

The UC Santa Cruz Budget A Bird's Eye View / Office of Planning and Budget

2008-09



January 2009



UC SANTA CRUZ

The Birds Eye View provides a unique look at the permanent operating budget for the campus and each of its major units. It includes recent data on the degrees conferred, the majors of our students, the number of faculty budgeted in each department, enrollments by department, and extramural awards. We are pleased to provide you with this overview of UCSC's 2008-09 budget. You can also find it on the web at http://planning.ucsc.edu/budget/reports/birdseye.

Our total operating budget in 2008-09 is \$540 million, representing growth of over 50% since 2000. Much of this growth is due to increases in federal and private support for our research activities, enrollment growth, and the addition of more housing for our residential students.

Construction continues on the new Digital Arts Facility, with completion expected by Fall 2009. We opened the 80,000 square foot addition to McHenry Library and we are in the process of renovating the existing library, which will house several key academic programs. We look forward to starting construction on a new biomedical sciences facility in the near future.

Last month our campus community contributed more than 57,000 pounds of food and cash equivalent to the annual Second Harvest Food Bank, more than twice last year's total. Our Student Volunteer Center collected, organized, and delivered more than 200 holiday gifts to local children from economically disadvantaged families.



In addition to giving locally, UCSC has proactively pursued ways to reduce staff injuries through our Be Smart About Safety Program and received 2 awards for best safety performance in 2008. UCSC takes pride in striving to be the employer of choice in Santa Cruz County.

It is an exciting time for UCSC, but it is not without its challenges. We are deeply affected by the state's fiscal condition and our operations are lean. In 2008-09 we realized a \$4.5 million reduction in our core operating budget, and face additional mid-year cuts. UCSC is reducing spending in the current year by instituting a flexible hiring freeze, curtailing non-essential travel, and by delaying equipment purchases to the extent possible.

2009-10 will present similar challenges as the state and the nation continues to wrestle with weak economic conditions, budget deficits and the University restarts contributions to the University of California Retirement System (UCRS), after a 20-year hiatus. We are also anticipating increased health benefit costs, higher utility bills, and increased pressure due to heightened student interest in UCSC.

Accountability will be a key focus – as we move from the development of a focused action plan to measuring and deliverables. With the adoption of a campus Academic Plan in 2007-08, we now turn our attention to monitoring whether we are we doing what we said. UCSC is developing strategic indicators that will help us measure our progress.

Those readers who are interested in learning more about how the funds are allocated, where they come from, and the campus process for developing its resource plan are encouraged to check out the *Budget Handbook*. It is available at http://www.ucsc.edu/administration/evc. I hope you will visit the Planning and Budget Office on the web at: http://planning.ucsc.edu/administration/evc. I hope you will visit the Planning and Budget Office on the web at: http://planning.ucsc.edu/. You may also contact us at planning@ucsc.edu if you have questions, need additional information, or have suggestions for other data we should include in future updates.

Office of Planning and Budget Meredith Michaels, Vice Chancellor



Table of Contents

Message from the Office of Planning and Budget UC Santa Cruz Overview

- Facts and Figures
 - o About UC Santa Cruz
 - o Facts and Figures
 - o UCSC's Operating Budget
 - o Academic Program and Curriculum
- Degrees
- A Historical Perspective
 - o Funding Sources
 - o Contracts, Grants, and Gifts
 - o Student Fees
 - o Housing
- Capital Improvement Program
- Guide to Interpreting the Budget Profiles
- Permanent Campus Budgets
 - o By Major Fund Source
 - o By Major Division
 - o Multi-Year Summary
- Definition of Terms

Arts Division Baskin School of Engineering Humanities Division Physical and Biological Sciences Division Social Sciences Division University Library Multi-campus Research Units University Extension & Summer Session Business and Administrative Services Chancellor and CPEVC Units Colleges Information Technology Systems Student Affairs University Relations

Related Web Links:

 Campus Long-Range Planning (<u>http://planning.ucsc.edu/plans2001/</u>)





About The University of California, Santa Cruz

Since its inception, UCSC has been dedicated to excellence in undergraduate education, graduate studies, and research. UCSC's fall 2008 enrollment was 16,613 students. This includes 15,125 undergraduates and 1,488 graduate students. The budgeted average ratio of student FTE to faculty FTE was 19.3 to 1 in 2007-08. The campus anticipates enrollment growth to 17,215 FTE by 2010-11. Enrollment growth will be accommodated in the traditional fall-winter-spring quarters, as well as during the summer and in off-campus venues such as Education Abroad and UCDC the University of California Washington Center. Currently, about 90 percent of the students are undergraduates enrolled in one or more of UCSC's 53 majors.

