

# The UC Santa Cruz Budget A Bird's Eye View 

 2004-05 Edition
## October 2004

We are pleased to provide you with an overview of UCSC's 2004-05 budget. This document is available on the web at: http://planning.ucsc.edu/budget/reports/profile2004.pdf, and provides information on the permanent operating budget for the campus and each of its major units. In addition to budget information, it also includes recent information on degrees conferred, the majors of our students, the number of faculty budgeted in each department, student enrollments by department, and extramural awards.

Between 2001-02 and 2004-05, UCSC has been assigned permanent cuts totaling just over $\$ 25 \mathrm{M}$. Through careful planning and managed staff attrition, these cuts have been accommodated with minimal layoffs. With few exceptions, the cuts have been distributed and are reflected in the base budgets presented in this document. Our budget reduction planning process for 2004-05 was completed by the end of June 2004. In the final analysis, we focused on preserving core activities of research and teaching, despite cuts to the academic divisions ranging from $3 \%$ to $5 \%$. We were able to maintain our operations, protect health and safety services, and keep our commitment to minimize layoff of staff, despite cuts to academic support divisions ranging from $5 \%$ to $10 \%$.

Because of the ongoing dedication and hard work of faculty, staff, and students, UCSC has maintained its forward momentum and has much to be proud of. Undergraduate applications to UCSC increased $7.4 \%$ over last year, the average GPA of undergraduate students admitted was 3.81 , our graduate enrollments are up, and we welcome the arrival of 37 new faculty this fiscal year. We opened several new facilities this fall, including the Engineering 2 building and student apartments at Cowell, Stevenson, and Porter Colleges. We also purchased 146,800 gross square feet of building space at 2300 Delaware Avenue in Santa Cruz. The buildings are situated on 18.5 acres just two miles south of the main campus and walking distance to the Marine Science Campus.

The campus is in the final stage of a 3 year accreditation process with WASC (Western Association of Schools and Colleges), and we are updating our 1988 Long Range Development Plan. We also launched projects to reorganize and improve our business and IT services. The projects were endorsed by the UCSC Executive Budget Committee to achieve best practices. By transforming and consolidating business and IT services, these projects are expected to yield savings due to economies of scale, increased capacity, and improved quality of service. The savings helped buffer the impact of permanent cuts across campus. The Business Transformation Project just completed a lengthy process to determine which functions will be centralized, and which will remain in units. The IT Transformation Project has selected the senior management team to lead the reorganization of IT services.

The Compact agreement reached between the Governor, UC, and CSU earlier this spring provides UCSC with a more predictable basis for anticipating the new resources that might be available to the campus in the future. The compact outlines funding levels and accountability expectations for the two university systems over the next several years. Building on the funding parameters outlined in the compact, UCSC, in a collaborative effort between the Administration and the Academic Senate, is refining its budget process to clarify its resource allocation principles, planning calendar, and allocation formulas. We have prepared a new UCSC budget handbook to provide an overview of the process by which funds are acquired, allocated, and utilized. The UCSC Budget Handbook is available on the web at http://www.ucsc.edu/administration/evc. Readers interested in budget facts and figures will find a wealth of information in the Bird’s Eye View. Those readers who are interested in learning more about how the funds are allocated, where they come from, and the campus process for developing its resource plan are encouraged to check out the new Budget Handbook.

Please contact us at planning@ucsc.edu if you have questions, need additional information at this time, or have suggestions for other data we should include in future updates.

Office of Planning and Budget
Meredith Michaels, Vice Chancellor

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Arts Division
Baskin School of Engineering
Humanities Division
Physical and Biological Sciences Division
Social Sciences Division
University Library
Multi-campus Research Units
University Extension \& Summer Session
Business and Administrative Services
Chancellor and EVC Units
Colleges
Information Technology Systems
Student Affairs
University Relations

## Related Web Links:

- Campus Long-Range Planning (http://planning.ucsc.edu/plans2001/)
- Updates on the University Budget (http://www.ucsc.edu/news events/budget impact)


## About The University of California, Santa Cruz

Since its inception, UCSC has been dedicated to excellence in undergraduate education, graduate studies, and research. UCSC's 2004-05 budgeted enrollment is 14,447 FTE students (three quarter average), and the campus anticipates growth to 17,215 FTE students by 2010. Enrollment growth will be accommodated in the traditional fall-winter-spring quarters, as well as during the summer and in off-campus venues such as Education Abroad and UCDC. Currently, about 90 percent of the students are undergraduates enrolled in one or more of UCSC's 50 majors. A campus priority is to increase the proportion of graduate students to about $15 \%$ of the total enrollments within the decade.

UCSC's fall 2004 enrollment was 14,535 students on campus and 478 students in off campus programs. This includes 13,669 undergraduates and 1,344 graduate students. The budgeted average ratio of student FTE to faculty FTE was 19.4 to 1 in 2003-04.

The UCSC main campus consists of approximately 2,000 acres of land overlooking Monterey Bay. Its 547 buildings (including residential facilities) provide approximately 4.7 million gross square feet of space. The campus has research facilities located on Monterey Bay (such as Long Marine Lab and the Monterey Bay Education Science and Technology Center) and provides instruction throughout the Monterey Bay area and in Silicon Valley via UC Santa Cruz Extension. UCSC also manages a University Affiliated Research Center (UARC) under a 5 year $\$ 120$ million contract with NASA Ames Research Center.

The campus, with more than 10,569 individuals (faculty, staff, and students) employed at some time during 2003-04 (representing an average of 1,376 full-time equivalent academic and 3,153 full-time equivalent non-academic staff) is the largest single employer in Santa Cruz County. In 2003-04, UCSC attracted an estimated $\$ 480$ million from outside the local area and channeled it into the local economy. Using a conservative multiplier to estimate the effect of the spending and re-spending of these dollars, the impact of UCSC on the local economy is close to $\$ 1$ billion. In addition, UCSC faculty, staff and students contribute approximately one million hours of community service, which represents an economic value of more than $\$ 12$ million to the local economy.

## Facts and Figures

Name: University of California, Santa Cruz

Opened: 1965
Acting Chancellor: Martin Chemers

Emphasis: A nationally ranked research university committed to excellence in undergraduate and graduate education

Total number of alumni: 62,000

## Athletics:

NCAA Division III
(Men's/Women's Teams unless otherwise indicated)

- Basketball
- Cross Country (w only)
- Golf (w only)
- Soccer
- Swimming \& Diving
- Tennis
- Volleyball
- Water Polo

Team Name: Banana Slugs

## Academic Programs:

Undergraduates may pursue 50 majors, and 33 minors.

Graduate students pursue majors in 50 graduate programs. UCSC recently launched a new DMA in Music Composition and MA in Social
Documentation.

## Major Research Units:

- UC Observatories/Lick Observatory
- Center for Justice, Tolerance and Community
- The Institute of Marine Sciences;
- The Santa Cruz Institute for Particle

Physics;

- The Institute for Geophysics and Planetary Physics;
- Institute for Humanities Research
- The Institute for Quantitative Biomedical

Research (QB3);

- The Center for Information Technology Research in the interest of Society (CITRIS)
- Steps Institute for Innovation in

Environmental Research

- Santa Cruz Center for International Economics


## Carnegie Classification:

Doctoral/Research Universities—Extensive

Fall Admission Profile:
(all figures represent the mean)
Freshmen:
GPA (High School): 3.58

SAT I Verbal: 576 SAT I Math 584

## Transfer Students:

Transfer GPA: 3.18
Most popular undergraduate Degrees, 2003-2004:

1. Psychology
2. Community Studies
3. Business Mgt. Econ.
4. Literature
5. Sociology
6. Film \& Digital Media
7. History
8. Politics
9. Anthropology
10. Art
11. Environmental Studies
12. Computer Science
13. Mol. Cell. \& Dev. Bio
14. Marine Biology
15. Legal Studies
16. Biology

## Annual Fees in 2004-05

Undergraduate fees:

| CA Residents: |  |
| :---: | :---: |
| Registration Fees: | \$ 713 |
| Educational Fee | \$ 4,971 |
| Santa Cruz Campus | \$ 772 |
| Health Ins. (waivable) | \$ 531 |
| Total | \$ 6,987 |
| Non Residents: |  |
| Registration Fee | \$ 713 |
| Educational Fee | \$ 5,451 |
| Santa Cruz Campus | \$ 772 |
| Health Ins. (waivable) | \$ 531 |
| Non Resident tuition | \$16,476 |
| Total: | \$23,943 |

## Graduate Fees:

| Registration Fees: | $\$ \mathbf{7 1 3}$ |
| :--- | ---: | ---: |
| Educational Fee | $\$ 5,556$ |
| Santa Cruz Campus | $\$ 728$ |
| Health Ins. (waivable) | $\$ 1,512$ |
| Non resident tuition | $\$ 14,694$ |
| Ed Fee Differential |  |
| (non residents only) | $\mathbf{\$ 1 , 3 9 9}$ |
| Total | $\mathbf{\$ 2 4 , 6 0 2}$ |

## A profile of UC Santa Cruz students

Diversity (new undergraduate students, Fall 2004)

| African American: | $2 \%$ | Euro-American: | $53 \%$ |
| :--- | :--- | :--- | ---: |
| American Indian: | $1 \%$ | Other minorities: | $1 \%$ |
| Asian American/ |  | Not stated: | $12 \%$ |
| $\quad$ Pacific Islander | $17 \%$ |  |  |
| Chicano/Latino: | $14 \%$ |  |  |

## Graduation \& Retention Rates:

| 4-year Graduation Rate | $49 \%$ |
| :--- | :--- |
| 6-year Graduation Rate | $65 \%$ |
| One-year Retention Rate | $87 \%$ |

Student, Faculty \& Staff Housing:
On Campus (2003-04 3-Qtr. average)

- Undergraduate students 5,643
- Graduate students: 199
- Faculty 178
- Staff 59

Off Campus (Holiday Inn \& University Town Center)

- Undergraduate students
- Graduate students
- Staff


## Hometowns of New Undergraduates (Fall 2004)

- San Francisco/Santa Clara Area 52\%
- Los Angeles Area/South Coast: 26\%
- Monterey Bay Area/Santa Clara Valley: 3\%
- East /Central California: 3\%
- San Diego Area: 9\%
- Other In State Areas: 3\%
- Out of State: 3.8\%
- Foreign: 0.2

Overall enrollment facts (Fall 2004)
Headcount enrollment fall 2004:
14,535 (on-campus)

- 13,669 undergraduates
- 1,344 graduate students

478 (off-campus)

## Economic impact on the local economy

$$
\begin{array}{ll}
\text { Expenditures in } & \text { Economic Impact } \\
\text { Local Economy } & \text { in Local Economy } \\
\mathbf{\$ 4 7 9} \text { million } & \mathbf{\$ 1 , 0 0 8} \text { million }
\end{array}
$$

Community Service:
Community Service Hours: $\mathbf{1 , 0 0 0 , 0 0 0}$ (approximate)
Economic Value to local
economy:
\$12 million

## UCSC'S OPERATING BUDGET 2004-05 <br> $\$ 413.6$ million



The Primary Expense Categories:

| Academic Salaries (Faculty, Teaching Assistants, and Librarians) | $\$ 73.4$ |
| :--- | ---: |
| Staff Salaries and General Assistance | $\$ 112.3$ |
| Employee Benefits | $\$ 38.8$ |
| Supplies | $\$ 143.9$ |
| Special Outlays (Financial Aid, Library Books, Utilities Extramural Research) | $\$ 102.6$ |
| Less: Recharges | $\underline{-\$ 57.4}$ |
|  | $\$ 413.6$ |

## Academic Program and Curriculum

At the undergraduate level, UCSC offers three bachelor's degrees: the Bachelor of Arts, Bachelor of Music, and Bachelor of Sciences. Within these degree programs, students may pursue over 50 majors, and 33 minors. At the graduate level, UCSC offers two Certificates and three Master's degrees: Master of Arts, Master of Sciences, and Master of Fine Arts; and two doctoral degrees (D.M. A., \& Ph.D.). Within these degrees the campus offers 50 graduate programs.

## UC Santa Cruz Instruction \& Research Areas/Programs (2004-05)

## Arts

Art
Film and Digital Media History of Art and Visual Culture

## Engineering

Computer Science
Computer Engineering
Bioinformatics
Network Engineering

## Physical and <br> Biological Sciences

Astronomy/Astrophysics
Biology
Chemistry/Biochemistry
Earth Sciences
Ecology \& Evolution Biology
Environmental Toxicology
Health Sciences
Applied Physics

Music
Theater Arts
Digital Arts/New Media Music Composition

Electrical Engineering
Information Systems
Management
Biomolecular Engineering
Network Engineering

Mathematics
Molecular, Cellular,
Developmental Biology
Neuroscience and Behavior
Ocean Sciences
Physics
Plant Sciences
Science Communication
Marine Biology

## Humanities

American Studies
Classical Studies
German Studies
History of Consciousness
History
Italian Studies

## Social Sciences

Anthropology
Applied Economics \& Finance
Business Management Economics
Community Studies
International Economics
Education
Economics

Language Studies
Linguistics
Literature
Philosophy
Women's Studies

Environmental Studies
Global Economics
Latin American \& Latino
Studies
Legal Studies
Politics
Psychology
Sociology
Social Documentation

Undergraduate concentration patterns have remained fairly constant over the years. Here, in descending order, are the declared and proposed majors that were the most popular.

UNDERGRADUATE DECLARED AND PROPOSED MAJORS
3-QUARTER EQUIVALENT HEADCOUNT*
1998-99 1999-00 2000-01 2001-02 2002-03 2003-04

| Psychology | 974 |  | 962 |  | 997 |  | 1076 |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Undergraduate declared and proposed majors continued...

## UNDERGRADUATE DECLARED AND PROPOSED MAJORS

3-QUARTER EQUIVALENT HEADCOUNT*
1998-99 1999-00 2000-01 2001-02 2002-03 2003-04

| Physics | 86 |  | 123 |  | 139 |  | 138 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 135 |  | 104 |  | 110 | 121 |  |
| American Studies | 118 |  | 143 |  | 142 | 152 | 142 |
| Music | 44 |  | 66 |  | 71 | 81 | 140 |
| Electrical Engineering | 76 | 80 | 87 | 84 | 94 | 137 |  |
| Latin AmericanlLatino Studies | 94 | 93 | 100 | 115 | 113 | 129 |  |
| Earth Sciences | 121 | 105 | 105 | 107 | 99 | 104 |  |
| Women's Studies | 66 | 71 | 82 | 82 | 77 | 99 |  |
| Global Economics | 16 | 66 | 119 | 150 | 140 | 90 |  |
| Information System Mgmt | 79 | 87 | 87 | 91 | 85 | 89 |  |
| Art History | 102 | 107 | 123 | 112 | 109 | 62 |  |
| Chemistry | 0 | 0 | 0 | 6 | 30 | 59 |  |
| Bioinformatics | 46 | 47 | 46 | 52 | 58 | 55 |  |
| Linguistics | 0 | 0 | 5 | 19 | 32 | 53 |  |
| Ecology \& Evolution | 51 | 44 | 55 | 39 | 13 | 41 |  |
| Psychobiology | 37 | 39 | 38 | 27 | 31 | 38 |  |
| Individual Studies | 11 | 14 | 28 | 32 | 42 | 111 |  |

[^0]Similarly, the most popular graduate declared majors in descending order are shown below.

## GRADUATE BY MAJORS

3 QUARTER EQUIVALENT HEADCOUNT*

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Education | 92 | 84 | 122 | 117 | 129 | 126 |
| Computer Science | 64 | 64 | 73 | 98 | 107 | 109 |
| Biology | 83 | 87 | 89 | 88 | 104 | 109 |
| Chemistry | 72 | 73 | 73 | 73 | 74 | 79 |
| Literature | 59 | 58 | 51 | 61 | 73 | 77 |
| Computer Engineering | 81 | 83 | 61 | 75 | 67 | 64 |
| History of Consciousness | 49 | 53 | 55 | 50 | 57 | 61 |
| Psychology | 50 | 57 | 52 | 50 | 54 | 59 |
| Earth Sciences | 54 | 58 | 51 | 47 | 53 | 59 |
| Physics | 39 | 41 | 46 | 47 | 52 | 59 |
| Sociology | 40 | 37 | 37 | 39 | 45 | 44 |
| Environmental Studies | 34 | 35 | 35 | 44 | 44 | 47 |
| Anthropology | 39 | 36 | 38 | 39 | 39 | 43 |
| Mathematics | 42 | 44 | 42 | 36 | 39 | 31 |
| International Economics | 30 | 29 | 31 | 38 | 36 | 38 |
| History | 28 | 30 | 31 | 31 | 31 | 36 |
| Electrical Engineering | 0 | 0 | 0 | 0 | 26 | 44 |
| Linguistics | 21 | 24 | 24 | 25 | 24 | 26 |

Most popular declared graduate majors continued...
GRADUATE BY MAJORS
3 QUARTER EQUIVALENT HEADCOUNT*

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ocean Sciences | 21 | 23 | 20 | 29 | 24 | 34 |
| Astronomy \& Astrophysics | 31 | 29 | 23 | 22 | 23 | 25 |
| Science Communication | 20 | 20 | 20 | 20 | 20 | 19 |
| Bioinformatics | 0 | 0 | 0 | 0 | 0 | 17 |
| Applied Economics/ Finance | 0 | 13 | 18 | 17 | 20 | 14 |
| Music | 13 | 12 | 15 | 18 | 18 | 16 |
| Politics | 0 | 0 | 6 | 11 | 17 | 19 |
| Theater Arts | 8 | 7 | 7 | 11 | 16 | 10 |
| Environmental Toxicology | 0 | 0 | 3 | 7 | 9 | 13 |
| Philosophy | 0 | 0 | 0 | 6 | 9 | 9 |
| Limited Status | 1 | 0 | 0 | 0 | 0 | 0 |

[^1]The following are undergraduate degrees awarded by major in descending order.

UNDERGRADUATE DEGREES BY MAJORS
(1998-99 through 2003-04)
BACCALAUREATE DEGREES

| 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 301 | 286 | 283 | 281 | 294 | 305 |
| 65 | 87 | 140 | 185 | 230 | 267 |
| 201 | 177 | 219 | 202 | 217 | 244 |
| 114 | 118 | 120 | 134 | 158 | 178 |
| 63 | 89 | 102 | 121 | 141 | 166 |
| 110 | 114 | 93 | 110 | 118 | 147 |
| 73 | 85 | 90 | 78 | 107 | 122 |
| 114 | 138 | 115 | 107 | 130 | 118 |
| 72 | 73 | 76 | 97 | 110 | 117 |
| 91 | 88 | 83 | 89 | 130 | 114 |
| 111 | 142 | 140 | 143 | 149 | 108 |
| 46 | 65 | 51 | 116 | 86 | 84 |
| 99 | 110 | 98 | 106 | 104 | 81 |
| 62 | 36 | 64 | 50 | 52 | 65 |
| 17 | 19 | 40 | 50 | 50 | 64 |
| 145 | 110 | 104 | 71 | 65 | 58 |
| 58 | 64 | 52 | 45 | 55 | 57 |
| 46 | 51 | 46 | 36 | 51 | 55 |
| 80 | 55 | 56 | 56 | 73 | 54 |
| 46 | 42 | 37 | 45 | 39 | 51 |
| 53 | 53 | 48 | 41 | 34 | 50 |
| 40 | 38 | 32 | 47 | 41 | 44 |
| 33 | 29 | 35 | 36 | 33 | 38 |

Undergraduate degrees by major in descending order continued...
UNDERGRADUATE DEGREES BY MAJORS
(1998-99 through 2003-04)
BACCALAUREATE DEGREES

| 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 19 | 28 | 32 | 36 | 49 | 33 |
| 0 | 12 | 30 | 37 | 48 | 33 |
| 36 | 26 | 34 | 41 | 31 | 33 |
| 25 | 35 | 30 | 30 | 28 | 33 |
| 33 | 32 | 36 | 29 | 27 | 32 |
| 36 | 35 | 27 | 27 | 46 | 29 |
| 18 | 24 | 28 | 28 | 33 | 29 |
| 22 | 17 | 32 | 30 | 18 | 27 |
| 15 | 17 | 23 | 26 | 25 | 24 |
| 0 | 0 | 1 | 15 | 20 | 23 |
| 0 | 1 | 7 | 9 | 9 | 23 |
| 28 | 33 | 36 | 20 | 33 | 23 |
| 16 | 21 | 21 | 21 | 22 | 21 |
| 9 | 23 | 12 | 18 | 19 | 18 |
| 0 | 0 | 0 | 2 | 1 | 18 |
| 16 | 9 | 16 | 15 | 16 | 11 |
| 0 | 1 | 6 | 3 | 4 | 9 |
| 6 | 3 | 6 | 10 | 9 | 7 |
| 0 | 0 | 1 | 1 | 3 | 6 |
| 0 | 0 | 0 | 0 | 3 | 5 |
| 0 | 1 | 3 | 1 | 2 | 4 |
| 0 | 0 | 0 | 1 | 1 | 4 |
| 2 | 3 | 1 | 0 | 1 | 1 |

Graduate degrees awarded by major in descending order are as follows.

## GRADUATE DEGREES BY MAJORS

(1999-99 through 2003-04)

| MASTERS \& CERTIFICATES |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| Education | 57 | 38 | 43 | 75 | 111 | 126 |
| Computer Science | 14 | 14 | 11 | 23 | 22 | 26 |
| Computer Engineering | 16 | 23 | 28 | 14 | 21 | 24 |
| Science Communications | 16 | 20 | 20 | 17 | 22 | 19 |
| Physics | 12 | 9 | 12 | 4 | 6 | 15 |
| Sociology | 8 | 7 | 5 | 6 | 0 | 13 |
| Theater Arts | 8 | 8 | 8 | 7 | 15 | 11 |
| Literature | 8 | 2 | 3 | 9 | 9 | 11 |
| Earth Sciences | 7 | 9 | 10 | 5 | 4 | 10 |
| History | 6 | 5 | 8 | 3 | 3 | 9 |
| Music | 3 | 6 | 2 | 4 | 9 | 8 |
| Linguistics | 3 | 8 | 6 | 4 | 7 | 8 |
| Applied Econ/Finance | 18 | 15 | 11 | 14 | 13 | 7 |
| Anthropology | 13 | 3 | 6 | 7 | 7 | 7 |
| Astronomy \& Astrophysics | 1 | 8 | 3 | 1 | 1 | 7 |
| Marine Sciences | 11 | 8 | 4 | 2 | 8 | 6 |

Graduate degrees awarded in descending order continued...

GRADUATE DEGREES BY MAJORS
(1999-99 through 2003-04)

## MASTERS \& CERTIFICATES

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Psychology | 4 | 9 | 5 | 7 | 6 | 5 |
| Biology | 9 | 12 | 7 | 2 | 9 | 4 |
| Philosophy | 0 | 0 | 0 | 0 | 3 | 4 |
| Int'l Economics | 1 | 5 | 5 | 6 | 14 | 2 |
| Mathematics | 6 | 9 | 10 | 6 | 5 | 2 |
| Chemistry/Biochemistry | 3 | 3 | 7 | 3 | 2 | 2 |
| History of Consciousness | 2 | 0 | 0 | 2 | 3 | 1 |
| Environmental Toxicology | 0 | 0 | 0 | 1 | 1 | 1 |
| Electrical Engineering | 0 | 0 | 0 | 0 | 1 | 1 |
| Bioinformatics | 0 | 0 | 0 | 0 | 0 | 1 |
| Art | 0 | 0 | 0 | 0 | 0 | 1 |
| Politics | 0 | 0 | 0 | 0 | 2 | 0 |
| Environmental Studies | 0 | 1 | 0 | 0 | 1 | 0 |
| Ocean Sciences | 0 | 0 | 0 | 1 | 0 | 0 |
| Molecular, Cell, \& Dev. Biology | 0 | 0 | 1 | 0 | 0 | 0 |
| Economics | 0 | 0 | 1 | 0 | 0 | 0 |

Graduate degrees awarded in descending order continued...

GRADUATE DEGREES BY MAJORS
(1998-99 through 2003-04)

| DOCTORATES |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| Biology | 12 | 12 | 14 | 11 | 10 | 15 |
| Earth Sciences | 8 | 7 | 12 | 8 | 6 | 11 |
| Literature | 8 | 8 | 7 | 7 | 5 | 9 |
| Chemistry | 11 | 5 | 9 | 12 | 14 | 7 |
| Psychology | 4 | 6 | 9 | 4 | 7 | 7 |
| Anthropology | 4 | 4 | 5 | 2 | 7 | 7 |
| Int'I Economics | 7 | 7 | 5 | 6 | 2 | 7 |
| History of Consciousness | 4 | 9 | 12 | 3 | 5 | 6 |
| Electrical Engineering | 0 | 0 | 0 | 0 | 0 | 6 |
| Computer Science | 5 | 4 | 5 | 5 | 10 | 5 |
| Environmental Studies | 2 | 3 | 3 | 9 | 5 | 5 |
| Computer Engineering | 6 | 4 | 1 | 5 | 11 | 4 |
| Sociology | 5 | 5 | 2 | 3 | 2 | 4 |
| Astronomy \& Astrophysics | 2 | 4 | 5 | 2 | 5 | 3 |
| Linguistics | 1 | 0 | 3 | 1 | 3 | 3 |
| Ocean Science | 0 | 0 | 0 | 3 | 1 | 3 |
| History | 2 | 3 | 2 | 3 | 3 | 2 |
| Mathematics | 6 | 4 | 3 | 3 | 1 | 2 |
| Physics | 8 | 5 | 8 | 6 | 7 | 1 |
| Economics | 2 | 0 | 0 | 0 | 0 | 0 |

## The 2004-05 Budget

A large component of UCSC's budget is supported by General Funds. This includes funding provided by the State in support of the university's core mission of teaching, research, and public service. It also includes funding from UC sources such as nonresident tuition, educational fees, and federal indirect cost receipts.

2004-05 was an extraordinary year. The state was faced with a large structural shortfall between estimated revenues and expenses. As a result, the 2004-05 State Budget Act assigned a combination of targeted and undesignated cuts to the university. Consistent with the Governor's budget proposal, enrollment at UCSC was reduced by almost 150 students in 2004-05, and The Regents approved an increase in mandatory student fees to offset a portion of the cuts. Funding for the University Student Aid Program (USAP) was adjusted to reflect the fee increase.

Reductions included in the 2004-05 State Budget totaled more than \$7M at UCSC, bringing to more than $\$ 25$ million the cumulative reductions in state funding over the past 4 years. No new funds were provided to address the campus's deferred maintenance backlog, or to provide staff employees with merit increases or cost-of-living adjustments.

