of Art \& Vis Cult |  |  |  |  |  |  |  |
| Permanent Ladder |  | 7.0 | 7.0 | 7.0 | 7.0 | 8.0 | 9.0 |
| Open Provision/Temp Acad Prov |  | 0.3 | 0.6 | 1.5 | 3.8 | 5.0 | 4.2 |
|  | Subtotal | 7.3 | 7.6 | 8.5 | 10.8 | 13.0 | 13.2 |
| Film \& Digital Media |  |  |  |  |  |  |  |
| Permanent Ladder |  | 5.0 | 5.0 | 7.0 | 7.0 | 9.0 | 11.0 |
| Open Provision/Temp Acad Prov |  | 0.6 | 1.0 | 1.4 | 2.6 | 7.4 | 1.0 |
|  | Subtotal | 5.6 | 6.0 | 8.4 | 9.6 | 16.4 | 12.0 |
| Music |  |  |  |  |  |  |  |
| Permanent Ladder |  | 11.0 | 11.0 | 11.0 | 12.0 | 13.0 | 12.5 |
| Open Provision/Temp Acad Prov |  | 5.8 | 6.3 | 7.2 | 8.4 | 6.6 | 8.4 |
|  | Subtotal | 16.8 | 17.3 | 18.2 | 20.4 | 19.6 | 20.9 |
| Theater Arts |  |  |  |  |  |  |  |
| Permanent Ladder |  | 7.5 | 7.5 | 7.5 | 7.5 | 10.0 | 10.0 |
| Open Provision/Temp Acad Prov |  | 3.9 | 4.6 | 5.1 | 6.1 | 4.7 | 5.5 |
|  | Subtotal | 11.4 | 12.1 | 12.6 | 13.6 | 14.7 | 15.5 |
| ARTS TOTALS |  | 54.8 | 57.3 | 62.5 | 70.3 | 77.7 | 78.7 |

## Regular Student Enrollment per Ladder Faculty FTE

|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Art | 135.9 | 90.2 | 97.4 | 84.3 | 83.9 | 69.5 |
| History of Art \& Vis Cult | 200.8 | 222.5 | 257.3 | 175.7 | 139.0 | 106.0 |
| Film \& Digital Media | 128.3 | 154.4 | 187.0 | 143.1 | 113.4 | 144.9 |
| Music | 115.1 | 145.6 | 170.2 | 155.1 | 177.5 | 207.9 |
| Theater Arts | 161.1 | 141.8 | 241.7 | 244.9 | 158.3 | 129.9 |
| Weighted Average | 143.9 | 147.2 | 181 | 159 | 136.4 | 139.3 |
| Courses Taught per Faculty |  |  |  |  |  |  |
|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| Art | 4.9 | 4.6 | 4.9 | 4.4 | 3.7 | 3.4 |
| History of Art \& Vis Cult | 3.9 | 4.0 | 3.9 | 3.2 | 2.8 | 3.0 |
| Film \& Digital Media | 4.1 | 4.7 | 4.0 | 4.0 | 3.3 | 3.0 |
| Music | 4.2 | 4.5 | 4.7 | 4.4 | 4.9 | 4.6 |
| Theater Arts | 5.4 | 4.0 | 4.6 | 4.3 | 3.9 | 2.8 |
| Weighted Average | 4.5 | 4.3 | 4.5 | 4.1 | 3.8 | 3.5 |

Source: Course Audits Publication (Jan. 2004)

Extramural Awards

| Contracts and Grants |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# of Proposals |  | 1.0 | 13.0 | 6.0 | 7.0 | 5.0 |
|  | Awards | \$6,283 | \$11,114 | \$411,194 | \$42,398 | \$259,486 | \$350,961 |

## Arts Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |
| General Funds | 6,446,637 | 119.39 | 2,355,893 | 53.09 | 14,743 | 886,401 | 153,674 | 9,857,348 |
| Special State Approp | 0 |  | 0 |  | 0 | 100,300 | 25,000 | 125,300 |
| Other Fees | 0 |  | 0 |  | 0 | 60,000 | 0 | 60,000 |
| Gifts \& Endowments | 0 |  | 0 |  | 0 | 34,957 | 0 | 34,957 |
| Self Supporting | 0 |  | 0 |  | 0 | 28,000 | 0 | 28,000 |
| TOTAL | 6,446,637 | 119.39 | 2,355,893 | 53.09 | 14,743 | 1,109,658 | 178,674 | 10,105,605 |

Arts Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |
| Art Department | 782,332 | 12.00 | 326,543 | 7.59 | 1,301 | 33,015 | 0 | 1,143,191 |
| Arts Academic Support Services | 0 |  | 538,726 | 9.35 | 2,212 | 205,663 | 0 | 746,601 |
| Arts Administration | 179,059 | 1.00 | 426,049 | 10.20 | 0 | 363,448 | 178,674 | 1,147,230 |
| Arts Film Video | 814,474 | 13.00 | 293,398 | 7.01 | 1,998 | 32,948 | 0 | 1,142,818 |
| Arts Instruction | 1,578,193 | 37.25 | 0 |  | 8,300 | 42,097 | 0 | 1,628,590 |
| Arts Research | 0 |  | 0 |  | 0 | 36,706 | 0 | 36,706 |
| Digital Arts New Media | 56,550 | 1.00 | 0 |  | 0 | 160,354 | 0 | 216,904 |
| History of Art and Visual Culture | 676,874 | 10.00 | 67,177 | 1.92 | 0 | 11,595 | 0 | 755,646 |
| Music | 1,128,080 | 14.51 | 311,509 | 6.99 | 0 | 100,519 | 0 | 1,540,108 |
| Sesnon Gallery | 0 |  | 50,776 | 1.32 | $(1,068)$ | 32,599 | 0 | 82,307 |
| Theater Arts | 880,074 | 12.00 | 341,715 | 8.71 | 2,000 | 90,714 | 0 | 1,314,503 |
| Supplemental Teaching Assistants | 351,001 | 18.63 | 0 |  | 0 | 0 | 0 | 351,001 |
| TOTAL | 6,446,637 | 119.39 | 2,355,893 | 53.09 | 14,743 | 1,109,658 | 178,674 | 10,105,605 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Art Department

Arts Academic Support Services
Arts Administration
Arts Film Video
Arts Instruction
Arts Division

|  | 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| Art Department | 1,066,397 | 12.00 | 7.01 | 1,084,843 | 12.00 | 7.60 | 1,114,948 | 12.00 | 7.59 | 1,143,191 | 12.00 | 7.59 |
| Arts Academic Support Services | 482,255 | -- | 5.83 | 432,414 | -- | 5.09 | 739,523 | -- | 9.35 | 746,601 | -- | 9.35 |
| Arts Administration | 1,223,898 | 1.00 | 12.39 | 1,188,580 | 1.00 | 14.11 | 1,181,330 | 1.00 | 10.18 | 1,147,230 | 1.00 | 10.20 |
| Arts Film Video | 731,637 | 7.00 | 4.84 | 913,316 | 9.00 | 6.35 | 970,668 | 10.00 | 7.01 | 1,142,818 | 13.00 | 7.01 |
| Arts Instruction | 469,960 | 14.50 | -- | 565,432 | 17.00 | -- | 1,624,427 | 36.00 | -- | 1,628,590 | 37.25 | -- |
| Arts Research | 49,653 | -- | -- | 45,061 | -- | -- | 42,076 | -- | -- | 36,706 | -- | -- |
| Digital Arts New Media | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- | 216,904 | 1.00 | -- |
| History of Art and Visual Culture | 589,572 | 8.00 | 1.69 | 673,704 | 9.00 | 1.69 | 740,460 | 10.00 | 1.69 | 755,646 | 10.00 | 1.92 |
| Music | 1,265,162 | 12.01 | 6.40 | 1,385,621 | 13.01 | 7.06 | 1,470,016 | 13.51 | 7.01 | 1,540,108 | 14.51 | 6.99 |
| Sesnon Gallery | 73,141 | -- | 1.32 | 78,450 | -- | 1.32 | 81,896 | -- | 1.32 | 82,307 | -- | 1.32 |
| Shakespeare Santa Cruz | 0 | -- | -- | 40,000 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| Theater Arts | 1,022,794 | 9.50 | 6.32 | 1,154,878 | 10.00 | 8.64 | 1,202,895 | 10.00 | 8.71 | 1,314,503 | 12.00 | 8.71 |
| Temporary Academic Staffing | 904,842 | 17.78 | -- | 1,040,842 | 20.16 | -- | 0 | -- | -- | 0 | -- | -- |
| Supplemental Teaching Assistants | 291,472 | 16.10 | -- | 331,482 | 17.68 | -- | 351,001 | 18.63 | -- | 351,001 | 18.63 | -- |
| DIVISIONAL TOTALS | 8,170,783 | 97.89 | 45.80 | 8,934,623 | 108.85 | 51.86 | 9,519,240 | 111.14 | 52.86 | 10,105,605 | 119.39 | 53.09 |

[^2]

## Baskin School of Engineering

The Baskin School of Engineering is located in the Baskin Engineering Building. The School includes departments of Applied Math and Statistics (AMS), Biomolecular Engineering, Computer Engineering (CE), Computer Science (CS), Electrical Engineering (EE), the Center for Biomolecular Science and Engineering (CBSE) and the Institute for Network Information Systems Technology (iNIST). The school also offers degree programs in bioinformatics and network engineering.

## Baskin School of Engineering Profile

2002-03 Majors: 1,033 Head Count UG majors 201 Head Count graduate majors

2002-03 Number of
Degrees Awarded:
190 BA/BS
38 MA/MS \& Certificates
20 PhD
Teaching and research 75.1 Budgeted Faculty FTE
staff: 22.8 Budgeted Teaching Assistant FTE
11 Postdoctoral Headcount Appt
44 Budgeted Staff FTE
2002-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Instruction <br>  <br> Research | 53,140 | 0 | 53,140 |
| Organized <br> Research <br> Units | 0 | 0 | 0 |
| Divisional <br> Offices | 6,526 | 780 | 7,306 |
| Totals | 59,666 | 780 | 66,972 |

## BASKIN SCHOOL OF ENGINEERING

## Degrees Conferred

Baccalaureate Degrees
Bioinformatics
Computer Engineering
Computer Science
Electrical Engineering
Information Systems Management

## Masters \& Certificates

Computer Engineering
Computer Science
Electrical Engineering

## Doctorates

Computer Engineering
Computer Science
Electrical Engineering

## Total Degrees Conferred

## Declared and Proposed Majors

## Undergraduate

Bioinformatics
Computer Engineering
Computer Science
Electrical Engineering
Information System Mgmt

|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 2.0 | 1.0 |
|  | 26.5 | 18.0 | 27.0 | 32.0 | 38.0 | 50.0 |
|  | 33.5 | 52.5 | 60.5 | 60.5 | 112.5 | 84.8 |
|  | 0.0 | 0.0 | 1.0 | 7.0 | 10.0 | 10.0 |
|  | 0.0 | 0.0 | 13.0 | 31.0 | 42.0 | 44 |
| Subtotal | 60.0 | 70.5 | 101.5 | 130.5 | 204.5 | 189.8 |
|  | 22.0 | 16.0 | 22.0 | 27.0 | 18 | 20.0 |
|  | 9.0 | 15.0 | 16.0 | 9.0 | 29 | 17.0 |
|  | - | - | - | - | 0 | 1 |
| Subtotal | 31.0 | 31.0 | 38.0 | 36.0 | 47.0 | 38.0 |


|  | 6.0 | 6.0 | 4.0 | 3.0 | 6 | 8.0 |
| :--- | :--- | :--- | :--- | :--- | :--- | ---: |
| 3.0 | 3.0 | 5.0 | 4.0 | 7 | 9.0 |  |
| Subtotal | - | - | - | - | 0 | 3 |
|  | $\mathbf{9 . 0}$ | $\mathbf{9 . 0}$ | $\mathbf{9 . 0}$ | $\mathbf{7 . 0}$ | $\mathbf{1 3 . 0}$ | $\mathbf{2 0 . 0}$ |
|  |  |  |  |  |  |  |


|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 5.5 | 29.5 |
|  | 168.3 | 215.0 | 224.5 | 233.5 | 256.8 | 257.0 |
|  | 274.6 | 400.0 | 426.5 | 496.2 | 577.0 | 513.1 |
|  | 9.0 | 44.0 | 66.0 | 71.0 | 81.2 | 93.7 |
|  |  | 15.8 | 66.2 | 119.2 | 149.8 | 139.8 |
| Totals | 451.9 | 674.8 | 783.2 | 919.9 | 1,070.3 | 1,033.1 |
|  | 73.3 | 80.7 | 83.3 | 61.3 | 75.0 | 67.3 |
|  | 68.7 | 64.0 | 64.3 | 73.3 | 98.3 | 107.0 |
|  | - | - | - | - | - | 26.3 |
| Totals | 142.0 | 144.7 | 147.6 | 134.6 | 173.3 | 200.6 |

## Student Workload FTE*

Division Summary
Lower Division
Upper Division
Total Undergrad

Total Graduate
Total FTE

| 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 265.0 | 302.0 | 369.0 | 416.0 | 508.2 | 511.4 |
| 143.0 | 180.0 | 209.0 | 287.0 | 314.2 | 319.8 |
| 408.0 | 482.0 | 578.0 | 703.0 | 822.4 | 831.2 |
| 133.0 | 135.0 | 128.0 | 133.0 | 177.5 | 211.9 |
| 541.0 | 617.0 | 706.0 | 836.0 | 999.9 | 1,043.1 |

*Student workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

## Budgeted Faculty FTE By Department

|  |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Computer Engineering |  |  |  |  |  |  |  |
| Permanent Ladder |  | 12.0 | 14.0 | 11.0 | 12.5 | 18.0 | 18.0 |
| Open Provision/Temp Acad Prov |  | 2.6 | 3.0 | 2.9 | 3.7 | 4.6 | 3.6 |
|  | Subtotal | 14.6 | 17.0 | 13.9 | 16.2 | 22.6 | 21.6 |
| Computer Science/Information Syst. Mgmt |  |  |  |  |  |  |  |
| Permanent Ladder |  | 12.0 | 13.0 | 15.0 | 17.0 | 15.3 | 19.0 |
| Open Provision/Temp Acad Prov |  | 0.6 | 5.9 | 6.7 | 10.1 | 8.1 | 5.2 |
|  | Subtotal | 12.6 | 18.9 | 21.7 | 27.1 | 23.4 | 24.2 |
| Electrical Engineering |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 0.0 | 6.0 | 7.0 | 9.0 | 10.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.0 | 0.4 | 0.4 | 0.5 | 0.6 |
|  | Subtotal | 0.0 | 0.0 | 6.4 | 7.4 | 9.5 | 10.6 |
| Baskin School of Engineering General |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 2.0 | 2.0 | 3.0 | 4.0 | 7.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 1.3 | 0.0 | 1.2 | 2.3 | 1.4 |
|  | Subtotal | 0.0 | 3.3 | 2.0 | 4.2 | 6.3 | 8.4 |
| Totals |  | 27.2 | 39.2 | 44.0 | 54.9 | 61.7 | 64.8 |

Regular Student Enrollment per Ladder Faculty FTE

|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Computer Engineering | 111.8 | 88.9 | 96.9 | 91.7 | 99.9 | 90.7 |
| Computer Science/Information Syst Mgmt | 97.4 | 86.0 | 97.1 | 130.1 | 121.9 | 67.9 |
| Electrical Engineering | 0.0 | 0.0 | 42.0 | 46.5 | 47.0 | 47.5 |
| Baskin School of Engineering General | 0.0 | 31.0 | 80.0 | 84.3 | 150.0 | 78.5 |
| Weighted Average | 104.0 | 83.2 | 86.2 | 98.9 | 102.0 | 73.6 |
| Courses Taught per Ladder Faculty |  |  |  |  |  |  |
|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| Computer Engineering | 3.5 | 2.8 | 3.1 | 2.5 | 3.2 | 2.7 |
| Computer Science/Information Syst Mgmt | 3.1 | 2.5 | 2.7 | 2.6 | 2.6 | 2.4 |
| Electrical Engineering | 0.0 | 0.0 | 2.4 | 2.4 | 2.6 | 2.4 |
| Baskin School of Engineering General | 0.0 | 1.0 | 2.0 | 2.1 | 2.7 | 2.0 |
| Weighted Average | 3.3 | 2.6 | 2.7 | 2.5 | 2.8 | 2.5 |