The UCSC main campus consists of approximately 2,000 acres of land overlooking Monterey Bay. Its 556 buildings (including residential facilities) provide approximately 5.8 million gross square feet of space. UCSC leases almost 357,000 square feet of space at 9 difference locations in Santa Cruz, and 3 locations in Silicon Valley. The campus has research facilities located on Monterey Bay (such as Long Marine Lab and the Monterey Bay Education Science and Technology Center), at UC Observatory on Mount Hamilton in San Jose, California, and at NASA Ames in Silicon Valley. UCSC oversees over 4,900 acres of natural reserves, and provides instruction throughout the Monterey Bay area and in Silicon Valley via UC Santa Cruz Extension. UCSC also manages a University Affiliated Research Center (UARC) under a 7-year \$199 million contract with NASA Ames Research Center in Mountain View, California.

The campus, with more than 12,207 individuals (faculty, staff, and students) employed at some time during 2007 is the largest single employer in Santa Cruz County. In 2004-05, UCSC generated \$960 million in economic activity within Santa Cruz County. This supported approximately 13,415 jobs in the County – 3,850 university jobs and another 9,565 jobs in the local community. In addition, UCSC faculty, staff and students contribute approximately one million hours of community service, which represents an economic value of more than \$12 million to the local economy.

UCSC has an NCAA Division III athletic program that includes men's and women's teams in basketball, cross country (women's only), golf (women's only), soccer, swimming and diving, tennis, volleyball, and water polo. The players on these teams are outstanding student athletes, and many are ranked among the top players in the western conference and the country. Several of UCSC's student athletes have received scholar athlete awards.

Facts and Figures

Name: University of California, Santa Cruz

Opened: Fall 1965

Chancellor: George Blumenthal

Emphasis: A nationally ranked research university devoted to excellence in undergraduate and graduate education.

Total number of alumni: 72,000

Athletics:

NCAA Division III (Men's/Women's Teams unless otherwise indicated)

- Basketball
- Cross Country (w only)
- Golf (w only)
- Soccer
- Swimming & Diving
- Tennis
- Volleyball
- Water Polo

Academic Programs:

Undergraduates may pursue 53 majors.

Graduate students may pursue master's degrees and certificate in 25 fields, and doctoral degrees in 29 programs.

Major Research Units:

- UC Observatories/Lick Observatory
- Center for Justice, Tolerance and Community
- The Institute of Marine Sciences
- The Santa Cruz Institute for Particle Physics
- The Institute for Geophysics and Planetary Physics
- Institute for Humanities Research
- The Institute for Quantitative Biomedical Research (QB3)
- The Center for Information Technology Research in the Interest of Society (CITRIS)
- Steps Institute for Innovation in Environmental Research
- Santa Cruz Center for International Economics
- NASA University Affiliated Research Center (UARC)

Carnegie Classification:

Research University — Very high research activity

Profile of Freshman Enrolled Fall 2008: (all figures represent the mean)

New Freshmen:

GPA (High School): 3.54

SAT Critical Reading: **570** SAT R Math **581**

SAT R Writing: 568

Transfer Students:

Transfer GPA: 3.18

Most popular undergraduate Degrees, 2007-08:

- 1. Psychology
- 2. Business Mgt. Econ.
- 3. Literature
- 4. History
- 5. Sociology
- 6. Environmental Studies
- 7. Politics
- 8. Film & Digital Media
- 9. Anthropology 10. Art
- 11. Mol., Cell & Dev Bio
- 12. Biology
- 12. Бююду 12. Сатата
- Community Studies
 Marine Biology
- 15. Econ/Applied Econ
- 16. Health Sciences
- ia 16. Health So

Mascot: Banana Slug

School Colors: Navy Blue & Gold

Athletic Web Site: GoSlugs.com



\$ 9,244



Annual Fees in 2008-09

Undergraduate fees:

CA Residents:	
Registration Fees:	\$ 864
Educational Fee	\$ 6,262
Santa Cruz Campus	\$ 1,074
Health Ins. (waivable)	\$ 1,044

Total

Non Residents:

Ed Fee Differential		
(non residents only)	\$ 587	
Non Resident tuition	\$20,021	
Total	\$29,852	

Graduate Fees:

C۵	Residents:
67	itesiuents.