## Summary of cuts assigned to UCSC in 2004-05, and in the three previous years:

| 2004-05 Reductions: | Permanent | One-Time |
| :---: | :---: | :---: |
| Outreach Programs and UC College Prep (AP Online) | \$-1,222,167 |  |
| Enrollment reduction and Undesignated Cuts | \$-6,193,749 |  |
| Research |  | \$-70,000 |
| 2003-04 Reductions: |  |  |
| Instructional Technology, Instructional Equipment, and Libraries | \$-1,336,000 |  |
| Outreach Programs and UC College Prep (AP Online) | \$-6,265,000 |  |
| Research, Public Service, and Summer Fees | \$ -879,000 |  |
| Student Services | \$-1,427,000 |  |
| Undesignated Cuts (academic and institutional support) | \$-2,628,000 |  |
| 2002-03 Reductions | \$ -4,842,000 | \$-4,928,000 |
| 2001-02 Reductions | \$ -254,000 | \$-4,480,000 |
| Cumulative Reductions 2001-02 to 2004-05 | \$-25,047,403 | \$-9,478,000 |

## The Outlook For 2005-06

The final 2004-05 state budget approved by the Legislature and signed by the Governor of the State of California included cuts to state agencies and the university as the state struggled to eliminate its structural deficit. The State budget that was finally approved included a general fund reserve of about $\$ 600$ million. Looking ahead to 2005-06, the State is still faced with a structural budget problem that is estimated to be between $\$ 6$ and $\$ 8$ billion. To bring new fiscal stability to the university's budget, UC, CSU, and Governor Schwarzenegger reached agreement on a new funding "compact" in the spring of 2004. The compact outlines the state funding levels and institutional accountability for the two university systems over the next several years.

- Current Year. The university addressed the state-imposed cuts by increasing student fees, reducing enrollments, and by reducing the budgets of the UC campuses. These actions were taken after careful review of the options and serious discussions with the state on the impact of each action.
- Budget Year 2005-06. The provisions of the compact with the State provide modest new funding for salary and other costs increases, funding for an additional 5,000 students across the system, an $8 \%$ increase in undergraduate student fees, and a 10\% increase in graduate student fees. It would also provide continued state support for the development of the new UC Merced campus. In exchange, the university will be accountable for meeting the enrollment objectives of the Master Plan for Higher Education, student success and efficient use of resources, preservation of faculty workload policies comparable to other universities, ensuring that students have the classes they need to graduate in a timely manner, improving the supply of math and science teachers in California's public schools, and for strengthening programs that encourage student participation in community service.

Information from the UC Office of the President can be found at: http://www.universityofcalifornia.edu/news/budget/.

## Highlights of UC Santa Cruz's performance in selected areas:

## Access.

- Applications for this year's freshmen class at UCSC increased by $7 \%$ while remaining flat or declining slightly across the rest of the system.
- After growing by about 900 students a year for four consecutive years, this year's projected three-quarter average enrollment leveled off at the 2004-05 budgeted enrollment target of 14,447 . The campus is expected to grow to about 17,215 students by 2010-11. This reflects annual growth of about 380 students, and frosh enrollment of about 3,100 FTE students.
- Since 1997, the year following Prop. 209, the percentage of new students from underrepresented ethnicities has gradually but steadily increased from $18 \%$ to $21 \%$.
- In 2003, 27\% of new freshmen and 37\% of new transfers were first generation college students. Nearly a quarter (24\%) of all undergraduates reported total annual family income of less than \$35,000.


## Education Credential Enrollment.

- UC Santa Cruz has increased its education master's enrollments which can lead to the credential. An integral part of the program has been the development of an innovative MA program in Education Teacher Preparation. The campus has been able to more that double the number of students moving through the program annually, by moving from a six quarter, two academic year schedule to a five quarter summer through summer program.


## Science Institutes.

- UC Santa Cruz is a participant in the California Institutes for Science and Innovation-CITRIS and QB3-created by UC to pursue cutting-edge research in fields that will be critical to the future of the State's economy. The Institutes bring together university researchers and private-sector partners to push the boundaries of knowledge, maintain California's leadership, and create jobs for the state's growing population.


## Student Performance.

- The most recent one-year retention rate remained very high at $87 \%$. Recent four-year graduation rates for students who entered as frosh in 1999 increased sharply to a record high of $49 \%$. The latest six-year graduation rate is $65 \%$.
- The average time to degree for UCSC undergraduates ranges from 12.1 to 12.4 enrolled quarters, scarcely above 4 years. The vast majority of students who graduate do so in 13 or fewer quarters, and over half complete their degree in four years or less.
- According to an Association of American Universities study that looked at the number of students who went on to obtain advanced degrees, UC Santa Cruz ranked $14^{\text {th }}$ out of more than 60 elite universities based on the percentage of students in all disciplines (excluding science and engineering) that went on to obtain doctorates. When science and engineering were included, UC Santa Cruz ranked $15^{\text {th }}$ overall, second only to Berkeley among the UC campuses.
- In a recent survey, 42\% of UC Santa Cruz undergraduates reported doing voluntary community service on a weekly basis.


## Research.

- The University continues to increase its research and development dollars to help maintain high-quality programs. In 2003-04 UCSC faculty and researchers were awarded just over $\$ 91$ million in grants and contracts, a 15\% increase over the previous year.
- During 2003-04, NASA awarded UCSC the University Affiliated Research Center (UARC). The five year \$120M contract is the largest single award in UCSC's history and one of the largest ever awarded in the entire UC system.
- A $\$ 17.5$ million grant from the Gordon and Betty Moore Foundation will help support a University of CaliforniaCalifornia Institute of Technology project to build the world's most powerful telescope. Known as the Thirty-Meter Telescope, it will provide images more than 12 times sharper than those of the Hubble Space Telescope and have nine times the light-gathering ability of one of the 10-meter Keck Telescopes, currently the largest in the world.
- A $\$ 9.1$ million grant from the Gordon and Betty Moore Foundation to establish a Laboratory for Adaptive Optics and a $\$ 20$ million grant from the National Science Foundation for a Center for Adaptive Optics further strengthened UCSC's position as an astronomy powerhouse.
- UC Santa Cruz ranked $1^{\text {st }}$ in the nation for its academic research impact in the field of space sciences according to an Institute for Scientific Information (ISI) report in 2003. According to a 2001 ISI report, UC Santa Cruz was ranked the $2^{\text {nd }}$ most influential research institution in the world in engineering and physical sciences.
- UC Santa Cruz is ranked $11^{\text {th }}$ in the nation among public universities in the overall quality of its research productivity, according to a study chronicling the rise of a new generation of research campuses. UCSC was ranked $1^{\text {st }}$ in the Social Sciences in research productivity, and $6^{\text {th }}$ in the Arts and Humanities (The Rise of American Research Universities: Elites and Challengers in the Postwar Era, Hugh Graham and Nancy Diamond, Johns Hopkins Press, 1997.)


## Private Support.

- UCSC has successfully secured private support, raising nearly $\$ 32$ million in 2003-04 and almost $\$ 106$ million in the past 5 years.
- The largest single gift, and the largest contribution from a private foundation in the history of the campus, came from the Gordon and Betty Moore Foundation, which gave $\$ 17.5$ million to build the world's most powerful telescope.
- The largest gift ever for scholarships in UCSC's Baskin School of Engineering was made in memory of software engineer and alumna Amy Snader, who died in a hiking accident. The estate of Barbara Snader, Amy Snader's mother, donated $\$ 1$ million to the Amy Beth Snader Memorial Scholarship Fund, to benefit women studying engineering.
- Friends and Support Groups include: UCSC Affiliates, UCSC Women's Club, UCSC Arboretum Associates, UCSC Lifelong Learners, Friends of the UCSC Farm and Garden, Friends of the UCSC Library, Friends of the UCSC Long Marine Laboratory, Friends of Shakespeare SC, Friends of the Dickens Project.


## TRENDS

## Funding Sources

The major revenue streams at UC Santa Cruz include State funds, student tuition and fees, income from self-supporting activities, such as housing and the bookstore, funding from private sources, and federal and state government contracts and grants. Over the past decade, there have been significant changes in the composition of UCSC's budget. The chart at the right shows the changes over the past several years.



In 1981, the State provided close to 60 percent of UCSC's funding. In 2004-05, State support represents about one-third of the campus's budget reflecting increases in extramurally funded research and auxiliary enterprises, such as Student Housing.

Looking ahead, UC and UCSC anticipate the university will receive modest new funding from the state, based on the provisions of the compact between the Governor and the University, for enrollment growth and inflationary costs.

## ILC SANTA CRUZ

A Historical Perspective ...

## Contracts and Grants

Grants and contracts awards totaled over $\$ 91.3$ million in 2003-04, of which $83 \%$ was from federal sources. The second largest fund source was private foundations, followed by UC system-wide initiatives. The single largest fund source was NASA (\$18.3M), followed by the National Science Foundation (\$16.5M) and the National Institute of Health (\$15.8M). The single largest private fund source was the David and Lucile Packard Foundation (\$1.4M).

The top five campus units receiving awards were the UARC (\$15.1M), Institute of Marine Sciences (\$13.4M), UCO/Lick Observatory (\$11.7M), Chemistry (\$6.9M), and Molecular Cell \& Developmental Biology (\$5.3M).



## Gifts and Funding From Private Sources

Gifts and private grants are received from alumni and other friends of the University, campus-related organizations, corporations, foundations, and other nonprofit entities. Private grants are received from for-profit and other organizations. ${ }^{1}$

UCSC continues to aggressively seek and develop non-State revenue sources and is in the "silent" phase of an ambitious capital campaign. UCSC's funding from private sources has increased dramatically over the past 10 years, and the most recent private support totals reflect changes in the economy and financial markets and mirror the trends for UC as a whole.

[^2]
## Student Fees

Students at the University of California pay two mandatory systemwide fees: the Educational Fee and the University Registration Fee. Income from these two fees is used to support student financial aid, student service programs, and a portion of the University's operating costs, including instruction related-costs.

Nonresident students must pay nonresident tuition. In addition, UCSC has several campus-based fees.

From 1995-96 to 2001-02, the State provided additional funding to UC to avoid increases in the Educational Fee or the Registration Fee. The State also provided funding to reduce mandatory UC fees by $10 \%$ for resident undergraduate students and $5 \%$ for resident graduate students.

When the State's fiscal condition worsened in 2003-04, and additional cuts were assigned to UC, The Regents offset a portion of the cuts that would have been targeted to the instructional program by increasing mandatory undergraduate fees, graduate fees, and nonresident tuition.

The fee levels for 2004-05 are shown below.

| Undergraduate Student Fees | Annual |  |
| :--- | :---: | ---: |
| University Registration Fee | $\$$ | 713.00 |
| Educational Fee |  | $4,971.00$ |
| Campus Fees |  | 771.95 |
| Health Insurance (waivable) | $\mathbf{\$}$ | $\mathbf{6 , 9 8 6 . 9 5}$ |
| Total California Resident |  |  |
|  | $\$$ | $16,476.00$ |
| Nonresident Tuition Fee | $\mathbf{\$}$ | $\mathbf{2 3 , 9 4 2 . 9 5}$ |


| Graduate Student Fees | Annual |  |
| :--- | :---: | ---: |
| University Registration Fee | $\$$ | 713.00 |
| Educational Fee |  | $5,556.00$ |
| Campus Fees |  | 728.25 |
| Graduate Health Ins. Fee (waivable) |  | $1,512.00$ |
| Total California Resident | $\mathbf{\$}$ | $\mathbf{8 , 5 0 9 . 2 5}$ |
|  |  |  |
| Nonresident Tuition Fee |  | $14,694.00$ |
| Ed Fee Differential | $\mathbf{\$}$ | $\mathbf{2 4 , 6 0 2 . 0 5}$ |

## Distribution of Registration and Measure 7 Fees

Registration Fees are allocated to support student service programs that are necessary to students, but not part of the University's programs of instruction, research, or public service. Included in these services are activities such as counseling, academic advising, tutorial assistance, cultural and recreation programs, and capital improvements that provide extracurricular benefits for students.

Measure 7 is a new mandatory student fee that went into effect Fall 2003. This fee is the result of a referendum that was placed on the ballot by students in Spring 2003 to help preserve the existing variety and quality of student programs that were threatened by a state imposed cut. This referendum, Measure 7, was voted on by both undergraduate and graduate students. It was approved overwhelmingly with $91 \%$ of the vote, in an election that had the highest turnout in campus history. The 2004-05 Measure 7 fee budget is shown in the display above.

The $\$ 1.87$ million cut that was imposed on the student service budget in 2003-04 was offset by the income that resulted from passage of Measure 7. Units that were traditionally funded by Registration Fees are now supported by Measure 7 funds and some student service programs that were formerly supported by state funds are now budgeted on Registration Fees. This change in funding released $\$ 1.87$ million in state funds to pay for the permanent student services budget cut.

The Student Fee Advisory Committee (student members represent a majority of the membership) provides advice on the allocation of Registration and Measure 7 Fees.

The following display outlines the use of Registration Fees over the last four years.

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Academic Information System
Career Center
Colleges
Enrollment Management
Graduate Studies
Housing Services
Office of Physical Education \& Recreation
Physical Plant
Student Academic Support Services
Student Health Services
Student Life
UEO/University Events Office
Vice Chancellor Student Affairs
Provision Employee Benefits Reg Fee
Provisions - Other
DIVISIONAL TOTALS

## Registration Fees

|  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Academic Information System | -- |  | 100,000 | 0.00 | 100,000 | 0.00 | 440,000 | 0.00 | 4.3 \% |
| Career Center | 455,268 | 10.75 | 432,874 | 9.50 | 835,215 | 19.36 | 776,855 | 17.50 | 7.7 \% |
| Colleges | 1,212,075 | 25.87 | 1,343,948 | 28.83 | 1,365,294 | 28.83 | 1,210,493 | 27.83 | 12.0 \% |
| Enrollment Management | -- |  | -- |  | 25,000 | 0.00 | 0 | 0.00 | 0.0 \% |
| Graduate Studies | 5,259 | 0.00 | 5,259 | 0.00 | 5,259 | 0.00 | 5,259 | 0.00 | 0.1 \% |
| Housing Services | 297,999 | 7.93 | 337,947 | 8.49 | 340,745 | 8.69 | 369,733 | 9.78 | 3.7 \% |
| Office of Physical Education \& Recreation | 742,225 | 15.68 | 774,222 | 15.54 | 986,104 | 20.05 | 905,375 | 17.67 | 8.9 \% |
| Physical Plant | 282,000 | 0.00 | 282,000 | 0.00 | 282,000 | 0.00 | 113,582 | 0.00 | 1.1 \% |
| Student Academic Support Services | 108,785 | 2.00 | 125,283 | 2.00 | 535,734 | 7.59 | 731,167 | 10.17 | 7.2 \% |
| Student Health Services | 2,028,962 | 34.59 | 2,111,031 | 34.96 | 1,947,328 | 32.13 | 2,058,546 | 30.59 | 20.3 \% |
| Student Life | 1,184,382 | 22.38 | 1,302,012 | 24.06 | 395,734 | 8.63 | 379,178 | 8.35 | 3.7 \% |
| UEO/University Events Office | 55,552 | 0.80 | 60,552 | 0.80 | 60,552 | 0.75 | 60,552 | 0.75 | 0.6 \% |
| Vice Chancellor Student Affairs | 1,067,919 | 0.42 | 661,139 | 0.50 | 1,416,814 | 3.13 | 940,095 | 4.50 | 9.3 \% |
| Provision Employee Benefits Reg Fee | 1,334,786 | 0.00 | 1,699,299 | 0.00 | 1,832,235 | 0.00 | 2,021,557 | 0.00 | 20.0 \% |
| Provisions - Other | $(2,466)$ | 0.00 | $(4,639)$ | 0.00 | 106,586 | 0.00 | 115,300 | 0.00 | 1.1 \% |
| DIVISIONAL TOTALS | 8,772,746 | 120.42 | 9,230,927 | 124.68 | 10,234,600 | 129.16 | 10,127,692 | 127.14 | 100 \% |

## Housing

Housing for UCSC students, faculty and staff remains a priority for the campus.

The campus has a range of housing options for students - including residence halls with common dining facilities, apartments with kitchens, family student housing, and campus operated housing located off-campus.

## Faculty

UCSC currently has 713 budgeted faculty $\mathrm{FTE}^{1}$ and based on enrollment projections provided by the UC Office of the President, the campus expects to add another 148 FTE by 2010. New positions are historically tied to enrollment growth. New faculty positions have been created at the rate of 1 faculty FTE for every additional 18.7 students. By policy, UC is required to hold at least $10 \%$ of its budgeted faculty FTE in non-permanent appointments. UCSC faculty has a record of excellence in teaching, scholarship, and research. The campus is ranked in the top $20 \%$ of all public universities, $1^{\text {st }}$ for space science research, $1^{\text {st }}$ for physics research, and $2^{\text {nd }}$ most influential physical sciences research.

Student Bedspaces 1996-97 to 2004-05



Winners of the 2003-04 Excellence in Teaching Awards Left to right: Anatole Leikin, Peter Kenez, Acting Chancellor Martin M. Chemers, Peter Young, Jenny Keller, Gildas Hamel

[^3]
## State Capital Improvement Program

To sustain progress the campus needs to address a number of issues in the capital program area. Accordingly, priorities for the State capital improvement budget must continue to consider projects for:

Instruction and Research: As programs evolved, especially in the last decade a shortage of space developed in virtually all campus programs. Recent projects have addressed some of these needs, but space shortages remain, particularly in the sciences, engineering, and information technology, including library systems.

According to the guidelines used by the California Postsecondary Education Commission (CPEC) the campus will, upon completion of the Physical Sciences Building, the Engineering Building, and the Humanities Building be at approximately 76 percent of CPEC guidelines in 2006.


The President of the University has committed to bring,
 through allocation of State capital funds, each campus up to at least $80 \%$ of the CPEC guidelines. A close look reveals that the primary challenge facing the campus is the provision of academic offices and research space.

Renewal of existing facilities and infrastructure: While still a relatively young campus, at nearly 40 years old, the urgent need for renewal of existing facilities and infrastructure in response to changing academic programs, building health and safety requirements, seismic corrections and obsolescence will strongly influence campus capital planning. Improvements are required not only for buildings, but also for the campus fire alarm, sewer, water (cooling, fire protection, and domestic). While the campus has made progress in migrating from older underground cable to modern fiber optic technologies, other campus infrastructure projects to implement high-speed network capabilities will be needed.

Circulation infrastructure: It is clear from the long-range development plan and subsequent planning efforts that circulation infrastructure is an essential element. The Santa Cruz campus occupies 2,000 acres, with the developed central campus comprising about 400 acres. The hillside setting of the campus - with a 900 -foot change in elevation - is challenging. At no other UC campus is the topography so pronounced: the changes in elevation, many ravines, and trees create the need for a coordinated system of pedestrian and automobile bridges, roads and pathways.

For nearly two decades the campus has relied primarily on the use of state general obligation bonds and state lease-revenue bonds to support its enrollment-related (sometimes called capacity) capital needs. Even with this funding, however, there is a funding gap and the campus has committed itself to a series of strategies, including the more efficient use of space, reducing the cost of construction, and raising private funds, to help mitigate this gap.

Five-Year State Capital Program: The Santa Cruz campus annually prepares a five-year capital program based both on a practical assessment of facility needs and on a realistic expectation of the amount of capital funding expected from the state. Projects proposed for state funding in the campus's current five-year program are based on detailed planning and pre-design analysis that typically starts two or even three years before the initial state funds are available.

The chart on the next page reflects the proposed 2005-2010 state funded capital improvement program. The UC Office of the President has asked each campus to trim 10\% from its 5 year capital plan. UCSC will consider several options over the next few months as it reevaluates the 5 year capital plan with an eye toward reducing the capital budget by $10 \%$.

Non-State Capital Improvement Program: In addition to core instruction and research facilities funded through the State capital program, the campus requires new facilities that support organized research activities, student activities and housing, infrastructure, administration, and supporting facilities for the arts, including a concert hall and an art gallery. In line with these needs, the five-year non-state funded capital program includes projects that support research, including the California Institutes for Science and Innovation projects, parking projects, a child care center, and several housing projects that would either be financed by debt or constructed by a third party developer.

## 2005-2010 STATE-FUNDED CAPITAL IMPROVEMENT PROGRAM

| SANTA CRUZ CAMPUS |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{array}{r} \text { CCCI } 4328 \\ \text { EPI } 2649 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { Univ. } \\ \text { Prior. } \\ \text { No. } \\ \hline \end{array}$ | PROJECT NAME | PREFUNDED |  | $\begin{gathered} \text { PROPOSED } \\ 2005-06 \\ \hline \end{gathered}$ |  | FUTURE FUNDING REQUIREMENTS |  |  |  |  |  |  |  | $\begin{aligned} & \text { TOTAL } \\ & \text { PROJECT } \\ & \text { COST } \end{aligned}$ |
|  |  |  |  |  | 2006-07 | $\begin{gathered} \hline 2007-08 \\ \hline(000 \mathrm{~s}) \end{gathered}$ |  | 2008-09 |  | $\begin{aligned} & \hline 2009-10 \\ & \hline(000 \mathrm{~s}) \end{aligned}$ |  |  |
|  | Humanities and Social Sciences Facility (97 1030) | (000s) |  |  |  | (000s) | (000s) |  |  |  |  | (000s) | (000s) |  |
| - |  | p | $\begin{array}{r} 1,479 \\ 1,146 \\ 24,680 \end{array}$ |  | 1,075 |  |  |  |  |  |  |  |  |  |  | 28,380 |
| 3 | Mchenry Addtion and Renovation Project (970948) | P | $\begin{aligned} & 3,602 \\ & 1,461 \end{aligned}$ |  | 33,782 | W | $\begin{array}{r} 1,669 \\ 4,711 \end{array}$ | E | $\begin{array}{r} 1,533 \\ 32,136 \end{array}$ |  | 312 |  |  | 79,206 |
| 9 | Alterations for Engineering Phase 3 (973040) | $\stackrel{p}{\mathrm{p}}$ | $\begin{aligned} & 190 \\ & 199 \end{aligned}$ |  | 4,161 |  |  |  |  |  |  |  |  | 4,550 |
| 12 | Digital Arts Facilty (970450) |  | 1,330 |  | 888 | c | 18,473 | E | 1,008 |  |  |  |  | 21,699 |
| 18 | Infrastructure Improvements Phase 1 (970110) |  |  |  | 777 | $\begin{gathered} \text { W } \\ \text { C } \end{gathered}$ | $\begin{array}{r} 346 \\ 6,980 \end{array}$ |  |  |  |  |  |  | 8,103 |
|  | Biomedical Sciences Facility |  |  |  |  | P | 3,560 | W | $\begin{array}{r} 2,640 \\ 61,800 \end{array}$ |  |  |  |  | 70,000 |
|  | Infrastructure Improvements Phase 2 |  |  |  |  | P | 500 | w | 420 |  | 5,700 | c | 2,400 | 9,020 |
|  | Silicon Valley Center (973000) |  |  |  |  |  |  |  | 255 | W | 670 |  | 1,000 | 20,400 |
|  | Social Sciences Facility |  |  |  |  |  |  |  |  |  | 2,090 | W | 1,370 | 35,800 |
|  | Environmental Health and Safety Faclity |  |  |  |  |  |  |  |  |  |  | P | 640 | 9,875 |
|  | CAMPUS TOTAL |  |  |  | 40,683 |  | 36,239 |  | 99,792 |  | 8,772 |  | 5,410 |  |

## 2004-2005 Permanent Budget Summary by Major Fund Source <br> University of California, Santa Cruz Campus <br> (Budget Totals Are Net of Recharge Income)

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |  |
| General Funds |  | 66,853,403 | 999.97 | 63,374,523 | 1319.39 | 2,853,087 | 31,486,688 | 4,796,749 | 26,179,845 | (9,154,073) | 186,390,222 |
| Special State Approp |  | 0 |  | 0 |  | 43,916 | 5,223,768 | 45,000 | 4,183 | 0 | 5,316,867 |
| Registration Fee |  | 0 |  | 6,029,239 | 127.14 | 161,746 | 1,798,337 | 1,000 | 2,022,074 | $(33,000)$ | 9,979,396 |
| Other Fees |  | 649,904 | 9.75 | 6,393,290 | 145.77 | 5,299,383 | 43,450,601 | 90,500 | 2,209,552 | $(536,733)$ | 57,556,497 |
| UOF/OTT |  | 0 |  | 788,272 | 15.06 | 12,294 | 2,185,551 | 1,500 | 194,721 | 0 | 3,182,338 |
| Gifts \& Endowments |  | 0 |  | 209,162 | 2.20 | 466,207 | 3,182,407 | 82 | 149,669 | 0 | 4,007,527 |
| Self Supporting |  | 0 |  | 8,572,480 | 166.42 | 1,139,040 | 15,190,525 | 104,500 | 2,309,715 | (21,160,574) | 6,155,686 |
| Auxiliary Enterprise |  | 0 |  | 14,914,533 | 403.71 | 2,015,195 | 59,123,901 | 820,000 | 5,695,222 | $(583,210)$ | 81,985,641 |
| Reserves |  | 0 |  | 126,745 | 1.93 | 0 | 265,546 | 0 | 23,205 | 0 | 415,496 |
|  | TOTAL | 67,503,307 | 1009.72 | 100,408,244 | 2181.62 | 11,990,868 | 161,907,324 | 5,859,331 | 38,788,186 | (31,467,590) | 354,989,670 |

[^4]
## 2004-2005 Permanent Budget Summary by Major Division

University of California, Santa Cruz Campus
(Budget Totals Are Net of Recharge Income)