Source: Course Audit Publication (Jan. 2004)

## Extramural Awards

## Contracts and Grants

| \# of Proposals | $\underline{1997-98}$ | $\frac{\mathbf{1 9 9 8 - 9 9}}{37.0}$ | $\frac{\mathbf{1 9 9 9 - 0 0}}{72.0}$ | $\frac{\mathbf{2 0 0 0 - 0 1}}{63.0}$ | $\frac{\mathbf{2 0 0 1 - 0 2}}{117.0}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{152.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Awards | $\$ 4,251,815$ | $\$ 4,272,114$ | $\$ 4,976,650$ | $\$ 5,002,924$ | $\$ 8,202,261$ | $\$ 10,600,020$ |

2003-2004 Permanent Budget Summary by Major Fund Source

## Engineering

$\left.\begin{array}{llllllll}\hline & \begin{array}{c}\text { Academic } \\ \text { Salaries }\end{array} & & \text { Staff Salaries } & \begin{array}{c}\text { General } \\ \text { Assistance }\end{array} & \begin{array}{c}\text { Supplies \& } \\ \text { Materials }\end{array} & \begin{array}{c}\text { Equipment \& } \\ \text { Capital } \\ \text { Expenditures }\end{array} & \begin{array}{c}\text { Retirement \& } \\ \text { Employee } \\ \text { Benefits }\end{array} \\ \hline & \text { Amount } & \text { FTE } & \text { Amount } & \text { FTE } & & & \\ \text { TOTAL }\end{array}\right]$

2003-2004 Permanent Budget Summary by Major Unit

Engineering

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| Applied Math \& Statistics | 635,474 | 7.00 | 81,032 | 1.92 | 0 | 7,475 | 0 | 0 | 723,981 |
| BioMolecular Engineering Dept | 144,000 | 2.00 | 81,032 | 1.92 | 0 | 4,500 | 0 | 0 | 229,532 |
| CE Computer Engineering Dept | 1,524,032 | 17.00 | 107,999 | 2.60 | 0 | 71,225 | 0 | 0 | 1,703,256 |
| CS Computer Sciences Dept | 1,855,032 | 20.00 | 82,824 | 1.96 | 0 | 56,525 | 0 | 0 | 1,994,381 |
| Electrical Engineering | 1,020,670 | 10.00 | 107,999 | 2.60 | 0 | 43,750 | 0 | 0 | 1,172,419 |
| Engineering Administration | 122,725 | 1.00 | 505,048 | 9.75 | 0 | 95,099 | $(71,434)$ | 0 | 651,438 |
| Engineering Advising\&Outreach Prog | 4,950 |  | 338,737 | 8.50 | 0 | $(1,112)$ | 0 | $(1,209)$ | 341,366 |
| Engineering Faculty Services | 0 |  | 0 |  | 4,569 | 21,000 | 0 | 0 | 25,569 |
| Engineering General | 1,710,469 | 36.92 | 875,063 | 14.73 | 398,816 | 923,900 | 125,600 | 0 | 4,033,848 |
| Supplemental Teaching Assistants | 56,259 | 1.99 | 0 |  | 0 | 0 | 0 | 0 | 56,259 |
| TOTAL | 7,073,611 | 95.91 | 2,179,734 | 43.98 | 403,385 | 1,222,362 | 54,166 | $(1,209)$ | 10,932,049 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Engineering

Applied Math \& Statistics
BioMolecular Engineering Dept
CE Computer Engineering Dept
CS Computer Sciences Dept
Electrical Engineering
Engineering Administration
Engineering Advising\&Outreach Prog
Engineering Faculty Services
Engineering General
Temporary Academic Staffing
Supplemental Teaching Assistants
DIVISIONAL TOTALS

| 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| 445,436 | 6.00 | 1.00 | 528,997 | 6.00 | 2.25 | 644,317 | 6.00 | 2.75 | 723,981 | 7.00 | 1.92 |
| 42,000 | -- | 1.00 | 51,218 | -- | 1.00 | 49,075 | -- | 0.79 | 229,532 | 2.00 | 1.92 |
| 1,084,099 | 12.00 | 1.00 | 1,555,688 | 16.00 | 2.25 | 1,786,867 | 18.00 | 2.75 | 1,703,256 | 17.00 | 2.60 |
| 1,477,258 | 17.00 | 1.00 | 1,359,942 | 14.25 | 2.25 | 1,652,625 | 16.00 | 2.75 | 1,994,381 | 20.00 | 1.96 |
| 930,851 | 10.00 | 1.00 | 975,868 | 10.00 | 2.25 | 963,734 | 9.00 | 2.75 | 1,172,419 | 10.00 | 2.60 |
| 274,899 | 1.00 | 3.50 | 544,179 | 1.00 | 7.50 | 663,479 | 1.00 | 9.75 | 651,438 | 1.00 | 9.75 |
| 166,494 | -- | 5.25 | 263,680 | 0.00 | 7.00 | 297,587 | 0.00 | 7.25 | 341,366 | 0.00 | 8.50 |
| 871,958 | -- | 16.60 | 25,569 | -- | 0.00 | 25,569 | -- | 0.00 | 25,569 | -- | 0.00 |
| 1,370,298 | 10.00 | 0.99 | 2,982,698 | 22.30 | 13.59 | 3,689,218 | 33.30 | 14.94 | 4,033,848 | 36.92 | 14.73 |
| 349,341 | 5.51 | -- | 349,541 | 5.41 | -- | 0 | -- | -- | 0 | -- | -- |
| 198,483 | 7.30 | -- | 108,511 | 3.85 | -- | 56,259 | 1.99 | -- | 56,259 | 1.99 | -- |
| 7,211,117 | 68.81 | 31.34 | 8,745,891 | 78.81 | 38.09 | 9,828,730 | 85.29 | 43.73 | 10,932,049 | 95.91 | 43.98 |

[^3]

## Humanities Divisional Offices at Cowell College

Fundamental skills in the Humanities at UCSC emphasize close reading, critical thinking, and clear and effective writing. Nationally recognized programs include literature, languages, history, philosophy, women's studies, history of consciousness, and linguistics.

## Division of Humanities <br> Profile

| 2002-03 Majors: | 1,653 Head Count UG majors <br> 194 Head Count graduate majors |
| :---: | :---: |
| 2002-03 Number of Degrees Awarded: | 538 BA/BS |
|  | 26 MA/MS \& Certificates |
|  | 17 PhD |
| eaching and research staff: | 150.1 Budgeted Faculty FTE |
|  | 64.8 Budgeted Teaching Assistant FTE |
|  | 10 Postdoctoral Headcount Appt |
|  | 51 Budgeted Staff FTE |

2002-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Instruction <br>  <br> Research | 42,531 | 0 | 42,531 |
| Organized <br> Research <br> Units | 677 | 0 | 677 |
| Divisional <br> Offices | 6,844 | 0 | 6,844 |
| Totals | 50,052 | 0 | 50,052 |

Research Awards: $\$ 0.43$ million in C\&G

## DIVISION OF THE HUMANITIES

| Degrees Conferred |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Baccalaureate Degrees | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| American Studies | 72.5 | 78.5 | 58.5 | 53.5 | 55.0 | 71.5 |
| Classical Studies | 0.0 | 0.0 | 1.0 | 6.0 | 2.5 | 5.0 |
| German Studies | 0.0 | 0.0 | 0.5 | 3.0 | 1.5 | 1.0 |
| History | 132.7 | 110.5 | 112.0 | 100.5 | 100.5 | 116.5 |
| Italian Studies | 0.0 | 0.0 | 0.0 | 0.0 | 1.5 | 3.5 |
| Language Studies | 25.5 | 29.5 | 35.0 | 34.5 | 28.0 | 28.5 |
| Linguistics | 14.0 | 9.0 | 22.5 | 15.0 | 16.0 | 19.0 |
| Literature | 201.0 | 196.5 | 183.0 | 216.5 | 210.5 | 218.3 |
| Philosophy | 40.8 | 44.5 | 41.5 | 39.0 | 44.0 | 38.5 |
| Women's Studies | 44.5 | 56.0 | 49.5 | 49.5 | 40.5 | 35.5 |
| Sub Total | 531.0 | 524.5 | 503.5 | 517.5 | 500.0 | 537.3 |
| Masters \& Certificates | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| History | 8.0 | 5.0 | 5.0 | 8.0 | 4.0 | 3.0 |
| History of Consciousness | 6.0 | 2.0 | 0.0 | 2.0 | 2.0 | 1.0 |
| Linguistics | 2.0 | 4.0 | 8.0 | 6.0 | 2.0 | 8.0 |
| Literature | 9.0 | 8.0 | 3.0 | 3.0 | 8.0 | 11 |
| Philosophy | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 3 |
| Sub Total | 25.0 | 19.0 | 16.0 | 19.0 | 16.0 | 26.0 |
| Doctorates | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| History | 2.0 | 3.0 | 3.0 | 1.0 | 3.0 | 3.0 |
| History of Consciousness | 2.0 | 4.0 | 13.0 | 8.0 | 3.0 | 6.0 |
| Linguistics | 2.0 | 1.0 | 1.0 | 2.0 | 2.0 | 3.0 |
| Literature | 11.0 | 6.0 | 10.0 | 5.0 | 7.0 | 5 |
| Sub Total | 17.0 | 14.0 | 27.0 | 16.0 | 15.0 | 17.0 |
| Total Degrees Conferred | 573.0 | 557.5 | 546.5 | 552.5 | 531.0 | 580.3 |

## Declared and Proposed Majors

| Undergraduate |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies |  | 150.3 | 134.7 | 104.2 | 109.5 | 121.0 | 133.7 |
| Classical Studies |  | 0.0 | 0.0 | 0.7 | 5.8 | 6.3 | 11.5 |
| German Studies |  | 0.0 | 1.8 | 4.5 | 3.9 | 7.0 | 6.2 |
| History |  | 334.6 | 295.0 | 292.0 | 288.7 | 308.3 | 360.7 |
| Italian Studies |  | 0.0 | 0.0 | 0.0 | 1.8 | 6.2 | 8.7 |
| Language Studies |  | 115.7 | 133.5 | 130.2 | 123.6 | 126.5 | 125.3 |
| Linguistics |  | 42.5 | 46.2 | 46.8 | 46.0 | 52.0 | 57.6 |
| Literature |  | 644.5 | 641.3 | 648.7 | 688.2 | 689.5 | 701.6 |
| Philosophy |  | 133.0 | 140.6 | 140.0 | 128.2 | 121.5 | 149.5 |
| Women's Studies |  | 123.3 | 120.7 | 105.0 | 104.9 | 107.3 | 98.7 |
|  | Totals | 1,543.9 | 1,513.7 | 1,472.0 | 1,500.6 | 1,545.6 | 1,653.5 |
| Graduate |  |  |  |  |  |  |  |
| History |  | 34.0 | 28.0 | 29.7 | 31.3 | 30.7 | 31.0 |
| History of Consciousness |  | 52.0 | 48.7 | 53.3 | 54.7 | 50.3 | 57.0 |
| Linguistics |  | 15.7 | 21.3 | 24.3 | 24.3 | 24.7 | 24.3 |
| Literature |  | 67.0 | 58.7 | 57.7 | 50.7 | 61.3 | 73.0 |
| Philosophy |  | 0.0 | 0.0 | 0.0 | 0.0 | 5.7 | 8.7 |
|  | Totals | 168.7 | 156.7 | 165.0 | 161.0 | 172.7 | 194.0 |

## Student Workload FTE*

Division Summary

## Lower Division <br> Upper Division <br> Total Undergrad <br> Total Graduate

Total FTE

| 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1237.0 | 1343.0 | 1309.0 | 1408.0 | 1503.6 | 1613.2 |
| 918.0 | 881.0 | 815.0 | 805.0 | 897.9 | 982.9 |
| 2,155.0 | 2,224.0 | 2,124.0 | 2,213.0 | 2,401.5 | 2,596.1 |
| 147.0 | 137.0 | 146.0 | 118.0 | 162.0 | 184.3 |
| 2,302.0 | 2,361.0 | 2,270.0 | 2,331.0 | 2,563.5 | 2,780.4 |

Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

## Budgeted Faculty FTE by Department

|  |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 8.0 | 7.0 | 7.0 | 7.0 | 7.6 | 7.6 |
| Open Provision/Temp Acad Prov |  | 0.6 | 1.3 | 1.7 | 2.3 | 1.7 | 1.3 |
|  | Subtotal | 8.6 | 8.3 | 8.7 | 9.3 | 9.3 | 8.9 |
| History/German Studies/Classical Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 20.0 | 20.0 | 20.0 | 21.0 | 20.5 | 21.0 |
| Open Provision/Temp Acad Prov |  | -1.2 | 0.7 | 1.6 | 1.4 | 4.5 | 3.0 |
|  | Subtotal | 18.8 | 20.7 | 21.6 | 22.4 | 25.0 | 24.0 |
| History of Consciousness |  |  |  |  |  |  |  |
| Permanent Ladder |  | 8.0 | 8.0 | 8.0 | 8.0 | 7.0 | 7.0 |
| Open Provision/Temp Acad Prov |  | -1.0 | 0.8 | 0.3 | 0.3 | 0.9 | 0.5 |
|  | Subtotal | 7.0 | 8.8 | 8.3 | 8.3 | 7.9 | 7.5 |
| Languages |  |  |  |  |  |  |  |
| Permanent Ladder |  | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 |
| Open Provision/Temp Acad Prov |  | 20.8 | 19.6 | 18.3 | 18.4 | 21.7 | 19.5 |
|  | Subtotal | 23.8 | 22.6 | 21.3 | 21.4 | 24.7 | 22.5 |
| Linguistics |  |  |  |  |  |  |  |
| Permanent Ladder |  | 8.5 | 8.5 | 8.5 | 9.5 | 9.5 | 9.5 |
| Open Provision/Temp Acad Prov |  | -0.8 | 0.8 | 1.3 | 1.1 | 1.0 | 0.8 |
|  | Subtotal | 7.7 | 9.3 | 9.8 | 10.6 | 10.5 | 10.3 |
| Literature/Italian Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 34.5 | 35.5 | 36.5 | 37.5 | 35.0 | 34.0 |
| Open Provision/Temp Acad Prov |  | 2.4 | 2.5 | 4.0 | 5.1 | 8.3 | 4.4 |
|  | Subtotal | 36.9 | 38.0 | 40.5 | 42.6 | 43.3 | 38.4 |
| Philosophy |  |  |  |  |  |  |  |
| Permanent Ladder |  | 9.0 | 10.0 | 9.0 | 9.0 | 10.0 | 9.0 |
| Open Provision/Temp Acad Prov |  | -0.2 | 0.8 | 1.2 | 0.8 | 0.7 | 1.9 |
|  | Subtotal | 8.8 | 10.8 | 10.2 | 9.8 | 10.7 | 10.9 |
| Women's Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 5.0 | 5.0 | 5.0 | 5.0 | 5.0 | 6.0 |
| Open Provision/Temp Acad Prov |  | 0.3 | 1.1 | 1.2 | 0.8 | 0.3 | 0.6 |
|  | Subtotal | 5.3 | 6.1 | 6.2 | 5.8 | 5.3 | 6.6 |
| Humanities General |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.8 |
|  | Subtotal | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.8 |


|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Writing |  |  |  |  |  |  |
| Permanent Ladder | 2.0 | 2.0 | 2.0 | 4.0 | 4.0 | 4.0 |
| Open Provision/Temp Acad Prov | 13.9 | 12.6 | 13.4 | 13.3 | 12.8 | 12.8 |
| Subtotal | 15.9 | 14.6 | 15.4 | 17.3 | 16.8 | 16.8 |
| HUMANITIES TOTALS | 132.8 | 139.2 | 142.0 | 147.5 | 153.6 | 146.7 |
| Regular Enrollment per Faculty FTE |  |  |  |  |  |  |
| American Studies | 169.2 | 196.1 | 124.3 | 119.6 | 172.3 | 167.2 |
| History | 150.7 | 152.0 | 148.5 | 125.6 | 145.5 | 132.2 |
| History of Consciousness | 51.7 | 78.3 | 94.4 | 65.7 | 70.1 | 94.5 |
| Languages | 109.6 | 93.8 | 65.1 | 96.9 | 33.2 | 37.4 |
| Linguistics | 95.8 | 131.8 | 99.7 | 116.1 | 116.1 | 133.2 |
| Literature | 110.1 | 119.2 | 125.1 | 124.1 | 129.7 | 146.1 |
| Philosophy | 152.3 | 178.3 | 184.5 | 213.3 | 144.1 | 144.5 |
| Women Studies | 255.8 | 408.0 | 230.8 | 189.1 | 301.9 | 265.3 |
| Writing | 48.2 | 61.9 | 81.1 | 84.7 | 84.0 | 89.6 |
| Weighted Average Totals | 126.6 | 141.0 | 132.8 | 128.5 | 134.6 | 139.6 |
| Courses Taught per Faculty |  |  |  |  |  |  |
| American Studies | 3.5 | 4.3 | 3.1 | 2.6 | 3.3 | 2.3 |
| History | 4.5 | 4.1 | 4.2 | 3.5 | 3.8 | 3.0 |
| History of Consciousness | 3.4 | 3.9 | 3.5 | 3.8 | 3.6 | 3.8 |
| Languages | 6.9 | 5.2 | 4.4 | 5.5 | 2.5 | 2.3 |
| Linguistics | 4.2 | 4.8 | 4.1 | 4.5 | 4.3 | 4.4 |
| Literature | 3.8 | 3.9 | 4.0 | 3.7 | 3.7 | 3.8 |
| Philosophy | 3.9 | 3.9 | 3.6 | 3.7 | 3.8 | 4.7 |
| Women Studies | 3.5 | 5.2 | 3.4 | 3.4 | 3.5 | 2.8 |
| Writing | 2.7 | 3.1 | 3.9 | 3.2 | 3.7 | 4.2 |
| Weighted Average Totals | 4.0 | 4.1 | 3.9 | 3.7 | 3.7 | 3.5 |