Registration Fees:	\$ 864
Educational Fee	\$ 7,122
Santa Cruz Campus	\$ 971
Health Ins. (waivable)	<u>\$ 2,403</u>
Total	\$11,360

Non Residents:

Ed Fee Differential		
(non residents only)	\$ 312	
Non resident tuition	<u>\$14,694</u>	
Total	\$26,366	

A profile of UC Santa Cruz students

Ethnicity (new freshmen, Fall 2008)

African American:	3%	Euro-American:	48%
American Indian:	1%	Not stated:	6%
Asian American/ Pacific Islander	23%		
Chicano/Latino:	19%		

Most Recent Graduation & Retention Rates:

One-year Retention Rate	88%
4-year Graduation Rate	50%
6-year Graduation Rate	71%

Student, Faculty & Staff Housing:

On Campus	(2007-08 3-Qtr. average)
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 Undergraduate students 	6,438
 Graduate students: 	175
 Faculty 	143
 Staff 	83

Off Campus (University Inn & University Town Center)

- Undergraduate students 221 7
- Graduate students

2

Staff

Hometowns of New Undergraduates (Fall 2008)

•	San Francisco/Santa Clara Area	30%
•	Los Angeles Area/South Coast:	29%
•	Monterey Bay Area/Santa Cruz:	16%
•	East /Central California:	11%
•	San Diego Area:	10%
•	Other In State Areas:	2%
•	Out of State:	2%
•	International:	0.4%

Overall enrollment facts (Fall 2008)

Headcount enrollment fall 2008:

- 15,125 undergraduates
- 1,488 graduate students •

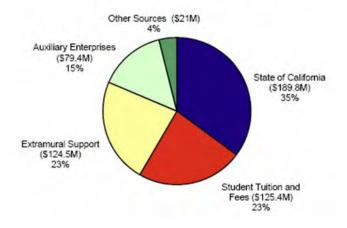
Economic impact on the local economy			
Ecor	nomic Activity in local economy	Jobs Supported	
Total Impact	\$960 million	13,415 jobs	
Community Service: Community Service Hours: 1,000,000 (approximate)			
Economic Value to loc economy:	al \$12 million		



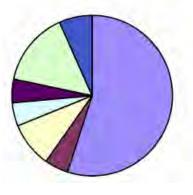


UCSC'S OPERATING BUDGET FOR 2008-09 \$540.1 million

Where The Funds Come From ...



How The Funds Are Used ...



 Instruction, Research, and Library
 UNEX and Public Service
 Student Affairs
 Maintenance of Plant

Institutional Support

□Auxiliary Enterprises

Student Aid

The Primary Expense Categories:

Academic Salaries (Faculty, Teaching Assistants, and Librarians)	\$ 91.3
Staff Salaries and General Assistance	\$148.9
Employee Benefits	\$ 40.9
Supplies	\$162.9
Special Outlays (Financial Aid, Library Books, Utilities, Extramural Research)	\$ 143.7
Less: Recharges	<u>-\$47.6</u>
	\$540.1



Academic Program and Curriculum

The academic programs at UCSC are administered by 4 Academic Divisions and the School of Engineering. Degrees are offered in 53 undergraduate majors, 25 masters and certificates, and 29 doctoral programs. At the undergraduate level, UCSC offers three bachelor's degrees: the Bachelor of Arts, Bachelor of Music, and Bachelor of Sciences. At the graduate level, UCSC offers two Certificates and three Master's degrees: Master of Arts, Master of Sciences, and Master of Fine Arts; and three doctoral degrees: Doctorate of Musical Arts, Doctorate of Education, and Doctorate of Philosophy.

UC Santa Cruz Instruction & Research Areas/Programs (2008-09)

Arts

Art Film and Digital Media History of Art and Visual Culture

Engineering

Bioinformatics Bioengineering Computer Engineering Computer Science Dual Degree Engineering

Physical and Biological Sciences

Applied Physics Astronomy/Astrophysics Biochemistry & Molecular Biology Biological Sciences Chemistry Earth Sciences Ecology & Evolution Biology Health Sciences Marine Biology

Music Theater Arts Digital Arts/New Media

Electrical Engineering Information Systems Mgmt Network Engineering Computer Science Game Design Statistics and Applied Mathematics

Mathematics Microbiology and Environmental Toxicology Molecular, Cellular, Developmental Biology Neuroscience and Behavior Ocean Sciences Physics Plant Sciences Science Communication

Humanities

American Studies Classical Studies Feminist Studies German Studies History History of Consciousness Italian Studies

Social Sciences

Anthropology Applied Economics & Finance Business Management Economics Community Studies Economics Education

Environmental Studies Global Economics International Economics Latin American & Latino Studies Legal Studies Politics Psychology Sociology Social Documentation