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| Arts Division | 6,538,939 | 120.11 | 2,293,190 | 50.69 | 14,743 | 1,198,446 | 197,979 | 0 | 0 | 10,243,297 |
| Engineering | 7,298,829 | 96.57 | 2,220,497 | 44.73 | 368,846 | 1,415,438 | 75,600 | 8,712 | 0 | 11,387,922 |
| Humanities Division | 13,117,414 | 212.36 | 2,027,204 | 46.61 | 0 | 786,636 | $(7,276)$ | 0 | 0 | 15,923,978 |
| Library | 2,368,242 | 33.00 | 3,249,331 | 85.58 | 347,430 | 699,290 | 3,767,657 | 3,936 | $(11,700)$ | 10,424,186 |
| Physical \& Biological Sciences | 17,624,333 | 254.52 | 6,844,007 | 147.99 | 79,599 | 1,952,012 | 438,798 | 29,440 | $(293,480)$ | 26,674,709 |
| Social Sciences Division | 16,368,464 | 260.21 | 3,270,999 | 78.64 | 506,032 | 1,586,198 | 68,769 | 34,500 | 0 | 21,834,962 |
| Summer Session | 0 |  | 181,147 | 3.01 | 700,000 | 340,000 | 0 | 118,853 | 0 | 1,340,000 |
| University Extension | 649,904 | 9.75 | 3,844,068 | 87.65 | 3,270,231 | 7,598,620 | 55,500 | 1,301,429 | 0 | 16,719,752 |
| Academic Units | 63,966,125 | 986.52 | 23,930,443 | 544.90 | 5,286,881 | 15,576,640 | 4,597,027 | 1,496,870 | $(305,180)$ | 114,548,806 |
| Chancellor \& Campus Provost Units | 74,805 | 1.00 | 6,921,975 | 105.43 | 72,045 | 1,849,797 | 105,553 | 42,597 | 0 | 9,066,772 |
| Information Technology Services | 0 |  | 7,809,319 | 125.11 | 551,415 | 6,805,951 | 122,621 | 659,161 | $(8,301,888)$ | 7,646,579 |
| Business \& Administrative Services | 0 |  | 25,483,508 | 573.63 | 2,146,803 | 24,854,146 | 1,073,199 | 1,946,649 | (22,369,601) | 33,134,704 |
| Student Affairs | 57,200 | 1.00 | 25,120,794 | 594.13 | 3,015,524 | 44,608,962 | 28,856 | 7,003,579 | $(403,091)$ | 79,431,824 |
| Student Aid | 0 |  | 0 |  | 0 | 34,467,792 | 0 | 0 | 0 | 34,467,792 |
| Colleges | 866,139 |  | 5,444,735 | 136.45 | 111,213 | 31,966,553 | 16,600 | 1,079,069 | 0 | 39,484,309 |
| University Relations | 0 |  | 2,789,116 | 48.90 | 733,996 | 1,226,862 | 13,575 | 235,596 | $(85,000)$ | 4,914,145 |
| Multi-Campus Research Units | 2,539,038 | 21.20 | 2,908,354 | 53.07 | 72,991 | 550,621 | $(98,100)$ | 670,419 | $(2,830)$ | 6,640,493 |
| Provision for Employee Benefits | 0 |  | 0 |  | 0 | 0 | 0 | 25,654,246 | 0 | 25,654,246 |
| TOTAL | 67,503,307 | 1009.72 | 100,408,244 | 2181.62 | 11,990,868 | 161,907,324 | 5,859,331 | 38,788,186 | $(31,467,590)$ | 354,989,670 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

(Amounts Include Budgeted Recharge Income)

|  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  | 2004-2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE |
| Academic Units |  |  |  |  |  |  |  |  |  |  |  |  |
| Arts Division | 8,934,623 | 108.85 | 51.86 | 9,615,940 | 113.01 | 52.86 | 10,312,405 | 123.39 | 53.09 | 10,243,297 | 120.11 | 50.69 |
| Engineering | 8,745,891 | 78.81 | 38.09 | 9,828,730 | 85.29 | 43.73 | 10,932,049 | 95.91 | 43.98 | 11,387,922 | 96.57 | 44.73 |
| Humanities Division | 14,693,856 | 202.42 | 47.90 | 15,202,364 | 200.39 | 50.71 | 15,864,466 | 212.68 | 50.71 | 15,923,978 | 212.36 | 46.61 |
| Library | 9,924,107 | 34.00 | 89.08 | 10,280,824 | 34.00 | 90.31 | 10,549,105 | 34.00 | 90.31 | 10,435,886 | 33.00 | 85.58 |
| Physical \& Biological Sciences | 24,603,230 | 242.06 | 158.57 | 25,476,582 | 243.75 | 159.14 | 26,568,601 | 256.78 | 155.86 | 26,968,189 | 254.52 | 147.99 |
| Social Sciences Division | 19,179,856 | 225.31 | 77.98 | 21,183,509 | 251.58 | 81.74 | 21,834,847 | 264.51 | 82.84 | 21,834,962 | 260.21 | 78.64 |
| Summer Session | 975,000 | 0.50 | 5.26 | 979,106 | 0.50 | 5.26 | 1,082,435 | 0.00 | 3.01 | 1,340,000 | -- | 3.01 |
| University Extension | 28,382,287 | 15.15 | 122.36 | 19,086,027 | 9.80 | 97.25 | 18,395,819 | 9.00 | 90.10 | 16,719,752 | 9.75 | 87.65 |
| Business \& Administrative Services | 47,999,161 | -- | 541.84 | 54,118,278 | -- | 559.51 | 55,526,156 | -- | 583.83 | 55,504,305 | -- | 573.63 |
| Chancellor \& Campus Provost Units | 8,727,691 | 1.00 | 111.72 | 9,520,616 | 3.00 | 112.79 | 9,821,481 | 3.00 | 111.93 | 9,066,772 | 1.00 | 105.43 |
| Colleges | 38,232,368 | 2.00 | 135.76 | 45,412,847 | 1.00 | 150.22 | 46,923,992 | 0.50 | 156.05 | 39,484,309 | 0.00 | 136.45 |
| Information Technology Services | 13,646,440 | -- | 104.43 | 15,427,627 | -- | 112.26 | 15,455,128 | -- | 123.61 | 15,948,467 | -- | 125.11 |
| Student Affairs | 51,275,901 | 1.00 | 399.05 | 60,008,833 | 1.00 | 424.95 | 58,851,659 | 1.00 | 445.77 | 79,834,915 ${ }^{\text {² }}$ | 1.00 | 594.13 |
| Student Aid | 17,628,761 | -- | -- | 20,831,852 | -- | -- | 30,761,828 | -- | -- | 34,467,792 | -- | -- |
| University Relations | 4,352,435 | -- | 46.81 | 4,702,118 | -- | 47.82 | 4,801,555 | -- | 49.71 | 4,999,145 | -- | 48.90 |
| Multi-Campus Research Units | 7,292,708 | 22.20 | 53.20 | 6,989,298 | 21.20 | 53.18 | 6,948,685 | 21.20 | 53.08 | 6,643,323 | 21.20 | 53.07 |
| Provision for Employee Benefits | 20,762,170 | -- | -- | 22,657,379 | -- | -- | 25,670,917 | -- | -- | 25,654,246 | -- | -- |
| CAMPUS TOTALS | 325,356,485 | 933.30 | 1983.91 | 351,321,930 | 964.52 | 2041.73 | 370,301,128 | 1021.97 | 2093.88 | 386,457,260 | 1009.72 | 2181.62 |

[^5]The Budget Profiles were prepared to provide a better understanding of UCSC's budget and the operating budgets of the academic and academic support divisions and departments. Some areas of the campus are funded primarily with general funds. Other areas are supported with student fees, and some areas are largely self-supporting or supported by recharge income.

A note about recharge income: Because recharge income does not add to the total budget of the campus, uniform accounting procedures require the campus to budget recharge income as an offset to expenses. Recharge income does, however, provide a source of income for those units that offer services on a recharge basis. The two permanent budget summary reports described below show the budget net of recharge income. The multi-year report shows the budget with recharge income.

The budget data provided in the profiles is presented in three views, as follows:

- 2004-05 Permanent Budget Summary By Major Unit: This view summarizes the 2004-05 permanent budget by Major Unit. This report lists the major units within the division, and summarizes the budget by major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- 2004-05 Permanent Budget Summary By Major Fund Source: This view lists the funding sources that are permanently budgeted in the division, and indicates the amounts budgeted for each major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- UC Santa Cruz Campus Divisional Budget Summary: This view looks at the permanent budget, as of July 1, for the past 4 years. The total permanent budget is listed by major department in the division.

The total budget in the 2004-05 Permanent Budget view does not always have the same budget figure shown in the multiyear divisional budget summary. This is because of recharge income. For those units or divisions with recharge income, one report deducts the recharge income from the total budget. The other view of the budget includes the recharge income in the total budget.

The following example illustrates the difference.

## 2004-05 Permanent Budget Summary



The first report delineates the amount of recharge income the unit anticipates generating, while the second report includes the recharge income to give a more accurate depiction of the overall permanent budget.

## BUDGET PROFILES DEFINITION OF TERMS

## PRIMARY SOURCE DOCUMENTS

Financial Managers Workbench (FMW)—UCSC's Budget and Staffing System - This is an annual record system of all permanently budgeted funds on this campus. Information provided includes the number of permanently budgeted positions, and monies permanently budgeted for salaries, supplies, and benefits within each organization and fund. It also displays the permanently budgeted allocations for academic and staff positions, both filled and unfilled.

Course Audits - This is an annual record system of permanent faculty instructional workload and course offerings. The reports are organized by course offering unit within each division. Information provided includes for each faculty member a listing of courses taught, enrollments in those courses and independent studies, and a calculation of courseload. An aggregate course and enrollment load figure is calculated by unit for all associated faculty, and by division, and historical summaries are provided. A count of all courses offered (regardless of whether taught by permanent faculty) is also included.

Instructional Load Summary - This is a five year historical record system of instructional workload indicators. The reports are organized by academic unit within each division. Information provided includes numbers of undergraduate and graduate majors, enrollment workload FTE, degrees conferred, permanently budgeted faculty, payroll faculty, and weighted and unweighted student/faculty FTE ratios.

## BUDGET SUMMARY CATEGORIES

Source of All Budget Information: FMW—Financial Managers Workbench
Budget - Refers to permanently budgeted activities in the specified fiscal year (July 1 to June 30) and does not include temporary (non-recurring) allocations or extramural contract and grant activity.

FTE - Full Time Equivalent. One FTE is one job at $100 \%$ time. An FTE is also a provision so that, theoretically, there could be 10 persons at $10 \%$ time to fill one FTE. In this context, FTE Total is the number of budgeted FTE provisions in a unit, whether or not an individual has actually been hired to fill the slot.

Academic FTE - Includes permanently budgeted ladder faculty, as well as personnel with academic appointments in nonladder faculty titles such as researchers, librarians, teaching assistants, and University Extension Continuing Education Specialists. This category includes both filled and unfilled FTE.

Staff FTE - Includes permanently budgeted staff positions (non-academic titles), including both filled and unfilled FTE.
Academic Salaries - Includes permanently budgeted funding for academic FTE positions.
Staff Salaries - Includes permanently budgeted funding for staff positions (non-academic titles).
General Assistance - Includes permanently budgeted funding for temporary staff and student employees.
Supplies and Materials - Includes all non-salary permanently budgeted funds; includes funding for supplies.
Equipment and Capital Expenditures - Includes non-salary permanently budgeted funds for equipment and inventorial items.

Retirement and Employee Benefits - Includes funds for health, dental, vision, and other benefits paid by the employer.
Recharge Income - Estimated income from services provided to other campus units on a fee-for-service basis.

## SOURCE OF FUNDS

## Source for all Permanent Budget Information: FMW—Financial Managers Workbench

Auxiliary Enterprise- Non-instructional support services provided primarily to students in return for specified charges. Services include residence and dining services, parking, and the bookstore. No State funds are provided for auxiliary enterprises. Budget increases are matched by corresponding increases in revenues.

General Funds - Includes State Fund allocations, Educational Fees, general fund income from UC sources such as nonresident tuition, and the general fund portion of federal indirect cost receipts.

Gift and Endowments - Gift and endowment income is usually designated for specific activities or programs. Endowment income is based on annual earnings of the endowment principal. Gift income is a source of one-time funds received from private donations.

OTT/UOF - Off the Top Overhead (OTT) and University Opportunity Funds (UOF) derived from overhead charges to federal contract and grant activities.

Other Fees - Other fees include Santa Cruz campus fees which were approved by student referendum. These fees are usually designated to fund services required by students which are not part of the University's program of instruction, research, or public service.

Registration Fees - Designated to fund services required by students which are not part of the University's programs of instruction, research, or public service. Included in these services are activities such as counseling, academic advising, tutorial assistance, cultural and recreational programs, and capital improvements which provide extracurricular benefits for students.

Self-Supporting - Income derived from charging other units for services
Special State Appropriation - Funding received from the state for special activities (generally specific research programs) or from special funding sources, such as the lottery fund.

## DESCRIPTIVE INFORMATION

Academic vs. Non-Academic University Personnel: Academic personnel include academic administrators, regular teaching faculty, lecturers and other teaching faculty, student assistants, researchers, librarians, cooperative extension researchers, university extension faculty, and other academic personnel. Non-academic personnel include senior management (SMG), management and senior professionals (MSP), and professionals and support staff (PSS).

Source: University of California Statistical Summary of Students and Staff
Budgeted Faculty FTE by Department: Represents distribution of filled faculty positions and dollars allocated for instruction. Totals are constrained to match the level of budgeted faculty FTE allocated to UCSC by the University California Office of the President. Within this context, Permanent faculty represent positions filled by ladder faculty and security of employment lecturers. Temporary faculty represent dollars converted to FTE based on the distribution of temporary academic staffing funds and unfilled provisions.

Source: Instructional Load Summary
Courses Taught per Permanent Faculty FTE: Average number of 5-unit courses taught by permanent faculty for each program. Courses less than five units are counted proportionately. All courses are credited to the faculty member's affiliated board, regardless of which board sponsored the course. For example, Marine Sciences receives credit for any Biology courses taught by Marine Science faculty.

Source: Course Audits
Declared and Proposed Majors - Students who have declared or proposed a major in a discipline. Double and triple majors count proportional in each discipline (e.g., double majors count as 0.5 in each major).

Source: Instructional Load Summary
Degrees Conferred- Number of students receiving degrees in that discipline during the year (Fall, Winter, Spring, and Summer quarters). Students receiving degrees in more than one major count proportional in each (e.g., double majors count as 0.5 in each major).

Source: Instructional Load Summary

Extramural Awards - Contract and grant awards to faculty and student research.
Source: Sponsored Projects Office Annual Reports
Regular Student Enrollment per Ladder Faculty FTE - The number of students enrolled in regular courses per ladder faculty FTE. The number shown by department represents the average enrollments per faculty FTE for that department.

Source: Course Audits.
Student Workload FTE - Student workload FTE is calculated based on student credit hours (units) for each course, times enrollments, divided by a full time student annual courseload. A full time undergraduate student courseload is 45 units, while a full-time graduate student (not yet advanced to candidacy) courseload is 36 units. Graduate students advanced to candidacy are considered full-time based on quarters in which they are registered, and not the courseload, so three quarters of enrollment is equivalent to a full-time student. All regular course and independent study enrollments taught by permanent faculty plus all enrollments taught by temporary faculty are included in the calculation of student courseload.

Source: Instructional Load Summary


UCSC Orchestra

The Division of the Arts offers technical training, aesthetic development, and historical, theoretical, and critical studies in art, art history, dance, design/technology, drama, film/video, and music to all undergraduates as well as to undergraduate majors and graduate students.

The mission of the arts in education derives from their special modes of thinking and contributions to human experience and achievement. Often transcending verbal and mathematical conventions, the arts involve unique ways of knowing, understanding, expressing, communicating, and creating.

## Division of Arts Profile

| 2003-04 Majors: | 1,509 Head Count UG majors <br> 28 Head Count graduate majors |
| ---: | :--- |
| 2003-04 Number of | 400 BA/BS |
| Degrees Awarded: | 20 MA/MS \& Certificates <br>  <br>  <br> 0 PhD |
|  |  |
| staching and research | 87.2 Budgeted Faculty FTE |
|  | 38.2 Budgeted Teaching Assistant FTE <br> 3 Postdoctoral Headcount Appt |
|  | 51 Budgeted Staff FTE |

2003-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Instruction <br> $\&$ <br> Research | 136,824 | 0 | 136,824 |
| Organized <br> Research <br> Units | 1,058 | 0 | 1,058 |
| Divisional <br> Offices | 4,517 | 100 | 4,617 |
| Totals | 142,399 | 100 | 142,499 |

Research Awards: $\$ 0.10$ million in C\&G

## DIVISION OF THE ARTS

## Degrees Conferred

## Baccalaureate Degrees

Art
History of Art \& Vis Cult
Film \& Digital Media
Music
Theater Arts

## Masters \& Certificates

Art
Music
Theater Arts

Total Degrees Conferred

| $\mathbf{1 9 9 8 - 9 9}$ | $\underline{\mathbf{1 9 9 9}-\mathbf{0 0}}$ | $\underline{\mathbf{2 0 0 0}-\mathbf{0 1}}$ | $\underline{\mathbf{2 0 0 1 - 0 2}}$ | $\underline{\mathbf{2 0 0 2 - 0 3}}$ | $\underline{\mathbf{2 0 0 3 - 0 4}}$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 91.0 | 87.5 | 83.0 | 39.0 | 130.0 | 114.0 |
| 33.0 | 29.0 | 34.5 | 35.5 | 33.0 | 37.5 |
| 62.5 | 88.5 | 101.5 | 120.5 | 140.5 | 165.5 |
| 18.0 | 23.5 | 28.0 | 27.5 | 32.5 | 28.5 |
| 45.5 | 50.5 | 46.0 | 36.0 | 51.0 | 54.5 |
| $\mathbf{2 5 0 . 0}$ | $\mathbf{2 7 9 . 0}$ | $\mathbf{2 9 3 . 0}$ | $\mathbf{3 0 8 . 5}$ | $\mathbf{3 8 7 . 0}$ | $\mathbf{4 0 0 . 0}$ |
|  |  |  |  |  |  |
| 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
| 3.0 | 6.0 | 2.0 | 4.0 | 9.0 | 8.0 |
| 8.0 | 8.0 | 8.0 | 7.0 | 15.0 | 11.0 |
| $\mathbf{1 1 . 0}$ | $\mathbf{1 4 . 0}$ | $\mathbf{1 0 . 0}$ | $\mathbf{1 1 . 0}$ | $\mathbf{2 4 . 0}$ | $\mathbf{2 0 . 0}$ |
|  |  |  |  |  |  |
| $\mathbf{2 6 1 . 0}$ | $\mathbf{2 9 3 . 0}$ | $\mathbf{3 0 3 . 0}$ | $\mathbf{3 1 9 . 5}$ | $\mathbf{4 1 1 . 0}$ | $\mathbf{4 2 0 . 0}$ |

## Declared and Proposed Majors

Undergraduate

## Art

History of Art \& Vis Cult
Film \& Video
Film \& Digital Media
Music
Theater Arts

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 470.0 | 474.1 | 496.7 | 539.6 | 549.3 | 495.0 |
|  | 78.8 | 87.0 | 86.6 | 91.2 | 85.1 | 89.1 |
|  | 300.0 | 260.5 | 25.9 | 0.0 | 0.0 | 0.0 |
|  | 0.0 | 111.5 | 421.5 | 495.3 | 540.5 | 565.7 |
|  | 118.0 | 142.7 | 141.5 | 152.2 | 142.8 | 137.1 |
|  | 168.2 | 176.2 | 184.2 | 202.5 | 226.3 | 222.5 |
| Totals | 1,135.1 | 1,252.0 | 1,356.5 | 1,480.8 | 1,544.0 | 1,509.4 |

## Graduate (declared)

Music
Theater Arts

|  | 12.7 | 12.0 | 15.0 | 18.0 | 17.7 | 15.7 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Totals | 8.0 | 7.0 | 6.7 | 11.0 | 15.7 | 10.0 |
|  | $\mathbf{2 0 . 7}$ | $\mathbf{1 9 . 0}$ | $\mathbf{2 1 . 7}$ | $\mathbf{2 9 . 0}$ | $\mathbf{3 3 . 4}$ | $\mathbf{2 5 . 7}$ |

## Student Workload FTE*

## Division Summary <br> Lower Division Upper Division Total Undergrad Total Graduate

| $\underline{1998-99}$ | $\underline{1999-00}$ | $\underline{2000-01}$ | $\underline{\mathbf{2 0 0 1 - 0 2}}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{1,049.0}$ | $\frac{\mathbf{2 0 0 3 - 0 4}}{1,029.4}$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 4168.0 | 549.0 | 554.0 | 631.8 | 655.9 | 644.1 |
| $\mathbf{1 , 2 0 4 . 0}$ | $\mathbf{1 , 3 6 8 . 0}$ | $\mathbf{1 , 6 0 3 . 0}$ | $\mathbf{1 , 6 6 1 . 2}$ | $\mathbf{1 , 7 9 2 . 6}$ | $\mathbf{1 , 8 6 1 . 7}$ |
| 21.0 | 20.0 | $\mathbf{2 6 . 0}$ | $\mathbf{3 4 . 3}$ | $\mathbf{3 4 . 6}$ | $\mathbf{2 4 . 4}$ |
| $\mathbf{1 , 2 2 5 . 0}$ | $\mathbf{1 , 3 8 8 . 0}$ | $\mathbf{1 , 6 2 9 . 0}$ | $\mathbf{1 , 6 9 5 . 5}$ | $\mathbf{1 , 8 2 7 . 2}$ | $\mathbf{1 , 8 8 6 . 1}$ |

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

## Budgeted Faculty FTE By Department

|  |  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Art |  |  |  |  |  |  |  |
| Permanent Ladder |  | 9.0 | 8.0 | 8.0 | 9.0 | 10.0 | 10.0 |
| Open Provision/Temp Acad Prov |  | 5.3 | 6.8 | 7.9 | 5.0 | 7.1 | 7.5 |
|  | Subtotal | 14.3 | 14.8 | 15.9 | 14.0 | 17.1 | 17.5 |
| History of Art \& Vis Cult |  |  |  |  |  |  |  |
| Permanent Ladder |  | 7.0 | 7.0 | 7.0 | 8.0 | 9.0 | 9.0 |
| Open Provision/Temp Acad Prov |  | 0.6 | 1.5 | 3.8 | 5.0 | 4.2 | 3.6 |
|  | Subtotal | 7.6 | 8.5 | 10.8 | 13.0 | 13.2 | 12.6 |
| Film \& Digital Media |  |  |  |  |  |  |  |
| Permanent Ladder |  | 5.0 | 7.0 | 7.0 | 9.0 | 11.0 | 13.0 |
| Open Provision/Temp Acad Prov |  | 1.0 | 1.4 | 2.6 | 7.4 | 1.0 | 1.4 |
|  | Subtotal | 6.0 | 8.4 | 9.6 | 16.4 | 12.0 | 14.4 |
| Music |  |  |  |  |  |  |  |
| Permanent Ladder |  | 11.0 | 11.0 | 12.0 | 13.0 | 12.5 | 13.5 |
| Open Provision/Temp Acad Prov |  | 6.3 | 7.2 | 8.4 | 6.6 | 8.4 | 12.6 |
|  | Subtotal | 17.3 | 18.2 | 20.4 | 19.6 | 20.9 | 26.1 |
| Theater Arts |  |  |  |  |  |  |  |
| Permanent Ladder |  | 7.5 | 7.5 | 7.5 | 10.0 | 10.0 | 10.0 |
| Open Provision/Temp Acad Prov |  | 4.6 | 5.1 | 6.1 | 4.7 | 5.5 | 6.7 |
|  | Subtotal | 12.1 | 12.6 | 13.6 | 14.7 | 15.5 | 16.7 |
| ARTS TOTALS |  | 57.3 | 62.5 | 70.3 | 77.7 | 78.7 | 87.3 |

## Regular Student Enrollment per Ladder Faculty FTE

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Art | 90.2 | 97.4 | 84.3 | 83.9 | 69.5 |  |
| History of Art \& Vis Cult | 222.5 | 257.3 | 175.7 | 139.0 | 106.0 | Not |
| Film \& Digital Media | 154.4 | 187.0 | 143.1 | 113.4 | 144.9 | Available |
| Music | 145.6 | 170.2 | 155.1 | 177.5 | 207.9 |  |
| Theater Arts | 141.8 | 241.7 | 244.9 | 158.3 | 129.9 |  |
| Weighted Average | 147.2 | 181.0 | 159.0 | 136.4 | 139.3 |  |
| Courses Taught per Faculty |  |  |  |  |  |  |
|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| Art | 4.6 | 4.9 | 4.4 | 3.7 | 3.4 |  |
| History of Art \& Vis Cult | 4.0 | 3.9 | 3.2 | 2.8 | 3.0 | Not |
| Film \& Digital Media | 4.7 | 4.0 | 4.0 | 3.3 | 3.0 | Available |
| Music | 4.5 | 4.7 | 4.4 | 4.9 | 4.6 |  |
| Theater Arts | 4.0 | 4.6 | 4.3 | 3.9 | 2.8 |  |
| Weighted Average | 4.3 | 4.5 | 4.1 | 3.8 | 3.5 |  |

Source: Course Audits Publication (Jan. 2004)

## Extramural Awards

| Contracts and Grants | \# of Proposals | $\frac{1998-99}{1.0}$ | $\frac{1999-00}{13.0}$ | $\frac{\mathbf{2 0 0 0 - 0 1}}{6.0}$ | $\frac{\mathbf{2 0 0 1 - 0 2}}{7.0}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{5.0}$ | $\frac{\mathbf{2 0 0 3 - 0 4}}{12.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Awards | $\$ 11,114$ | $\$ 411,194$ | $\$ 42,398$ | $\$ 259,486$ | $\$ 350,961$ | $\$ 104,795$ |

## 2004-2005 Permanent Budget Summary by Major Fund Source

Arts Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |
| General Funds | 6,538,939 | 120.11 | 2,293,190 | 50.69 | 14,743 | 775,531 | 172,979 | 9,795,382 |
| Special State Approp | 0 |  | 0 |  | 0 | 123,733 | 25,000 | 148,733 |
| Other Fees | 0 |  | 0 |  | 0 | 135,580 | 0 | 135,580 |
| Gifts \& Endowments | 0 |  | 0 |  | 0 | 135,602 | 0 | 135,602 |
| Self Supporting | 0 |  | 0 |  | 0 | 28,000 | 0 | 28,000 |
| TOTAL | 6,538,939 | 120.11 | 2,293,190 | 50.69 | 14,743 | 1,198,446 | 197,979 | 10,243,297 |

## 2004-2005 Permanent Budget Summary by Major Unit

Arts Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |
| Art Department | 830,432 | 13.00 | 305,754 | 7.16 | 1,301 | 39,015 | 0 | 1,176,502 |
| Arts Academic Support Services | 0 |  | 524,072 | 8.93 | 2,212 | 177,581 | 0 | 703,865 |
| Arts Administration | 257,379 | 1.00 | 408,229 | 9.67 | 0 | 351,503 | 197,979 | 1,215,090 |
| Arts Instruction | 1,274,549 | 32.38 | 0 |  | 8,300 | 42,097 | 0 | 1,324,946 |
| Arts Research | 0 |  | 0 |  | 0 | 136,706 | 0 | 136,706 |
| Digital Arts New Media | 56,550 | 1.00 | 77,616 | 1.50 | 0 | 70,844 | 0 | 205,010 |
| Film \& Digital Media | 844,774 | 13.00 | 302,275 | 7.01 | 1,998 | 38,448 | 0 | 1,187,495 |
| History of Art and Visual Culture | 756,374 | 11.00 | 67,442 | 1.92 | 0 | 19,195 | 0 | 843,011 |
| Music | 1,228,667 | 16.51 | 313,937 | 6.99 | 0 | 113,519 | 0 | 1,656,123 |
| Sesnon Gallery | 0 |  | 37,067 | 0.99 | $(1,068)$ | 33,244 | 0 | 69,243 |
| Theater Arts | 875,074 | 13.00 | 256,798 | 6.52 | 2,000 | 176,294 | 0 | 1,310,166 |
| Instructional Workload Fund | 74,340 | 1.40 | 0 |  | 0 | 0 | 0 | 74,340 |
| Supplemental Teaching Assistants | 340,800 | 17.82 | 0 |  | 0 | 0 | 0 | 340,800 |
| TOTAL | 6,538,939 | 120.11 | 2,293,190 | 50.69 | 14,743 | 1,198,446 | 197,979 | 10,243,297 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Art Department

Arts Academic Support Services
Arts Administration
Arts Instruction
Arts Research
Digital Arts New Media
Film \& Digital Media
History of Art and Visual Culture
Music
Sesnon Gallery
Shakespeare Santa Cruz
Theater Arts
Instructional Workload Fund
Supplemental Teaching Assistants
Temporary Academic Staffing
DIVISIONAL TOTALS

| 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  | 2004-2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE |
| 1,084,843 | 12.00 | 7.60 | 1,114,948 | 12.00 | 7.59 | 1,143,191 | 12.00 | 7.59 | 1,176,502 | 13.00 | 7.16 |
| 432,414 | -- | 5.09 | 739,523 | -- | 9.35 | 746,601 | -- | 9.35 | 703,865 | -- | 8.93 |
| 1,188,580 | 1.00 | 14.11 | 1,181,330 | 1.00 | 10.18 | 1,147,230 | 1.00 | 10.20 | 1,215,090 | 1.00 | 9.67 |
| 565,432 | 17.00 | -- | 1,624,427 | 36.00 | -- | 1,628,590 | 37.25 | -- | 1,324,946 | 32.38 | -- |
| 45,061 | -- | -- | 42,076 | -- | -- | 36,706 | -- | -- | 136,706 | -- | -- |
| 0 | -- | -- | 0 | -- | -- | 216,904 | 1.00 | -- | 205,010 | 1.00 | 1.50 |
| 913,316 | 9.00 | 6.35 | 970,668 | 10.00 | 7.01 | 1,142,818 | 13.00 | 7.01 | 1,187,495 | 13.00 | 7.01 |
| 673,704 | 9.00 | 1.69 | 740,460 | 10.00 | 1.69 | 755,646 | 10.00 | 1.92 | 843,011 | 11.00 | 1.92 |
| 1,385,621 | 13.01 | 7.06 | 1,470,016 | 13.51 | 7.01 | 1,540,108 | 14.51 | 6.99 | 1,656,123 | 16.51 | 6.99 |
| 78,450 | -- | 1.32 | 81,896 | -- | 1.32 | 82,307 | -- | 1.32 | 69,243 | -- | 0.99 |
| 40,000 | -- | -- | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| 1,154,878 | 10.00 | 8.64 | 1,202,895 | 10.00 | 8.71 | 1,314,503 | 12.00 | 8.71 | 1,310,166 | 13.00 | 6.52 |
| 0 | -- | -- | 96,700 | 1.87 | -- | 206,800 | 4.00 | -- | 74,340 | 1.40 | -- |
| 331,482 | 17.68 | -- | 351,001 | 18.63 | -- | 351,001 | 18.63 | -- | 340,800 | 17.82 | -- |
| 1,040,842 | 20.16 | -- | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| 8,934,623 | 108.85 | 51.86 | 9,615,940 | 113.01 | 52.86 | 10,312,405 | 123.39 | 53.09 | 10,243,297 | 120.11 | 50.69 |

[^6]

Baskin School of Engineering - Photo of the new Engineering Building

The Baskin School of Engineering is located in the Baskin Engineering Building and the Engineering 2 building. The Baskin School includes departments of Applied Mathematics and Statistics (AMS), Biomolecular Engineering (BME), Computer Engineering (CE), Computer Science (CS), Electrical Engineering (EE), and Information Systems and Technology Management (ISTM) along with the Center for Biomolecular Science and Engineering (CBSE) and the Information Technologies Institute (ITI). The school also offers degree programs in bioinformatics and network engineering.