Source: Course Audits Publication (Jan. 2004)

## Extramural Awards

Contracts \& Grants

| \# of Proposals | $\underline{1997-98}$ | $\frac{1998-99}{40.0}$ | $\frac{1999-00}{14.0}$ | $\frac{2000-01}{23.0}$ | $\frac{2001-02}{29.0}$ | $\frac{2002-03}{13.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Awards | $\$ 328,965$ | $\$ 353,854$ | $\$ 227,708$ | $\$ 409,765$ | $\$ 877,276$ | $\$ 425,041$ |

Humanities Division

|  | Academic Salaries |  | Staff Salaries |  | Supplies \& Materials | Equipment \& Capital Expenditures | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |
| General Funds | 12,947,169 | 212.68 | 2,141,189 | 50.71 | 653,757 | $(11,086)$ | 15,731,029 |
| Special State Approp | 0 |  | 0 |  | 123,700 | 0 | 123,700 |
| UOF/OTT | 0 |  | 0 |  | 1,489 | 0 | 1,489 |
| Gifts \& Endowments | 0 |  | 0 |  | 8,248 | 0 | 8,248 |
| TOTAL | 12,947,169 | 212.68 | 2,141,189 | 50.71 | 787,194 | $(11,086)$ | 15,864,466 |

2003-2004 Permanent Budget Summary by Major Unit

Humanities Division

|  | Academic <br> Salaries |  | Staff Salaries |  <br> Materials |  <br> Capital <br> Expenditures |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount | FTE | Amount | FTE |  |  |
| TOTAL |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Humanities Division

|  | 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| American Studies | 548,374 | 7.00 | 1.42 | 628,295 | 8.00 | 1.42 | 623,867 | 7.60 | 1.42 | 788,242 | 8.60 | 1.42 |
| Central Calif Writing Proj (CCWP) | 10,000 | -- | -- | 10,000 | -- | -- | 5,000 | -- | -- | 5,000 | -- | -- |
| DP Dicken's Project | 694 | -- | -- | 790 | -- | -- | 835 | -- | -- | 831 | -- | -- |
| History | 1,690,227 | 21.00 | 2.66 | 1,650,501 | 19.50 | 2.66 | 1,698,547 | 20.00 | 2.66 | 1,744,241 | 20.00 | 2.66 |
| History of Consciousness | 830,382 | 8.00 | 1.42 | 781,990 | 7.00 | 1.42 | 831,033 | 7.00 | 1.92 | 908,993 | 8.00 | 1.92 |
| Humanities Administration | 3,343,421 | 52.50 | 27.44 | 3,766,435 | 57.50 | 28.54 | 5,882,963 | 90.50 | 28.04 | 6,420,339 | 104.79 | 27.36 |
| Humanities Research and Instruction | 0 | -- | -- | 175,600 | -- | -- | 196,227 | -- | 2.81 | 169,904 | -- | 2.81 |
| Languages | 281,346 | 3.00 | 1.42 | 291,773 | 3.00 | 1.38 | 288,705 | 3.00 | 1.38 | 289,314 | 3.00 | 1.38 |
| Linguistics | 856,416 | 9.50 | 1.65 | 907,292 | 9.50 | 1.87 | 936,090 | 9.50 | 1.87 | 985,938 | 9.50 | 2.55 |
| Literature | 2,950,528 | 36.50 | 6.14 | 2,985,017 | 35.00 | 6.14 | 2,959,954 | 34.00 | 6.14 | 2,977,699 | 33.00 | 6.14 |
| Philosophy | 703,747 | 9.00 | 1.42 | 781,294 | 10.00 | 1.42 | 741,643 | 9.00 | 1.42 | 592,885 | 7.00 | 1.42 |
| Women's Studies | 326,923 | 4.00 | 1.42 | 392,753 | 5.00 | 1.42 | 470,048 | 6.00 | 1.42 | 402,660 | 5.00 | 1.42 |
| Writing | 274,336 | 3.00 | 1.83 | 362,739 | 4.00 | 1.63 | 382,921 | 4.00 | 1.63 | 393,889 | 4.00 | 1.63 |
| Temporary Academic Staffing | 1,715,594 | 33.71 | -- | 1,785,225 | 34.58 | -- | 0 | -- | -- | 0 | -- | -- |
| Supplemental Teaching Assistants | 179,868 | 9.98 | -- | 174,152 | 9.34 | -- | 184,531 | 9.79 | -- | 184,531 | 9.79 | -- |
| DIVISIONAL TOTALS | 13,711,856 | 197.19 | 46.82 | 14,693,856 | 202.42 | 47.90 | 15,202,364 | 200.39 | 50.71 | 15,864,466 | 212.68 | 50.71 |

[^4]

## Earth and Marine Science Building

The key research objectives for physical and biological sciences at UC Santa Cruz are to: 1) build a set of focused programs in biomedical research and education, 2) link global and regional environmental processes, and 3) develop and apply new technologies to fuel scientific advancement. The key instructional objectives are to: 1) sustain current and develop new instructional programs to train leaders and innovators in our technological society, 2) continue supporting co-curricular activities, and 3 ) increase our enrollments through a variety of approaches.

## Division of Physical and Biological Sciences Profile <br> 2002-03 Majors: 1,765 Head Count UG majors

407 Head Count graduate majors
2002-03 Number of $438 \mathrm{BA} / \mathrm{BS}$
Degrees Awarded: 62 MA/MS \& Certificates
40 PhD
Teaching and research 163.8 Budgeted Faculty FTE
staff: 87.8 Budgeted Teaching Assistant FTE 129 Postdoctoral Headcount Appt 156 Budgeted Staff FTE

2002-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | :--- | ---: | :--- |
| Instruction <br>  <br> Research | 249,592 | 7,372 | 256,964 |
| Organized <br> Research <br> Units | 57,511 | 161,849 | 219,355 |
| Divisional <br> Offices | 16,193 | 0 | 16,193 |
| Totals | 323,296 | 169,221 | 492,517 |

Research Awards: $\$ 36.6$ million in C\&G

## DIVISION OF PHYSICAL AND BIOLOGICAL SCIENCES

## Degrees Conferred

Baccalaureate Degrees
Biochemistry
Biology
Chemistry
Earth Sciences
Ecology \& Evolution
Marine Biology
Mathematics
Molecular, Cellular \& Dev Bio
Neuroscience \& Behavior
Physics
Plant Science
Psychobiology

| $\mathbf{1 9 9 7 - 9 8}$ | $\underline{\mathbf{1 9 9 8 - 9 9}}$ | $\underline{\mathbf{1 9 9 9 - 0 0}}$ | $\underline{\mathbf{2 0 0 0} \mathbf{- 0 1}}$ | $\underline{\mathbf{2 0 0 1 - 0 2}}$ | $\underline{\mathbf{2 0 0 2 - 0 3}}$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 18.0 | 29.0 | 36.0 | 34.0 | 24.0 | $\mathbf{2 9 . 0}$ |
| 147.0 | 141.5 | 123.5 | 95.0 | 35.5 | 75.5 |
| 20.0 | 23.0 | 16.0 | 35.5 | 31.0 | 22.0 |
| 28.5 | 32.0 | 0.3 | 30.0 | 34.0 | 39.0 |
| 0.0 | 0.0 | 0.0 | 3.0 | 14.5 | 21.0 |
| 48.5 | 59.0 | 33.0 | 71.0 | 48.5 | 56.5 |
| 29.0 | 40.5 | 38.3 | 33.0 | 49.0 | 49.0 |
| 106.5 | 99.5 | 105.0 | 105.5 | 110.5 | 98.0 |
| 0.0 | 0.0 | 0.0 | 0.0 | 1.5 | 1.0 |
| 17.0 | 16.0 | 16.0 | 23.5 | 26.0 | 24.5 |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 5.5 |
| 20.0 | 15.0 | 7.0 | 16.5 | 15.0 | 17.5 |
| 434.5 | 455.5 | 405.1 | 447.0 | $\mathbf{4 3 1 . 5}$ | $\mathbf{4 3 8 . 5}$ |

## Masters \& Certificates

Astronomy \& Astrophysics
Biology

| 2.0 | 1.0 | 7.0 | 4.0 | 0.0 | 1.0 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6.0 | 12.0 | 12.0 | 5.0 | 2.0 | 9.0 |
| 4.0 | 3.0 | 5.0 | 5.0 | 3.0 | 2.0 |
| 13.0 | 5.0 | 11.0 | 11.0 | 2.0 | 6.0 |
| 0.0 | 0.0 | 0.0 | 0.0 | 2.0 | 0.0 |
| 8.0 | 11.0 | 8.0 | 3.0 | 4.0 | 9.0 |
| 0.0 | 0.0 | 0.0 | 1.0 | 0.0 | 0.0 |
| 5.0 | 8.0 | 9.0 | 9.0 | 6.0 | 5.0 |
| 12.0 | 10.0 | 9.0 | 10.0 | 5.0 | 7.0 |
| 23.0 | 16.0 | 35.0 | 17.0 | 14.0 | 23 |
| 73.0 | 66.0 | 96.0 | 65.0 | 38.0 | 62.0 |
| 5.0 | 3.0 | 5.0 | 4.0 | 3.0 | 3.0 |
| 14.0 | 15.0 | 12.0 | 14.0 | 9.0 | 12.0 |
| 13.0 | 9.0 | 6.0 | 8.0 | 13.0 | 15.0 |
| 9.0 | 7.0 | 7.0 | 10.0 | 11.0 | 5.0 |
| 2.0 | 8.0 | 3.0 | 2.0 | 3.0 | 2.0 |
| 0.0 | 0.0 | 0.0 | 0.0 | 3.0 | 1.0 |
| 6.0 | 11.0 | 4.0 | 11.0 | 6.0 | 2 |
| 49.0 | 53.0 | 37.0 | 49.0 | 48.0 | 40.0 |
| 556.5 | 574.5 | 538.1 | 561.0 | 517.5 | 540.5 |


| Declared and Proposed Majors | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduate |  |  |  |  |  |  |
| Astronomy | 0.0 | 0.0 | 0.0 | 0.0 | 0.7 | 1.0 |
| Astrophysics | 0.0 | 0.0 | 0.0 | 0.0 | 4.8 | 3.0 |
| Biochemistry | 185.0 | 181.8 | 166.8 | 151.3 | 149.2 | 140.5 |
| Biology | 674.3 | 618.7 | 620.6 | 666.3 | 625.8 | 607.8 |
| Ecology \& Evolution | 0.0 | 0.0 | 0.0 | 5.2 | 19.3 | 32.1 |
| Marine Biology | 293.3 | 264.7 | 218.0 | 198.2 | 254.3 | 280.2 |
| Molecular, Cellular \& Dev Bio | 252.0 | 218.7 | 175.2 | 126.8 | 124.2 | 139.8 |
| Psychobiology | 64.3 | 51.2 | 44.3 | 54.8 | 38.8 | 13 |
| Chemistry | 108.5 | 101.8 | 107.2 | 122.6 | 111.5 | 108.9 |
| Earth Sciences | 91.0 | 93.7 | 93.3 | 100.0 | 114.7 | 113.3 |
| Mathematics | 117.0 | 122.8 | 122.5 | 132.5 | 166.8 | 155.8 |
| Neuroscience | 0.0 | 0.0 | 0.0 | 0.0 | 2.3 | 17.2 |
| Physics | 87.0 | 86.3 | 122.7 | 139.2 | 138.0 | 147.2 |
| Plant Science | 0.0 | 0.0 | 0.0 | 0.0 | 1.5 | 6 |
|  | 1,872.4 | 1,739.7 | 1,670.6 | 1,697.0 | 1,751.9 | 1,765.8 |
| Graduate |  |  |  |  |  |  |
| Astronomy \& Astrophysics | 26.3 | 31.0 | 28.7 | 23.0 | 22.0 | 22.7 |
| Biology | 91.7 | 83.3 | 87.3 | 89.0 | 87.7 | 104.3 |
| Chemistry | 65.0 | 72.0 | 72.7 | 72.7 | 72.7 | 74 |
| Earth Sciences | 62.7 | 54.3 | 57.7 | 51.3 | 47.0 | 52.7 |
| Environmental Toxicology | 0.0 | 0.0 | 0.0 | 3.0 | 6.7 | 9 |
| Mathematics | 34.3 | 42.3 | 43.7 | 42.0 | 35.7 | 38.7 |
| Ocean Science | 18.3 | 21.3 | 23.0 | 20.3 | 28.7 | 32.7 |
| Physics | 43.3 | 39.3 | 41.3 | 46.3 | 46.7 | 52.3 |
| Science Communications | 19.3 | 19.7 | 20.0 | 20.0 | 20.0 | 20.3 |
| Totals | 360.9 | 363.2 | 374.4 | 367.6 | 367.2 | 406.7 |
| Student Workload FTE* |  |  |  |  |  |  |
| Lower Division | 1,490.0 | 1,552.0 | 1,560.0 | 1,731.0 | 1,761.2 | 1,945.3 |
| Upper Division | 731.0 | 657.0 | 636.0 | 644.0 | 666.4 | 714.4 |
| Total Undergrad | 2,221.0 | 2,209.0 | 2,196.0 | 2,375.0 | 2,427.6 | 2,659.7 |
| Total Graduate | 386.0 | 402.0 | 423.0 | 429.0 | 492.4 | 536.9 |
| Total FTE* | 2,607.0 | 2,611.0 | 2,619.0 | 2,804.0 | 2,920.0 | 3,196.6 |

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

Budgeted Faculty FTE By Department
Astronomy and Astrophysics
Permanent Ladder
Open Provision/Temp Acad Prov

## Biology*

Permanent Ladder
Open Provision/Temp Acad Prov

## Chemistry \& Biochemistry

Permanent Ladder
Open Provision/Temp Acad Prov

## Earth Sciences

Permanent Ladder
Open Provision/Temp Acad Prov
Environmental Toxicology
Permanent Ladder
Open Provision/Temp Acad Prov