Language Studies Linguistics Literature Philosophy



UNDERGRADUATE DEGREES BY POPULARITY

	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Psychology	293.8	305.0	305.5	317.7	360.0	376.5
Business Mgt Economics	229.5	267.0	265.0	345.0	332.5	320.5
Literature	217.3	244.0	223.5	259.0	250.0	230.5
History	117.5	146.5	134.0	180.0	161.5	163.5
Sociology	157.5	178.0	210.0	165.0	149.5	163.5
Environmental Studies	149.0	107.5	97.6	116.5	150.0	153.5
Politics	106.5	121.5	153.5	135.0	168.5	143.8
Film & Digital Media	140.5	165.5	138.5	144.5	127.0	127.0
Anthropology	130.0	117.5	120.0	143.3	137.5	126.5
Art	130.0	114.0	84.3	102.0	109.0	120.5
Molecular, Cellular & Dev Bio	104.0	81.0	102.0	89.0	104.0	105.0
Biology	64.5	58.0	62.0	82.0	94.0	100.5
Community Studies	110.0	116.5	75.3	125.5	111.0	92.0
Marine Biology	51.5	64.5	64.5	62.0	66.0	88.0
Economics/Applied Econ	55.0	56.5	69.0	73.0	85.5	77.5
Health Sciences	0.0	0.0	0.0	0.0	42.0	71.0
Philosophy	38.5	51.0	67.0	68.2	37.5	68.3
Legal Studies	49.5	64.0	45.5	65.0	59.0	63.0
Latin American/Latino Studies	30.5	32.5	35.5	65.5	65.5	60.0
American Studies	72.5	53.5	62.5	87.0	81.5	57.0
Language Studies	27.0	31.5	35.0	43.0	46.0	54.0
Ecology & Evolution	20.0	23.0	38.0	33.0	39.0	50.5
Theater Arts	51.0	54.5	44.0	63.0	73.0	50.0
Mathematics	41.3	44.0	37.0	51.5	58.0	49.5
Art History	33.0	37.5	27.0	44.5	39.5	49.5
Earth Sciences	46.0	29.0	54.3	33.0	30.0	45.0
Physics	24.8	23.5	28.0	33.5	24.0	44.5
Computer Science	86.3	84.0	97.0	52.0	46.5	40.0
Women's Studies	33.5	49.5	41.5	42.0	45.0	39.5
Biochemistry	32.5	22.5	16.0	20.0	34.0	38.0
Linguistics	19.0	17.5	18.5	23.0	34.0	36.0
Global Economics	21.5	20.5	21.5	39.0	34.0	30.8



TOTAL UNDERGRAD	2,584.5	2,683.0	2,659.0	2,974.5	2,993.0	3404.9
Modern Society	0.0	1.0	1.0	0.0	0.0	0.0
Aesthetic Studies	1.0	0.0	0.0	0.0	0.0	0.0
Environmental Studies/Biology	8.5	6.5	8.0	1.0	0.0	0.0
Psychobiology	15.5	11.0	5.0	3.0	1.0	1.5
Computer Game Science	0.0	0.0	0.0	0.0	0.0	4.0
German Studies	1.5	4.0	2.0	1.0	3.5	4.0
Italian Studies	3.0	5.5	4.0	2.0	4.0	4.0
Plant Sciences	3.0	4.5	12.5	7.0	5.0	6.0
Bioinformatics	1.0	4.0	9.5	5.0	7.0	7.0
Classical Studies	3.8	9.0	1.0	11.0	2.0	7.5
Information System Mgmt	48.0	32.5	21.0	30.0	17.0	11.0
Electrical Engineering	9.0	23.0	12.0	22.0	21.0	21.0
Computer Engineering	49.0	33.0	39.0	36.0	27.0	22.5
Neuroscience & Behavior	1.0	17.5	22.5	20.0	22.5	24.5
Chemistry	18.0	27.0	28.5	26.0	20.0	26.5
Music	32.5	28.5	25.5	25.5	28.5	30.0

GRADUATE DEGREES BY POPULARITY

MASTERS & CERTIFICATES

	2002-03	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Education	111.0	126.0	111.0	117.0	94.0	91.0
Computer Science	22.0	26.0	24.0	16.0	19.0	26.0
Computer Engineering	21.0	24.0	14.0	17.0	12.0	15.0
Int'l Economics	14.0	2.0	3.0	3.0	10.0	12.0
Earth Sciences	4.0	10.0	8.0	9.0	5.0	12.0
Applied Econ/Finance	13.0	7.0	18.0	14.0	12.0	11.0
Digital Art & New Media				9.0	7.0	11.0
Sociology	0.0	13.0	5.0	2.0	7.0	10.0
Literature	9.0	11.0	3.0	11.5	6.0	10.0