## Jack Baskin School of Engineering Profile

| 2003-04 Majors: | 867 Head Count UG majors 233 Head Count graduate majors |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2003-04 Number of Degrees Awarded: | 176.5 BA/BS <br> 52 MA/MS \& 15 PhD | Certificate |  |  |
| Teaching and research staff: | 74.1 Budgeted Faculty FTE <br> 22.8 Budgeted Teaching Assistant FTE <br> 14 Postdoctoral Headcount Appt <br> 45 Budgeted Staff FTE |  |  |  |
| 2003-Space (in asf): |  |  |  |  |
|  | Activity | On <br> Campus | Off <br> Campus | Total |
|  |  <br> Research | 53,563 | 0 | 53,563 |
|  | Organized Research Units | 0 | 0 | 0 |
|  | Divisional Offices | 8,624 | 980 | 9,604 |
|  | Totals | 62,187 | 980 | 63,167 |

## BASKIN SCHOOL OF ENGINEERING

## Degrees Conferred

Baccalaureate Degrees
Bioinformatics
Computer Engineering
Computer Science
Electrical Engineering
Information Systems Management

## Masters \& Certificates

Bioinformatics
Computer Engineering
Computer Science
Electrical Engineering

## Doctorates

Computer Engineering
Computer Science
Electrical Engineering

Total Degrees Conferred

## Declared and Proposed Majors

## Undergraduate

Bioinformatics
Computer Engineering
Computer Science
Electrical Engineering
Information System Mgmt

## Graduate

Bioinformatics
Computer Engineering
Computer Science
Electrical Engineering

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 0.0 | 0.0 | 0.0 | 1.0 | 1.0 | 4.0 |
|  | 19.0 | 27.5 | 32.0 | 35.5 | 49.0 | 33.0 |
|  | 45.5 | 65.0 | 51.0 | 115.5 | 86.3 | 84.0 |
|  | 0.0 | 1.0 | 6.5 | 8.5 | 9.0 | 23.0 |
|  | 0.0 | 12.0 | 29.5 | 37.0 | 48.0 | 32.5 |
| Subtotal | 64.5 | 105.5 | 119.0 | 197.5 | 193.3 | 176.5 |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
|  | 16.0 | 23.0 | 28.0 | 14.0 | 21.0 | 24.0 |
|  | 14.0 | 14.0 | 11.0 | 23.0 | 22.0 | 26.0 |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 | 1.0 |
| Subtotal | 30.0 | 37.0 | 39.0 | 37.0 | 44.0 | 52.0 |
|  | 6.0 | 4.0 | 1.0 | 5.0 | 11.0 | 4.0 |
|  | 5.0 | 4.0 | 5.0 | 5.0 | 10.0 | 5.0 |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 6.0 |
| Subtotal | 11.0 | 8.0 | 6.0 | 10.0 | 21.0 | 15.0 |
|  | 105.5 | 150.5 | 164.0 | 244.5 | 258.3 | 243.5 |
|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
|  | 0.0 | 0.0 | 0.0 | 5.5 | 29.5 | 45.7 |
|  | 215.0 | 224.5 | 233.5 | 256.8 | 257.0 | 216.7 |
|  | 400.0 | 426.5 | 496.2 | 577.0 | 513.1 | 385.7 |
|  | 44.0 | 66.0 | 71.0 | 81.2 | 93.7 | 128.6 |
|  | 15.8 | 66.2 | 119.2 | 149.8 | 139.8 | 90.4 |
| Totals | 674.8 | 783.2 | 919.9 | 1,070.3 | 1,033.1 | 867.1 |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 17.0 |
|  | 80.7 | 83.3 | 61.3 | 75.0 | 67.3 | 63.7 |
|  | 64.0 | 64.3 | 73.3 | 98.3 | 107.0 | 108.7 |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 26.3 | 43.7 |
| Totals | 144.7 | 147.6 | 134.6 | 173.3 | 200.6 | 233.1 |

## Student Workload FTE*

Division Summary
Lower Division
Upper Division
Total Undergrad

| $\mathbf{1 9 9 8 - 9 9}$ | $\underline{\mathbf{1 9 9 9}-00}$ | $\underline{\mathbf{2 0 0 0} 01}$ | $\underline{\mathbf{2 0 0 1 - 0 2}}$ | $\underline{\mathbf{2 0 0 2 - 0 3}}$ | $\underline{\mathbf{2 0 0 3 - 0 4}}$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 302.0 | 369.0 | 287.0 | 314.0 | 319.4 | 268.3 |
| 180.0 | 209.0 | 287.0 |  |  |  |
| $\mathbf{4 8 2 . 0}$ | $\mathbf{5 7 8 . 0}$ | $\mathbf{7 0 3 . 0}$ | $\mathbf{8 2 2 . 0}$ | $\mathbf{8 3 1 . 2}$ | $\mathbf{8 4 9 . 2}$ |
|  |  |  |  |  |  |
| $\mathbf{1 3 5 . 0}$ | $\mathbf{1 2 8 . 0}$ | $\mathbf{1 3 3 . 0}$ | $\mathbf{1 7 8 . 0}$ | $\mathbf{2 1 1 . 9}$ | $\mathbf{2 3 7 . 2}$ |
| $\mathbf{6 1 7 . 0}$ | $\mathbf{7 0 6 . 0}$ | $\mathbf{8 3 6 . 0}$ | $\mathbf{1 , 0 0 0 . 0}$ | $\mathbf{1 , 0 4 3 . 1}$ | $\mathbf{1 , 0 8 6 . 4}$ |

*Student workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

## Budgeted Faculty FTE By Department

|  |  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bioinformatics |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 |
|  | Subtotal | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2.1 |
| Computer Engineering |  |  |  |  |  |  |  |
| Permanent Ladder |  | 14.0 | 11.0 | 12.5 | 18.0 | 18.0 | 18.0 |
| Open Provision/Temp Acad Prov |  | 3.0 | 2.9 | 3.7 | 4.6 | 3.6 | 5.5 |
|  | Subtotal | 17.0 | 13.9 | 16.2 | 22.6 | 21.6 | 23.5 |
| Computer Science/Information Syst. Mgmt |  |  |  |  |  |  |  |
| Permanent Ladder |  | 13.0 | 15.0 | 17.0 | 15.3 | 19.0 | 20.0 |
| Open Provision/Temp Acad Prov |  | 5.9 | 6.7 | 10.1 | 8.1 | 5.2 | 4.7 |
|  | Subtotal | 18.9 | 21.7 | 27.1 | 23.4 | 24.2 | 24.7 |
| Electrical Engineering |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 6.0 | 7.0 | 9.0 | 10.0 | 10.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.4 | 0.4 | 0.5 | 0.6 | 1.4 |
|  | Subtotal | 0.0 | 6.4 | 7.4 | 9.5 | 10.6 | 11.4 |
| Baskin School of Engineering General |  |  |  |  |  |  |  |
| Permanent Ladder |  | 2.0 | 2.0 | 3.0 | 4.0 | 7.0 | 8.0 |
| Open Provision/Temp Acad Prov |  | 1.3 | 0.0 | 1.2 | 2.3 | 1.4 | 4.4 |
|  | Subtotal | 3.3 | 2.0 | 4.2 | 6.3 | 8.4 | 12.4 |
| Totals |  | 39.2 | 44.0 | 54.9 | 61.7 | 64.8 | 74.1 |

## Regular Student Enrollment per Ladder Faculty FTE

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Computer Engineering | 88.9 | 96.9 | 91.7 | 99.9 | 90.7 |  |
| Computer Science/Information Syst Mgmt | 86.0 | 97.1 | 130.1 | 121.9 | 67.9 | Not |
| Electrical Engineering | 0.0 | 42.0 | 46.5 | 47.0 | 47.5 | Available |
| Baskin School of Engineering General | 31.0 | 80.0 | 84.3 | 150.0 | 78.5 |  |
| Weighted Average | 83.2 | 86.2 | 98.9 | 102.0 | 73.6 |  |
| Courses Taught per Ladder Faculty |  |  |  |  |  |  |
|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| Computer Engineering | 2.8 | 3.1 | 2.5 | 3.2 | 2.7 |  |
| Computer Science/Information Syst Mgmt | 2.5 | 2.7 | 2.6 | 2.6 | 2.4 | Not |
| Electrical Engineering | 0.0 | 2.4 | 2.4 | 2.6 | 2.4 | Available |
| Baskin School of Engineering General | 1.0 | 2.0 | 2.1 | 2.7 | 2.0 |  |
| Weighted Average | 2.6 | 2.7 | 2.5 | 2.8 | 2.5 |  |

Source: Course Audit Publication (Jan. 2004)

## Extramural Awards

## Contracts and Grants

| \# of Proposals | $\frac{\mathbf{1 9 9 8 - 9 9}}{37.0}$ | $\frac{\mathbf{1 9 9 9}-\mathbf{0 0}}{72.0}$ | $\frac{\mathbf{2 0 0 0 - 0 1}}{63.0}$ | $\frac{\mathbf{2 0 0 1 - 0 2}}{117.0}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{152.0}$ | $\frac{\mathbf{2 0 0 3 - 0 4}}{173.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Awards | $\$ 4,272,114$ | $\$ 4,976,650$ | $\$ 5,002,924$ | $\$ 8,202,261$ | $\$ 10,600,020$ | $\$ 13,690,835$ |

## 2004-2005 Permanent Budget Summary by Major Fund Source

## Engineering

$\left.\begin{array}{llllllll}\hline & \begin{array}{c}\text { Academic } \\ \text { Salaries }\end{array} & & \text { Staff Salaries } & \begin{array}{c}\text { General } \\ \text { Assistance }\end{array} & \begin{array}{c}\text { Supplies \& } \\ \text { Materials }\end{array} & \begin{array}{c}\text { Equipment \& } \\ \text { Capital } \\ \text { Expenditures }\end{array} & \begin{array}{c}\text { Retirement \& } \\ \text { Employee } \\ \text { Benefits }\end{array} \\ \hline & \text { Amount } & \text { FTE } & \text { Amount } & \text { FTE } & & & \\ \text { TOTAL }\end{array}\right]$

## 2004-2005 Permanent Budget Summary by Major Unit

Engineering

|  | Academic <br> Salaries |  | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Amount | FTE | Amount | FTE |  |  |  |
| TOTAL |  |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Engineering

Applied Math \& Statistics
BioMolecular Engineering Dept CE Computer Engineering Dept CS Computer Sciences Dept Electrical Engineering

Engineering Administration
Engineering Advising\&Outreach Prog
Engineering Faculty Services
Engineering General
Supplemental Teaching Assistants
Temporary Academic Staffing
DIVISIONAL TOTALS

| 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  | 2004-2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| 528,997 | 6.00 | 2.25 | 644,317 | 6.00 | 2.75 | 723,981 | 7.00 | 1.92 | 753,698 | 7.00 | 2.29 |
| 51,218 | -- | 1.00 | 49,075 | -- | 0.79 | 229,532 | 2.00 | 1.92 | 400,826 | 4.00 | 1.84 |
| 1,555,688 | 16.00 | 2.25 | 1,786,867 | 18.00 | 2.75 | 1,800,256 | 18.00 | 2.60 | 1,906,592 | 19.20 | 2.90 |
| 1,359,942 | 14.25 | 2.25 | 1,652,625 | 16.00 | 2.75 | 1,897,381 | 19.00 | 1.96 | 2,021,315 | 20.00 | 2.12 |
| 975,868 | 10.00 | 2.25 | 963,734 | 9.00 | 2.75 | 1,172,419 | 10.00 | 2.60 | 1,258,675 | 11.00 | 2.60 |
| 544,179 | 1.00 | 7.50 | 663,479 | 1.00 | 9.75 | 651,438 | 1.00 | 9.75 | 669,669 | 1.00 | 9.75 |
| 263,680 | 0.00 | 7.00 | 297,587 | 0.00 | 7.25 | 341,366 | 0.00 | 8.50 | 349,251 | 0.00 | 8.50 |
| 25,569 | -- | -- | 25,569 | -- | 0.00 | 25,569 | -- | 0.00 | 25,569 | -- | -- |
| 2,982,698 | 22.30 | 13.59 | 3,689,218 | 33.30 | 14.94 | 4,033,848 | 36.92 | 14.73 | 3,998,527 | 34.24 | 14.73 |
| 108,511 | 3.85 | -- | 56,259 | 1.99 | -- | 56,259 | 1.99 | -- | 3,800 | 0.13 | -- |
| 349,541 | 5.41 | -- | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| 8,745,891 | 78.81 | 38.09 | 9,828,730 | 85.29 | 43.73 | 10,932,049 | 95.91 | 43.98 | 11,387,922 | 96.57 | 44.73 |

[^7]

An architectural rendering of the new Humanities Building

Fundamental skills in the Humanities at UCSC emphasize close reading, critical thinking, and clear and effective writing. Nationally recognized programs include literature, languages, history, philosophy, women's studies, history of consciousness, and linguistics.

## Division of Humanities <br> Profile

| 2003-04 Majors: | 1,822 Head Count UG majors <br> 210 Head Count graduate majors |
| ---: | :--- |
| 2003-04 Number of | 612 BA/BS |
| Degrees Awarded: | 33 MA/MS \& Certificates <br>  <br>  <br> 20 PhD |
| Teaching and research | 151.6 Budgeted Faculty FTE <br> staff: |
|  | 61.5 Budgeted Teaching Assistant FTE <br>  <br>  <br>  <br> 47 Budgeted Staff FTE |

2003-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Instruction <br>  <br> Research | 42,015 | 0 | 42,015 |
| Organized <br> Research <br> Units | 677 | 0 | 677 |
| Divisional <br> Offices | 7,392 | 0 | 7,392 |
| Totals | 50,084 | 0 | 50,084 |

Research Awards: $\$ 0.54$ million in C\&G

## DIVISION OF THE HUMANITIES

## Degrees Conferred

| Baccalaureate Degrees | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies | 80.0 | 54.5 | 55.5 | 55.5 | 72.5 | 53.5 |
| Classical Studies | 0.0 | 1.0 | 6.0 | 2.5 | 3.8 | 9.0 |
| German Studies | 0.0 | 0.5 | 3.0 | 1.0 | 1.5 | 4.0 |
| History | 109.5 | 114.0 | 92.5 | 109.5 | 117.5 | 146.5 |
| Italian Studies | 0.0 | 0.0 | 0.5 | 0.5 | 3.0 | 5.5 |
| Language Studies | 32.5 | 31.5 | 35.5 | 29.0 | 27.0 | 31.5 |
| Linguistics | 9.0 | 22.5 | 12.0 | 17.5 | 19.0 | 17.5 |
| Literature | 200.5 | 177.0 | 218.5 | 202.0 | 217.3 | 244.0 |
| Philosophy | 45.5 | 41.5 | 37.0 | 44.5 | 38.5 | 51.0 |
| Women's Studies | 52.5 | 52.5 | 48.0 | 41.0 | 33.5 | 49.5 |
| Sub Total | 529.5 | 495.0 | 508.5 | 503.0 | 533.6 | 612.0 |
| Masters \& Certificates | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| History | 6.0 | 5.0 | 8.0 | 3.0 | 3.0 | 9.0 |
| History of Consciousness | 2.0 | 0.0 | 0.0 | 2.0 | 3.0 | 1.0 |
| Linguistics | 3.0 | 8.0 | 6.0 | 4.0 | 7.0 | 8.0 |
| Literature | 8.0 | 2.0 | 3.0 | 9.0 | 9.0 | 11.0 |
| Philosophy | 0.0 | 0.0 | 0.0 | 0.0 | 3.0 | 4.0 |
| Sub Total | 19.0 | 15.0 | 17.0 | 18.0 | 25.0 | 33.0 |
| Doctorates | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| History | 2.0 | 3.0 | 2.0 | 3.0 | 3.0 | 2.0 |
| History of Consciousness | 4.0 | 9.0 | 12.0 | 3.0 | 5.0 | 6.0 |
| Linguistics | 1.0 | 0.0 | 3.0 | 1.0 | 3.0 | 3.0 |
| Literature | 8.0 | 8.0 | 7.0 | 7.0 | 5.0 | 9.0 |
| Sub Total | 15.0 | 20.0 | 24.0 | 14.0 | 16.0 | 20.0 |
| Total Degrees Conferred | 563.5 | 530.0 | 549.5 | 535.0 | 574.6 | 665.0 |

## Declared and Proposed Majors

| Undergraduate |  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies |  | 134.7 | 104.2 | 109.5 | 121.0 | 133.7 | 139.7 |
| Classical Studies |  | 0.0 | 0.7 | 5.8 | 6.3 | 11.5 | 16.0 |
| German Studies |  | 1.8 | 4.5 | 3.9 | 7.0 | 6.2 | 9.0 |
| History |  | 295.0 | 292.0 | 288.7 | 308.3 | 360.7 | 396.9 |
| Italian Studies |  | 0.0 | 0.0 | 1.8 | 6.2 | 8.7 | 8.9 |
| Language Studies |  | 133.5 | 130.2 | 123.6 | 126.5 | 125.3 | 152.4 |
| Linguistics |  | 46.2 | 46.8 | 46.0 | 52.0 | 57.6 | 54.7 |
| Literature |  | 641.3 | 648.7 | 688.2 | 689.5 | 701.6 | 775.8 |
| Philosophy |  | 140.6 | 140.0 | 128.2 | 121.5 | 149.5 | 163.9 |
| Women's Studies |  | 120.7 | 105.0 | 104.9 | 107.3 | 98.7 | 104.3 |
|  | Totals | 1,513.7 | 1,472.0 | 1,500.6 | 1,545.6 | 1,653.5 | 1,821.6 |
| Graduate |  |  |  |  |  |  |  |
| History |  | 28.0 | 29.7 | 31.3 | 30.7 | 31.0 | 36.3 |
| History of Consciousness |  | 48.7 | 53.3 | 54.7 | 50.3 | 57.0 | 61.0 |
| Linguistics |  | 21.3 | 24.3 | 24.3 | 24.7 | 24.3 | 25.7 |
| Literature |  | 58.7 | 57.7 | 50.7 | 61.3 | 73.0 | 77.3 |
| Philosophy |  | 0.0 | 0.0 | 0.0 | 5.7 | 8.7 | 9.3 |
|  | Totals | 156.7 | 165.0 | 161.0 | 172.7 | 194.0 | 209.6 |

## Student Workload FTE*

Division Summary
Lower Division
Upper Division
Total Undergrad
Total Graduate
Total FTE

| $\mathbf{1 9 9 8 - 9 9}$ | $\mathbf{1 9 9 9 - 0 0}$ | $\underline{\mathbf{2 0 0 0 - 0 1}}$ | $\underline{\mathbf{2 0 0 1 - 0 2}}$ | $\underline{\mathbf{2 0 0 2 - 0 3}}$ | $\underline{\mathbf{2 0 0 3 - 0 4}}$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $1,343.0$ | $1,309.0$ | $1,408.0$ | $1,503.6$ | $1,613.2$ | $1,762.8$ |
| 881.0 | 815.0 | 805.0 | 897.9 | 982.9 | $1,008.7$ |
| $2,224.0$ | $2,124.0$ | $\mathbf{2 , 2 1 3 . 0}$ | $\mathbf{2 , 4 0 1 . 5}$ | $\mathbf{2 , 5 9 6 . 1}$ | $\mathbf{2 , 7 7 1 . 5}$ |
| 137.0 | 146.0 | 118.0 | $\mathbf{1 6 2 . 0}$ | $\mathbf{1 8 4 . 3}$ | $\mathbf{2 3 8 . 4}$ |
| $2,361.0$ | $2,270.0$ | $2,331.0$ | $\mathbf{2 , 5 6 3 . 5}$ | $\mathbf{2 , 7 8 0 . 4}$ | $\mathbf{3 , 0 0 9 . 9}$ |

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

## Budgeted Faculty FTE by Department

|  |  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 7.0 | 7.0 | 7.0 | 7.6 | 7.6 | 8.6 |
| Open Provision/Temp Acad Prov |  | 1.3 | 1.7 | 2.3 | 1.7 | 1.3 | 0.6 |
|  | Subtotal | 8.3 | 8.7 | 9.3 | 9.3 | 8.9 | 9.2 |
| History/German Studies/Classical Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 20.0 | 20.0 | 21.0 | 20.5 | 21.0 | 20.0 |
| Open Provision/Temp Acad Prov |  | 0.7 | 1.6 | 1.4 | 4.2 | 3.0 | 2.0 |
|  | Subtotal | 20.7 | 21.6 | 22.4 | 24.7 | 24.0 | 22.0 |
| History of Consciousness |  |  |  |  |  |  |  |
| Permanent Ladder |  | 8.0 | 8.0 | 8.0 | 7.0 | 7.0 | 8.0 |
| Open Provision/Temp Acad Prov |  | 0.8 | 0.3 | 0.3 | 0.9 | 0.5 | 0.0 |
|  | Subtotal | 8.8 | 8.3 | 8.3 | 7.9 | 7.5 | 8.0 |
| Languages |  |  |  |  |  |  |  |
| Permanent Ladder |  | 3.0 | 3.0 | 3.0 | 3.0 | 3.0 | 4.0 |
| Open Provision/Temp Acad Prov |  | 19.6 | 18.3 | 18.4 | 21.7 | 19.5 | 24.1 |
|  | Subtotal | 22.6 | 21.3 | 21.4 | 24.7 | 22.5 | 28.1 |
| Linguistics |  |  |  |  |  |  |  |
| Permanent Ladder |  | 8.5 | 8.5 | 9.5 | 9.5 | 9.5 | 9.5 |
| Open Provision/Temp Acad Prov |  | 0.8 | 1.3 | 1.1 | 1.0 | 0.8 | 1.5 |
|  | Subtotal | 9.3 | 9.8 | 10.6 | 10.5 | 10.3 | 11.0 |
| Literature/Italian Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 35.5 | 36.5 | 37.5 | 35.0 | 34.0 | 33.0 |
| Open Provision/Temp Acad Prov |  | 2.5 | 4.0 | 5.1 | 8.3 | 4.4 | 3.1 |
|  | Subtotal | 38.0 | 40.5 | 42.6 | 43.3 | 38.4 | 36.1 |
| Philosophy |  |  |  |  |  |  |  |
| Permanent Ladder |  | 10.0 | 9.0 | 9.0 | 10.0 | 9.0 | 7.0 |
| Open Provision/Temp Acad Prov |  | 0.8 | 1.2 | 0.8 | 0.7 | 1.9 | 2.6 |
|  | Subtotal | 10.8 | 10.2 | 9.8 | 10.7 | 10.9 | 9.6 |
| Women's Studies |  |  |  |  |  |  |  |
| Permanent Ladder |  | 5.0 | 5.0 | 5.0 | 5.0 | 6.0 | 5.0 |
| Open Provision/Temp Acad Prov |  | 1.1 | 1.2 | 0.8 | 0.3 | 0.6 | 0.3 |
|  | Subtotal | 6.1 | 6.2 | 5.8 | 5.3 | 6.6 | 5.3 |
| Humanities General |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.8 | 2.0 |
|  | Subtotal | 0.0 | 0.0 | 0.0 | 0.0 | 0.8 | 3.0 |


|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Writing |  |  |  |  |  |  |
| Permanent Ladder | 2.0 | 2.0 | 4.0 | 4.0 | 4.0 | 4.0 |
| Open Provision/Temp Acad Prov | 12.6 | 13.4 | 13.3 | 12.8 | 12.8 | 15.3 |
| Subtotal | 14.6 | 15.4 | 17.3 | 16.8 | 16.8 | 19.3 |
| HUMANITIES TOTALS | 139.2 | 142.0 | 147.5 | 153.3 | 146.7 | 151.6 |
| Regular Enrollment per Faculty FTE |  |  |  |  |  |  |
| American Studies | 196.1 | 124.3 | 119.6 | 172.3 | 167.2 |  |
| History | 152.0 | 148.5 | 125.6 | 145.5 | 132.2 |  |
| History of Consciousness | 78.3 | 94.4 | 65.7 | 70.1 | 94.5 |  |
| Languages | 93.8 | 65.1 | 96.9 | 33.2 | 37.4 | Not |
| Linguistics | 131.8 | 99.7 | 116.1 | 116.1 | 133.2 | Available |
| Literature | 119.2 | 125.1 | 124.1 | 129.7 | 146.1 |  |
| Philosophy | 178.3 | 184.5 | 213.3 | 144.1 | 144.5 |  |
| Women Studies | 408.0 | 230.8 | 189.1 | 301.9 | 265.3 |  |
| Writing | 61.9 | 81.1 | 84.7 | 84.0 | 89.6 |  |
| Weighted Average Totals | 141.0 | 132.8 | 128.5 | 134.6 | 139.6 |  |
| Courses Taught per Faculty |  |  |  |  |  |  |
| American Studies | 4.3 | 3.1 | 2.6 | 3.3 | 2.3 |  |
| History | 4.1 | 4.2 | 3.5 | 3.8 | 3.0 |  |
| History of Consciousness | 3.9 | 3.5 | 3.8 | 3.6 | 3.8 | Not |
| Languages | 5.2 | 4.4 | 5.5 | 2.5 | 2.3 | Available |
| Linguistics | 4.8 | 4.1 | 4.5 | 4.3 | 4.4 |  |
| Literature | 3.9 | 4.0 | 3.7 | 3.7 | 3.8 |  |
| Philosophy | 3.9 | 3.6 | 3.7 | 3.8 | 4.7 |  |
| Women Studies | 5.2 | 3.4 | 3.4 | 3.5 | 2.8 |  |
| Writing | 3.1 | 3.9 | 3.2 | 3.7 | 4.2 |  |
| Weighted Average Totals | 4.1 | 3.9 | 3.7 | 3.7 | 3.5 |  |