## Mathematics

Permanent Ladder
Open Provision/Temp Acad Prov

## Ocean Sciences

Permanent Ladder
Open Provision/Temp Acad Prov

## Physics

Permanent Ladder
Open Provision/Temp Acad Prov
Science Communication
Permanent Ladder
Open Provision/Temp Acad Prov
Natural Sciences General
Permanent Ladder
Open Provision/Temp Acad Prov

|  | $\begin{gathered} 17.3 \\ (0.4) \end{gathered}$ | $\begin{gathered} 17.3 \\ (0.3) \end{gathered}$ | $\begin{array}{r} 17.8 \\ 0.3 \\ \hline \end{array}$ | $\begin{array}{r} 17.3 \\ 1.4 \\ \hline \end{array}$ | $\begin{array}{r} 17.3 \\ 2.2 \\ \hline \end{array}$ | $\begin{array}{r} 17.3 \\ 1.9 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subtotal | 16.9 | 17.0 | 18.1 | 18.7 | 19.5 | 19.2 |
|  | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
|  | 3.2 | 2.0 | 1.8 | 1.7 | 2.7 | 2.9 |
| Subtotal | 4.2 | 3.0 | 2.8 | 2.7 | 3.7 | 3.9 |
|  | 2.0 | 2.0 | 2.0 | 2.0 | 2.0 | 1.0 |
|  | 0.1 | (0.1) | 0.0 | 0.2 | 0.3 | 0.0 |
| Subtotal | 2.1 | 1.9 | 2.0 | 2.2 | 2.3 | 1.0 |
| Total Faculty FTE | 139.4 | 140.9 | 146.1 | 153.6 | 161.2 | 157.1 |

*includes Ecology\& Evolution Biology, Marine Biology, Mollecular, Cellular and Deve. Biology, and Psychobiology

|  |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Astronomy |  | 119.4 | 109.7 | 143.1 | 156.4 | 171.2 | 168.8 |
| Biology |  | 140.5 | 106.0 | 109.3 | 103.6 | 100.3 | 114.1 |
| Chemistry |  | 189.4 | 180.3 | 152.8 | 117.5 | 139.0 | 144.5 |
| Earth Sciences |  | 98.8 | 102.1 | 94.7 | 92.2 | 87.7 | 114.4 |
| Mathematics |  | 82.3 | 68.2 | 59.9 | 106.9 | 138.1 | 76.8 |
| Ocean Sciences |  | 85.7 | 96.6 | 92.8 | 91.7 | 86.4 | 121.4 |
| Physics |  | 122.1 | 119.5 | 117.2 | 104.7 | 118.1 | 134.4 |
| Science Communications |  | 16.9 | 18.8 | 12.5 | 25.0 | 20.0 | 20.0 |
| Nat. Sci Gen |  | 102.5 | 94.0 | 86.5 | 85.2 | 45.9 | 11.0 |
|  | Weighted Average | 127.9 | 115.4 | 109.5 | 106.7 | 114.5 | 120.5 |

## Courses Taught Per Faculty FTE

Astronomy
Biology
Chemistry
Earth Sciences
Mathematics
Ocean Sciences
Physics
Science Communications

|  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3.2 | 3.1 | 3.0 | 2.7 | 2.6 | 3.0 |
|  | 4.1 | 3.8 | 4.4 | 4.5 | 5.1 | 4.3 |
|  | 4.5 | 4.3 | 3.9 | 3.8 | 3.9 | 3.4 |
|  | 3.2 | 3.1 | 2.9 | 3.0 | 3.2 | 3.1 |
|  | 3.6 | 3.3 | 3.3 | 3.3 | 3.6 | 3.1 |
|  | 3.1 | 3.0 | 2.4 | 2.6 | 2.9 | 2.7 |
|  | 2.8 | 2.6 | 3.3 | 2.9 | 3.5 | 3.4 |
|  | 1.9 | 1.9 | 1.3 | 2.5 | 2.0 | 2.0 |
|  | 3.0 | 3.6 | 3.5 | 3.0 | 3.0 | 3.0 |
| Weighted Average | 3.6 | 3.5 | 3.6 | 3.5 | 3.8 | 3.5 |

Source: Course Audits Publication (Jan. 2004)

Extramural Awards

## Contracts and Grants

|  | $\underline{1997-98}$ | $\underline{1998-99}$ | $\frac{1999-00}{414.0}$ | $\frac{\mathbf{2 0 0 0 - 0 1}}{319.0}$ | $\frac{\mathbf{2 0 0 1 - 0 2}}{527.0}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{455.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| \# of Proposals |  | $\$ 30,378,247$ | $\$ 26,459,197$ | $\$ 34,631,181$ | $\$ 38,163,425$ | $\$ 36,603,863$ |

2003-2004 Permanent Budget Summary by Major Fund Source

Physical \& Biological Sciences

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| General Funds | 17,186,160 | 256.78 | 6,967,027 | 151.95 | 132,829 | 298,738 | 474,929 | 0 | 0 | 25,059,683 |
| Other Fees | 0 |  | 0 |  | 0 | 162,050 | 0 | 0 | 0 | 162,050 |
| UOF/OTT | 0 |  | 0 |  | 0 | 651,652 | 0 | 0 | 0 | 651,652 |
| Gifts \& Endowments | 0 |  | 0 |  | 0 | 139,554 | 0 | 0 | 0 | 139,554 |
| Self Supporting | 0 |  | 188,248 | 3.91 | $(42,883)$ | 380,857 | 0 | 29,440 | $(282,662)$ | 273,000 |
| TOTAL | 17,186,160 | 256.78 | 7,155,275 | 155.86 | 89,946 | 1,632,851 | 474,929 | 29,440 | $(282,662)$ | 26,285,939 |

## 2003-2004 Permanent Budget Summary by Major Unit

Physical \& Biological Sciences

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| Astronomy \& Astrophysics | 1,256,832 | 10.80 | 64,746 | 1.75 | 0 | 36,619 | 0 | 0 | 0 | 1,358,197 |
| Biology Core | 0 |  | 469,466 | 10.95 | 12,929 | 160,627 | 0 | 0 | 0 | 643,022 |
| Chemistry and Biochemistry | 1,851,499 | 20.00 | 481,797 | 10.75 | 19,050 | 156,380 | 0 | 0 | 0 | 2,508,726 |
| Earth Sciences | 1,973,642 | 22.34 | 176,447 | 4.64 | 9,660 | 111,481 | 0 | 0 | 0 | 2,271,230 |
| Ecology \& Evolutionary Biology | 1,157,432 | 15.00 | 100,213 | 2.45 | 0 | 82,500 | 0 | 0 | 0 | 1,340,145 |
| Environmental Toxicology | 406,174 | 6.00 | 42,636 | 1.00 | 0 | 15,000 | 0 | 0 | 0 | 463,810 |
| Inst fr Geophysics \& Planet Physics | 144,346 | 1.17 | 39,021 | 1.25 | 0 | 12,185 | 0 | 0 | 0 | 195,552 |
| Institute of Marine Sciences | 28,650 |  | 627,307 | 12.29 | 4,896 | 113,973 | 0 | 0 | 0 | 774,826 |
| Interdisciplinary Instruction | 713,400 | 10.00 | 9,878 | 0.30 | 0 | 0 | 0 | 0 | 0 | 723,278 |
| Mathematics | 1,299,032 | 16.00 | 174,996 | 5.00 | 2,500 | 63,162 | 0 | 0 | 0 | 1,539,690 |
| Molecular \& Cell Developmnt Biology | 1,435,232 | 17.00 | 155,592 | 4.00 | 0 | 38,908 | 0 | 0 | 0 | 1,629,732 |
| Natural Reserves | 59,049 | 0.75 | 83,719 | 1.88 | 0 | 92,347 | 0 | 0 | 0 | 235,115 |
| Ocean Sciences | 735,174 | 9.00 | 118,157 | 2.90 | 1,050 | 72,293 | 0 | 0 | 0 | 926,674 |
| Phys \& Bio Sci Academic Support | 3,358,553 | 100.54 | 2,053,880 | 39.90 | 7,914 | 268,175 | 561,600 | 29,440 | $(282,662)$ | 5,996,900 |
| Phys \& Bio Sci Dean Provisional | 0 |  | 0 |  | 0 | 581,754 | 0 | 0 | 0 | 581,754 |
| Phys \& Bio Sciences Adminstration | 200,960 | 1.00 | 2,241,466 | 49.28 | 8,347 | $(261,807)$ | $(86,671)$ | 0 | 0 | 2,102,295 |
| Phys \& Bio Sciences Facilities | 0 |  | 0 |  | 10,000 | 32,000 | 0 | 0 | 0 | 42,000 |
| Physics | 1,941,899 | 19.25 | 253,815 | 6.19 | 13,600 | 55,997 | 0 | 0 | 0 | 2,265,311 |
| Science Communication | 114,347 | 1.00 | 32,679 | 0.83 | 0 | 15,173 | 0 | 0 | 0 | 162,199 |
| SC Institute for Particle Physics | 407,300 | 3.30 | 29,460 | 0.50 | 0 | $(13,916)$ | 0 | 0 | 0 | 422,844 |
| Supplemental Teaching Assistants | 102,639 | 3.63 | 0 |  | 0 | 0 | 0 | 0 | 0 | 102,639 |
| TOTAL | 17,186,160 | 256.78 | 7,155,275 | 155.86 | 89,946 | 1,632,851 | 474,929 | 29,440 | $(282,662)$ | 26,285,939 |

Physical \& Biological Sciences

|  |  | 促 | , |  | FIL | , |  | FTE | FTE |  | , |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Astronomy \& Astrophysics | 1,186,742 | 10.80 | 1.75 | 1,324,883 | 11.80 | 1.75 | 1,322,093 | 10.80 | 1.75 | 1,358,197 | 10.80 | 1.75 |
| Biology Core | 652,732 | 0.00 | 11.09 | 679,358 | 0.00 | 11.09 | 696,754 | 0.00 | 11.09 | 643,022 | - | 10.95 |
| Chemistry and Biochemistry | 2,215,670 | 20.00 | 10.00 | 2,336,654 | 20.00 | 10.00 | 2,453,150 | 21.00 | 10.75 | 2,508,726 | 20.00 | 10.75 |
| Earth Sciences | 2,163,173 | 22.72 | 4.64 | 2,255,325 | 23.84 | 4.64 | 2,307,385 | 23.84 | 4.64 | 2,271,230 | 22.34 | 4.64 |
| Ecology \& Evolutionary Biology | 1,163,086 | 16.00 | 1.95 | 1,168,194 | 15.00 | 1.95 | 1,237,181 | 15.00 | 2.45 | 1,340,145 | 15.00 | 2.45 |
| Environmental Toxicology | 353,030 | 5.00 | 1.00 | 372,225 | 5.00 | 1.00 | 453,274 | 6.00 | 1.00 | 463,810 | 6.00 | 1.00 |
| Inst fr Geophysics \& Planet Physics | 179,958 | 2.20 | 0.08 | 218,472 | 1.90 | 1.25 | 232,364 | 1.90 | 1.25 | 195,552 | 1.17 | 1.25 |
| Institute of Marine Sciences | 829,788 | 0.55 | 14.25 | 883,901 | 0.55 | 14.75 | 911,743 | 0.55 | 14.75 | 774,826 | 0.00 | 12.29 |
| Interdisciplinary Instruction | 175,100 | 2.00 | -- | 273,904 | 3.00 | 1.00 | 351,478 | 5.00 | 0.30 | 723,278 | 10.00 | 0.30 |
| Mathematics | 1,448,737 | 16.00 | 4.98 | 1,470,388 | 16.00 | 4.98 | 1,504,929 | 16.00 | 5.00 | 1,539,690 | 16.00 | 5.00 |
| Molecular \& Cell Developmnt Biology | 1,630,831 | 20.00 | 2.00 | 1,618,647 | 19.00 | 2.00 | 1,659,972 | 19.00 | 2.00 | 1,629,732 | 17.00 | 4.00 |
| Natural Reserves | 227,715 | 0.75 | 2.56 | 242,157 | 0.75 | 2.56 | 251,457 | 0.75 | 2.56 | 235,115 | 0.75 | 1.88 |
| Ocean Sciences | 791,651 | 8.00 | 3.40 | 817,164 | 8.00 | 2.90 | 844,666 | 8.00 | 2.90 | 926,674 | 9.00 | 2.90 |
| Phys \& Bio Sci Academic Support | 4,818,904 | 75.07 | 36.62 | 4,832,639 | 77.09 | 41.90 | 5,661,295 | 88.09 | 41.90 | 6,279,562 | 100.54 | 39.90 |
| Phys \& Bio Sci Dean Provisional | 343,256 | -- | -- | 469,825 | -- | -- | 536,406 | -- | -- | 581,754 | -- | -- |
| Phys \& Bio Sciences Adminstration | 2,024,358 | 1.00 | 47.23 | 2,164,092 | 1.00 | 49.28 | 2,112,124 | 1.00 | 49.28 | 2,102,295 | 1.00 | 49.28 |
| Phys \& Bio Sciences Facilities | 42,000 | -- | -- | 42,000 | -- | -- | 42,000 | -- | -- | 42,000 | -- | -- |
| Physics | 1,907,358 | 17.25 | 6.19 | 1,985,002 | 17.25 | 6.19 | 2,120,764 | 18.25 | 6.19 | 2,265,311 | 19.25 | 6.19 |
| Science Communication | 148,403 | 1.00 | 0.83 | 155,098 | 1.00 | 0.83 | 161,721 | 1.00 | 0.83 | 162,199 | 1.00 | 0.83 |
| SC Institute for Particle Physics | 445,149 | 3.94 | 0.50 | 498,780 | 3.94 | 0.50 | 513,187 | 3.94 | 0.50 | 422,844 | 3.30 | 0.50 |
| Temporary Academic Staffing | 584,377 | 11.48 | -- | 698,777 | 13.54 | -- | 0 | -- | -- | 0 | -- | -- |
| Supplemental Teaching Assistants | 55,012 | 2.02 | -- | 95,745 | 3.40 | -- | 102,639 | 3.63 | -- | 102,639 | 3.63 | - |
| DIVISIONAL TOTALS | 23,387,030 | 235.78 | 149.07 | 24,603,230 | 242.06 | 158.57 | 25,476,582 | 243.75 | 159.14 | 26,568,601 | 256.78 | 155.86 |

[^5]

## Social Sciences

The social sciences are concerned with the study of interpersonal relationships and the functioning of human society. Social scientists at UCSC focus on four main areas: 1) meeting the challenges and opportunities of a multicultural society; 2) fostering international political and economic cooperation; 3) advancing environmental science and public policy; and 4) improving K -12 education.