Theater Arts	15.0	11.0	5.0	12.0	12.0	9.0
Science Comm	22.0	19.0	19.0	8.0	10.0	9.0
His of Consciousness	3.0	1.0	1.0	1.0	2.0	8.0
Mathematics	5.0	2.0	1.0	2.0	11.0	7.0
Anthropology	7.0	7.0	8.0	3.0	8.0	7.0
Physics	6.0	15.0	10.0	12.0	5.0	7.0
Environmental Studies	1.0	0.0	0.0	4.0	1.0	7.0
Psychology	6.0	5.0	9.0	9.0	14.0	6.0
History	3.0	9.0	8.0	6.0	6.0	6.0
Social Documentation	0.0	0.0	0.0	0.0	6.0	6.0
Linguistics	7.0	8.0	6.0	11.5	3.0	6.0
Electrical Engineering	1.0	1.0	7.0	13.0	5.0	4.0
Music	9.0	8.0	5.0	7.0	5.0	4.0
Ecology & Evolutionary Biology	0.0	0.0	1.0	2.0	1.0	4.0
Astronomy & Astrophysics	1.0	7.0	2.0	3.0	11.0	3.0
Chemistry/Biochemistry	2.0	2.0	2.0	2.0	5.0	3.0
Applied Math & Statistics	0.0	0.0	0.0	0.0	1.0	3.0
Marine Sciences	8.0	6.0	1.0	1.0	4.0	1.0
Mol, Cell, Dev. Biology	0.0	0.0	0.0	1.0	4.0	1.0
Politics	2.0	0.0	1.0	1.0	3.0	1.0
Philosophy	3.0	4.0	3.0	2.0	2.0	1.0
Bioinformatics	0.0	1.0	0.0	3.0	1.0	0.0
Biology	9.0	4.0	4.0	3.0	0.0	0.0
Art	0.0	1.0	0.0	0.0	0.0	0.0
Environmental Toxicology	1.0	1.0	3.0	1.0	1.0	
MASTERS & CERTIFICATES TOTAL	304.0	330.0	279.0	305.0	292.0	301.0
DOCTORATES						
Mol, Cell & Dev Biology	0.0	0.0	0.0	8.0	7.0	12.0
Chemistry	14.0	7.0	10.0	18.0	12.0	9.0
Hist of Consciousness	5.0	6.0	9.0	7.0	11.0	9.0
Environmental Studies	5.0	5.0	4.0	4.0	7.0	9.0
Physics	7.0	1.0	5.0	10.0	7.0	8.0
· ··/			0.0			0.0



408.0	437.0	384.0	429.0	418.0	432.0
104.0	107.0	105.0	124.0	126.0	131.0
10.0	15.0	8.0	0.0	0.0	0.0
0.0		0.0	0.0	1.0	0.0
0.0	0.0	0.0	0.0	1.0	2.0
0.0	0.0	3.0	1.0	1.0	2.0
0.0	0.0	0.0	0.0	3.0	2.0
5.0	3.0	2.0	4.0	3.0	2.0
11.0	4.0	5.0	8.0	8.0	2.0
7.0	7.0	3.0	3.0	3.0	3.0
3.0	3.0	2.0	4.0	1.0	4.0
3.0	2.0	3.0	6.0	2.0	4.0
6.0	11.0	5.0	2.0	9.0	4.0
2.0			3.0	4.0	5.0
1.0			4.0		5.0
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					5.0
					6.0
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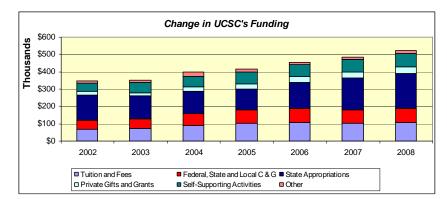


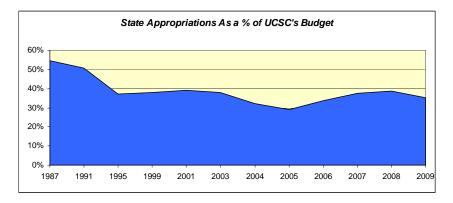


TRENDS

Funding Sources

The major revenue streams at UC Santa Cruz include State funds, student tuition and fees, income from self-supporting activities, such as housing and the bookstore, funding from private sources, and federal and state government contracts and grants. Over the past decade, there have been significant changes in the composition of UCSC's budget. The chart at the right shows the changes over the past several years.





In the late 1980s, the State provided between 50% and 60% of UCSC's funding. In 2008-09, support from the State represents about 35% of the campus's budget, reflecting increases in extramurally funded research and auxiliary enterprises, such as student housing.

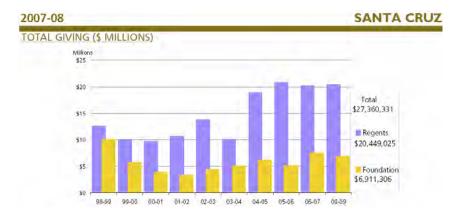
Looking ahead, UC and UCSC anticipate further reductions in state support due to a faltering state and national economy.