Source: Course Audits Publication (Jan. 2004)

## Extramural Awards

Contracts \& Grants

|  | $\frac{1998-99}{40.0}$ | $\frac{1999-00}{14.0}$ | $\frac{\mathbf{2 0 0 0 - 0 1}}{23.0}$ | $\frac{\mathbf{2 0 0 1 - 0 2}}{29.0}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{13.0}$ | $\frac{\mathbf{2 0 0 3 - 0 4}}{22.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| \# of Proposals | $\$ 353,854$ | $\$ 227,708$ | $\$ 409,765$ | $\$ 877,276$ | $\$ 425,041$ | $\$ 538,424$ |

## 2004-2005 Permanent Budget Summary by Major Fund Source

Humanities Division

|  | Academic Salaries |  | Staff Salaries |  | Supplies \& Materials | Equipment \& Capital Expenditures | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |
| General Funds | 13,117,414 | 212.36 | 2,027,204 | 46.61 | 645,547 | $(7,276)$ | 15,782,889 |
| Special State Approp | 0 |  | 0 |  | 131,904 | 0 | 131,904 |
| UOF/OTT | 0 |  | 0 |  | 1,043 | 0 | 1,043 |
| Gifts \& Endowments | 0 |  | 0 |  | 8,142 | 0 | 8,142 |
| TOTAL | 13,117,414 | 212.36 | 2,027,204 | 46.61 | 786,636 | $(7,276)$ | 15,923,978 |

## 2004-2005 Permanent Budget Summary by Major Unit

Humanities Division

|  | Academic <br> Salaries |  | Staff Salaries |  |  <br> Materials |  <br> Capital <br> Expenditures |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount | FTE | Amount | FTE |  |  |
| TOTAL |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Humanities Division

|  | Budget | FTE | $\begin{aligned} & \text { Staft } \\ & \text { FTE } \end{aligned}$ | Budget | FTE | FTE | Budget | FTE | FTE | Budget | FTE | FTE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies | 628,295 | 8.00 | 1.42 | 623,867 | 7.60 | 1.42 | 788,242 | 8.60 | 1.42 | 766,526 | 7.60 | 2.24 |
| Central Calif Writing Proj (CCWP) | 10,000 | -- | -- | 5,000 | -- | -- | 5,000 | -- | -- | 5,000 | -- | -- |
| DP Dicken's Project | 790 | -- | -- | 835 | -- | -- | 831 | -- | -- | 845 | -- | -- |
| History | 1,650,501 | 19.50 | 2.66 | 1,698,547 | 20.00 | 2.66 | 1,744,241 | 20.00 | 2.66 | 1,810,167 | 20.00 | 2.00 |
| History of Consciousness | 781,990 | 7.00 | 1.42 | 831,033 | 7.00 | 1.92 | 908,993 | 8.00 | 1.92 | 921,928 | 8.00 | 1.50 |
| Humanities Administration | 3,766,435 | 57.50 | 28.54 | 5,882,963 | 90.50 | 28.04 | 6,420,339 | 104.79 | 27.36 | 5,992,046 | 100.06 | 25.41 |
| Humanities Research and Instruction | 175,600 | -- | -- | 196,227 | -- | 2.81 | 169,904 | -- | 2.81 | 280,823 | 1.00 | 2.81 |
| Languages | 291,773 | 3.00 | 1.38 | 288,705 | 3.00 | 1.38 | 289,314 | 3.00 | 1.38 | 345,795 | 4.00 | 1.38 |
| Linguistics | 907,292 | 9.50 | 1.87 | 936,090 | 9.50 | 1.87 | 985,938 | 9.50 | 2.55 | 934,029 | 9.00 | 1.87 |
| Literature | 2,985,017 | 35.00 | 6.14 | 2,959,954 | 34.00 | 6.14 | 2,977,699 | 33.00 | 6.14 | 3,024,892 | 33.00 | 5.14 |
| Philosophy | 781,294 | 10.00 | 1.42 | 741,643 | 9.00 | 1.42 | 592,885 | 7.00 | 1.42 | 784,078 | 9.00 | 1.42 |
| Women's Studies | 392,753 | 5.00 | 1.42 | 470,048 | 6.00 | 1.42 | 402,660 | 5.00 | 1.42 | 434,843 | 5.00 | 1.42 |
| Writing | 362,739 | 4.00 | 1.63 | 382,921 | 4.00 | 1.63 | 393,889 | 4.00 | 1.63 | 399,206 | 4.00 | 1.42 |
| Supplemental Teaching Assistants | 174,152 | 9.34 | -- | 184,531 | 9.79 | -- | 184,531 | 9.79 | -- | 223,800 | 11.70 | -- |
| Temporary Academic Staffing | 1,785,225 | 34.58 | -- | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| DIVISIONAL TOTALS | 14,693,856 | 202.42 | 47.90 | 15,202,364 | 200.39 | 50.71 | 15,864,466 | 212.68 | 50.71 | 15,923,978 | 212.36 | 46.61 |

[^8]

A graduate student and an undergraduate student working on the Glucose Research project.

The key research objectives for Physical and Biological Sciences at UC Santa Cruz are to: 1) build a set of focused programs in biomedical research and education, 2) link global and regional environmental processes, and 3) develop and apply new technologies to fuel scientific advancement. The key instructional objectives are to: 1) sustain current and develop new instructional programs to train leaders and innovators in our technological society, 2) provide a foundation of scientific knowledge for non-science majors, 3) continue supporting co-curricular activities, and 4) increase our enrollments through a variety of approaches.

## Division of Physical and Biological Sciences Profile

2003-04 Majors: 2,060 Head Count UG majors 427 Head Count graduate majors

2003-04 Number of $412 \mathrm{BA} / \mathrm{BS}$
Degrees Awarded: 66 MA/MS \& Certificates 42 PhD

Teaching and research 164.1 Budgeted Faculty FTE
staff: 87.8 Budgeted Teaching Assistant FTE 124 Postdoctoral Headcount Appt 148 Budgeted Staff FTE

2003-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | :--- | ---: | :--- |
| Instruction <br>  <br> Research | 250,471 | 7,380 | 257,851 |
| Organized <br> Research <br> Units | 55,412 | 162,036 | 217,448 |
| Divisional <br> Offices | 15,334 | 0 | 15,334 |
| Totals | 321,217 | 169,416 | 490,663 |

Research Awards: $\$ 38.7$ million in C\&G

## DIVISION OF PHYSICAL AND BIOLOGICAL SCIENCES

## Degrees Conferred

## Baccalaureate Degrees

Biochemistry
Biology

| 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 28.0 | 32.5 | 36.0 | 19.5 | 32.5 | 22.5 |
| 144.5 | 110.0 | 103.5 | 70.5 | 64.5 | 58.0 |
| 21.5 | 16.5 | 32.0 | 29.5 | 18.0 | 27.0 |
| 35.5 | 34.5 | 26.8 | 26.5 | 46.0 | 29.0 |
| 0.0 | 0.0 | 1.0 | 14.5 | 20.0 | 23.0 |
| 5.5 | 3.0 | 5.5 | 10.3 | 8.5 | 6.5 |
| 61.5 | 35.5 | 64.0 | 50.0 | 51.5 | 64.5 |
| 39.5 | 37.8 | 32.0 | 46.5 | 41.3 | 44.0 |
| 99.0 | 109.5 | 98.0 | 105.5 | 104.0 | 81.0 |
| 0.0 | 0.0 | 0.0 | 2.0 | 1.0 | 17.5 |
| 14.5 | 16.5 | 23.0 | 25.5 | 24.8 | 23.5 |
| 0.0 | 0.0 | 0.0 | 0.0 | 3.0 | 4.5 |
| 16.0 | 9.0 | 16.0 | 14.5 | 15.5 | 11.0 |
| 465.5 | 404.8 | 437.8 | 414.8 | 430.6 | 412.0 |

Masters \& Certificates
Astronomy \& Astrophysics
Biology
Chemistry
Earth Sciences
Environmental Toxicology
Marine Sciences
Mol, Cell, Dev. Biology
Mathematics
Physics
Science Communication
Totals

| 1.0 | 8.0 | 3.0 | 1.0 | 1.0 | 7.0 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 9.0 | 12.0 | 7.0 | 2.0 | 9.0 | 4.0 |
| 3.0 | 3.0 | 7.0 | 3.0 | 2.0 | 2.0 |
| 7.0 | 9.0 | 10.0 | 5.0 | 4.0 | 10.0 |
| 0.0 | 0.0 | 0.0 | 1.0 | 1.0 | 1.0 |
| 11.0 | 8.0 | 4.0 | 3.0 | 8.0 | 6.0 |
| 0.0 | 0.0 | 1.0 | 0.0 | 0.0 | 0.0 |
| 6.0 | 9.0 | 10.0 | 6.0 | 5.0 | 2.0 |
| 12.0 | 9.0 | 12.0 | 4.0 | 6.0 | 15.0 |
| 16.0 | 20.0 | 20.0 | 17.0 | 22.0 | 19.0 |
| $\mathbf{6 5 . 0}$ | $\mathbf{7 8 . 0}$ | $\mathbf{7 4 . 0}$ | $\mathbf{4 2 . 0}$ | $\mathbf{5 8 . 0}$ | $\mathbf{6 6 . 0}$ |
|  |  |  |  |  |  |
| 2.0 | 4.0 | 5.0 | 2.0 | 5.0 | 3.0 |
| 12.0 | 12.0 | 14.0 | 11.0 | 10.0 | 15.0 |
| 11.0 | 5.0 | 9.0 | 12.0 | 14.0 | 7.0 |
| 8.0 | 7.0 | 12.0 | 8.0 | 6.0 | 11.0 |
| 6.0 | 4.0 | 3.0 | 3.0 | 1.0 | 2.0 |
| 0.0 | 0.0 | 0.0 | 3.0 | 1.0 | 3.0 |
| 8.0 | 5.0 | 8.0 | 6.0 | 7.0 | 1.0 |
| $\mathbf{4 7 . 0}$ | $\mathbf{3 7 . 0}$ | $\mathbf{5 1 . 0}$ | $\mathbf{4 5 . 0}$ | $\mathbf{4 4 . 0}$ | $\mathbf{4 2 . 0}$ |
| $\mathbf{5 7 7 . 5}$ | $\mathbf{5 1 9 . 8}$ | $\mathbf{5 6 2 . 8}$ | $\mathbf{5 0 1 . 8}$ | $\mathbf{5 3 2 . 6}$ | $\mathbf{5 2 0 . 0}$ |


| Declared and Proposed Majors | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduate |  |  |  |  |  |  |
| Astronomy | 0.0 | 0.0 | 0.0 | 0.7 | 1.0 | 0.7 |
| Astrophysics | 0.0 | 0.0 | 0.0 | 4.8 | 3.0 | 0.3 |
| Biochemistry | 181.8 | 166.8 | 151.3 | 149.2 | 140.5 | 153.5 |
| Biology | 618.7 | 620.6 | 666.3 | 625.8 | 607.8 | 738.8 |
| Ecology \& Evolution | 0.0 | 0.0 | 5.2 | 19.3 | 32.1 | 52.8 |
| Environmental Studies/Biology | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 18.7 |
| Health Science | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 22.8 |
| Marine Biology | 264.7 | 218.0 | 198.2 | 254.3 | 280.2 | 245.9 |
| Molecular, Cellular \& Dev Bio | 218.7 | 175.2 | 126.8 | 124.2 | 139.8 | 154.9 |
| Psychobiology | 51.2 | 44.3 | 54.8 | 38.8 | 13.0 | 5.3 |
| Chemistry | 101.8 | 107.2 | 122.6 | 111.5 | 108.9 | 132.5 |
| Earth Sciences | 93.7 | 93.3 | 100.0 | 114.7 | 113.3 | 128.8 |
| Mathematics | 122.8 | 122.5 | 132.5 | 166.8 | 155.8 | 170.0 |
| Neuroscience | 0.0 | 0.0 | 0.0 | 2.3 | 17.2 | 48.8 |
| Physics | 86.3 | 122.7 | 139.2 | 138.0 | 147.2 | 170.2 |
| Plant Science | 0.0 | 0.0 | 0.0 | 1.5 | 6.0 | 16.2 |
|  | 1,739.7 | 1,670.6 | 1,697.0 | 1,751.9 | 1,765.8 | 2,060.2 |
| Graduate |  |  |  |  |  |  |
| Astronomy \& Astrophysics | 31.0 | 28.7 | 23.0 | 22.0 | 22.7 | 24.7 |
| Biology | 83.3 | 87.3 | 89.0 | 87.7 | 104.3 | 109.0 |
| Chemistry | 72.0 | 72.7 | 72.7 | 72.7 | 74.0 | 78.7 |
| Earth Sciences | 54.3 | 57.7 | 51.3 | 47.0 | 52.7 | 58.7 |
| Environmental Toxicology | 0.0 | 0.0 | 3.0 | 6.7 | 9.0 | 13.0 |
| Mathematics | 42.3 | 43.7 | 42.0 | 35.7 | 38.7 | 31.0 |
| Ocean Science | 21.3 | 23.0 | 20.3 | 28.7 | 32.7 | 33.6 |
| Physics | 39.3 | 41.3 | 46.3 | 46.7 | 52.3 | 59.3 |
| Science Communications | 19.7 | 20.0 | 20.0 | 20.0 | 20.3 | 19.0 |
| Totals | 363.2 | 374.4 | 367.6 | 367.2 | 406.7 | 427.0 |
| Student Workload FTE* |  |  |  |  |  |  |
| Division Summary |  |  |  |  |  |  |
| Lower Division | 1,552.0 | 1,560.0 | 1,731.0 | 1,761.2 | 1,945.3 | 2,101.4 |
| Upper Division | 657.0 | 636.0 | 644.0 | 666.4 | 714.4 | 800.2 |
| Total Undergrad | 2,209.0 | 2,196.0 | 2,375.0 | 2,427.6 | 2,659.7 | 2,901.6 |
| Total Graduate | 402.0 | 423.0 | 429.0 | 492.4 | 536.9 | 547.5 |
| Total FTE* | 2,611.0 | 2,619.0 | 2,804.0 | 2,920.0 | 3,196.6 | 3,449.1 |

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

| Budgeted Faculty FTE By Department |  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Astronomy and Astrophysics |  |  |  |  |  |  |  |
| Permanent Ladder |  | 8.8 | 8.8 | 10.4 | 10.6 | 10.8 | 10.8 |
| Open Provision/Temp Acad Prov |  | 0.3 | 0.4 | 0.4 | 0.5 | 0.2 | 0.8 |
|  | Subtotal | 9.1 | 9.2 | 10.8 | 11.1 | 11.0 | 11.6 |
| Biology* |  |  |  |  |  |  |  |
| Permanent Ladder |  | 37.5 | 37.0 | 34.0 | 33.0 | 33.0 | 32.8 |
| Open Provision/Temp Acad Prov |  | 2.2 | 3.5 | 4.4 | 7.9 | 7.2 | 7.7 |
|  | Subtotal | 39.7 | 40.5 | 38.4 | 40.9 | 40.2 | 40.5 |
| Chemistry \& Biochemistry |  |  |  |  |  |  |  |
| Permanent Ladder |  | 21.0 | 20.0 | 20.0 | 21.0 | 21.0 | 20.0 |
| Open Provision/Temp Acad Prov |  | 0.7 | 1.7 | 2.3 | 2.6 | 2.5 | 2.8 |
|  | Subtotal | 21.7 | 21.7 | 22.3 | 23.6 | 23.5 | 22.8 |
| Earth Sciences |  |  |  |  |  |  |  |
| Permanent Ladder |  | 17.8 | 17.8 | 18.5 | 19.5 | 19.5 | 18.0 |
| Open Provision/Temp Acad Prov |  | 0.8 | 1.5 | 1.4 | 1.6 | 1.4 | 2.8 |
|  | Subtotal | 18.6 | 19.3 | 19.9 | 21.1 | 20.9 | 20.8 |
| Environmental Toxicology |  |  |  |  |  |  |  |
| Permanent Ladder |  | 0.0 | 0.0 | 4.0 | 5.0 | 5.0 | 5.0 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.0 | 1.4 | 0.2 | 0.0 | 0.0 |
|  | Subtotal | 0.0 | 0.0 | 5.4 | 5.2 | 5.0 | 5.0 |
| Mathematics |  |  |  |  |  |  |  |
| Permanent Ladder |  | 15.0 | 16.0 | 16.0 | 15.0 | 15.0 | 15.0 |
| Open Provision/Temp Acad Prov |  | 8.9 | 10.2 | 9.8 | 10.5 | 8.1 | 11.2 |
|  | Subtotal | 23.9 | 26.2 | 25.8 | 25.5 | 23.1 | 26.2 |
| Ocean Sciences |  |  |  |  |  |  |  |
| Permanent Ladder |  | 6.0 | 6.0 | 7.0 | 8.0 | 9.0 | 8.8 |
| Open Provision/Temp Acad Prov |  | 0.0 | 0.3 | 0.4 | 0.4 | 0.3 | 0.2 |
|  | Subtotal | 6.0 | 6.3 | 7.4 | 8.4 | 9.3 | 9.0 |
| Physics |  |  |  |  |  |  |  |
| Permanent Ladder |  | 17.3 | 17.8 | 17.3 | 17.3 | 17.3 | 19.3 |
| Open Provision/Temp Acad Prov |  | -0.3 | 0.3 | 1.4 | 2.2 | 1.9 | 2.5 |
|  | Subtotal | 17.0 | 18.1 | 18.7 | 19.5 | 19.2 | 21.8 |
| Science Communication |  |  |  |  |  |  |  |
| Permanent Ladder |  | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Open Provision/Temp Acad Prov |  | 2.0 | 1.8 | 1.7 | 2.7 | 2.9 | 4.4 |
|  | Subtotal | 3.0 | 2.8 | 2.7 | 3.7 | 3.9 | 5.4 |
| Natural Sciences General |  |  |  |  |  |  |  |
| Permanent Ladder |  | 2.0 | 2.0 | 2.0 | 2.0 | 1.0 | 1.0 |
| Open Provision/Temp Acad Prov |  | -0.1 | 0.0 | 0.2 | 0.3 | 0.0 | 0.0 |
|  | Subtotal | 1.9 | 2.0 | 2.2 | 2.3 | 1.0 | 1.0 |
|  | culty FTE | 140.9 | 146.1 | 153.6 | 161.2 | 157.1 | 164.1 |

*includes Ecology\& Evolution Biology, Marine Biology, Molecular, Cellular and Dev. Biology, Neuroscience \& Behavior, Plant Science and Psychobiology

## Regular Student Enrollment per Ladder Faculty FTE

|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Astronomy | 109.7 | 143.1 | 156.4 | 171.2 | 168.8 |  |
| Biology | 106.0 | 109.3 | 103.6 | 100.3 | 114.1 |  |
| Chemistry | 180.3 | 152.8 | 117.5 | 139.0 | 144.5 |  |
| Earth Sciences | 102.1 | 94.7 | 92.2 | 87.7 | 114.4 |  |
| Mathematics | 68.2 | 59.9 | 106.9 | 138.1 | 76.8 | Not |
| Ocean Sciences | 96.6 | 92.8 | 91.7 | 86.4 | 121.4 | Available |
| Physics | 119.5 | 117.2 | 104.7 | 118.1 | 134.4 |  |
| Science Communications | 18.8 | 12.5 | 25.0 | 20.0 | 20.0 |  |
| Nat. Sci Gen | 94.0 | 86.5 | 85.2 | 45.9 | 11.0 |  |
| Weighted Average | 115.4 | 109.5 | 106.7 | 114.5 | 120.5 |  |
| Courses Taught Per Faculty FTE |  |  |  |  |  |  |
|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| Astronomy | 3.1 | 3.0 | 2.7 | 2.6 | 3.0 |  |
| Biology | 3.8 | 4.4 | 4.5 | 5.1 | 4.3 |  |
| Chemistry | 4.3 | 3.9 | 3.8 | 3.9 | 3.4 | Not |
| Earth Sciences | 3.1 | 2.9 | 3.0 | 3.2 | 3.1 | Available |
| Mathematics | 3.3 | 3.3 | 3.3 | 3.6 | 3.1 |  |
| Ocean Sciences | 3.0 | 2.4 | 2.6 | 2.9 | 2.7 |  |
| Physics | 2.6 | 3.3 | 2.9 | 3.5 | 3.4 |  |
| Science Communications | 1.9 | 1.3 | 2.5 | 2.0 | 2.0 |  |
| Nat. Sci Gen | 3.6 | 3.5 | 3.0 | 3.0 | 3.0 |  |
| Weighted Average | 3.5 | 3.6 | 3.5 | 3.8 | 3.5 |  |

Source: Course Audits Publication (Jan. 2004)

## Extramural Awards

Contracts and Grants

|  | $\underline{1998-99}$ | $\frac{\mathbf{1 9 9 9}-00}{419.0}$ | $\frac{\mathbf{2 0 0 0 - 0 1}}{395.0}$ | $\frac{\mathbf{2 0 0 1 - 0 2}}{527.0}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{455.0}$ | $\frac{\mathbf{2 0 0 3 - 0 4}}{452.0}$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| \# of Proposals |  |  |  |  |  |  |  |
| Awards | $\$ 30,378,247$ | $\$ 26,459,197$ | $\$ 34,631,181$ | $\$ 38,163,425$ | $\$ 36,603,863$ | $\$ 38,687,936$ |  |

## 2004-2005 Permanent Budget Summary by Major Fund Source

Physical \& Biological Sciences

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| General Funds | 17,624,333 | 254.52 | 6,643,492 | 143.58 | 123,931 | 468,115 | 438,798 | 0 | 0 | 25,298,669 |
| Other Fees | 0 |  | 0 |  | 0 | 162,050 | 0 | 0 | 0 | 162,050 |
| UOF/OTT | 0 |  | 0 |  | 0 | 800,034 | 0 | 0 | 0 | 800,034 |
| Gifts \& Endowments | 0 |  | 0 |  | 0 | 140,956 | 0 | 0 | 0 | 140,956 |
| Self Supporting | 0 |  | 200,515 | 4.41 | $(44,332)$ | 380,857 | 0 | 29,440 | $(293,480)$ | 273,000 |
| TOTAL | 17,624,333 | 254.52 | 6,844,007 | 147.99 | 79,599 | 1,952,012 | 438,798 | 29,440 | $(293,480)$ | 26,674,709 |

## 2004-2005 Permanent Budget Summary by Major Unit

Physical \& Biological Sciences

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| Astronomy \& Astrophysics | 1,321,392 | 10.80 | 74,778 | 2.00 | 0 | 36,619 | 0 | 0 | 0 | 1,432,789 |
| Biology Core | 0 |  | 417,673 | 9.61 | 12,929 | 10,768 | 0 | 0 | 0 | 441,370 |
| Chemistry and Biochemistry | 1,912,799 | 21.00 | 510,811 | 11.00 | 19,050 | 146,924 | 0 | 0 | 0 | 2,589,584 |
| Earth Sciences | 1,949,004 | 20.84 | 182,334 | 4.85 | 2,862 | 111,730 | 0 | 0 | 0 | 2,245,930 |
| Ecology \& Evolutionary Biology | 1,296,582 | 16.00 | 138,305 | 3.45 | 0 | 159,995 | 0 | 0 | 0 | 1,594,882 |
| Environmental Toxicology | 434,574 | 6.00 | 42,636 | 1.00 | 0 | 15,000 | 0 | 0 | 0 | 492,210 |
| Inst fr Geophysics \& Planet Physics | 150,246 | 1.17 | 38,013 | 1.25 | 0 | 12,185 | 0 | 0 | 0 | 200,444 |
| Institute of Marine Sciences | 28,650 |  | 630,980 | 12.19 | 4,896 | 113,973 | 0 | 0 | 0 | 778,499 |
| Interdisciplinary Instruction | 1,158,550 | 16.25 | 9,976 | 0.30 | 0 | 0 | 0 | 0 | 0 | 1,168,526 |
| Mathematics | 1,333,532 | 16.00 | 177,159 | 5.00 | 2,500 | 63,162 | 0 | 0 | 0 | 1,576,353 |
| Molecular \& Cell Developmnt Biology | 1,396,532 | 16.00 | 150,982 | 4.00 | 0 | 114,591 | 0 | 0 | 0 | 1,662,105 |
| Natural Reserves | 59,049 | 0.75 | 81,723 | 1.88 | 0 | 94,080 | 0 | 0 | 0 | 234,852 |
| Ocean Sciences | 736,974 | 8.00 | 119,778 | 2.90 | 1,050 | 72,293 | 0 | 0 | 0 | 930,095 |
| Phys \& Bio Sci Academic Support | 3,080,508 | 92.84 | 1,792,446 | 34.96 | 4,737 | 552,385 | 561,600 | 29,440 | $(293,480)$ | 5,727,636 |
| Phys \& Bio Sci Dean Provisional | 0 |  | 0 |  | 0 | 639,396 | 0 | 0 | 0 | 639,396 |
| Phys \& Bio Sciences Adminstration | 214,582 | 1.00 | 2,155,210 | 46.08 | 7,975 | $(280,343)$ | $(122,802)$ | 0 | 0 | 1,974,622 |
| Phys \& Bio Sciences Facilities | 0 |  | 0 |  | 10,000 | 32,000 | 0 | 0 | 0 | 42,000 |
| Physics | 1,847,549 | 18.25 | 259,064 | 6.19 | 13,600 | 55,997 | 0 | 0 | 0 | 2,176,210 |
| Science Communication | 116,880 | 1.00 | 32,679 | 0.83 | 0 | 15,173 | 0 | 0 | 0 | 164,732 |
| SC Institute for Particle Physics | 434,130 | 3.30 | 29,460 | 0.50 | 0 | $(13,916)$ | 0 | 0 | 0 | 449,674 |
| Supplemental Teaching Assistants | 152,800 | 5.32 | 0 |  | 0 | 0 | 0 | 0 | 0 | 152,800 |
| TOTAL | 17,624,333 | 254.52 | 6,844,007 | 147.99 | 79,599 | 1,952,012 | 438,798 | 29,440 | $(293,480)$ | 26,674,709 |