## Division of Social Sciences Profile

| 2002-03 Majors: | 4,012 Head Count UG majors <br> 385 Head Count graduate majors |
| ---: | :--- |
| 2002-03 Number of | 1,333 BA/BS |
| Degrees Awarded | $176 \mathrm{MA} / \mathrm{MS}$ \& Certificates |
|  | 28 PhD |
| Teaching and | 188.5 Budgeted Faculty FTE |
| research staff: | 75.8 Budgeted Teaching Assistant FTE <br>  <br>  <br>  <br>  <br> 27 Postdoctoral Headcount Appt <br> 83 Budgeted Staff FTE |

2002-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Instruction <br>  <br> Research | 114,111 | 5,004 | 119,115 |
| Organized <br> Research <br> Units | 12,079 | 1,696 | 13,775 |
| Divisional <br> Offices | 5,866 | 0 | 5,866 |
| Totals | 132,056 | 6,700 | 138,756 |

## DIVISION OF THE SOCIAL SCIENCES

## Degrees Conferred

Baccalaureate Degrees
Anthropology
Business Mgt Economics
Community Studies
Economics/Applied Econ
Environmental Studies
Global Economics
Latin American/Latino Studies
Legal Studies
Politics
Psychology
Sociology

Masters \& Certificates
Anthropology
Applied Econ/Finance
Int'I Economics
Education
Environmental Science
Politics
Psychology
Sociology

## Doctorates

Anthropology
Economics
Int'I Economics
Environmental Science
Psychology
Sociology
Total Degrees Conferred

| 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 110.5 | 114.0 | 143.0 | 110.5 | 106.0 | 130.5 |
| 20.5 | 68.0 | 90.5 | 145.5 | 194.0 | 229.5 |
| 49.0 | 72.5 | 74.0 | 72.0 | 99.5 | 109.5 |
| 80.3 | 54.5 | 67.3 | 49.3 | 46.0 | 58.5 |
| 110.5 | 112.0 | 156.8 | 130.8 | 145.0 | 147.5 |
| 28.5 | 14.0 | 24.5 | 17.0 | 21.5 | 20.0 |
| 35.5 | 35.0 | 25.0 | 39.0 | 39.0 | 30.5 |
| 6.5 | 14.0 | 21.0 | 36.0 | 55.0 | 50.5 |
| 85.2 | 75.0 | 87.8 | 87.0 | 76.0 | 109.5 |
| 264.5 | 298.0 | 287.0 | 285.0 | 282.5 | 285.8 |
| 130.5 | 118.0 | 116.5 | 112.5 | 138.0 | 161.0 |
| 921.5 | 975.0 | 1,093.4 | 1,084.6 | 1,202.5 | 1,332.8 |


| 5.0 | 10.0 | 2.0 | 7.0 | 6.0 | 7.0 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 21.0 | 16.0 | 15.0 | 13.0 | 14.0 | 14.0 |
| 10.0 | 1.0 | 5.0 | 5.0 | 6.0 | 14.0 |
| 52.0 | 53.0 | 39.0 | 109.0 | 110.0 | 131.0 |
| - | - | 1.0 | - | 1.0 | - |
| - | - | - | - | 1.0 | 1.0 |
| 7.0 | 3.0 | 9.0 | 6.0 | 6.0 | 7.0 |
| 7.0 | 9.0 | 7.0 | 5.0 | 5.0 | 2.0 |
| $\mathbf{1 0 2 . 0}$ | $\mathbf{9 2 . 0}$ | $\mathbf{7 8 . 0}$ | $\mathbf{1 4 5 . 0}$ | $\mathbf{1 4 9 . 0}$ | $\mathbf{1 7 6 . 0}$ |
|  |  |  |  |  |  |
| 2.0 | 3.0 | 5.0 | 6.0 | 0.0 | 8.0 |
| 1.0 | 1.0 | - | - | 0.0 | - |
| 1.0 | 7.0 | 10.0 | 3.0 | 6.0 | 3.0 |
| 1.0 | 2.0 | 3.0 | 4.0 | 8.0 | 5.0 |
| 2.0 | 3.0 | 7.0 | 8.0 | 4.0 | 9.0 |
| 9.0 | 6.0 | 2.0 | 3.0 | 2.0 | 3.0 |
| $\mathbf{1 6 . 0}$ | $\mathbf{2 2 . 0}$ | $\mathbf{2 7 . 0}$ | $\mathbf{2 4 . 0}$ | $\mathbf{2 0 . 0}$ | $\mathbf{2 8 . 0}$ |
| $\mathbf{1 , 0 3 9 . 5}$ | $\mathbf{1 , 0 8 9 . 0}$ | $\mathbf{1 , 1 9 8 . 4}$ | $\mathbf{1 , 2 5 3 . 6}$ | $\mathbf{1 , 3 7 1 . 5}$ | $\mathbf{1 , 5 3 6 . 8}$ |


| Declared and Proposed Majors | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduate |  |  |  |  |  |  |
| Anthropology | 289.8 | 294.2 | 272.7 | 243.8 | 264.5 | 329.7 |
| Community Studies | 137.0 | 139.7 | 146.7 | 163.7 | 200.3 | 191.4 |
| Economics | 289.6 | 282.8 | 202.2 | 139.0 | 112.3 | 126.3 |
| Business Mgt Economics | 55.7 | 162.2 | 345.2 | 469.2 | 585.2 | 725.0 |
| Global Economics | 66.0 | 65.8 | 71.3 | 81.7 | 81.6 | 76.8 |
| Environmental Studies | 372.3 | 387.8 | 375.8 | 365.7 | 374.0 | 307.2 |
| Latin American)Latino Studies | 83.3 | 76.0 | 79.8 | 86.7 | 84.2 | 90.7 |
| Legal Studies | 56.0 | 79.7 | 96.3 | 146.7 | 171.2 | 181.8 |
| Politics | 242.3 | 245.4 | 252.7 | 261.7 | 336.2 | 389 |
| Psychology | 963.5 | 974.3 | 961.8 | 997.4 | 1,075.7 | 1156.3 |
| Sociology | 292.2 | 269.5 | 261.8 | 278.2 | 353.5 | 437.3 |
|  | 2,847.7 | 2,977.4 | 3,066.2 | 3,233.8 | 3,638.7 | 4,011.5 |
| Graduate |  |  |  |  |  |  |
| Anthropology | 36.7 | 39.0 | 35.7 | 37.7 | 38.7 | 38.7 |
| Applied Economics/Finance | 28.0 | 25.0 | 20.6 | 18.3 | 17.3 | 20.0 |
| International Economics | 37.0 | 30.0 | 28.7 | 30.7 | 38.3 | 35.7 |
| Education | 101.3 | 91.7 | 83.7 | 122.3 | 117.0 | 129.3 |
| Environmental Studies | 29.7 | 33.7 | 35.3 | 35.0 | 44.0 | 44.3 |
| Politics |  |  |  | 6.0 | 11.3 | 17.0 |
| Psychology | 51.0 | 50.0 | 57.3 | 52.0 | 50.0 | 54.3 |
| Sociology | 38.0 | 40.0 | 37.3 | 36.7 | 39.3 | 45.3 |
|  | 321.7 | 309.3 | 298.7 | 338.6 | 355.9 | 384.6 |
| Student Workload FTE* |  |  |  |  |  |  |
| Lower Division | 1,320.0 | 1,412.0 | 1,440.0 | 1,604.0 | 1,777.6 | 1,711.6 |
| Upper Division | 1,527.0 | 1,644.0 | 1,717.0 | 1,850.0 | 2,084.3 | 2,205.9 |
| Total Undergrad | 2,847.0 | 3,056.0 | 3,157.0 | 3,454.0 | 3,861.9 | 3,917.5 |
| Total Graduate | 344.0 | 325.0 | 344.0 | 377.0 | 409.0 | 442.0 |
| Total FTE | 3,191.0 | 3,381.0 | 3,501.0 | 3,831.0 | 4,270.9 | 4,359.5 |



| Sociology |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Permanent Ladder |  | 17.5 | 16.5 | 17.5 | 17.5 | 17.0 | 16.0 |
| Open Provision/Temp Acad Prov |  | (1.1) | 0.6 | 1.4 | 1.4 | 3.3 | 5.6 |
|  | Subtotal | 16.4 | 17.1 | 18.9 | 18.9 | 20.3 | 21.6 |
| Social Science General |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.7 | 0.7 |
|  | Subtotal | 0.0 | 0.0 | 0.0 | 0.0 | 0.7 | 0.7 |
| Tot | culty FTE | 128.9 | 136.3 | 145.6 | 155.5 | 168.6 | 183.1 |

## Regular Enrollments Per Faculty FTE

| Anthropology |  | 177.1 | 177.7 | 169.2 | 172.8 | 153.8 | 215.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Community Studies |  | 145.0 | 140.9 | 124.5 | 103.6 | 112.2 | 138.4 |
| Economics |  | 165.7 | 188.2 | 176.4 | 227.7 | 243.0 | 263.7 |
| Education |  | 249.5 | 215.9 | 182.1 | 171.7 | 107.4 | 74.7 |
| Environmental Studies |  | 142.4 | 151.3 | 141.3 | 148.4 | 160.8 | 108.3 |
| Latin American Studies |  | 88.2 | 99.3 | 105.6 | 101.4 | 90.8 | 91.2 |
| Politics |  | 207.9 | 184.9 | 232.7 | 256.8 | 233.0 | 231.8 |
| Psychology |  | 228.6 | 209.4 | 212.5 | 211.0 | 190.6 | 206.0 |
| Sociology |  | 198.1 | 187.5 | 202.2 | 260.9 | 242.9 | 242.9 |
|  | Weighted Average | 187.0 | 183.2 | 181.7 | 197.4 | 180.6 | 187.0 |

## Courses Taught Per Faculty FTE

|  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Anthropology | 4.0 | 4.0 | 4.2 | 4.2 | 4.2 | 4.7 |
| Community Studies | 4.2 | 4.0 | 4.0 | 3.6 | 3.1 | 3.8 |
| Economics | 4.6 | 4.4 | 3.7 | 4.2 | 4.2 | 4.7 |
| Education | 3.7 | 2.9 | 3.0 | 3.0 | 2.1 | 1.3 |
| Environmental Studies | 3.5 | 3.6 | 3.3 | 3.6 | 4.4 | 4.3 |
| Latin American Studies | 2.4 | 2.9 | 2.8 | 1.8 | 2.4 | 2.2 |
| Politics | 4.4 | 3.9 | 4.0 | 4.3 | 3.7 | 4.2 |
| Psychology | 4.7 | 4.5 | 4.2 | 4.0 | 4.0 | 4.1 |
| Sociology |  | 3.9 | 3.7 | 3.4 | 3.7 | 3.3 |
|  |  | $\mathbf{4 . 2}$ | $\mathbf{4 . 0}$ | $\mathbf{3 . 8}$ | $\mathbf{3 . 8}$ | $\mathbf{3 . 6}$ |

Source: Course Audits Publication (Jan. 2004)

## Extramural Awards

| Contracts and Grants |  | 1997-98 | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# of Proposals |  | 149.0 | 159.0 | 148.0 | 186.0 | 203.0 |
|  | Awards | \$10,764,190 | \$10,356,178 | \$9,238,848 | \$12,986,127 | \$7,097,036 | \$10,895,236 |

2003-2004 Permanent Budget Summary by Major Fund Source

Social Sciences Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital <br> Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| General Funds | 15,547,104 | 250.51 | 3,398,097 | 82.84 | 379,538 | 1,096,200 | 244,550 | 0 | 20,665,489 |
| Special State Approp | 0 |  | 0 |  | 0 | 57,500 | 4,000 | 0 | 61,500 |
| Other Fees | 0 |  | 0 |  | 55,000 | 13,500 | 0 | 16,500 | 85,000 |
| UOF/OTT | 0 |  | 0 |  | 0 | 175,868 | 0 | 0 | 175,868 |
| Gifts \& Endowments | 0 |  | 0 |  | 0 | 32,490 | 0 | 0 | 32,490 |
| Self Supporting | 0 |  | 0 |  | 60,000 | 12,700 | 0 | 18,000 | 90,700 |
| total | 15,547,104 | 250.51 | 3,398,097 | 82.84 | 494,538 | 1,388,258 | 248,550 | 34,500 | 21,111,047 |

2003-2004 Permanent Budget Summary by Major Unit

Social Sciences Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| Agroecology Program | 116,264 | 1.80 | 188,882 | 4.43 | 119,061 | 107,583 | 0 | 34,500 | 566,290 |
| Anthropology Department | 1,340,432 | 16.00 | 187,836 | 5.00 | 0 | 46,020 | 0 | 0 | 1,574,288 |
| College Nine Academic | 26,075 | 0.25 | 98,382 | 2.25 | 621 | 26,993 | 2,000 | 0 | 154,071 |
| College Ten Academic | 26,075 | 0.25 | 93,108 | 2.25 | 4,431 | 25,840 | 2,000 | 0 | 151,454 |
| Community Studies Department | 696,098 | 10.00 | 86,520 | 2.50 | 0 | 15,600 | 0 | 0 | 798,218 |
| Economics Department | 2,307,332 | 24.00 | 239,395 | 5.71 | 0 | 120,612 | 0 | 0 | 2,667,339 |
| Education Department | 919,174 | 13.00 | 222,992 | 6.00 | (793) | 36,510 | 0 | 0 | 1,177,883 |
| Environmental Studies Department | 1,307,179 | 17.84 | 232,601 | 6.03 | 8,604 | 120,307 | 0 | 0 | 1,668,691 |
| Latin American/Latino Studies Bd | 558,524 | 6.50 | 59,412 | 2.00 | 0 | 15,451 | 0 | 0 | 633,387 |
| Politics Department | 864,532 | 13.00 | 132,874 | 3.97 | 0 | 21,708 | 0 | 0 | 1,019,114 |
| Psychology Department | 2,184,049 | 27.50 | 309,828 | 7.81 | 0 | 77,295 | 0 | 0 | 2,571,172 |
| Sociology Department | 1,309,882 | 16.00 | 151,751 | 3.94 | 0 | 37,011 | 0 | 0 | 1,498,644 |
| Soc Sci Academic Support Services | 0 |  | 421,215 | 8.69 | 0 | 214,270 | 0 | 0 | 635,485 |
| Soc Sci Administration | 162,400 | 1.00 | 833,316 | 18.70 | 0 | 80,506 | 600 | 0 | 1,076,822 |
| Soc Sci Equipment | 0 |  | 0 |  | 0 | 82,600 | 243,950 | 0 | 326,550 |
| Soc Sci General | 3,555,830 | 97.24 | 28,457 | 0.76 | 359,446 | 49,431 | 0 | 0 | 3,993,164 |
| Soc Sci Outreach | 0 |  | 111,528 | 2.80 | 3,168 | 310,521 | 0 | 0 | 425,217 |
| Supplemental Teaching Assistants | 173,258 | 6.13 | 0 |  | 0 | 0 | 0 | 0 | 173,258 |
| TOTAL | 15,547,104 | 250.51 | 3,398,097 | 82.84 | 494,538 | 1,388,258 | 248,550 | 34,500 | 21,111,047 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Agroecology Program
Anthropology Department
College Nine Academic
College Ten Academic
Community Studies Department

Economics Department
Education Department
Environmental Studies Department Latin American/Latino Studies Bd

Politics Department
Psychology Department
Sociology Department
Soc Sci Academic Support Services
Soc Sci Administration
Soc Sci Equipment
Soc Sci General
Soc Sci Outreach
Temporary Academic Staffing
Supplemental Teaching Assistants
DIVISIONAL TOTALS

| 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| 474,137 | 0.80 | 4.58 | 672,677 | 1.80 | 3.78 | 671,089 | 1.80 | 4.48 | 566,290 | 1.80 | 4.43 |
| 1,407,170 | 16.50 | 4.75 | 1,461,888 | 16.00 | 5.00 | 1,470,224 | 15.00 | 5.00 | 1,574,288 | 16.00 | 5.00 |
| 37,750 | 0.50 | -- | 158,883 | 0.50 | 2.50 | 158,641 | 0.25 | 2.00 | 154,071 | 0.25 | 2.25 |
| 0 | -- | -- | 0 | -- | -- | 156,195 | 0.25 | 1.50 | 151,454 | 0.25 | 2.25 |
| 822,254 | 10.00 | 2.46 | 738,972 | 9.00 | 2.50 | 659,798 | 8.00 | 2.50 | 798,218 | 10.00 | 2.50 |
| 1,786,358 | 17.75 | 5.00 | 2,386,110 | 22.00 | 5.80 | 2,468,136 | 22.00 | 5.55 | 2,667,339 | 24.00 | 5.71 |
| 985,583 | 11.00 | 6.00 | 1,715,314 | 13.00 | 7.95 | 1,154,259 | 13.00 | 6.00 | 1,177,883 | 13.00 | 6.00 |
| 1,455,479 | 16.84 | 5.46 | 1,552,702 | 16.84 | 5.96 | 1,474,739 | 15.84 | 6.32 | 1,668,691 | 17.84 | 6.03 |
| 258,418 | 3.00 | 1.25 | 611,553 | 6.50 | 1.25 | 672,291 | 6.50 | 2.00 | 633,387 | 6.50 | 2.00 |
| 995,658 | 12.00 | 2.75 | 946,329 | 11.00 | 3.00 | 865,074 | 10.00 | 2.97 | 1,019,114 | 13.00 | 3.97 |
| 2,005,842 | 22.50 | 6.82 | 2,312,185 | 25.50 | 7.82 | 2,450,861 | 26.50 | 7.82 | 2,571,172 | 27.50 | 7.81 |
| 1,449,331 | 17.50 | 4.09 | 1,475,876 | 17.00 | 4.09 | 1,476,092 | 16.00 | 4.09 | 1,498,644 | 16.00 | 3.94 |
| 596,445 | -- | 9.00 | 634,612 | -- | 9.63 | 669,070 | -- | 9.82 | 635,485 | -- | 8.69 |
| 804,456 | 1.00 | 16.15 | 1,019,084 | 1.00 | 18.70 | 1,065,415 | 1.00 | 18.70 | 1,076,822 | 1.00 | 18.70 |
| 359,000 | -- | -- | 359,000 | -- | -- | 326,550 | -- | -- | 326,550 | -- | -- |
| 2,269,237 | 55.15 | 0.00 | 1,975,140 | 60.55 | 0.00 | 3,611,152 | 87.31 | 0.29 | 3,993,164 | 97.24 | 0.76 |
| 0 | -- | -- | 0 | -- | -- | 576,147 | -- | 2.70 | 425,217 | -- | 2.80 |
| 855,488 | 16.81 | -- | 1,025,488 | 19.86 | -- | 0 | -- | -- | 0 | -- | -- |
| 241,923 | 8.90 | -- | 134,043 | 4.76 | -- | 237,476 | 8.39 | -- | 173,258 | 6.13 | -- |
| 16,804,529 | 210.25 | 68.31 | 19,179,856 | 225.31 | 77.98 | 20,163,209 | 231.84 | 81.74 | 21,111,047 | 250.51 | 82.84 |

[^6]

McHenry Library Building
University Library Mission Statement:
In concert with UCSC's mission to create and disseminate knowledge through education, research, and service, the University Library provides access to and delivery of information resources.