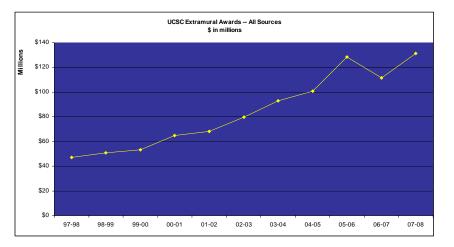
Contracts and Grants

Grant and contract awards totaled over \$131 million in 2007-08, up 18% over the previous year. Over 77% was from federal sources. The second largest fund source was private foundations, followed by the State of California. The single largest federal funding source was NASA (\$36.7M), followed by the National Science Foundation (\$21.3M) and the National Institutes of Health (\$20.5M). The single largest private fund source was the Gordon and Betty Moore Foundation (\$5.2M).

The top five campus units receiving awards were the UARC (\$29.6M), Institute of Marine Sciences (\$17.5M), Molecular, Cell & Developmental Biology (\$11.6M), UCO/Lick Observatory (\$9.4M), and Education (\$9.2M).

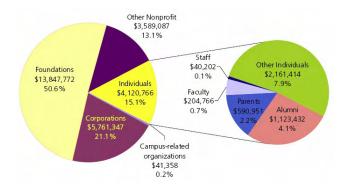


¹ The annual UC report on giving is available at: <u>http://www.ucop.edu/uer/instadv/annual/</u>.



Gifts and Funding From Private Sources

Gifts and private grants are received from alumni and other friends of the University, campus-related organizations, corporations, foundations, and other nonprofit entities. Private grants are received from for-profit and other organizations.¹



Student Fees

Students at the University of California pay two mandatory systemwide fees: the Educational Fee and the University Registration Fee. Income from these two fees is used to support student financial aid, student service programs, and a portion of the University's operating costs, including instruction relatedcosts. Nonresident students pay nonresident tuition. In addition, UCSC has several campus-based fees.

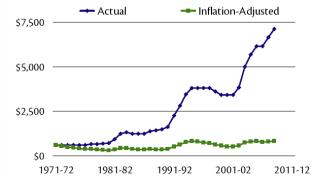
From 1995-96 to 2001-02, the State provided funding to UC to avoid increases in the Educational Fee or the Registration Fee. The State also provided funding to reduce mandatory UC fees by 10% for resident undergraduate students and 5% for resident graduate students.

When the State's fiscal condition worsened in 2003-04, and additional cuts were assigned to UC, The Regents offset a portion of the cuts that would have been targeted to the instructional program by increasing mandatory undergraduate fees, graduate fees, and nonresident tuition. To avoid additional fee increases, the state provided funding to "buy out" the fee increase in 2006-07.

Resident Undergraduate Student Fees in Real and Constant Dollars

A Historical Perspective

Over time, UC's undergraduate student fee levels have closely tracked the State's economy. In good years, fees were held steady or were reduced. In years of fiscal crisis, student fees increased dramatically. When adjusted to reflect 1971-72 constant dollars, 2008-09 undergraduate fees are slightly less than they were in 1994-95.



Source: 2004-05 Regents Budget for Current Operations, November 2003

The fee levels for 2008-09 are shown below.

Undergraduate Student Fees	Ann	ual
University Registration Fee	\$	864
Educational Fee		6,262
Campus Fees		1,074
Health Insurance (waivable)		1,044
Total California Resident	\$	9,244
Nonresident Tuition Fee	\$	20,021
Ed Fee Differential		587
Total Nonresident	\$	29,852

Graduate Student Fees	Α	nnual
University Registration Fee	\$	864
Educational Fee		7,122
Campus Fees		971
Graduate Health Ins. Fee (waivable)		2,403
Total California Resident	\$	11,360
Nonresident Tuition Fee		14,694
Ed Fee Differential		312
Total Nonresident	\$	26,366



Distribution of Registration and the Student Programs Fee (Measure 7)

Registration Fees are allocated to support student service programs that are necessary to students, but not part of the University's programs of instruction, research, or public service. Included in these services are activities such as counseling, academic advising, tutorial assistance, cultural and recreation programs, and capital improvements that provide extracurricular benefits for students.

The Student Programs Fee (Measure 7) is a mandatory student fee that went into effect Fall 2003. This fee is the result of a referendum that was placed on the ballot by students in Spring 2003 to help preserve the existing variety and quality of student programs that were threatened by a state imposed cut. Measure 7 was voted on by undergraduate and graduate students, and approved with 91% of the vote, in an election that had the highest turnout in campus history. The \$1.87 million cut that was imposed on the student service budget in 2003-04 was offset by the income that resulted from passage of Measure 7. Some units that were traditionally funded by Registration Fees are now supported by Measure 7 funds and some student service

The Student Fee Advisory Committee (SFAC) 2008-09

Reports to and advises the Chancellor, the Vice Chancellor of Student Affairs and the Executive Vice Chancellor on programs and services funded by student fees.