## Physical \& Biological Sciences

| Astronomy \& Astrophysics | 1,324,883 | 11.80 | 1.75 | 1,322,093 | 10.80 | 1.75 | 1,358,197 | 10.80 | 1.75 | 1,432,789 | 10.80 | 2.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Biology Core | 679,358 | 0.00 | 11.09 | 696,754 | 0.00 | 11.09 | 643,022 | -- | 10.95 | 441,370 | -- | 9.61 |
| Chemistry and Biochemistry | 2,336,654 | 20.00 | 10.00 | 2,453,150 | 21.00 | 10.75 | 2,508,726 | 20.00 | 10.75 | 2,589,584 | 21.00 | 11.00 |
| Earth Sciences | 2,255,325 | 23.84 | 4.64 | 2,307,385 | 23.84 | 4.64 | 2,271,230 | 22.34 | 4.64 | 2,245,930 | 20.84 | 4.85 |
| Ecology \& Evolutionary Biology | 1,168,194 | 15.00 | 1.95 | 1,237,181 | 15.00 | 2.45 | 1,340,145 | 15.00 | 2.45 | 1,594,882 | 16.00 | 3.45 |
| Environmental Toxicology | 372,225 | 5.00 | 1.00 | 453,274 | 6.00 | 1.00 | 463,810 | 6.00 | 1.00 | 492,210 | 6.00 | 1.00 |
| Inst fr Geophysics \& Planet Physics | 218,472 | 1.90 | 1.25 | 232,364 | 1.90 | 1.25 | 195,552 | 1.17 | 1.25 | 200,444 | 1.17 | 1.25 |
| Institute of Marine Sciences | 883,901 | 0.55 | 14.75 | 911,743 | 0.55 | 14.75 | 774,826 | 0.00 | 12.29 | 778,499 | 0.00 | 12.19 |
| Interdisciplinary Instruction | 273,904 | 3.00 | 1.00 | 351,478 | 5.00 | 0.30 | 723,278 | 10.00 | 0.30 | 1,168,526 | 16.25 | 0.30 |
| Mathematics | 1,470,388 | 16.00 | 4.98 | 1,504,929 | 16.00 | 5.00 | 1,539,690 | 16.00 | 5.00 | 1,576,353 | 16.00 | 5.00 |
| Molecular \& Cell Developmnt Biology | 1,672,279 | 19.00 | 3.15 | 1,714,489 | 19.00 | 3.15 | 1,684,803 | 17.00 | 5.15 | 1,680,065 | 16.00 | 4.46 |
| Natural Reserves | 242,157 | 0.75 | 2.56 | 251,457 | 0.75 | 2.56 | 235,115 | 0.75 | 1.88 | 234,852 | 0.75 | 1.88 |
| Ocean Sciences | 817,164 | 8.00 | 2.90 | 844,666 | 8.00 | 2.90 | 926,674 | 9.00 | 2.90 | 930,095 | 8.00 | 2.90 |
| Phys \& Bio Sci Academic Support | 4,779,757 | 77.09 | 40.75 | 5,606,778 | 88.09 | 40.75 | 6,224,491 | 100.54 | 38.75 | 6,003,156 | 92.84 | 34.50 |
| Phys \& Bio Sci Dean Provisional | 469,825 | -- | -- | 536,406 | -- | -- | 581,754 | -- | -- | 639,396 | -- | -- |
| Phys \& Bio Sciences Adminstration | 2,163,342 | 1.00 | 49.28 | 2,112,124 | 1.00 | 49.28 | 2,102,295 | 1.00 | 49.28 | 1,974,622 | 1.00 | 46.08 |
| Phys \& Bio Sciences Facilities | 42,000 | -- | -- | 42,000 | -- | -- | 42,000 | -- | -- | 42,000 | -- | -- |
| Physics | 1,985,002 | 17.25 | 6.19 | 2,120,764 | 18.25 | 6.19 | 2,265,311 | 19.25 | 6.19 | 2,176,210 | 18.25 | 6.19 |
| Science Communication | 155,098 | 1.00 | 0.83 | 161,721 | 1.00 | 0.83 | 162,199 | 1.00 | 0.83 | 164,732 | 1.00 | 0.83 |
| SC Institute for Particle Physics | 498,780 | 3.94 | 0.50 | 513,187 | 3.94 | 0.50 | 422,844 | 3.30 | 0.50 | 449,674 | 3.30 | 0.50 |
| Supplemental Teaching Assistants | 95,745 | 3.40 | -- | 102,639 | 3.63 | -- | 102,639 | 3.63 | -- | 152,800 | 5.32 | -- |
| Temporary Academic Staffing | 698,777 | 13.54 | -- | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| DIVISIONAL TOTALS | 24,603,230 | 242.06 | 158.57 | 25,476,582 | 243.75 | 159.14 | 26,568,601 | 256.78 | 155.86 | 26,968,189 | 254.52 | 147.99 |

[^9]

Arial view of Colleges $9 \& 10$ and Social Sciences Divisional headquarters.

The Social Sciences are concerned with the study of interpersonal relationships and the functioning of human society. Social scientists at UCSC focus on four main areas: 1) meeting the challenges and opportunities of a multicultural society; 2) fostering international political and economic cooperation; 3) advancing environmental science and public policy; and 4) improving K-12 education.

## Division of Social Sciences Profile

| 2003-04 Majors: | 4,418 Head Count UG majors <br> 391 Head Count graduate majors |
| ---: | :--- |
| 2003-04 Number of |  |
| Degrees Awarded |  | | 1,386.5 BA/BS |
| :--- |
|  |
|  |
| 160 MA/MS \& Certificates |
| 30 PhD |

2003-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Instruction <br>  <br> Research | 113,261 | 5,604 | 118,865 |
| Organized <br> Research <br> Units | 12,337 | 1,696 | 14,033 |
| Divisional <br> Offices | 5,866 | 0 | 5,866 |
| Totals | 131,464 | 7,300 | 138,764 |

DIVISION OF THE SOCIAL SCIENCES

## Degrees Conferred

Baccalaureate Degrees
Anthropology
Business Mgt Economics
Community Studies
Economics/Applied Econ
Environmental Studies
Global Economics
Latin American/Latino Studies
Legal Studies
Politics
Psychology
Sociology

| 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 114.0 | 138.0 | 114.5 | 106.5 | 130.0 | 117.5 |
| 65.0 | 87.0 | 139.5 | 185.0 | 229.5 | 267.0 |
| 71.5 | 72.5 | 75.5 | 96.5 | 110.0 | 116.5 |
| 58.0 | 63.8 | 52.3 | 44.5 | 55.0 | 56.5 |
| 111.0 | 141.5 | 140.0 | 143.3 | 149.0 | 107.5 |
| 16.0 | 20.5 | 21.0 | 20.5 | 21.5 | 20.5 |
| 35.5 | 26.0 | 33.5 | 40.5 | 30.5 | 32.5 |
| 17.0 | 18.5 | 40.0 | 50.0 | 49.5 | 64.0 |
| 72.5 | 85.3 | 89.5 | 78.0 | 106.5 | 121.5 |
| 300.5 | 286.0 | 283.0 | 281.0 | 293.8 | 305.0 |
| 113.5 | 117.5 | 119.5 | 133.5 | 157.5 | 178.0 |
| 974.5 | 1,056.6 | 1,108.3 | 1,179.3 | 1,332.8 | 1,386.5 |

Masters \& Certificates
Anthropology
Applied Econ/Finance
Int'l Economics
Education
Environmental Studies
Politics

|  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 13.0 | 3.0 | 6.0 | 7.0 | 7.0 | 7.0 |
| 18.0 | 15.0 | 12.0 | 14.0 | 13.0 | 7.0 |
| 1.0 | 5.0 | 5.0 | 6.0 | 14.0 | 2.0 |
| 57.0 | 38.0 | 43.0 | 75.0 | 111.0 | 126.0 |
| 0.0 | 1.0 | 0.0 | 0.0 | 1.0 | 0.0 |
| 0.0 | 0.0 | 0.0 | 0.0 | 2.0 | 0.0 |
| 4.0 | 9.0 | 5.0 | 7.0 | 6.0 | 5.0 |
| 8.0 | 7.0 | 5.0 | 6.0 | 0.0 | 13.0 |
| $\mathbf{1 0 1 . 0}$ | $\mathbf{7 8 . 0}$ | $\mathbf{7 6 . 0}$ | $\mathbf{1 1 5 . 0}$ | $\mathbf{1 5 4 . 0}$ | $\mathbf{1 6 0 . 0}$ |

Doctorates
Anthropology
Economics
Int'I Economics
Environmental Studies
Psychology
Sociology

Total Degrees Conferred

| 4.0 | 4.0 | 5.0 | 2.0 | 7.0 | 7.0 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 2.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| 7.0 | 7.0 | 5.0 | 6.0 | 2.0 | 7.0 |
| 2.0 | 3.0 | 3.0 | 9.0 | 5.0 | 5.0 |
| 4.0 | 6.0 | 9.0 | 4.0 | 7.0 | 7.0 |
| 5.0 | 5.0 | 2.0 | 3.0 | 2.0 | 4.0 |
| $\mathbf{2 4 . 0}$ | $\mathbf{2 5 . 0}$ | $\mathbf{2 4 . 0}$ | $\mathbf{2 4 . 0}$ | $\mathbf{2 3 . 0}$ | $\mathbf{3 0 . 0}$ |
| $\mathbf{1 , 0 9 9 . 5}$ | $\mathbf{1 , 1 5 9 . 6}$ | $\mathbf{1 , 2 0 8 . 3}$ | $\mathbf{1 , 3 1 8 . 3}$ | $\mathbf{1 , 5 0 9 . 8}$ | $\mathbf{1 , 5 7 6 . 5}$ |


| Declared and Proposed Majors | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduate |  |  |  |  |  |  |
| Anthropology | 294.2 | 272.7 | 243.8 | 264.5 | 329.7 | 311.5 |
| Community Studies | 139.7 | 146.7 | 163.7 | 200.3 | 191.4 | 176.3 |
| Economics | 282.8 | 202.2 | 139.0 | 112.3 | 126.3 | 154.9 |
| Business Mgt Economics | 162.2 | 345.2 | 469.2 | 585.2 | 725.0 | 845.4 |
| Global Economics | 65.8 | 71.3 | 81.7 | 81.6 | 76.8 | 101.7 |
| Environmental Studies | 387.8 | 375.8 | 365.7 | 374.0 | 307.2 | 290.2 |
| Latin American\Latino Studies | 76.0 | 79.8 | 86.7 | 84.2 | 90.7 | 103.1 |
| Legal Studies | 79.7 | 96.3 | 146.7 | 171.2 | 181.8 | 190.7 |
| Politics | 245.4 | 252.7 | 261.7 | 336.2 | 389.0 | 471.4 |
| Psychology | 974.3 | 961.8 | 997.4 | 1,075.7 | 1,156.3 | 1,275.1 |
| Sociology | 269.5 | 261.8 | 278.2 | 353.5 | 437.3 | 497.3 |
|  | 2,977.4 | 3,066.2 | 3,233.8 | 3,638.7 | 4,011.5 | 4,417.6 |
| Graduate |  |  |  |  |  |  |
| Anthropology | 39.0 | 35.7 | 37.7 | 38.7 | 38.7 | 42.7 |
| Applied Economics/Finance | 25.0 | 20.6 | 18.3 | 17.3 | 20.0 | 14.3 |
| International Economics | 30.0 | 28.7 | 30.7 | 38.3 | 35.7 | 38.0 |
| Education | 91.7 | 83.7 | 122.3 | 117.0 | 129.3 | 126.3 |
| Environmental Studies | 33.7 | 35.3 | 35.0 | 44.0 | 44.3 | 47.3 |
| Politics |  |  | 6.0 | 11.3 | 17.0 | 19.3 |
| Psychology | 50.0 | 57.3 | 52.0 | 50.0 | 54.3 | 58.7 |
| Sociology | 40.0 | 37.3 | 36.7 | 39.3 | 45.3 | 44.3 |
|  | 309.3 | 298.7 | 338.6 | 355.9 | 384.6 | 390.9 |

## Student Workload FTE*

Division Summary

| Lower Division | $1,412.0$ | $1,440.0$ | $1,604.0$ | $1,778.0$ | $1,711.6$ | $1,674.6$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Upper Division | $1,644.0$ | $1,717.0$ | $1,850.0$ | $2,084.3$ | $2,205.9$ | $2,366.4$ |
| Total Undergrad | $\mathbf{3 , 0 5 6 . 0}$ | $\mathbf{3 , 1 5 7 . 0}$ | $\mathbf{3 , 4 5 4 . 0}$ | $\mathbf{3 , 8 6 2 . 3}$ | $\mathbf{3 , 9 1 7 . 5}$ | $\mathbf{4 , 0 4 1 . 0}$ |
| $\quad$ Total Graduate | $\mathbf{3 2 5 . 0}$ | $\mathbf{3 4 4 . 0}$ | $\mathbf{3 7 7 . 0}$ | $\mathbf{4 0 9 . 0}$ | $\mathbf{4 4 2 . 0}$ | $\mathbf{5 4 2 . 3}$ |
|  |  |  |  |  |  |  |
| Total FTE | $\mathbf{3 , 3 8 1 . 0}$ | $\mathbf{3 , 5 0 1 . 0}$ | $\mathbf{3 , 8 3 1 . 0}$ | $\mathbf{4 , 2 7 1 . 3}$ | $\mathbf{4 , 3 5 9 . 5}$ | $\mathbf{4 , 5 8 3 . 3}$ |
| *Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours. |  |  |  |  |  |  |


|  | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budgeted Faculty FTE By Department |  |  |  |  |  |  |
| Anthropology |  |  |  |  |  |  |
| Permanent Ladder | 15.5 | 15.5 | 16.5 | 16.0 | 15.0 | 16.0 |
| Open Provision/Temp Acad Prov | 1.3 | 1.8 | 2.3 | 2.3 | 3.8 | 3.5 |
| Subtotal | 16.8 | 17.3 | 18.8 | 18.3 | 18.8 | 19.5 |
|  |  |  |  |  |  |  |
| Permanent Ladder | 8.0 | 8.0 | 9.0 | 8.0 | 7.0 | 9.0 |
| Open Provision/Temp Acad Prov | 1.0 | 1.9 | 2.2 | 2.4 | 3.4 | 2.1 |
| Subtotal | 9.0 | 9.9 | 11.2 | 10.4 | 10.4 | 11.1 |
| Economics |  |  |  |  |  |  |
| Permanent Ladder | 16.5 | 18.8 | 17.8 | 22.0 | 22.0 | 24.4 |
| Open Provision/Temp Acad Prov | 3.0 | 3.2 | 4.3 | 4.6 | 6.8 | 6.8 |
| Subtotal | 19.5 | 22.0 | 22.1 | 26.6 | 28.8 | 31.2 |
| Education |  |  |  |  |  |  |
| Permanent Ladder | 8.0 | 9.0 | 11.0 | 13.0 | 13.0 | 13.0 |
| Open Provision/Temp Acad Prov | 5.6 | 5.4 | 9.8 | 8.9 | 16.1 | 17.1 |
| Subtotal | 13.6 | 14.4 | 20.8 | 21.9 | 29.1 | 30.1 |
| Environmental Studies |  |  |  |  |  |  |
| Permanent Ladder | 13.5 | 15.0 | 16.0 | 16.0 | 15.0 | 16.0 |
| Open Provision/Temp Acad Prov | 1.4 | 1.5 | 1.8 | 1.8 | 3.4 | 2.7 |
| Subtotal | 14.9 | 16.5 | 17.8 | 17.8 | 18.4 | 18.7 |
| Latin American Studies |  |  |  |  |  |  |
| Permanent Ladder | 3.0 | 3.0 | 3.0 | 6.5 | 6.5 | 6.5 |
| Open Provision/Temp Acad Prov | 2.5 | 2.6 | 2.2 | 2.6 | 4.0 | 4.2 |
| Subtotal | 5.5 | 5.6 | 5.2 | 9.1 | 10.5 | 10.7 |
| Politics |  |  |  |  |  |  |
| Permanent Ladder | 13.0 | 12.0 | 11.0 | 11.0 | 10.0 | 13.0 |
| Open Provision/Temp Acad Prov | 2.0 | 1.9 | 2.8 | 3.6 | 3.8 | 3.8 |
| Subtotal | 15.0 | 13.9 | 13.8 | 14.6 | 13.8 | 16.8 |
| Psychology |  |  |  |  |  |  |
| Permanent Ladder | 23.0 | 24.0 | 23.5 | 25.5 | 26.5 | 27.5 |
| Open Provision/Temp Acad Prov | 1.9 | 3.1 | 3.4 | 3.6 | 4.5 | 4.9 |
| Subtotal | 24.9 | 27.1 | 26.9 | 29.1 | 31.0 | 32.4 |


| Sociology | 1998-99 | 1999-00 | 2000-01 | 2001-02 | 2002-03 | 2003-04 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Permanent Ladder | 16.5 | 17.5 | 17.5 | 17.0 | 16.0 | 16.0 |
| Open Provision/Temp Acad Prov | 0.6 | 1.4 | 1.4 | 3.3 | 5.6 | 5.3 |
| Subtotal | 17.1 | 18.9 | 18.9 | 20.3 | 21.6 | 21.3 |
| Social Science General |  |  |  |  |  |  |
| Permanent Ladder | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Open Provision/Temp Acad Prov | 0.0 | 0.0 | 0.0 | 0.7 | 0.7 | 0.7 |
| Subtotal | 0.0 | 0.0 | 0.0 | 0.7 | 0.7 | 0.7 |
| Total Faculty FTE | 136.3 | 145.6 | 155.5 | 168.6 | 183.1 | 192.5 |

## Regular Enrollments Per Faculty FTE

| Anthropology | 177.7 | 169.2 | 172.8 | 153.8 | 215.4 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Community Studies | 140.9 | 124.5 | 103.6 | 112.2 | 138.4 |  |
| Economics | 188.2 | 176.4 | 227.7 | 243.0 | 263.7 |  |
| Education | 215.9 | 182.1 | 171.7 | 107.4 | 74.7 | Not |
| Environmental Studies | 151.3 | 141.3 | 148.4 | 160.8 | 108.3 | Available |
| Latin American Studies | 99.3 | 105.6 | 101.4 | 90.8 | 91.2 |  |
| Politics | 184.9 | 232.7 | 256.8 | 233.0 | 231.8 |  |
| Psychology | 209.4 | 212.5 | 211.0 | 190.6 | 206.0 |  |
| Sociology | 187.5 | 202.2 | 260.9 | 242.9 | 242.9 |  |
|  |  | $\mathbf{1 8 3 . 2}$ | $\mathbf{1 8 1 . 7}$ | $\mathbf{1 9 7 . 4}$ | $\mathbf{1 8 0 . 6}$ | $\mathbf{1 8 7 . 0}$ |

## Courses Taught Per Faculty FTE

| Anthropology | 4.0 | 4.2 | 4.2 | 4.2 | 4.7 |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Community Studies | 4.0 | 4.0 | 3.6 | 3.1 | 3.8 |  |
| Economics | 4.4 | 3.7 | 4.2 | 4.2 | 4.7 |  |
| Education | 2.9 | 3.0 | 3.0 | 2.1 | 1.3 | Not |
| Environmental Studies | 3.6 | 3.3 | 3.6 | 4.4 | 4.3 | Available |
| Latin American Studies | 2.9 | 2.8 | 1.8 | 2.4 | 2.2 |  |
| Politics | 3.9 | 4.0 | 4.3 | 3.7 | 4.2 |  |
| Psychology | 4.5 | 4.2 | 4.0 | 4.0 | 4.1 |  |
| Sociology | 3.7 | 3.4 | 3.7 | 3.3 | 3.6 |  |

Source: Course Audits Publication (Jan. 2004)

## Extramural Awards

| \# of Proposals | $\frac{\mathbf{1 9 9 8 - 9 9}}{149.0}$ | $\frac{\mathbf{1 9 9 9 - 0 0}}{159.0}$ | $\frac{\mathbf{2 0 0 0 - 0 1}}{148.0}$ | $\frac{\mathbf{2 0 0 1 - 0 2}}{186.0}$ | $\frac{\mathbf{2 0 0 2 - 0 3}}{203.0}$ | $\frac{\mathbf{2 0 0 3 - 0 4}}{162.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Awards | $\$ 10,356,178$ | $\$ 9,238,848$ | $\$ 12,986,127$ | $\$ 7,097,036$ | $\$ 10,895,236$ | $\$ 7,345,404$ |

## 2004-2005 Permanent Budget Summary by Major Fund Source

## Social Sciences Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| General Funds | 16,368,464 | 260.21 | 3,270,999 | 78.64 | 391,032 | 1,304,058 | 64,769 | 0 | 21,399,322 |
| Special State Approp | 0 |  | 0 |  | 0 | 57,500 | 4,000 | 0 | 61,500 |
| Other Fees | 0 |  | 0 |  | 55,000 | 13,500 | 0 | 16,500 | 85,000 |
| UOF/OTT | 0 |  | 0 |  | 0 | 168,863 | 0 | 0 | 168,863 |
| Gifts \& Endowments | 0 |  | 0 |  | 0 | 29,577 | 0 | 0 | 29,577 |
| Self Supporting | 0 |  | 0 |  | 60,000 | 12,700 | 0 | 18,000 | 90,700 |
| TOTAL | 16,368,464 | 260.21 | 3,270,999 | 78.64 | 506,032 | 1,586,198 | 68,769 | 34,500 | 21,834,962 |

# 2004-2005 Permanent Budget Summary by Major Unit 

Social Sciences Division

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| Agroecology Program | 123,836 | 1.80 | 191,871 | 4.43 | 117,986 | 103,116 | 0 | 34,500 | 571,309 |
| Anthropology Department | 1,481,532 | 18.00 | 171,422 | 4.42 | 0 | 40,900 | 0 | 0 | 1,693,854 |
| College Nine Academic | 29,300 | 0.25 | 99,989 | 2.25 | $(1,684)$ | 28,340 | 2,000 | 0 | 157,945 |
| College Ten Academic | 29,300 | 0.25 | 95,490 | 2.25 | $(6,368)$ | 13,962 | 2,000 | 0 | 134,384 |
| Community Studies Department | 764,238 | 11.00 | 87,228 | 2.50 | 0 | 13,700 | 0 | 0 | 865,166 |
| Economics Department | 2,455,923 | 26.00 | 234,279 | 5.38 | 0 | 114,574 | 0 | 0 | 2,804,776 |
| Education Department | 1,090,132 | 16.00 | 227,088 | 6.00 | (793) | 32,207 | 0 | 0 | 1,348,634 |
| Environmental Studies Department | 1,193,031 | 15.83 | 194,899 | 5.10 | 0 | 105,532 | 0 | 0 | 1,493,462 |
| Latin American/Latino Studies Bd | 569,324 | 6.50 | 55,002 | 1.75 | 0 | 13,843 | 0 | 0 | 638,169 |
| Politics Department | 832,432 | 13.00 | 103,136 | 2.97 | 0 | 19,067 | 0 | 0 | 954,635 |
| Psychology Department | 2,248,799 | 27.50 | 273,826 | 6.81 | 0 | 70,413 | 0 | 0 | 2,593,038 |
| Sociology Department | 1,362,882 | 16.50 | 147,339 | 3.89 | 0 | 31,670 | 0 | 0 | 1,541,891 |
| Soc Sci Academic Support Services | 0 |  | 293,240 | 6.79 | 0 | 203,154 | 0 | 0 | 496,394 |
| Soc Sci Administration | 162,400 | 1.00 | 720,135 | 15.20 | 0 | 69,949 | 600 | 0 | 953,084 |
| Soc Sci Equipment | 0 |  | 0 |  | 0 | 20,650 | 64,169 | 0 | 84,819 |
| Soc Sci General | 3,021,375 | 84.84 | 266,280 | 6.10 | 391,646 | 394,600 | 0 | 0 | 4,073,901 |
| Soc Sci Outreach | 0 |  | 109,775 | 2.80 | 5,245 | 310,521 | 0 | 0 | 425,541 |
| Instructional Workload Fund | 856,260 | 16.60 | 0 |  | 0 | 0 | 0 | 0 | 856,260 |
| Supplemental Teaching Assistants | 147,700 | 5.14 | 0 |  | 0 | 0 | 0 | 0 | 147,700 |
| TOTAL | 16,368,464 | 260.21 | 3,270,999 | 78.64 | 506,032 | 1,586,198 | 68,769 | 34,500 | 21,834,962 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Agroecology Program
Anthropology Department

|  | 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  | 2004-2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| Agroecology Program | 672,677 | 1.80 | 3.78 | 671,089 | 1.80 | 4.48 | 566,290 | 1.80 | 4.43 | 571,309 | 1.80 | 4.43 |
| Anthropology Department | 1,461,888 | 16.00 | 5.00 | 1,470,224 | 15.00 | 5.00 | 1,574,288 | 16.00 | 5.00 | 1,693,854 | 18.00 | 4.42 |
| College Nine Academic | 158,883 | 0.50 | 2.50 | 158,641 | 0.25 | 2.00 | 154,071 | 0.25 | 2.25 | 157,945 | 0.25 | 2.25 |
| College Ten Academic | 0 | -- | -- | 156,195 | 0.25 | 1.50 | 151,454 | 0.25 | 2.25 | 134,384 | 0.25 | 2.25 |
| Community Studies Department | 738,972 | 9.00 | 2.50 | 659,798 | 8.00 | 2.50 | 798,218 | 10.00 | 2.50 | 865,166 | 11.00 | 2.50 |
| Economics Department | 2,386,110 | 22.00 | 5.80 | 2,468,136 | 22.00 | 5.55 | 2,667,339 | 24.00 | 5.71 | 2,804,776 | 26.00 | 5.38 |
| Education Department | 1,715,314 | 13.00 | 7.95 | 1,154,259 | 13.00 | 6.00 | 1,177,883 | 13.00 | 6.00 | 1,348,634 | 16.00 | 6.00 |
| Environmental Studies Department | 1,552,702 | 16.84 | 5.96 | 1,474,739 | 15.84 | 6.32 | 1,668,691 | 17.84 | 6.03 | 1,493,462 | 15.83 | 5.10 |
| Latin American/Latino Studies Bd | 611,553 | 6.50 | 1.25 | 672,291 | 6.50 | 2.00 | 633,387 | 6.50 | 2.00 | 638,169 | 6.50 | 1.75 |
| Politics Department | 946,329 | 11.00 | 3.00 | 865,074 | 10.00 | 2.97 | 1,019,114 | 13.00 | 3.97 | 954,635 | 13.00 | 2.97 |
| Psychology Department | 2,312,185 | 25.50 | 7.82 | 2,450,861 | 26.50 | 7.82 | 2,571,172 | 27.50 | 7.81 | 2,593,038 | 27.50 | 6.81 |
| Sociology Department | 1,475,876 | 17.00 | 4.09 | 1,476,092 | 16.00 | 4.09 | 1,498,644 | 16.00 | 3.94 | 1,541,891 | 16.50 | 3.89 |
| Soc Sci Academic Support Services | 634,612 | -- | 9.63 | 669,070 | -- | 9.82 | 635,485 | -- | 8.69 | 496,394 | -- | 6.79 |
| Soc Sci Administration | 1,019,084 | 1.00 | 18.70 | 1,065,415 | 1.00 | 18.70 | 1,076,822 | 1.00 | 18.70 | 953,084 | 1.00 | 15.20 |
| Soc Sci Equipment | 359,000 | -- | -- | 326,550 | -- | -- | 326,550 | -- | -- | 84,819 | -- | -- |
| Soc Sci General | 1,975,140 | 60.55 | 0.00 | 3,611,152 | 87.31 | 0.29 | 3,993,164 | 97.24 | 0.76 | 4,073,901 | 84.84 | 6.10 |
| Soc Sci Outreach | 0 | -- | -- | 576,147 | -- | 2.70 | 425,217 | -- | 2.80 | 425,541 | -- | 2.80 |
| Instructional Workload Fund | 0 | -- | -- | 1,020,300 | 19.74 | -- | 723,800 | 14.00 | -- | 856,260 | 16.60 | -- |
| Supplemental Teaching Assistants | 134,043 | 4.76 | -- | 237,476 | 8.39 | -- | 173,258 | 6.13 | -- | 147,700 | 5.14 | -- |
| Temporary Academic Staffing | 1,025,488 | 19.86 | -- | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| DIVISIONAL TOTALS | 19,179,856 | 225.31 | 77.98 | 21,183,509 | 251.58 | 81.74 | 21,834,847 | 264.51 | 82.84 | 21,834,962 | 260.21 | 78.64 |

College Ten Academic Community Studies Department Economics Department Education Department Environmental Studies Department Latin American/Latino Studies Bd

Politics Department
Psychology Department
Sociology Department
Soc Sci Academic Support Services
Soc Sci Administration
Soc Sci Equipment
Soc Sci General
Soc Sci Outreach
Instructional Workload Fund
Supplemental Teaching Assistants
Temporary Academic Staffing
DIVISIONAL TOTALS

## Social Sciences Division

[^10]

## Science Library Lobby

University Library Mission Statement:
In concert with UCSC's mission to create and disseminate knowledge through education, research, and service, the University Library provides access to and delivery of information resources.