## UCSC Library

2003 (Draft Data) 1.4 million volumes
Library Collection: 25,441 serials and periodical titles 820,000 microforms
636,000 nonprint items (maps, slides, audio, video recordings, Computer files, Government Documents, Microfilm reels and other materials)

Library staff: 34 Academic FTE
90 Budgeted Staff FTE
180 Student Employees

2002 Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | :--- | ---: |
| Library | 160,236 |  | 160,236 |
| Media Svcs | 6,098 |  | 6,098 |
| Totals | 166,334 |  | 166,334 |

## UCSC Library



The UCSC Library, founded in 1965, is both the smallest general library in the University of California System and the largest research library between Stanford and Santa Barbara.

UCSC's University Library collection is divided into two parts.
Resources in the humanities, arts, and social sciences are located in McHenry Library, and the science collection is housed in the Science \& Engineering Library building on "science hill."

## The University Library

> Part of the statewide University of California library system.
> Gateway to books and periodicals on other UC campuses through the interlibrary loan program, as well as the California Digital Library.
> McHenry Library will be enlarged and modernized to provide space for the growing print collection and improved access to electronic information sources. Planned enhancements include an electronic resource center, a digitization and preservation laboratory. This project is planned in 2 phases that are scheduled between 2004 and 2008.

2003-2004 Permanent Budget Summary by Major Fund Source

## Library

|  | Academic <br> Salaries | Staft Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |

## 2003-2004 Permanent Budget Summary by Major Unit

## Library

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |  |
| Lib Lick Reprint Exchange |  | 0 |  | 0 |  | 3,313 | 3,524 | 0 | 0 | 0 | 6,837 |
| Library Media Resources |  | 0 |  | 92,343 | 2.75 | 2,643 | 7,572 | 200 | 0 | $(7,200)$ | 95,558 |
| Lib Regional History Project |  | 0 |  | 0 |  | 12,294 | 0 | 0 | 3,936 | 0 | 16,230 |
| University Library |  | 2,376,688 | 34.00 | 3,271,679 | 87.56 | 375,171 | 1,032,367 | 3,367,375 | 0 | $(4,500)$ | 10,418,780 |
|  | total | 2,376,688 | 34.00 | 3,364,022 | 90.31 | 393,421 | 1,043,463 | 3,367,575 | 3,936 | $(11,700)$ | 10,537,405 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Lib Lick Reprint Exchange
Library Media Resources

Lib Regional History Project
University Library
DIVISIONAL TOTALS

| Library |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE |
| 8,487 | -- | -- | 8,487 | -- | -- | 8,487 | -- | -- | 6,837 | -- | -- |
| 110,567 | -- | 2.75 | 106,390 | -- | 2.75 | 102,194 | -- | 2.75 | 102,758 | -- | 2.75 |
| 16,230 | -- | 0.50 | 16,230 | -- | 0.50 | 16,230 | -- | 0.00 | 16,230 | -- | 0.00 |
| 9,294,521 | 33.00 | 85.08 | 9,793,000 | 34.00 | 85.83 | 10,153,913 | 34.00 | 87.56 | 10,423,280 | 34.00 | 87.56 |
| 9,429,805 | 33.00 | 88.33 | 9,924,107 | 34.00 | 89.08 | 10,280,824 | 34.00 | 90.31 | 10,549,105 | 34.00 | 90.31 |

[^7]

Two Multi-Campus Research Units (MRUs) are affiliated with the Santa Cruz campus. They are: UC Observatory (which includes the W. M. Keck Observatory and Lick Observatory), and the Institute for Geophysics and Planetary Physics (IGPP). These multi-campus research units serve faculty and researchers from several UC campuses.

## Multi Campus Research Units Profile

$\left.\begin{array}{rl}\begin{array}{rl}\text { Institute for Geophysics } \\ \text { and Planetary Physics } \\ \text { (IGPP) }\end{array} & \begin{array}{l}\text { The UCSC branch of IGPP was established in 1999- } \\ \text { 00. IIGPP dates back to 1946, when the founding } \\ \text { branch was established at UCLA. There are presently } \\ \text { IGPP branches at UCLA, UCSC, UCSD, UCR, and at } \\ \text { the national laboratories administered by UC-LLNL } \\ \text { and LANL. }\end{array} \\ \text { UC Observatory }\end{array} \begin{array}{l}\text { Established as an MRU in 1988, UCO/Lick has } \\ \text { expanded its role in conducting forefront research in } \\ \text { astronomy. Its main activities are: 1) to unite and } \\ \text { coordinate research in optical and infrared astronomy } \\ \text { throughout the UC system, 2) provide the UC } \\ \text { scientific and administrative interface to the Keck } \\ \text { Observatory in Mauna Kea, HI, 3) maintain and } \\ \text { operate the Lick Observatory on Mount Hamilton, 4) } \\ \text { design and build advanced equipment, including } \\ \text { optics, instrumentation, detectors and software } \\ \text { systems, 5) support graduate and undergraduate } \\ \text { teaching and postdoctoral training, and 6) contribute } \\ \text { public outreach and education opportunities. } \\ \text { Headquartered on the Santa Cruz campus, this MRU } \\ \text { also collaboratively funds an Infrared Laboratory at }\end{array}\right\}$

## 2003-2004 Permanent Budget Summary by Major Fund Source

## Multi-Campus Research Units

|  | Academic <br> Salaries | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| TOTAL |  |  |  |  |  |  |  |

# 2003-2004 Permanent Budget Summary by Major Unit 

## Multi-Campus Research Units

|  | Academic <br> Salaries | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
|  | Amount | FTE | Amount | FTE |  |  |
| TOTAL |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Multi-Campus Research Units

|  | 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| Center For Adaptive Optics Research | 0 | -- | -- | 0 | -- | -- | 30,840 | -- | 0.50 | 25,042 | -- | 0.40 |
| Chicano/Latino Research Cntr Loc P | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- | 44,393 | -- | -- |
| MRU Institute Geo \& Planet Physics | 0 | -- | -- | 101,350 | -- | -- | 101,796 | -- | -- | 95,520 | -- | -- |
| MRU - Mt. Hamilton | 805,154 | 2.00 | 10.70 | 822,943 | 2.00 | 11.00 | 711,511 | 2.00 | 10.00 | 730,243 | 2.00 | 10.00 |
| MRU - UCOLO Administration | 342,816 | -- | 13.25 | 628,357 | -- | 13.25 | 681,413 | -- | 13.25 | 893,809 | -- | 13.25 |
| MRU - UCOLO Projects | 51,077 | -- | -- | 51,077 | -- | -- | 51,077 | -- | -- | 46,480 | -- | -- |
| MRU - UCOLO Research | 2,426,146 | 14.20 | -- | 2,541,275 | 14.20 | -- | 2,288,434 | 14.20 | -- | 2,079,510 | 14.20 | -- |
| MRU - UCOLO Technical Support Srvcs | 1,791,253 | 6.00 | 19.00 | 2,086,747 | 6.00 | 21.00 | 1,955,539 | 5.00 | 21.00 | 2,004,531 | 5.00 | 21.00 |
| Mt. Hamilton | 422,602 | -- | 7.95 | 442,387 | -- | 7.95 | 442,015 | -- | 8.43 | 461,777 | -- | 8.43 |
| UCO | 17,479 | -- | -- | 16,835 | -- | -- | 17,791 | -- | -- | 17,765 | -- | -- |
| UCOLO Administration | 17,878 | -- | 0.00 | 15,448 | -- | 0.00 | 16,887 | -- | 0.00 | 5,243 | -- | 0.00 |
| UCOLO Research | 108,577 | 0.00 | -- | 126,328 | -- | -- | 179,325 | -- | -- | 183,578 | -- | -- |
| UCO MRU Provisions | 507,585 | 0.00 | 0.00 | 459,961 | 0.00 | 0.00 | 512,670 | 0.00 | 0.00 | 360,794 | 0.00 | 0.00 |
| DIVISIONAL TOTALS | 6,490,567 | 22.20 | 50.90 | 7,292,708 | 22.20 | 53.20 | 6,989,298 | 21.20 | 53.18 | 6,948,685 | 21.20 | 53.08 |

[^8]

City of San José
University Extension provides a wide range of high-quality continuing education programs for professional development and personal growth. Through UCSC Extension, the scholars, research facilities, and resources of the University of California are linked with the people, businesses, and communities of the state to help meet educational, economic, and social needs.

UCSC Extension and Summer Session are self-supporting programs. Both offer courses for degree credit.

# University Extension and Summer Session Profile 

Student Enrollments: UCSC Extension: over 29,000 students annually.

Summer Session: 3,507 headcount students during summer 2003.

Summer Session Staff: 3 Budgeted Staff FTE
UNEX Staff: 9 Academic FTE
90 Budgeted Staff FTE

Facilities: University Extension has facilities in Santa Cruz, Monterey, Cupertino, and Sunnyvale.

Summer Session is held on the UC Santa Cruz campus.

2003-2004 Permanent Budget Summary by Major Fund Source

University Extension \& Summer Session

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2003-2004 <br> Permanent Budget |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| General Funds | 0 |  | 0 |  | 0 | $(190,000)$ | 0 | 0 | $(190,000)$ |
| Other Fees | 621,200 | 9.00 | 3,943,779 | 93.11 | 4,918,872 | 8,738,111 | 83,000 | 1,363,292 | 19,668,254 |
| TOTAL | 621,200 | 9.00 | 3,943,779 | 93.11 | 4,918,872 | 8,548,111 | 83,000 | 1,363,292 | 19,478,254 |

2003-2004 Permanent Budget Summary by Major Unit

University Extension \& Summer Session

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| Summer Session |  | 0 |  | 179,162 | 3.01 | 606,544 | 206,656 | 0 | 90,073 | 1,082,435 |
| UNEX-Program Planning |  | 621,200 | 9.00 | 1,267,552 | 32.99 | 4,016,501 | 1,622,763 | 33,000 | 508,306 | 8,069,322 |
| UNEX-Support Services |  | 0 |  | 2,497,065 | 57.11 | 295,827 | 6,718,692 | 50,000 | 764,913 | 10,326,497 |
|  | TOTAL | 621,200 | 9.00 | 3,943,779 | 93.11 | 4,918,872 | 8,548,111 | 83,000 | 1,363,292 | 19,478,254 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Summer Session UNEX-Program Planning UNEX-Support Services

DIVISIONAL TOTALS

| 2000-2001 |  |  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE |
| 894,696 | 0.50 | 5.16 | 975,000 | 0.50 | 5.26 | 979,106 | 0.50 | 5.26 | 1,082,435 | 0.00 | 3.01 |
| 13,544,974 | 14.90 | 42.05 | 14,934,345 | 14.15 | 44.38 | 8,716,190 | 9.80 | 36.20 | 8,069,322 | 9.00 | 32.99 |
| 10,151,026 | 0.90 | 70.50 | 13,447,942 | 1.00 | 77.98 | 10,369,837 | 0.00 | 61.05 | 10,326,497 | 0.00 | 57.11 |
| 24,590,696 | 16.30 | 117.71 | 29,357,287 | 15.65 | 127.62 | 20,065,133 | 10.30 | 102.51 | 19,478,254 | 9.00 | 93.11 |

[^9]

Construction of the Physical Sciences Building

The Business and Administrative Services division consists of thirteen units that are organized into five thematic clusters:

- Business Services
- Financial Services
- Physical Environment
- Safety Services


## Business and Administrative Services Profile

Mission Statement: To provide the physical environment and administrative/safety services that enable members of the UCSC community to meet their goals in research, teaching, learning, and public service.

A sampling of the services provided by

BAS:

- Heat, maintain, and protect almost 5 million square feet of assignable space, including housing facilities at UCSC.
- Provide comprehensive bus and shuttle system
- Support on-line financial information system and payroll personnel system
- Provide mail, duplicating, and printing services
- Provide staff human resources services


## BUSINESS \& ADMINISTRATIVE SERVICES



## MAJOR FUNCTIONAL AREAS:

Vice Chancellor

- Office of Planning and Analysis

Business Services

- Material Management
- Imaging, Printing, Mail and Temporary Support
- Staff Human Resources


## Financial Services

- Financial Affairs
- Internal Audit


## Physical Environment

- Physical Plant
- Physical Planning \& Construction
- MBEST


## Safety Services

- Environmental Health \& Safety
- Fire Department
- University Police
- Transportation \& Parking Services


## 2003-2004 Permanent Budget Summary by Major Fund Source

## Business \& Administrative Services

|  | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits | Recharge <br> Income |
| :--- | ---: | :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount | FTE |  |  |  |  |
| TOTAL |  |  |  |  |  |  |

## 2003-2004 Permanent Budget Summary by Major Unit

## Business \& Administrative Services

|  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |
| BAS VC Vice Chancellor | 684,921 | 7.85 | 7,000 | 126,464 | 0 | 0 | 0 | 818,385 |
| MBEST Center | 206,678 | 2.80 | 0 | 29,283 | 975 | 10,300 | 0 | 247,236 |
| Financial Affairs | 2,572,851 | 53.40 | 70,269 | 799,119 | 0 | 28,624 | $(180,558)$ | 3,290,305 |
| Materiel Management | 1,182,133 | 25.10 | 11,475 | 2,443 | 0 | 34,908 | $(177,343)$ | 1,053,616 |
| Environmental Health \& Safety | 662,170 | 11.00 | 22,518 | 228,153 | 0 | 2,991 | $(136,447)$ | 779,385 |
| Fire Department | 994,247 | 18.00 | 33,097 | $(25,244)$ | 51,507 | 8,106 | $(99,759)$ | 961,954 |
| Transportation \& Parking | 1,752,929 | 42.15 | 994,839 | 6,545,084 | 35,000 | 729,906 | $(2,857,198)$ | 7,200,560 |
| University Police | 2,197,850 | 42.28 | 54,538 | 111 | 11,790 | 75,000 | $(135,696)$ | 2,203,593 |
| IPMTS Services | 1,468,785 | 39.55 | 35,237 | 5,778,729 | 700 | 364,953 | $(7,182,811)$ | 465,593 |
| BAS VC Vice Chancellor - Costing | 5,373 |  | 0 | 302,764 | $(54,913)$ | 0 | 0 | 253,224 |
| Asst VC Physical Planning \& Constr | 2,328,899 | 34.75 | 93,977 | 359,985 | 0 | 606,267 | $(3,040,813)$ | 348,315 |
| Physical Plant Services | 9,977,600 | 274.00 | 602,748 | 11,328,737 | 178,625 | 0 | $(9,776,976)$ | 12,310,734 |
| Internal Audit | 370,519 | 4.75 | 9,632 | 72,904 | 0 | 0 | $(68,151)$ | 384,904 |
| Staff Human Resources | 1,677,219 | 31.00 | 22,665 | 257,561 | 0 | 38,538 | $(221,193)$ | 1,774,790 |
| TOTAL | 26,082,174 | 586.63 | 1,957,995 | 25,806,093 | 223,684 | 1,899,593 | $(23,876,945)$ | 32,092,594 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Asst VC Physical Planning \& Constr
BAS VC Vice Chancellor
BAS VC Vice Chancellor - Costing
Environmental Health \& Safety
Financial Affairs
Fire Department
Internal Audit
PMTS Services
Materiel Management
MBEST Center
Physical Plant Services
Staff Human Resources
Transportation \& Parking
University Police