Committee Charge:

The purpose and objectives of the Student Fee Advisory Committee shall be as follows:

- To assist the Chancellor, Campus Provost/EVC, and the Vice Chancellor for Student in regular efforts to ascertain attitudes of the student body on matters pertaining to the Registration Fee, Student Programs Fee, and certain other miscellaneous fees.
- 2. To provide a continuing study of programs supported by Registration Fees and selected programs supported by Miscellaneous Fees, and to recommend funding priorities to the Campus Provost/EVC and the Vice Chancellor Student Affairs.
- 3. To advise the Campus Provost/EVC and the Vice Chancellor Student Affairs on other questions regarding campus based student services programs.

Membership:

- Ten undergraduate candidates are recommended by the Student Committee on Committees (SCOC).
- One graduate student is recommended by the Graduate Student Association (GSA).
- One (non-voting) representative of the Vice Chancellor Student Affairs.
- One at-large administrative representative nominated by the Staff Council.
- One member of the faculty nominated by the Council of Provosts.
- One (non-voting) representative from Planning and Budget

programs that were formerly supported by state funds are now budgeted on Registration Fees. This change released \$1.87 million in state funds to pay for the permanent student services budget cut.

The Student Fee Advisory Committee (student members represent a majority of the membership) provides advice on the allocation of Registration and the Student Programs Fee (Measure 7).





UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

	2006		2007		2008		2009		
	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Pct of Total
Academic Information System	440,000	0.00	440,000	0.00	440,000	0.00	440,000	0.00	2.8 %
Associate VC Student Affairs	241,996	4.87	159,080	1.00	133,565	1.10	139,786	1.10	0.9 %
Business Services & Reserves	1,608,401	0.00	1,236,805	0.00	1,306,265	0.00	1,478,854	0.00	9.4 %
Career Center	781,106	17.68	777,857	16.71	816,012	16.83	786,879	16.10	5.0 %
Colleges	1,246,039	25.73	1,303,524	25.73	1,347,167	25.73	1,319,802	25.73	8.4 %
Enrollment Management	150,000	1.00	(5,000)	0.00	0	0.00	0	0.00	0.0 %
Graduate Commons	6,690	0.00	6,690	0.00	6,690	0.00	6,222	0.00	0.0 %
Graduate Studies	5,259	0.00	14,259	0.00	14,259	0.00	14,259	0.00	0.1 %
Housing Services	365,513	9.78	432,094	10.78	432,441	10.78	446,632	10.78	2.8 %
Office of Physical Education & Recreation	964,272	19.68	951,385	19.54	1,011,715	18.87	985,346	21.80	6.3 %
Physical & Biological Sciences - ACE Prog			15,000	0.00	15,000	0.00	217,718	3.29	1.4 %
Physical Plant	113,582	0.00	113,582	0.00	113,582	0.00	113,582	0.00	0.7 %
Student Academic Support Services	1,056,503	15.17	1,154,418	15.47	966,544	11.61	1,146,546	12.67	7.3 %
Student Health Services	2,225,708	32.51	2,303,233	32.04	2,352,199	31.75	2,607,918	32.58	16.6 %
Student Life	1,145,858	19.84	1,188,419	19.88	1,394,055	23.33	1,457,814	23.21	9.3 %
Vice Chancellor Student Affairs	249,465	3.00	369,217	4.95	273,144	2.04	748,286	2.81	4.8 %
Writing					8,964	0.00	8,964	0.00	0.1 %
Provision Employee Benefits Reg Fee	2,237,372	0.00	2,457,571	0.00	2,469,890	0.00	2,564,432	0.00	16.3 %
Provisions - Debt Service	115,300	0.00	287,300	0.00	1,055,639	0.00	1,219,439	0.00	7.8 %
DIVISIONAL TOTALS	12,953,064	149.26	13,205,434	146.10	14,157,131	142.04	15.702.479	150.07	100 %

Registration & Measure 7 Student Programs Fees

NOTE: Figures include budgeted funds from student Registration Fees and Measure 7 Student Programs Fees only. The budget figures do not include one-time funding sources.



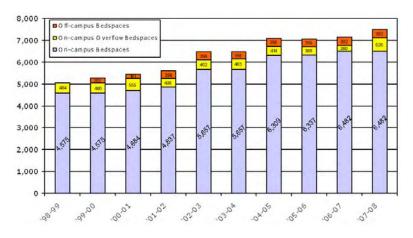


Housing

Housing for UCSC students, faculty and staff remains a priority for the campus.