## UCSC Library

| 2004 (June 2004) | 1.4 million volumes |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Library Collection: | 21,924 ser 818,000 m 639,000 n video reco Documents, materials) 1,750 Man 697 Other | nd periodi orms int items s, Compu crofilm re <br> pts ival Mate | al titles <br> maps, slid er files, G ls and oth <br> ials | , audio, vernment |
| Library staff: | 33 Academic FTE 86 Budgeted Staff FTE 143 Student Employees |  |  |  |
| 2003 Space (in asf): | Activity | On <br> Campus | Off <br> Campus | Total |
|  |  | 160,144 |  | 160,144 |

## UCSC Library



The UCSC Library, founded in 1965, is both the smallest general library in the University of California System and the largest research library between Stanford and Santa Barbara.

UCSC's University Library collection is divided into two parts.
Resources in the humanities, arts, and social sciences are located in McHenry Library, and the science collection is housed in the Science \& Engineering Library building on "science hill."

## The University Library

> Part of the statewide University of California library system.
> Gateway to books and periodicals on other UC campuses through the interlibrary loan program, as well as the California Digital Library.
> McHenry Library will be enlarged and modernized to provide space for the growing print collection and improved access to electronic information sources. Planned enhancements include an electronic resource center, a digitization and preservation laboratory. This project is planned in 2 phases that are scheduled between 2004 and 2008.

## 2004-2005 Permanent Budget Summary by Major Fund Source

## Library

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| General Funds | 2,368,242 | 33.00 | 3,249,331 | 85.58 | 335,136 | 664,518 | 3,767,575 | 0 | $(7,200)$ | 10,377,602 |
| Special State Approp | 0 |  | 0 |  | 0 | 1,710 | 0 | 0 | 0 | 1,710 |
| UOF/OTT | 0 |  | 0 |  | 12,294 | 6,144 | 0 | 3,936 | 0 | 22,374 |
| Gifts \& Endowments | 0 |  | 0 |  | 0 | 16,318 | 82 | 0 | 0 | 16,400 |
| Self Supporting | 0 |  | 0 |  | 0 | 10,600 | 0 | 0 | $(4,500)$ | 6,100 |
| TOTAL | 2,368,242 | 33.00 | 3,249,331 | 85.58 | 347,430 | 699,290 | 3,767,657 | 3,936 | $(11,700)$ | 10,424,186 |

## 2004-2005 Permanent Budget Summary by Major Unit

## Library



## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Lib Lick Reprint Exchange
Library Media Resources

Lib Regional History Project
University Library
DIVISIONAL TOTALS

| Library |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  | 2004-2005 |  |  |
| Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE |
| 8,487 | -- | -- | 8,487 | -- | -- | 6,837 | -- | -- | 6,837 | -- | -- |
| 106,390 | -- | 2.75 | 102,194 | -- | 2.75 | 102,758 | -- | 2.75 | 100,884 | -- | 2.75 |
| 16,230 | -- | 0.50 | 16,230 | -- | 0.00 | 16,230 | -- | 0.00 | 16,230 | -- | 0.00 |
| 9,793,000 | 34.00 | 85.83 | 10,153,913 | 34.00 | 87.56 | 10,423,280 | 34.00 | 87.56 | 10,311,935 | 33.00 | 82.83 |
| 9,924,107 | 34.00 | 89.08 | 10,280,824 | 34.00 | 90.31 | 10,549,105 | 34.00 | 90.31 | 10,435,886 | 33.00 | 85.58 |

[^11]

UCO/ Lick Observatory ( Mount Hamilton)
Three Multi-Campus Research Units (MRUs) are affiliated with the Santa Cruz campus. They are: UC Observatory (which includes the W. M. Keck Observatory and Lick Observatory), the Institute for Geophysics and Planetary Physics (IGPP), and the Chicano/Latino Research Center. These multi-campus research units serve faculty and researchers throughout the UC system.

| Headquarters | 3,930 |
| :--- | :--- |
| Technical Facilities | 19,803 |
| Lick Observatory | 106,309 |
| IGPP | 3,523 |

## Multi Campus Research Units Profile

## UC Observatory

Teaching and research staff

Institute for Geophysics and Planetary Physics
(IGPP)
The Chicano/Latino
Research Center

Established in 1988 as an outgrowth of the Lick ORU created in 1888, UCO conducts forefront research in astronomy. Its main activities are: 1) to coordinate UC research in optical and infrared astronomy, 2) provide the UC scientific and administrative interface to the Keck Observatory in Mauna Kea, HI, 3) maintain and operate the Lick Observatory on Mount Hamilton, 4) design and build state-of-the-art optics, detectors, instrumentation, and software systems, 5) support graduate and undergraduate teaching and postdoctoral training, and 6) contribute public outreach and education opportunities. Adaptive Optics supports experiments in technology and instruments, UCO scientists are leaders in the multi-institutional collaboration to design a Thirty-Meter Telescope (TMT). The Gordon and Betty Moore Foundation funds the LAO and is a major contributor to the TMT project.

Budgeted Research and Academic FTE: 21
Budgeted Staff FTE: 53
Postdoctoral Headcount: 18
The UCSC branch of IGPP was established in 1999-00 IGPP dates back to 1946, when the founding branch was established at UCLA. There are presently IGPP branches at UCLA, UCSC, UCSD, UCR, and at the national laboratories administered by UC-LLNL and LANL.

The Chicano/Latino Research Center (CLRC) continues to be the primary institution supporting research on Latina/o and Latin American issues at UC Santa Cruz.

2003-04 Research UCO: $\$ 11.7$ million in C\&G
Awards: IGPP: $\$ 3.2$ million in C\&G

2004-2005 Permanent Budget Summary by Major Fund Source

## Multi-Campus Research Units

|  |  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |  |
| General Funds |  | 2,539,038 | 21.20 | 2,908,354 | 53.07 | 72,991 | $(226,733)$ | $(98,100)$ | 670,419 | $(2,830)$ | 5,863,139 |
| UOF/OTT |  | 0 |  | 0 |  | 0 | 57,098 | 0 | 0 | 0 | 57,098 |
| Gifts \& Endowments |  | 0 |  | 0 |  | 0 | 670,256 | 0 | 0 | 0 | 670,256 |
| Self Supporting |  | 0 |  | 0 |  | 0 | 50,000 | 0 | 0 | 0 | 50,000 |
|  | total | 2,539,038 | 21.20 | 2,908,354 | 53.07 | 72,991 | 550,621 | $(98,100)$ | 670,419 | $(2,830)$ | 6,640,493 |

## Multi-Campus Research Units

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| UCOLO UCO Lick Observatory | 0 |  | 397,941 | 8.75 | 970 | 296,746 | (388) | $(3,213)$ | $(2,830)$ | 689,226 |
| UCO Multicampus Research Unit | 2,620,530 | 21.20 | 2,671,419 | 44.32 | 72,021 | 128,653 | 0 | 0 | 0 | 5,492,623 |
| MRU Provisions | $(81,492)$ |  | $(161,006)$ |  | 0 | 0 | $(97,712)$ | 673,632 | 0 | 333,422 |
| MRU Institute Geo \& Planet Physics | 0 |  | 0 |  | 0 | 85,490 | 0 | 0 | 0 | 85,490 |
| Chicano/Latino Reseach Center Loc P | 0 |  | 0 |  | 0 | 39,732 | 0 | 0 | 0 | 39,732 |
| total | 2,539,038 | 21.20 | 2,908,354 | 53.07 | 72,991 | 550,621 | $(98,100)$ | 670,419 | $(2,830)$ | 6,640,493 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Multi-Campus Research Units

Chicano/Latino Research Center
Inst of Geophysics \& Planetary Physics
UCO/Lick Observatory
DIVISIONAL TOTALS

| 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  | 2004-2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE |
| 0 | -- | -- | 0 | -- | -- | 44,393 | -- | -- | 39,732 | -- | -- |
| 101,350 | -- | -- | 101,796 | -- | -- | 95,520 | -- | -- | 85,490 | -- | -- |
| 7,191,358 | 22.20 | 53.20 | 6,887,502 | 21.20 | 53.18 | 6,808,772 | 21.20 | 53.08 | 6,518,101 | 21.20 | 53.07 |
| 7,292,708 | 22.20 | 53.20 | 6,989,298 | 21.20 | 53.18 | 6,948,685 | 21.20 | 53.08 | 6,643,323 | 21.20 | 53.07 |

[^12]

University Town Center ( UNEX)
University Extension provides a wide range of high-quality continuing education programs for professional development and personal growth. Through UCSC Extension, the scholars, research facilities, and resources of the University of California are linked with the people, businesses, and communities of the state to help meet educational, economic, and social needs.

UCSC Extension and Summer Session are self-supporting programs. Both offer courses for degree credit.

# University Extension and Summer Session Profile 

Student Enrollments: UCSC Extension: 24,000 students annually.

Summer Session: 3,458 headcount students during summer 2004.

Summer Session Staff: 3 Budgeted Staff FTE
UNEX Staff: 10 Academic FTE
87 Budgeted Staff FTE

Facilities: University Extension has facilities in Santa Cruz, Monterey, Cupertino, and Sunnyvale.

Summer Session is held on the UC Santa Cruz campus.

## 2004-2005 Permanent Budget Summary by Major Fund Source

## University Extension \& Summer Session

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| General Funds | 0 |  | 0 |  | 0 | $(660,000)$ | 0 | 0 | $(660,000)$ |
| Other Fees | 649,904 | 9.75 | 4,025,215 | 90.66 | 3,970,231 | 8,598,620 | 55,500 | 1,420,282 | 18,719,752 |
| TOTAL | 649,904 | 9.75 | 4,025,215 | 90.66 | 3,970,231 | 7,938,620 | 55,500 | 1,420,282 | 18,059,752 |

## 2004-2005 Permanent Budget Summary by Major Unit

University Extension \& Summer Session

|  | Academic <br> Salaries | Staft Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |  |
| :--- | :---: | ---: | :--- | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| TOTAL |  |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

University Extension \& Summer Session

Summer Session
UNEX-Program Planning UNEX-Support Services

DIVISIONAL TOTALS

| 2001-2002 |  |  | 2002-2003 |  |  | 2003-2004 |  |  | 2004-2005 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE |
| 975,000 | 0.50 | 5.26 | 979,106 | 0.50 | 5.26 | 1,082,435 | 0.00 | 3.01 | 1,340,000 | -- | 3.01 |
| 14,934,345 | 14.15 | 44.38 | 8,716,190 | 9.80 | 36.20 | 8,069,322 | 9.00 | 32.99 | 9,162,933 | 9.75 | 28.44 |
| 13,447,942 | 1.00 | 77.98 | 10,369,837 | 0.00 | 61.05 | 10,326,497 | 0.00 | 57.11 | 7,556,819 | 0.00 | 59.21 |
| 29,357,287 | 15.65 | 127.62 | 20,065,133 | 10.30 | 102.51 | 19,478,254 | 9.00 | 93.11 | 18,059,752 | 9.75 | 90.66 |

[^13]

## Response Team at Sinsheimer Labs

The Business and Administrative Services division consists of eleven units that are organized into four thematic clusters:

- Business Services
- Financial Services/Internal Controls
- Physical Environment
- Safety Services


## Business and Administrative Services Profile

Mission Statement: To provide the physical environment and administrative and safety services that enable members of the UCSC community to meet their goals in research, teaching, learning, and public service.

A sampling of the services provided by

BAS:

- Heat, maintain, and protect almost 5 million square feet of assignable space, including housing facilities at UCSC.
- Provide comprehensive parking, bus and shuttle system
- Support on-line financial information system and payroll personnel system
- Provide procurement, mail, duplicating, and printing services
- Provide staff human resources services

BAS staff: 573.6 Budgeted Staff FTE

## BUSINESS \& ADMINISTRATIVE SERVICES

## Sources of Funds <br> 2004-2005 <br> (\$55 million)



MAJOR FUNCTIONAL AREAS:
Vice Chancellor

- Office of Planning and Analysis

Business Services

- Material Management
- Imaging, Printing, Mail \& Temporary Support
- Staff Human Resources

Financial Services

- Financial Affairs
- Internal Audit

Physical Environment

- Physical Plant
- Physical Planning \& Construction


## Safety Services

- Environmental Health \& Safety
- Fire Department
- University Police
- Transportation \& Parking Services


## 2004-2005 Permanent Budget Summary by Major Fund Source

## Business \& Administrative Services

|  | Staff Salaries |  | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits | Recharge <br> Income |
| :--- | ---: | :--- | ---: | ---: | ---: | ---: | ---: |
|  | Amount | FTE |  |  |  |  |  |
| TOTAL |  |  |  |  |  |  |  |

## Business \& Administrative Services

|  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |
| BAS VC Vice Chancellor | 649,575 | 6.85 | 7,000 | 69,751 | 0 | 0 | 0 | 726,326 |
| Financial Affairs | 2,503,356 | 51.55 | 53,261 | 659,550 | 0 | 28,624 | $(180,558)$ | 3,064,233 |
| Materiel Management | 1,216,324 | 25.45 | 7,698 | 184,792 | 0 | 79,365 | $(254,510)$ | 1,233,669 |
| Environmental Health \& Safety | 675,750 | 11.00 | 12,592 | 112,885 | 0 | 1,502 | $(9,764)$ | 792,965 |
| Fire Department | 1,019,028 | 18.00 | 88,802 | 89,669 | 51,507 | 21,148 | $(123,380)$ | 1,146,774 |
| Transportation \& Parking | 1,765,764 | 42.05 | 1,127,987 | 5,562,452 | 855,000 | 725,382 | (2,664,784) | 7,371,801 |
| University Police | 2,304,874 | 43.93 | 133,499 | 145,105 | 2,567 | 77,715 | $(375,259)$ | 2,288,501 |
| IPMTS Services | 1,508,568 | 39.05 | 19,586 | 3,987,967 | 500 | 413,570 | $(5,479,496)$ | 450,695 |
| BAS VC Vice Chancellor - Costing | 0 |  | 0 | 196,799 | 0 | 0 | 0 | 196,799 |
| Asst VC Physical Planning \& Constr | 1,992,787 | 29.00 | 144,977 | 244,996 | 0 | 560,805 | $(2,651,543)$ | 292,022 |
| Physical Plant Services | 9,990,605 | 275.00 | 521,392 | 13,323,813 | 163,625 | 0 | $(10,419,014)$ | 13,580,421 |
| Internal Audit | 364,314 | 4.75 | 9,632 | 10,958 | 0 | 0 | 0 | 384,904 |
| Staff Human Resources | 1,492,563 | 27.00 | 20,377 | 265,409 | 0 | 38,538 | $(211,293)$ | 1,605,594 |
| TOTAL | 25,483,508 | 573.63 | 2,146,803 | 24,854,146 | 1,073,199 | 1,946,649 | $(22,369,601)$ | 33,134,704 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Asst VC Physical Planning \& Constr BAS VC Vice Chancellor
BAS VC Vice Chancellor - Costing
Environmental Health \& Safety
Financial Affairs
Fire Department
Internal Audit
IPMTS Services
Materiel Management
Physical Plant Services
Staff Human Resources
Transportation \& Parking
University Police

DIVISIONAL TOTALS

## Business \& Administrative Services

|  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Asst VC Physical Planning \& Constr | 3,684,837 | 31.75 | 3,321,533 | 33.75 | 3,389,128 | 34.75 | 2,943,565 | 29.00 | 5.3 \% |
| BAS VC Vice Chancellor | 740,862 | 7.50 | 771,420 | 7.50 | 818,385 | 7.85 | 726,326 | 6.85 | 1.3 \% |
| BAS VC Vice Chancellor - Costing | 30,161 | 0.00 | 71,262 | 0.00 | 253,224 | 0.00 | 196,799 | 0.00 | 0.4 \% |
| Environmental Health \& Safety | 785,931 | 10.00 | 773,198 | 11.00 | 789,594 | 11.00 | 802,729 | 11.00 | 1.4 \% |
| Financial Affairs | 2,974,160 | 50.48 | 3,416,833 | 54.48 | 3,470,863 | 53.40 | 3,244,791 | 51.55 | 5.8 \% |
| Fire Department | 975,933 | 16.00 | 1,044,683 | 16.00 | 1,061,713 | 18.00 | 1,270,154 | 18.00 | 2.3 \% |
| Internal Audit | 325,142 | 5.00 | 386,529 | 5.00 | 384,904 | 4.75 | 384,904 | 4.75 | 0.7 \% |
| IPMTS Services | 5,314,087 | 40.25 | 7,636,719 | 38.55 | 7,648,404 | 39.55 | 5,930,191 | 39.05 | 10.7 \% |
| Materiel Management | 1,181,366 | 23.80 | 1,304,256 | 25.10 | 1,229,201 | 25.10 | 1,488,179 | 25.45 | 2.7 \% |
| Physical Plant Services | 20,506,106 | 251.00 | 21,077,685 | 258.00 | 22,087,710 | 274.00 | 23,999,435 | 275.00 | 43.2 \% |
| Staff Human Resources | 1,790,508 | 30.26 | 1,902,303 | 30.00 | 1,995,983 | 31.00 | 1,816,887 | 27.00 | 3.3 \% |
| Transportation \& Parking | 7,491,900 | 33.72 | 10,057,758 | 38.05 | 10,057,758 | 42.15 | 10,036,585 | 42.05 | 18.1 \% |
| University Police | 2,198,168 | 42.08 | 2,354,099 | 42.08 | 2,339,289 | 42.28 | 2,663,760 | 43.93 | 4.8 \% |
| DIVISIONAL TOTALS | 47,999,161 | 541.84 | 54,118,278 | 559.51 | 55,526,156 | 583.83 | 55,504,305 | 573.63 | $100 \%$ |

[^14]

## Science Hill Plaza

In accordance with Chapter VIII, Section 3, of the Standing Orders of the Regents, "The Chancellor or Provost of each campus shall be the executive head of all activities on that campus, including academic, student and business affairs."

The Chancellor \& Campus Provost Units provide high-level support and leadership in the areas of education, research, budget and finance, policy and physical planning, and human resources.

## Chancellor \& Campus Provost Units Profile

## Chancellor \& Campus

Provost Units:
Staffing Level:
105.3 Budgeted Staff FTE

| 2003-Space (in asf): | $\begin{gathered} \text { On Campus } \\ 27,767 \end{gathered}$ | $\begin{gathered} \text { Off Campus } \\ 4,669 \end{gathered}$ | $\begin{gathered} \text { Total } \\ 32,436 \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Major Sub Units: | Chancellor's Office | Academic Senate <br> Undergraduate Education |  |
|  | Campus Provost/EVC Office |  |  |
|  | Academic Human Resources | Graduate Division |  |
|  | Planning \& Budget | Arboretum |  |
|  | Vice Chancellor Research | MBEST |  |

Academic Senate:
Committee on Research 2003-04 Awards:

| Faculty | Scholarly | Special |
| :---: | :---: | :---: |
| Research ${ }^{\dagger}$ | Meetings ${ }^{\dagger}$ | Research ${ }^{\dagger}$ |
| \$56,997 (32) | \$12,750 (21) | \$0 (0) |
| \$ 5,500 (3) | \$ 1,000 (1) | \$20,000 (1) |
| \$59,149 (43) | \$30,811 (45) | \$21,185 (2) |
| \$13,530 (11) | \$12,017 (18) | \$45,000 (3) |
| \$58,284 (34) | \$30,154 (46) | \$46,343 (3) |
| \$193,460 (123) | \$86,732 (131) | \$132,528 |

[^15]
## CHANCELLOR/CAMPUS PROVOST UNITS

## Permanent Budget by Major Unit <br> 2004-2005 <br> (\$9.1 million)



## DESCRIPTION OF MAJOR SUB-UNITS:

Chancellor's Office

- Chancellor's Office Operations
- EEO/Affirmative Action
- Ombudsman
- Title IX/Sexual Harassment


## Campus Provost/EVC Office

- Academic Human Resources
- Arboretum
- Campus Provost Operations
- Graduate Studies
- Vice Chancellor Research
- MBEST


## Planning \& Budget

- Budget \& Resource Management
- Capital Planning \& Space Management
- Central Business Operations
- Institutional Research \& Policy Studies


## Academic Senate

- Committee on Research Grants
- Senate Administration


## Undergraduate Education

- Center on Teaching Excellence
- International Education
- Vice Provost and Dean for Undergraduate Education

2004-2005 Permanent Budget Summary by Major Fund Source

Chancellor \& Campus Provost Units

|  | Academic <br> Salaries | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |  |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Amount | FTE | Amount | FTE |  |  |  |
| TOTAL |  |  |  |  |  |  |  |

## Chancellor \& Campus Provost Units



## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Chancellor \& Campus Provost Units

|  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Academic Human Resources | 762,628 | 10.24 | 870,456 | 10.24 | 925,955 | 10.24 | 769,207 | 9.24 | 8.5 \% |
| Academic Senate | 568,587 | 5.50 | 646,880 | 5.50 | 693,261 | 5.50 | 692,087 | 5.50 | 7.6 \% |
| Arboretum | -- | -- | -- | -- | 540 | 0.00 | 548 | 0.00 | 0.0 \% |
| Campus Provost/EVC Office | 798,181 | 8.00 | 854,024 | 9.00 | 885,113 | 9.00 | 835,194 | 8.00 | 9.2 \% |
| Capital Planning \& Space Management | 385,212 | 6.00 | 468,150 | 7.00 | 495,656 | 6.70 | 427,128 | 5.70 | 4.7 \% |
| Central Business Operations | 410,426 | 7.00 | 300,214 | 7.00 | 288,959 | 6.50 | 283,847 | 6.50 | 3.1 \% |
| Chancellor's Office | 1,674,228 | 20.66 | 1,765,735 | 20.66 | 1,711,241 | 19.42 | 1,607,484 | 16.20 | 17.7 \% |
| Division of Graduate Studies | 958,194 | 11.24 | 996,997 | 11.24 | 999,782 | 10.24 | 677,052 | 9.24 | 7.5 \% |
| MBEST Center | 279,684 | 2.80 | 288,806 | 2.80 | 247,236 | 2.80 | 224,856 | 2.60 | 2.5 \% |
| Planning and Budget | 1,590,543 | 20.80 | 1,797,355 | 19.80 | 1,799,607 | 19.74 | 1,789,900 | 19.55 | 19.7 \% |
| Undergraduate Education | 532,132 | 7.48 | 603,655 | 9.05 | 704,935 | 11.29 | 625,023 | 10.40 | 6.9 \% |
| Vice Chancellor Research | 767,876 | 13.00 | 928,344 | 13.50 | 1,069,196 | 13.50 | 1,134,446 | 13.50 | 12.5 \% |
| DIVISIONAL TOTALS | 8,727,691 | 112.72 | 9,520,616 | 115.79 | 9,821,481 | 114.93 | 9,066,772 | 106.43 | 100 \% |

[^16]

## Oakes College

UCSC's founding vision of an integrated living and learning environment was established with its first residential college in 1965. Every undergraduate student affiliates with one of ten colleges, each with different housing and lifestyle options, core course offerings, physical settings, and architecture. Each college provides instruction (through the core course and other offerings), advising, various student life activities, and housing and dining facilities to the campus' undergraduate population.