DIVISIONAL TOTALS
Business \& Administrative Services

|  | 2001 |  | 2002 |  | 2003 |  | 2004 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Asst VC Physical Planning \& Constr | 3,345,301 | 36.85 | 3,684,837 | 31.75 | 3,321,533 | 33.75 | 3,389,128 | 34.75 | 6.1 \% |
| BAS VC Vice Chancellor | 694,701 | 7.50 | 740,862 | 7.50 | 771,420 | 7.50 | 818,385 | 7.85 | 1.5 \% |
| BAS VC Vice Chancellor - Costing | 71,137 | 0.00 | 30,161 | 0.00 | 71,262 | 0.00 | 253,224 | 0.00 | 0.5 \% |
| Environmental Health \& Safety | 648,154 | 9.60 | 785,931 | 10.00 | 773,198 | 11.00 | 789,594 | 11.00 | 1.4 \% |
| Financial Affairs | 2,820,028 | 50.93 | 2,974,160 | 50.48 | 3,416,833 | 54.48 | 3,470,863 | 53.40 | 6.2 \% |
| Fire Department | 874,355 | 13.00 | 975,933 | 16.00 | 1,044,683 | 16.00 | 1,061,713 | 18.00 | 1.9 \% |
| Internal Audit | 319,554 | 5.00 | 325,142 | 5.00 | 386,529 | 5.00 | 384,904 | 4.75 | 0.7 \% |
| IPMTS Services | 5,292,146 | 43.25 | 5,314,087 | 40.25 | 7,636,719 | 38.55 | 7,648,404 | 39.55 | 13.7 \% |
| Materiel Management | 1,063,413 | 21.53 | 1,181,366 | 23.80 | 1,304,256 | 25.10 | 1,229,201 | 25.10 | 2.2 \% |
| MBEST Center | 268,534 | 2.80 | 279,684 | 2.80 | 288,806 | 2.80 | 247,236 | 2.80 | 0.4 \% |
| Physical Plant Services | 24,453,378 | 244.00 | 20,506,106 | 251.00 | 21,077,685 | 258.00 | 22,087,710 | 274.00 | 39.6 \% |
| Staff Human Resources | 1,567,156 | 28.17 | 1,790,508 | 30.26 | 1,902,303 | 30.00 | 1,995,983 | 31.00 | 3.6 \% |
| Transportation \& Parking | 7,559,469 | 33.42 | 7,491,900 | 33.72 | 10,057,758 | 38.05 | 10,057,758 | 42.15 | 18.0 \% |
| University Police | 2,067,385 | 42.26 | 2,198,168 | 42.08 | 2,354,099 | 42.08 | 2,339,289 | 42.28 | 4.2 \% |
| DIVISIONAL TOTALS | 51,044,711 | 538.31 | 48,278,845 | 544.64 | 54,407,084 | 562.31 | 55,773,392 | 586.63 | $\underline{100.0}$ \% |

[^10]

## Science Hill Plaza

In accordance with Chapter VIII, Section 3, of the Standing Orders of the Regents, "The Chancellor or Provost of each campus shall be the executive head of all activities on that campus, including academic, student and business affairs."

The Chancellor \& campus Provost Units provide high-level support and leadership in the areas of education, research, budget and finance, policy and physical planning, and human resources.

## Chancellor \& Campus Provost Units Profile

## Chancellor \& Campus

Provost Units:

Staffing Level:

109 Budgeted Staff FTE

| 2002-Space (in asf): | On Campus | Off Campus | Total |
| :---: | :--- | :---: | :---: |
|  | 27,767 |  |  |
| Major Sub Units: | Chancellor's Office |  | Academic Senate |
|  | Campus Provost/EVC Office | Andergraduate Education <br>  <br>  <br>  <br> Academic Human Resources | Graduate Division |
|  | Planning \& Budget | Arboretum |  |

Academic Senate:
Committee on Research 2002-03 Awards:

| Faculty | Scholarly | Special |
| :---: | :---: | :---: |
| Research ${ }^{\dagger}$ | Meetings ${ }^{\dagger}$ | Research ${ }^{\dagger}$ |
| \$59,214 (35) | \$8,703 (14) | \$42,386 (5) |
| \$ 1,000 (1) | \$ 3,500 (4) | \$10,000 (1) |
| \$51,622 (38) | \$27,077 (48) | \$ 5,380 (1) |
| \$19,499 (15) | \$12,604 (15) | \$17,000 (2) |
| \$48,028 (34) | \$33,243 (54) | \$47,410 (4) |
| \$179,363 | \$85,127 | \$111,395 |

${ }^{\dagger}$ Listed are total award dollars and number of awards.

## CHANCELLOR/CAMPUS PROVOST UNITS

## Permanent Budget by Major Unit <br> 2003-2004 <br> (\$9.6 million)



## DESCRIPTION OF MAJOR SUB-UNITS:

Chancellor's Office

- Chancellor's Office Operations
- EEO/Affirmative Action
- Ombudsman
- Title IX/Sexual Harassment


## Campus Provost/EVC Office

- Academic Human Resources
- Arboretum
- Campus Provost Operations
- Graduate Studies
- Vice Chancellor Research


## Planning \& Budget

- Budget \& Resource Management
- Capital Planning \& Space Management
- Central Business Operations
- Institutional Research \& Policy Studies


## Academic Senate

- Committee on Research Grants
- Senate Administration


## Undergraduate Education

- Center on Teaching Excellence
- International Education
- Vice Provost and Dean for Undergraduate Education


## 2003-2004 Permanent Budget Summary by Major Fund Source

Chancellor \& Campus Provost Units

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |  |
| General Funds |  | 310,296 | 3.00 | 6,843,265 | 106.63 | 143,785 | 1,334,931 | 97,164 | 0 | $(263,461)$ | 8,465,980 |
| Registration Fee |  | 0 |  | 0 |  | 0 | 5,259 | 0 | 0 | 0 | 5,259 |
| Other Fees |  | 0 |  | 0 |  | 0 | 107,821 | 0 | 0 | 0 | 107,821 |
| UOF/OTT |  | 0 |  | 0 |  | 0 | 673,986 | 1,500 | 0 | 0 | 675,486 |
| Gifts \& Endowments |  | 0 |  | 12,909 | 0.50 | 16,874 | 140,837 | 0 | 4,850 | 0 | 175,470 |
| Self Supporting |  | 0 |  | 116,466 | 2.00 | 15,049 | 0 | 0 | 12,714 | 0 | 144,229 |
|  | TOTAL | 310,296 | 3.00 | 6,972,640 | 109.13 | 175,708 | 2,262,834 | 98,664 | 17,564 | $(263,461)$ | 9,574,245 |

## 2003-2004 Permanent Budget Summary by Major Unit

## Chancellor \& Campus Provost Units

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital <br> Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| Chancellor's Office | 0 |  | 1,295,782 | 19.42 | 28,139 | 356,030 | 14,576 | 16,714 | 0 | 1,711,241 |
| Campus Provost/EVC Office | 0 |  | 831,876 | 9.00 | 10,797 | 34,565 | 7,025 | 850 | 0 | 885,113 |
| Academic Senate | 0 |  | 261,744 | 5.50 | 2,500 | 427,392 | 1,625 | 0 | 0 | 693,261 |
| Undergraduate Education | 0 |  | 489,949 | 11.29 | 3,727 | 190,653 | 3,431 | 0 | 0 | 687,760 |
| Academic Human Resources | 0 |  | 694,777 | 10.24 | 50,496 | 197,857 | 0 | 0 | 0 | 943,130 |
| Capital Planning \& Space Management | 0 |  | 493,842 | 6.70 | 0 | 514 | 1,300 | 0 | 0 | 495,656 |
| Central Business Operations | 0 |  | 287,832 | 6.50 | 1,127 | 0 | 0 | 0 | 0 | 288,959 |
| Planning and Budget | 0 |  | 1,454,198 | 19.74 | 63,136 | 219,299 | 62,974 | 0 | 0 | 1,799,607 |
| Division of Graduate Studies | 310,296 | 3.00 | 254,160 | 7.24 | 15,786 | 417,532 | 2,008 | 0 | 0 | 999,782 |
| Vice Chancellor Research | 0 |  | 908,480 | 13.50 | 0 | 418,452 | 5,725 | 0 | $(263,461)$ | 1,069,196 |
| Arboretum | 0 |  | 0 |  | 0 | 540 | 0 | 0 | 0 | 540 |
| TOTAL | 310,296 | 3.00 | 6,972,640 | 109.13 | 175,708 | 2,262,834 | 98,664 | 17,564 | $(263,461)$ | 9,574,245 |

UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Chancellor \& Campus Provost Units

|  | 2001 |  | 2002 |  | 2003 |  | 2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE | Pct of Total |
| Chancellor's Office | 1,562,385 | 20.16 | 1,674,228 | 20.66 | 1,765,735 | 20.66 | 1,711,241 | 19.42 | 17.9\% |
| Campus Provost/EVC Office | 761,582 | 8.25 | 798,181 | 8.00 | 854,024 | 9.00 | 885,113 | 9.00 | 9.2\% |
| Academic Senate | 535,775 | 4.83 | 568,587 | 5.50 | 646,880 | 5.50 | 693,261 | 5.50 | 7.2\% |
| Undergraduate Education | 412,525 | 5.91 | 514,932 | 7.48 | 586,480 | 9.05 | 687,760 | 11.29 | 7.2\% |
| Academic Human Resources | 827,566 | 11.14 | 779,828 | 10.24 | 887,631 | 10.24 | 943,130 | 10.24 | 9.9\% |
| Capital Planning \& Space Management | 233,801 | 4.00 | 385,212 | 6.00 | 468,150 | 7.00 | 495,656 | 6.70 | 5.2\% |
| Central Business Operations | 543,100 | 6.50 | 410,426 | 7.00 | 300,214 | 7.00 | 288,959 | 6.50 | 3.0\% |
| Planning and Budget | 1,274,096 | 16.30 | 1,590,543 | 20.80 | 1,797,355 | 19.80 | 1,799,607 | 19.74 | 18.8\% |
| Division of Graduate Studies | 774,607 | 10.75 | 958,194 | 11.24 | 996,997 | 11.24 | 999,782 | 10.24 | 10.4\% |
| Vice Chancellor Research | 667,252 | 10.50 | 767,876 | 13.00 | 928,344 | 13.50 | 1,069,196 | 13.50 | 11.2\% |
| Arboretum | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 | 540 | 0.00 | 0.0\% |
| DIVISIONAL TOTALS | 7,592,689 | 98.34 | 8,448,007 | 109.92 | 9,231,810 | 112.99 | 9,574,245 | 112.13 | 100.0\% |

[^11] include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.


## A night view of College Eight

UCSC's founding vision of an integrated living and learning environment was established with its first residential college in 1965. Every undergraduate student affiliates with one of ten colleges, each with different housing and lifestyle options, core course offerings, physical settings, and architecture. Each college provides instruction (through the core course and other offerings), advising, various student life activities, and housing and dining facilities to the campus' undergraduate population.
The ten colleges were founded in the following order:

| Cowell (1965) | Kresge (1971) |
| :--- | :--- |
| Stevenson (1966) | Oakes (1972) |
| Crown (1967) | College Eight (1972) |
| Merrill (1968) | College Nine (2000) |
| Porter (1969) | College Ten (2002) |

Staffing Level: 05 Academic FTE
156 Budgeted Staff FTE

## Colleges Profile



## COLLEGES

## Sources of Funds* 2003-2004 (\$53 million)



* Does not include the State funded portion of Colleges Nine and Ten, which are included in Social Sciences' budget.


## Cowell College

Student Gov't: Cowell Senate
Core Course: "The Cowell Core Course"

## Stevenson College

Student Gov't: Stev. Student Council Housing: 8 Res Halls; 0 Apt Bldgs Core Course: "Self and Society" (3 quarters in duration)

## Crown College

Student Gov't: Crown Student Senate Housing: 8 Res Halls; 14 Apt Bldgs*
Core Course: "Ethical issues in Emerging Technologies" (shared)

## Merrill College

Student Gov't: Merrill Student Gov't Housing: 4 Res Halls; 14 Apt Bldgs*
Core Course: "Cultural Identities and Global Consciousness" (shared)

## Porter College

Student Gov't: Porter Student Senate
Housing: 2 Res Halls; 0 Apt Bldgs
Core Course: "Arts in a Multicultural Society"

## Kresge College

Student Gov't: Kresge Parliament
Housing: 0 Res Halls; 16 Apt Bldgs
Core Course: "Cultural Intersections"

## Oakes College

Student Gov't: Oakes Senate Housing: 4 Res Halls; 4 Apt Bldgs
Core Course: "Values and Change in a Diverse Society"

## College Eight

Student Gov't: Committee of Eight
Core Course: "Environment and Society"
Housing: 8 Res Halls; 2 Apt Bldgs

## Colleges Nine \& Ten

Student Government: Student Government at College 9 \& College 10
Housing: 6 Residential Halls; 5 Apartment Buildings
Coll 9 Core Course: "International and Global Perspective"
Coll 10 Core Course: "Social Justice \& Community Writing \& Discussion Seminar"

* The 14 Crown/Merrill apartment buildings are shared Crown 57\%, Merrill 43\%.


# 2003-2004 Permanent Budget Summary by Major Fund Source 

## Colleges

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| General Funds |  | 1,122,878 | 0.50 | 1,041,560 | 25.61 | 31,585 | 221,324 | 0 | 0 | 2,417,347 |
| Special State Approp |  | 0 |  | 0 |  | 0 | 0 | 16,000 | 0 | 16,000 |
| Registration Fee |  | 0 |  | 1,154,289 | 28.83 | 34,587 | 176,422 | 0 | 0 | 1,365,298 |
| Other Fees |  | 0 |  | 0 |  | 11,500 | 369,891 | 0 | 300 | 381,691 |
| Gifts \& Endowments |  | 0 |  | 5,889 | 0.19 | 0 | 481,778 | 0 | 0 | 487,667 |
| Auxiliary Enterprise |  | 0 |  | 3,988,709 | 101.42 | 110,278 | 42,794,676 | 0 | 1,291,795 | 48,185,458 |
|  | total | 1,122,878 | 0.50 | 6,190,447 | 156.05 | 187,950 | 44,044,091 | 16,000 | 1,292,095 | 52,853,461 |

# 2003-2004 Permanent Budget Summary by Major Unit 

Colleges


## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| College Core Courses | 864,000 | 0.00 | 891,963 | 0.00 | 983,213 | 0.00 | 1,070,888 | 0.00 | 2.0 \% |
| College Eight | 4,722,571 | 14.72 | 5,227,391 | 14.97 | 5,553,072 | 15.57 | 5,809,377 | 17.57 | 11.0 \% |
| College Nine | 1,781,402 | 9.89 | 2,919,241 | 11.90 | 5,862,267 | 12.55 | 6,195,782 | 12.60 | 11.7 \% |
| Colleges General Holding | 342,610 | 6.00 | 295,570 | 5.00 | 1,770 | 0.00 | 39,402 | 0.00 | 0.1 \% |
| College Ten | -- | -- | 37,000 | 0.00 | 3,777,903 | 11.45 | 3,949,474 | 11.50 | 7.5 \% |
| Cowell College | 3,913,792 | 13.21 | 4,245,115 | 13.46 | 4,503,181 | 14.96 | 4,711,056 | 14.96 | 8.9 \% |
| Crown College | 5,997,192 | 19.48 | 6,637,633 | 18.53 | 6,988,576 | 19.53 | 7,340,721 | 20.03 | 13.9 \% |
| Kresge College | 2,788,957 | 14.41 | 2,959,551 | 14.71 | 3,026,606 | 16.21 | 3,148,998 | 16.21 | 6.0 \% |
| Merrill College | 3,533,369 | 16.22 | 3,866,834 | 16.73 | 3,908,681 | 15.48 | 4,244,067 | 15.96 | 8.0 \% |
| Oakes College | 4,112,540 | 13.82 | 4,427,200 | 14.07 | 4,746,361 | 13.95 | 5,121,309 | 15.95 | 9.7 \% |
| Porter College | 4,999,736 | 15.54 | 5,587,164 | 15.04 | 5,959,091 | 16.42 | 6,456,734 | 16.67 | 12.2 \% |
| Stevenson College | 3,879,337 | 13.10 | 4,297,439 | 13.35 | 4,570,551 | 15.10 | 4,765,653 | 15.10 | 9.0 \% |
| DIVISIONAL TOTALS | 36,935,506 | 136.39 | 41,392,101 | 137.76 | 49,881,272 | 151.22 | 52,853,461 | 156.55 | $\underline{100.0 \%}$ |

[^12]

ITS Services

## Information Technology Services (ITS) Divisional Profile

Staffing Level 124 Budgeted Staff FTE Major Sub Units

A sampling of services provided:

- Communication \& Technology Services
- Media Services
- Enterprise Technology \& Media
- Service over 9,000 telephones lines, 14,200 data connections and 19,000 email accounts across campus.
- Support 14 instructional computing labs


## 2003-2004 Permanent Budget Summary by Major Fund Source

## Information Technology Services

|  | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits | Recharge <br> Income |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
|  | Amount | FTE |  |  |  |  |
| TOTAL |  |  |  |  |  |  |

## 2003-2004 Permanent Budget Summary by Major Unit

## Information Technology Services

|  | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits | Recharge <br> Income |  |
| :--- | ---: | :--- | :---: | ---: | ---: | ---: | ---: |
|  | Amount | FTE |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Communications and Technology Svcs
Media Services
Vice Provost Information Technology

DIVISIONAL TOTALS

| 2001 |  | 2002 |  | 2003 |  | 2004 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| 12,200,855 | 81.50 | 12,546,445 | 84.67 | 14,218,494 | 90.92 | 13,460,701 | 98.27 | 87.1 \% |
| 988,041 | 18.76 | 1,023,551 | 18.76 | 1,034,701 | 19.34 | 1,054,875 | 19.34 | 6.8 \% |
| 69,454 | 1.00 | 76,444 | 1.00 | 174,432 | 2.00 | 939,552 | 6.00 | 6.1 \% |
| 13,258,350 | 101.26 | 13,646,440 | 104.43 | 15,427,627 | 112.26 | 15,455,128 | 123.61 | $\underline{100.0 \%}$ |

[^13]

The Student Affairs Division offers a wide array of programs and services to support and advance the instructional, research, and public service mission of the University of California, Santa Cruz by:

- Assuming primary responsibility and leadership for enrolling a diverse undergraduate student body and for the quality of the out-of-class learning and living environments.
- Providing access and financial support programs to eligible students who would be unable to attend without such assistance.
- Supporting UCSC's unique college system and the development, through the colleges, of a community that values diversity and appreciation of individual differences, and that fosters civic responsibility.
- Supporting and expanding the social, cultural, emotional, physical, and intellectual development of individual students.
- Providing services and programs, which are essential for access, enrollment, retention, graduation, and achievement of life goals.