The ten colleges were founded in the following order:

Cowell (1965)
Stevenson (1966)
Crown (1967)
Merrill (1968)
Porter (1969)

Kresge (1971)
Oakes (1972)
College Eight (1972)
College Nine (2000)
College Ten (2002)

## Colleges Profile

| College | Sections | Students |
| :--- | :---: | :---: |
| Cowell | 15 | 346 |
| Stevenson* | 48 | $510(\mathrm{avg})$ |
| Crown | 19 | 364 |
| Merrill | 16 | 347 |
| Porter | 18 | 386 |
| Kresge | 12 | 263 |
| Oakes | 15 | 304 |
| College Eight | 17 | 370 |
| College Nine | 16 | 347 |
| College Ten | 16 | 355 |
| Totals |  |  |
| *Stevenson’s Core Course is taught over 3 3 quarters |  |  |

*Stevenson's Core Course is taught over 3 quarters

|  | College | Enroll- <br> ments | Planned Bed <br> Spaces |
| ---: | :--- | :---: | :---: |
|  | Cowell | 1,483 | 674 |
|  | Stevenson | 1,367 | 631 |
| Fall 2004 | Crown | 1,428 | 692 |
| Student Enrollments \& | Merrill | 1,299 | 598 |
| Planned Bed Spaces by | Kresge | 1,623 | 845 |
| College: | Oakes | 1,290 | 533 |
|  | College Eight | 1,277 | 600 |
|  | College Nine | 1,544 | 654 |
|  | College Ten | 1,293 | 585 |
|  | Unidentified | 1,041 | 529 |
|  |  | 24 |  |
|  | Totals | 13,669 | 6,341 |


|  | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Acd/Admn | 49,402 | 0 | 49,402 |
| Housing | $1,000,793$ | 0 | $1,000,793$ |

## COLLEGES

## Source of Funds* 2004-2005 (\$39 million)



Auxiliary
Enterprises
90\%

* Does not include the State funded portion of Colleges Nine and Ten, which are included in Social Sciences' budget.


## Cowell College

Student Gov't: Cowell Senate
Core Course: "The Cowell Core Course"

## Stevenson College

Student Gov't: Stev. Student Council Housing: 8 Res Halls; 0 Apt Bldgs Core Course: "Self and Society" (3 quarters in duration)

## Crown College

Student Gov't: Crown Student Senate Housing: 8 Res Halls; 14 Apt Bldgs*
Core Course: "Ethical issues in Emerging Technologies" (shared)
Merrill College
Student Gov't: Merrill Student Gov't Housing: 4 Res Halls; 14 Apt Bldgs*
Core Course: "Cultural Identities and Global Consciousness" (shared)

## Porter College

Student Gov't: Porter Student Senate
Housing: 2 Res Halls; 0 Apt Bldgs
Core Course: "Arts in a Multicultural Society"

## Kresge College

Student Gov't: Kresge Parliament
Housing: 0 Res Halls; 16 Apt Bldgs
Core Course: "Cultural Intersections"
Oakes College
Student Gov't: Oakes Senate Housing: 4 Res Halls; 4 Apt Bldgs
Core Course: "Values and Change in a Diverse Society"

## College Eight

Student Gov't: Committee of Eight
Core Course: "Environment and Society"
Housing: 8 Res Halls; 2 Apt Bldgs

## Colleges Nine \& Ten

Student Government: Student Government at College 9 \& College 10
Housing: 6 Residential Halls; 5 Apartment Buildings
Coll 9 Core Course: "International and Global Perspective"
Coll 10 Core Course: "Social Justice \& Community Writing \& Discussion Seminar"

* The 14 Crown/Merrill apartment buildings are shared Crown 57\%, Merrill 43\%.

2004-2005 Permanent Budget Summary by Major Fund Source

Colleges

|  | Academic <br> Salaries | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |  |
| :--- | :---: | ---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| TOTAL |  |  |  |  |  |  |  |

## Colleges

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| Colleges General Holding | 0 |  | 54,732 | 1.00 | 12,000 | 17,756 | 600 | 0 | 85,088 |
| Cowell College | 4,874 |  | 570,007 | 13.96 | 14,367 | 7,609,883 | 2,000 | 108,689 | 8,309,820 |
| Stevenson College | 4,874 |  | 543,757 | 14.10 | 5,164 | 4,163,988 | 2,000 | 106,926 | 4,826,709 |
| Crown College | 4,874 |  | 643,635 | 16.53 | 7,446 | 8,254,904 | 2,000 | 132,873 | 9,045,732 |
| Merrill College | 4,710 |  | 542,002 | 13.46 | 8,746 | 2,731,471 | 2,000 | 97,190 | 3,386,119 |
| Kresge College | 4,874 |  | 509,483 | 13.21 | 14,302 | 3,410,647 | 2,000 | 93,497 | 4,034,803 |
| Oakes College | 4,710 |  | 573,554 | 13.90 | 5,966 | 3,902,762 | 2,000 | 110,694 | 4,599,686 |
| Porter College | 4,874 |  | 615,604 | 15.29 | 10,348 | 9,341,059 | 2,000 | 120,759 | 10,094,644 |
| College Eight | 13,274 |  | 585,721 | 14.40 | 4,149 | 7,480,831 | 2,000 | 116,177 | 8,202,152 |
| College Nine | 0 |  | 419,881 | 10.85 | 25,770 | 7,511,475 | 0 | 101,587 | 8,058,713 |
| College Ten | 0 |  | 386,359 | 9.75 | 2,955 | 3,052,497 | 0 | 90,677 | 3,532,488 |
| College Core Courses | 819,075 |  | 0 |  | 0 | 20,100 | 0 | 0 | 839,175 |
| Housing Services Internal Recharges | 0 |  | 0 |  | 0 | $(25,530,820)$ | 0 | 0 | $(25,530,820)$ |
| TOTAL | 866,139 |  | 5,444,735 | 136.45 | 111,213 | 31,966,553 | 16,600 | 1,079,069 | 39,484,309 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## College Eight

College Nine
Colleges General Holding
College Ten
Cowell College
Crown College
Kresge College
Merrill College
Oakes College
Porter College
Stevenson College
College Core Courses
Housing Services Internal Recharges

DIVISIONAL TOTALS
Colleges

|  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| College Eight | 5,227,391 | 14.97 | 5,553,072 | 15.57 | 5,809,377 | 17.57 | 8,202,152 | 14.40 | 20.8 \% |
| College Nine | 2,919,241 | 11.90 | 5,862,267 | 12.55 | 6,195,782 | 12.60 | 8,058,713 | 10.85 | 20.4 \% |
| Colleges General Holding | 295,570 | 5.00 | 1,770 | 0.00 | 39,402 | 0.00 | 85,088 | 1.00 | 0.2 \% |
| College Ten | 37,000 | 0.00 | 3,777,903 | 11.45 | 3,949,474 | 11.50 | 3,532,488 | 9.75 | 8.9 \% |
| Cowell College | 4,245,115 | 13.46 | 4,503,181 | 14.96 | 4,711,056 | 14.96 | 8,309,820 | 13.96 | 21.0 \% |
| Crown College | 6,637,633 | 18.53 | 6,988,576 | 19.53 | 7,340,721 | 20.03 | 9,045,732 | 16.53 | 22.9 \% |
| Kresge College | 2,959,551 | 14.71 | 3,026,606 | 16.21 | 3,148,998 | 16.21 | 4,034,803 | 13.21 | 10.2 \% |
| Merrill College | 3,866,834 | 16.73 | 3,908,681 | 15.48 | 4,244,067 | 15.96 | 3,386,119 | 13.46 | 8.6 \% |
| Oakes College | 4,427,200 | 14.07 | 4,746,361 | 13.95 | 5,121,309 | 15.95 | 4,599,686 | 13.90 | 11.6 \% |
| Porter College | 5,587,164 | 15.04 | 5,959,091 | 16.42 | 6,456,734 | 16.67 | 10,094,644 | 15.29 | 25.6 \% |
| Stevenson College | 4,297,439 | 13.35 | 4,570,551 | 15.10 | 4,765,653 | 15.10 | 4,826,709 | 14.10 | 12.2 \% |
| College Core Courses | 891,963 | 0.00 | 983,213 | 0.00 | 1,070,888 | 0.00 | 839,175 | 0.00 | 2.1 \% |
| Housing Services Internal Recharges | $(3,159,733)$ | 0.00 | $(4,468,425)$ | 0.00 | $(5,929,469)$ | 0.00 | (25,530,820) | 0.00 | -64.7\% |
| DIVISIONAL TOTALS | 38,232,368 | 137.76 | 45,412,847 | 151.22 | 46,923,992 | 156.55 | 39,484,309 | 136.45 | 100 \% |

[^17]

ITS Services

Information Technology Services (ITS) at UC Santa Cruz provides a broad spectrum of IT-related resources and services that support teaching, learning, and research at UCSC by providing information technology solutions to students, faculty and staff in the areas of instructional computing, administrative computing, voice and data services, information systems security, web services, media services, technical support and training. This mission will be accomplished through an efficient and cost effective service delivery model that values customer collaboration and feedback.

## Information Technology Services (ITS) Profile

## A sampling of services provided:

Staffing Level 125 Budgeted Staff FTE Major Sub Units

- Information Technology Services
- Media Services
- Vice Provost, Information Technology
- Service over 9,000 telephones lines, 16,000 data connections and 19,000 email accounts across campus.
- Support 14 instructional computing labs

2003 Space:

| On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: |
| 24,709 | 1,685 | 26,394 |

2004-2005 Permanent Budget Summary by Major Fund Source

Information Technology Services

|  | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits | Recharge <br> Income |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
|  | Amount | FTE |  |  |  |  |
| TOTAL |  |  |  |  |  |  |

## Information Technology Services

|  | Staff Salaries | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits | Recharge <br> Income |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount | FTE |  |  |  |  |
| TOTAL |  |  |  |  |  |  |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

ITS Applications Solutions
ITS Communications and Tech Svcs ITS Core Technologies and Eng

ITS Media Services
ITS VP Information Technology

DIVISIONAL TOTALS

Information Technology Services

|  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| ITS Applications Solutions | 1,471,008 | 14.00 | 1,570,991 | 17.00 | 1,437,407 | 25.00 | 2,092,445 | 25.00 | 13.1 \% |
| ITS Communications and Tech Svcs | 3,819,492 | 31.92 | 4,708,457 | 34.17 | 4,681,015 | 35.17 | 4,760,409 | 35.67 | 29.8 \% |
| ITS Core Technologies and Eng | 6,573,252 | 30.00 | 7,245,586 | 31.00 | 6,656,759 | 29.00 | 6,286,675 | 30.00 | 39.4 \% |
| ITS Media Services | 1,023,551 | 18.76 | 1,034,701 | 19.34 | 1,054,875 | 19.34 | 1,182,840 | 18.34 | 7.4 \% |
| ITS VP Information Technology | 759,137 | 9.75 | 867,892 | 10.75 | 1,625,072 | 15.10 | 1,626,098 | 16.10 | 10.2 \% |
| DIVISIONAL TOTALS | 13,646,440 | 104.43 | 15,427,627 | 112.26 | 15,455,128 | 123.61 | 15,948,467 | 125.11 | 100 \% |

[^18] not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.


Students At UCSC
The Student Affairs Division offers a wide array of programs and services to support and advance the instructional, research, and public service mission of the University of California, Santa Cruz by:

- Assuming primary responsibility and leadership for enrolling a diverse undergraduate student body and for the quality of the out-of-class learning and living environments.
- Providing access and financial support programs to eligible students who would be unable to attend without such assistance.
- Supporting UCSC's unique college system and the development, through the colleges, of a community that values diversity and appreciation of individual differences, and that fosters civic responsibility.
- Supporting and expanding the social, cultural, emotional, physical, and intellectual development of individual students.
- Providing services and programs, which are essential for access, enrollment, retention, graduation, and achievement of life goals.


## Student Affairs Division Profile

Fall 2004 Campus 13,669 Undergraduate Students Enrollment: 1,344 Graduate Students

Undergraduate Financial Over \$110 million annually to 60\% of Aid Awards: students

Over $\$ 1.2$ million in merit scholarships annually

Fall 2004 Student Housing:

Fall 2004 Applications \& Admissions:

2003-Space (in asf):

| Activity | On <br> Campus | Off <br> Campus | Total |
| :--- | ---: | ---: | ---: |
| Student <br> Services | 174,514 | 17,666 | 192,180 |
|  <br> Dining* | $1,295,769$ | 137,764 | $1,433,533$ |
| Physical <br> Education | 23,673 | 0 | 23,673 |
| Totals | $1,493,956$ | 155,430 | $1,649,386$ |

[^19]
## STUDENT AFFAIRS



[^20]
## DIVISIONAL PRIORITIES:

Increase Student Enrollment, Retention \& Progress
> Enrollment Management
> Student Diversity

- Affordability of Education
> Student Retention
Implement Responsive, Student-Centered Business Methods
> 70/20/10 Service Model
> Academic Information System
> Student Portals


## Attract and Retain Quality Employees

> Staff Outreach, Orientation \& Training Opportunities
> Affordable Faculty \& Staff Housing and Child Care
$>$ Staff Diversity
> Evaluation \& Feedback

## Expand, Upgrade and Maintain Physical Resources

> Master Plan for Student Housing
> New Student-Life and Recreational Facilities

## Strengthen Student and Staff Mental \& Physical Wellness

2004-2005 Permanent Budget Summary by Major Fund Source

## Student Affairs



## Student Affairs

|  | Academic Salaries |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |  |
| Vice Chancellor Student Affairs | 0 |  | 1,453,230 | 19.85 | 60,969 | 2,695,230 | 3,856 | 7,922 | $(43,740)$ | 4,177,467 |
| Enrollment Services | 0 |  | 3,805,215 | 84.40 | 177,483 | 1,151,407 | 20,000 | 19,086 | $(171,728)$ | 5,001,463 |
| Assoc Vice Chancellor Student Aff | 0 |  | 0 |  | 0 | 185,692 | 0 | 0 | 0 | 185,692 |
| Housing Services | 0 |  | 10,552,579 | 293.04 | 1,677,222 | 20,690,476 | 4,000 | 4,232,531 | 0 | 37,156,808 |
| Office of Phys Ed, Rec \& Sports | 57,200 | 1.00 | 1,249,311 | 28.11 | 342,381 | 967,848 | 0 | 95,631 | 0 | 2,712,371 |
| Student Life | 0 |  | 1,997,567 | 46.67 | 57,588 | 1,150,957 | 0 | 244,635 | $(74,000)$ | 3,376,747 |
| Student Academic Support | 0 |  | 927,656 | 20.68 | 145,584 | 587,008 | 0 | 0 | 0 | 1,660,248 |
| Student Health Services | 0 |  | 2,332,342 | 38.18 | 15,593 | 6,793,713 | 1,000 | 87,707 | $(3,100)$ | 9,227,255 |
| Baytree Bookstore | 0 |  | 972,111 | 28.25 | 370,362 | 7,286,550 | 0 | 270,500 | $(110,523)$ | 8,789,000 |
| Educational Partnership Center | 0 |  | 799,539 | 15.95 | 0 | 293,804 | 0 | 0 | 0 | 1,093,343 |
| UC Wide Programs | 0 |  | 1,031,244 | 19.00 | 168,342 | 2,806,277 | 0 | 0 | 0 | 4,005,863 |
| Provision Employee Benefits Reg Fee | 0 |  | 0 |  | 0 | 0 | 0 | 2,045,567 | 0 | 2,045,567 |
| TOTAL | 57,200 | 1.00 | 25,120,794 | 594.13 | 3,015,524 | 44,608,962 | 28,856 | 7,003,579 | $(403,091)$ | 79,431,824 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Academic Information System
Admissions
Baytree Bookstore
Career Center
Educational Partnership Center
Enrollment Management
Financial Aid Office
Gateways
Housing Services
Office of Physical Education \& Recreation
Registrar
Student Academic Support Services
Student Health Services
Student Life
UC College Prep Initiative
Vice Chancellor Student Affairs
Provision Employee Benefits Reg Fee
Undistributed Outreach Cuts
DIVISIONAL TOTALS

Student Affairs

|  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Academic Information System | 100,235 | 1.75 | 194,862 | 4.50 | 171,390 | 6.50 | 1,898,166 | 7.50 | 2.4 \% |
| Admissions | 2,042,513 | 35.32 | 2,358,249 | 39.05 | 2,683,810 | 38.05 | 2,577,998 | 35.65 | 3.2 \% |
| Baytree Bookstore | 7,655,803 | 29.70 | 8,924,793 | 30.75 | 8,924,793 | 30.75 | 8,899,523 | 28.25 | 11.1 \% |
| Career Center | 869,963 | 18.16 | 880,627 | 19.30 | 906,765 | 19.36 | 855,805 | 17.50 | 1.1 \% |
| Educational Partnership Center | 3,573,851 | 37.45 | 3,343,420 | 30.95 | 1,939,338 | 31.15 | 1,093,343 | 15.95 | 1.4 \% |
| Enrollment Management | 451,506 | 4.80 | 337,326 | 2.00 | 175,692 | 0.00 | 185,692 | 0.00 | 0.2 \% |
| Financial Aid Office | 1,318,719 | 24.50 | 1,347,571 | 24.50 | 1,399,584 | 24.50 | 1,251,600 | 24.50 | 1.6 \% |
| Gateways | -- |  | 387,050 | 1.00 | 376,800 | 2.00 | 176,800 | 2.00 | 0.2 \% |
| Housing Services | 9,841,603 | 77.03 | 16,464,296 | 95.03 | 18,146,095 | 112.91 | 37,156,808 | 293.04 | 46.5 \% |
| Office of Physical Education \& Recreation | 2,641,943 | 29.11 | 2,682,498 | 29.39 | 2,800,167 | 28.78 | 2,712,371 | 29.11 | 3.4 \% |
| Registrar | 1,192,003 | 25.45 | 1,358,050 | 27.45 | 1,421,058 | 27.25 | 1,343,593 | 24.25 | 1.7 \% |
| Student Academic Support Services | 1,460,015 | 21.54 | 1,625,756 | 22.45 | 1,612,618 | 22.10 | 1,660,248 | 20.68 | 2.1 \% |
| Student Health Services | 6,249,262 | 39.63 | 6,477,433 | 39.29 | 9,254,550 | 39.72 | 9,230,355 | 38.18 | 11.6 \% |
| Student Life | 1,803,364 | 28.51 | 1,918,574 | 30.11 | 2,690,216 | 30.35 | 2,594,942 | 29.17 | 3.3 \% |
| UC College Prep Initiative | 8,220,874 | 16.83 | 8,203,205 | 19.83 | 3,766,438 | 21.00 | 3,829,063 | 17.00 | 4.8 \% |
| Vice Chancellor Student Affairs | 2,519,461 | 10.27 | 1,805,824 | 10.35 | 2,577,110 | 12.35 | 2,323,041 | 12.35 | 2.9 \% |
| Provision Employee Benefits Reg Fee | 1,334,786 | 0.00 | 1,699,299 | 0.00 | 1,832,235 | 0.00 | 2,045,567 | 0.00 | 2.6 \% |
| Undistributed Outreach Cuts | -- |  | -- |  | $(1,827,000)$ | 0.00 | -- |  |  |
| DIVISIONAL TOTALS | 51,275,901 | 400.05 | 60,008,833 | 425.95 | 58,851,659 | 446.77 | 79,834,915 | 595.13 | 100 \% |

[^21]

UCSC celebrates its $40^{\text {th }}$ Anniversary.
University Relations builds enduring relationships, resources, and understanding that enable UC Santa Cruz to provide educational opportunities, create knowledge, and transform lives. The division's primary objectives include:

- Building an effective entrepreneurial development program that increases UCSC's private gift support.
- Strengthening strategic communications in support of fundraising and other campus-wide priorities.
- Fostering productive relationships with a broad range of constituents.


## University Relations Profile

| 2003-2004 Private Gift Support: | Over \$32 million <br> - Individual Alumni -- \$1.2M <br> - Other Individuals -- \$2.3M <br> - Corporations -- \$1.9M <br> - Foundations -- \$22.9M <br> - Other Sources -- \$2.4M |  |  |
| :---: | :---: | :---: | :---: |
| 5-Year Private Gift Support: | Almost $\$ 106$ million <br> - Individual Alumni -- $\$ 4.8 \mathrm{M}$ <br> - Other Individuals -- \$18.3 M <br> - Corporations -- \$11.8 M <br> - Foundations -- \$55.3 M <br> - Other Sources -- \$15.7 M |  |  |
| Market Value of Endowment Assets: As of June 2004 | Foundation: $\$ 37,702,235$ <br> Regents: $\$ 41,808,708$ |  |  |
| Alumni: | 2003 Population: 62,000 <br> 2003 Membership: 10,500 |  |  |
| Staff: | 49 Budgeted Staff FTE |  |  |
| 2003-Space (in asf): | On Campus | Off Campus | Total |
|  | 8,870 | 3,335 | 12,205 |

## UNIVERSITY RELATIONS

Operating Budget Summary by Fund Source* 2004-2005


Operating Budget Summary by Major Unit* 2004-2005


* Includes on-going resources that are not permanently budgeted


## DESCRIPTION OF MAJOR SUB-UNITS:

Development raises funds to support campus priorities, people and programs. Activities include donor cultivation, prospect research, annual giving, gift administration, stewardship, major giving, planned giving, and targeted campaigns. Initiating a $\$ 150$ - $\$ 200$ million capital campaign.

Public Affairs promotes a broad understanding of and appreciation for the academic programs and public service projects of UCSC. Activities include coordinating news media coverage for the campus, producing publications (such as the UC Santa Cruz Review and Currents) and marketing documents, developing communication strategies, and overseeing UCSC's Arts \& Lectures series and the Ticket Office.

Alumni Relations cultivates alumni and potential donors to gain greater support for UCSC. The Alumni Association sponsors an award program for faculty, staff, students and alumni achievements, provides an endowment for visiting professors, distributes scholarship funds, and organizes alumni events.

UCSC Foundation Office supports and coordinates the work of the UC Santa Cruz Foundation by providing service, oversight and staffing for the volunteer activities of the Foundation, and by linking its trustees to the rest of the campus community.

Government \& Community Relations serves as the University's liaison to elected officials, public agencies and the community.

Finance \& Administration provides divisional financial and administrative management, as well as strategic resource and financial planning, including the maintenance of the Alumni, Donors and Friends database (containing information for 190,000 individuals and 6,000 organizations).

2004-2005 Permanent Budget Summary by Major Fund Source

University Relations

|  |  | Staff Salaries |  | General Assistance | Supplies \& Materials | Equipment \& Capital Expenditures | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | FTE |  |  |  |  |  |  |
| 2004-2005 |  |  |  |  |  |  |  |  |  |
| Permanent Budget |  |  |  |  |  |  |  |  |  |
| General Funds |  | 2,351,833 | 43.05 | 53,900 | 207,094 | 13,575 | 0 | 0 | 2,626,402 |
| Registration Fee |  | 37,269 | 0.75 | 10,385 | 12,381 | 0 | 517 | 0 | 60,552 |
| UOF/OTT |  | 107,986 | 1.59 | 0 | 27,295 | 0 | 19,917 | 0 | 155,198 |
| Gifts \& Endowments |  | 190,304 | 1.51 | 449,333 | 621,841 | 0 | 144,819 | 0 | 1,406,297 |
| Self Supporting |  | 101,724 | 2.00 | 220,378 | 358,251 | 0 | 70,343 | $(85,000)$ | 665,696 |
|  | total | 2,789,116 | 48.90 | 733,996 | 1,226,862 | 13,575 | 235,596 | $(85,000)$ | 4,914,145 |

University Relations

|  | Staff Salaries |  | General <br> Assistance |  <br> Materials |  <br> Capital <br> Expenditures |  <br> Employee <br> Benefits |
| :--- | ---: | :--- | :--- | :--- | :--- | :--- |
|  | Amount | FTE |  |  |  |  |
| Recharge |  |  |  |  |  |  |
| Income |  |  |  |  |  |  |$\quad$| TOTAL |
| :---: |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Development

Government and Community Relations
PA Public Affairs
UCSC Alumni Association
UCSC Foundation
UR Budget Provision
UR Vice Chancellor

DIVISIONAL TOTALS
University Relations

|  | 2002 |  | 2003 |  | 2004 |  | 2005 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| Development | 1,608,640 | 15.19 | 1,644,085 | 14.47 | 1,600,137 | 14.16 | 1,589,643 | 14.18 | 31.8 \% |
| Government and Community Relations | 124,530 | 1.00 | 159,598 | 2.00 | 143,700 | 2.00 | 144,804 | 2.00 | 2.9 \% |
| PA Public Affairs | 1,236,192 | 14.10 | 1,254,900 | 14.10 | 1,130,247 | 14.06 | 1,343,970 | 13.46 | 26.9 \% |
| UCSC Alumni Association | 353,382 | 6.45 | 351,549 | 6.47 | 371,503 | 6.47 | 353,317 | 5.94 | 7.1 \% |
| UCSC Foundation | 143,337 | 2.00 | 164,972 | 2.00 | 186,085 | 3.00 | 171,385 | 3.00 | 3.4 \% |
| UR Budget Provision | 24,922 | 0.00 | 52,450 | 0.00 | 302,800 | 0.00 | 318,171 | 0.00 | 6.4 \% |
| UR Vice Chancellor | 861,432 | 8.07 | 1,074,564 | 8.78 | 1,067,083 | 10.02 | 1,077,855 | 10.32 | 21.6 \% |
| DIVISIONAL TOTALS | 4,352,435 | 46.81 | 4,702,118 | 47.82 | 4,801,555 | 49.71 | 4,999,145 | 48.90 | 100 \% |

[^22] not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.


[^0]:    Note: * Double majors count as 0.5 for each major. Triple majors count as 0.33 for each major. Combined majors count as .5 for each major, unless included in a double or triple major.
    ${ }_{* *}$ Includes majors with fewer than 30 students: Astronomy \& Astrophysics, Health Science, Plant Sciences, Classical Studies, German Studies, \& Italian Studies

[^1]:    Note: * Graduate students have single majors; equivalent headcount is equal to major count.

[^2]:    ${ }^{1}$ The annual UC report on giving is available at: http://www.ucop.edu/uer/instadv/annual/2003.pdf.

[^3]:    ${ }^{1}$ Of the campus's 746 budgeted faculty FTE, 33 are in a reserve for budget cuts.

[^4]:    NOTE: Budget figures for academic divisions include Instructional Workload Fund and Supplemental Teaching Assistant allocations.

[^5]:    * Includes addition of Dining Services, which was previously contracted out.
     include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

[^6]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^7]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^8]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^9]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^10]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^11]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^12]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^13]:    
     Beginning in 2003, Temporary Academic Staffing allocations are included in general divisional accounts.

[^14]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.

[^15]:    ${ }^{\dagger}$ Listed are total award dollars and number of awards.

[^16]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.

[^17]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources.

[^18]:    

[^19]:    * Includes residential space in the colleges.

[^20]:    * Does not include funds budgeted in support of the Colleges or Student Aid. The fund distribution also does not include the net budget reductions of $\$ 1,222,167$ targeted to Outreach Programs for the 2004-05 Fiscal Year.

[^21]:     not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources. Housing Services budget figures are net of internal recharges to the Colleges.

[^22]:    