## Student Affairs Division Profile

Fall 2003 Campus 13,629 FTE Undergraduate Students Enrollment: 1,355 FTE Graduate Students

Applications \& 21,801 Frosh Applicants (79.7\% Admitted) Admissions: 4,829 Transfer Applicants (65.3\% Admitted)

Undergraduate Financial Over \$76 million annually to 60\% of students Aid Awards: Over $\$ 1$ million in merit scholarships annually

Fall 2003 5,894 On-Campus and 199 Off-Campus
Student Housing: $41 \%$ of Undergraduate Population 12\% of Graduate Population

2002-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Student <br> Services | 168,099 | 17,541 | 185,640 |
|  <br> Dining* | $1,307,767$ | 84,804 | $1,392,571$ |
| Physical <br> Education | 23,673 | 0 | 23,673 |
| Totals | $1,499,539$ | 102,345 | $1,601,884$ |

[^14]
## STUDENT AFFAIRS



## DIVISIONAL PRIORITIES:

Increase Student Enrollment, Retention \& Progress
> Enrollment Management
$>$ Student Diversity
> Affordability of Education
> Student Retention
Implement Responsive, Student-Centered Business Methods
$>$ 70/20/10 Service Model
> Academic Information System
> Student Portals

## Attract and Retain Quality Employees

$>$ Staff Outreach, Orientation \& Training Opportunities
> Affordable Faculty \& Staff Housing and Child Care
$>$ Staff Diversity
> Evaluation \& Feedback

## Expand, Upgrade and Maintain Physical Resources

> Master Plan for Student Housing
> New Student-Life and Recreational Facilities

## Strengthen Student and Staff Mental \& Physical Wellness

[^15]
## 2003-2004 Permanent Budget Summary by Major Fund Source

## Student Affairs

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |  |
| General Funds |  | 57,200 | 1.00 | 8,351,465 | 174.92 | 351,924 | 2,652,629 | 23,856 | 0 | $(325,991)$ | 11,111,083 |
| Registration Fee |  | 0 |  | 4,794,155 | 99.58 | 212,694 | 1,574,825 | 1,000 | 0 | $(33,000)$ | 6,549,674 |
| Other Fees |  | 0 |  | 1,477,857 | 32.82 | 252,142 | 9,298,302 | 0 | 373,090 | 0 | 11,401,391 |
| UOF/OTT |  | 0 |  | 0 |  | 0 | 56,800 | 0 | 0 | 0 | 56,800 |
| Self Supporting |  | 0 |  | 838,616 | 16.17 | 349,245 | 2,358,120 | 4,000 | 247,824 | $(19,600)$ | 3,778,205 |
| Auxiliary Enterprise |  | 0 |  | 5,219,075 | 122.28 | 506,262 | 16,221,830 | 40,000 | 1,628,638 | $(5,949,469)$ | 17,666,336 |
| Reserves |  | 0 |  | 0 |  | 0 | 127,875 | 0 | 0 | 0 | 127,875 |
|  | TOTAL | 57,200 | 1.00 | 20,681,168 | 445.77 | 1,672,267 | 32,290,381 | 68,856 | 2,249,552 | $(6,328,060)$ | 50,691,364 |

2003-2004 Permanent Budget Summary by Major Unit

## Student Affairs

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2003-2004 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| SA VICE CHANCELLOR | 0 |  | 3,109,928 | 66.10 | 464,277 | 11,788,658 | 3,856 | 278,422 | $(154,263)$ | 15,490,878 |
| SA Assoc. VC Enrollment Manaaement | 0 |  | 6,783,164 | 149.55 | 381,956 | 2,023,592 | 20,000 | 19,086 | $(171,728)$ | 9,056,070 |
| Associate Vice Chan Student Affairs | 0 |  | 4,282,461 | 84.24 | 44,232 | 8,033,478 | 1,000 | 279,458 | $(72,600)$ | 12,568,029 |
| Housing Services | 0 |  | 5,054,768 | 112.91 | 361,657 | 11,161,169 | 44,000 | 1,524,501 | $(5,929,469)$ | 12,216,626 |
| OPERS Off of Phys Ed and Rec Sys | 57,200 | 1.00 | 1,253,217 | 27.78 | 418,080 | 976,039 | 0 | 95,631 | 0 | 2,800,167 |
| SOAR Studt Orgnztn Advising \& Resrc | 0 |  | 197,630 | 5.19 | 2,065 | 134,445 | 0 | 52,454 | 0 | 386,594 |
| Undistributed Outreach Cuts | 0 |  | 0 |  | 0 | $(1,827,000)$ | 0 | 0 | 0 | $(1,827,000)$ |
| TOTAL | 57,200 | 1.00 | 20,681,168 | 445.77 | 1,672,267 | 32,290,381 | 68,856 | 2,249,552 | $(6,328,060)$ | 50,691,364 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

|  | 2001 |  | 2002 |  | 2003 |  | 2004 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Academic Information System | 94,440 | 1.75 | 100,235 | 1.75 | 194,862 | 4.50 | 171,390 | 6.50 | 0.3 \% |
| Admissions | 1,894,275 | 32.84 | 2,042,513 | 35.32 | 2,358,249 | 39.05 | 2,683,810 | 38.05 | 4.6 \% |
| Associate Vice Chan Student Affairs | 78,174 | 1.50 | 81,523 | 1.50 | 82,775 | 1.50 | 259,985 | 1.50 | 0.4 \% |
| Bookstore/Aux/Serv Enterprises | 7,153,352 | 24.53 | 7,655,803 | 29.70 | 8,924,793 | 30.75 | 8,924,793 | 30.75 | 15.2 \% |
| Career Center | 797,593 | 18.16 | 869,963 | 18.16 | 880,627 | 19.30 | 906,765 | 19.36 | 1.5 \% |
| Communications \& Systems Developmnt | 140,030 | 2.50 | 153,170 | 2.50 | 157,440 | 2.50 | 153,786 | 2.50 | 0.3 \% |
| Educational Partnerships Center | 3,065,910 | 32.55 | 3,573,851 | 37.45 | 3,343,420 | 30.95 | 1,939,338 | 31.15 | 3.3 \% |
| FAO Financial Aid Office | 1,265,172 | 24.33 | 1,318,719 | 24.50 | 1,347,571 | 24.50 | 1,399,584 | 24.50 | 2.4 \% |
| Gateways | -- |  | -- |  | 387,050 | 1.00 | 376,800 | 2.00 | 0.6 \% |
| Housing Services | 8,365,133 | 73.17 | 9,841,603 | 77.03 | 16,464,296 | 95.03 | 18,146,095 | 112.91 | 30.8 \% |
| Office of Physical Education \& Recreation | 2,271,545 | 29.34 | 2,641,943 | 29.11 | 2,682,498 | 29.39 | 2,800,167 | 28.78 | 4.8 \% |
| Registrar | 1,216,175 | 27.45 | 1,192,003 | 25.45 | 1,358,050 | 27.45 | 1,421,058 | 27.25 | 2.4 \% |
| Resource Centers \& Student Development | 1,264,730 | 20.51 | 1,385,392 | 21.79 | 1,492,691 | 23.25 | 2,219,329 | 23.66 | 3.8 \% |
| SAAVCEM VChan Enrollment Mgt Office | 368,041 | 3.00 | 451,506 | 4.80 | 337,326 | 2.00 | 0 | 0.00 | 0.0 \% |
| SA VC Vice Chancellor's Office | 1,483,179 | 6.92 | 2,366,291 | 7.77 | 1,648,384 | 7.85 | 2,423,324 | 9.85 | 4.1 \% |
| Student Academic Support Services | 1,434,239 | 22.33 | 1,460,015 | 21.54 | 1,625,756 | 22.45 | 1,612,618 | 22.10 | 2.7 \% |
| Student Health Services | 4,720,092 | 38.39 | 6,249,262 | 39.63 | 6,477,433 | 39.29 | 9,254,550 | 39.72 | 15.7 \% |
| Student Organizations, Advising \& Resources | 373,687 | 7.10 | 336,449 | 5.22 | 343,108 | 5.36 | 386,594 | 5.19 | 0.7 \% |
| UC College Prep Initiative | 8,356,243 | 5.00 | 8,220,874 | 16.83 | 8,203,205 | 19.83 | 3,766,438 | 21.00 | 6.4 \% |
| DIVISIONAL TOTALS | 44,342,010 | 371.37 | 49,941,115 | 400.05 | 58,309,534 | 425.95 | 58,846,424 | 446.77 | $\underline{ } 100 \%$ |

[^16]

## Carriage House: University Relations

University Relations builds enduring relationships, resources, and understanding that enable UC Santa Cruz to provide educational opportunities, create knowledge, and transform lives. The division's primary objectives include:

- Building an effective entrepreneurial development program that increases UCSC's private gift support.
- Strengthening strategic communications in support of fundraising and other campus-wide priorities.
- Fostering productive relationships with a broad range of constituents.
- Building the divisional infrastructure needed to achieve the three objectives above.


## University Relations Profile

| 2002-2003 Private Gift Support: | Over $\$ 22$ million <br> - Individual Alumni -- \$0.8M <br> - Other Individuals -- \$4.3M <br> - Corporations -- \$3.0M <br> - Foundations -- \$12.4M <br> - Other Sources -- \$2.1M |  |  |
| :---: | :---: | :---: | :---: |
| 5-Year Private Gift Support: | Over $\$ 92$ million <br> - Individual Alumni -- \$4.8M <br> - Other Individuals -- \$16.8M <br> - Corporations -- \$12.1M <br> - Foundations -- \$41.6M <br> - Other Sources -- \$17.2M |  |  |
| Market Value of Endowment Assets: | \$74,600,000 (as of June 2003) |  |  |
| Alumni: | 2003 Population: 60,000 <br> 2003 Membership: 10,000 |  |  |
| 2003-Staffing Level: | 50 Budgeted Staff FTE |  |  |
| 2002-Space (in asf): | On Campus | Off Campus | Total |
|  | 9,005 | 3,335 | 12,340 |

## UNIVERSITY RELATIONS



* Includes on-going resources that are not permanently budgeted.


## DESCRIPTION OF MAJOR SUB-UNITS

Development raises funds to support campus priorities, people and programs. Activities include donor cultivation, prospect research, annual giving, gift administration, stewardship, major giving, planned giving, and targeted campaigns. Initiating a $\$ 150-\$ 200$ million capital campaign.

Public Affairs promotes a broad understanding of and appreciation for the academic programs and public service projects of UCSC. Activities include coordinating news media coverage for the campus, producing publications (such as the UC Santa Cruz Review and Currents) and marketing documents, developing communication strategies, and overseeing UCSC's Arts \& Lectures series and the Ticket Office.

Alumni Relations cultivates alumni and potential donors to gain greater support for UCSC. The Alumni Association sponsors an award program for faculty, staff, students and alumni achievements, provides an endowment for visiting professors, distributes scholarship funds, and organizes alumni events.

UCSC Foundation Office supports and coordinates the work of the UC Santa Cruz Foundation by providing service, oversight and staffing for the volunteer activities of the Foundation, and by linking its trustees to the rest of the campus community.

Government \& Community Relations serves as the University's liaison to elected officials, public agencies and the community.

Finance \& Administration provides divisional financial and administrative management, as well as strategic resource and financial planning, including the maintenance of the Alumni, Donors and Friends database (containing information for 190,000 individuals and 6,000 organizations).

2003-2004 Permanent Budget Summary by Major Fund Source

University Relations

|  | Staff Salaries |  | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
|  | Amount | FTE |  |  |  |  |
| TOTAL |  |  |  |  |  |  |

2003-2004 Permanent Budget Summary by Major Unit

## University Relations

|  | Staff Salaries |  | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount | FTE |  |  |  |  |
| TOTAL |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Development

Government and Community Relations
PA Public Affairs
UCSC Alumni Association
UCSC Foundation
UR Vice Chancellor

DIVISIONAL TOTALS
University Relations

|  | 2001 |  | 2002 |  | 2003 |  | 2004 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Development | 1,618,356 | 15.69 | 1,608,640 | 15.19 | 1,644,085 | 14.47 | 1,600,137 | 14.16 | 33.3 \% |
| Government and Community Relations | 50,104 | 1.00 | 124,530 | 1.00 | 159,598 | 2.00 | 143,700 | 2.00 | 3.0 \% |
| PA Public Affairs | 1,094,219 | 13.50 | 1,236,192 | 14.10 | 1,254,900 | 14.10 | 1,130,247 | 14.06 | 23.5 \% |
| UCSC Alumni Association | 317,645 | 6.35 | 353,382 | 6.45 | 351,549 | 6.47 | 371,503 | 6.47 | 7.7 \% |
| UCSC Foundation | 135,668 | 2.00 | 143,337 | 2.00 | 164,972 | 2.00 | 186,085 | 3.00 | 3.9 \% |
| UR Vice Chancellor | 758,003 | 8.25 | 886,354 | 8.07 | 1,127,014 | 8.78 | 1,369,883 | 10.02 | 28.5 \% |
| DIVISIONAL TOTALS | 3,973,995 | 46.79 | 4,352,435 | 46.81 | 4,702,118 | 47.82 | 4,801,555 | 49.71 | $\underline{100.0}$ \% |

[^17]
[^0]:    Note: * Double majors count as 0.5 for each major. Triple majors count as 0.33 for each major. Combined majors count as .5 for each major, unless included in a double or triple major.
    ** Includes majors with fewer than 10 students: Plant Science, East Asian Studies, Germans Studies, Classical Studies, Italian Studies, and Astronomy/Astrophysics.

[^1]:    ${ }^{1}$ The annual UC report on giving is available at: http://www.ucop.edu/uer/instadv/annual/2003.pdf.

[^2]:    
    

[^3]:    
    

[^4]:    
    

[^5]:    
    

[^6]:    
    

[^7]:    
    

[^8]:    
    

[^9]:    
    

[^10]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources

[^11]:    

[^12]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.

[^13]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.

[^14]:    * Includes residential space in the colleges.

[^15]:    * Does not include funds budgeted in support of the Colleges or Student Aid.

[^16]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources

[^17]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.