The campus has a range of housing options for students – including residence halls with common dining facilities, apartments with kitchens, family student housing, and campus operated housing located off-campus.

Student Bedspaces 1998-99 to 2007-08



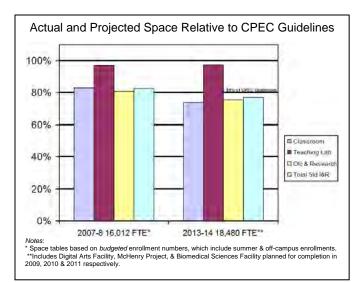
Capital Improvement Program

State Capital Improvement Program

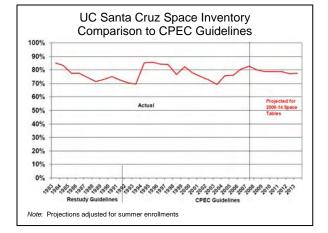
To sustain progress in achieving its mission, the campus must address a number of capital program issues. Accordingly, priorities for the State capital improvement budget must continue to consider projects for:

Instruction and Research: As programs evolved, especially over the past twenty years, a shortage of space developed in virtually all campus programs. Recent projects have addressed many of those needs, but space shortages and limited flexibility remain, particularly in the sciences and engineering programs.

According to the guidelines used by the California Postsecondary Education Commission (CPEC), the campus, upon completion of the Digital Arts Facility, the McHenry Project, and the Biomedical Sciences Facility will be at approximately 77 percent of CPEC guidelines by fall 2013.



The University has committed to bring, through allocation of State capital funds, each campus up to at least 80% of



the CPEC guidelines. A close look reveals that the primary challenge facing the campus is the provision of office and research space.

Renewal of existing facilities and infrastructure: The campus is close to 44 years old. The urgent need for renewal of existing facilities and infrastructure in response to changing academic programs, new health and safety requirements, declining conditions, and obsolescence will have a strong influence on campus capital planning. Improvements are required not only for buildings, but also for the campus fire alarm, sewer, communications, water (cooling, heating, fire protection, and domestic), electrical, natural gas, and drainage systems.

Capital Improvement Program

Circulation infrastructure: The Long Range Development Plan (LRDP) and subsequent planning efforts have made clear that the development of an adequate University campus circulation infrastructure is essential. The Santa Cruz campus occupies 2,000 acres, with the developed central campus (consisting of the colleges and most of the academic buildings) comprising about 400 acres. The hillside setting of the campus—with a 900-foot change in elevation—is challenging. At no other UC campus is the topography so pronounced: the changes in elevation, many ravines, and dense trees create the need for a coordinated system of pedestrian and automobile bridges, roads, and pathways to provide more direct and efficient routes throughout the campus. This network remains incomplete and is further strained under the weight of expanded enrollment.

For nearly two decades the campus has relied primarily on the use of State general obligation bonds and State lease-revenue bonds to support its enrollment-related (sometimes called *capacity*) capital needs. Even with this funding, however, there is a funding gap and the campus has committed itself to a series of strategies, including the more efficient use of space, reducing the cost of construction, and raising private funds, to help mitigate this gap.

Five-Year State Capital Program: The Santa Cruz campus annually prepares a five-year capital program based both on a practical assessment of facility needs and on a realistic expectation of the amount of capital funding expected from the State. Projects proposed for State funding in the campus's current five-year program are based on detailed planning and pre-design analysis that typically starts two or even three years before the initial State funds are available.

The chart on the next page reflects the proposed 2009-2014 State-funded capital improvement program, as submitted in October 2008, and is subject to revision. *Non-State Capital Improvement Program*: In addition to core instruction and research and academic support facilities funded through the State capital program, the campus requires new facilities that support organized research activities, student activities and housing, infrastructure, administration, and supporting facilities for the arts, including a concert hall and an art gallery. In line with these needs, the five-year non-State-funded capital program typically includes projects that support research, improve infrastructure, and provide student housing.



Capital Improvement Program

October 3, 2008

SANTA CRUZ

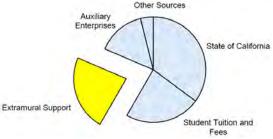
										TOTAL
PROJECT NAME	PREFUNDED	PROPOSED 2009-10	2010-11	2011-12	2012-13	G REQUIREMI 2013-14	2014-15	2015-16	2016-17	PROJECT COST
	(000s)	(000s)	(000s)	(000s)	(000s)	(000s)	(000s)	(000s)	(000s)	(000s)
Biomedical Sciences Facility (971250)	P 4,090 W 2,400 C 69,370	E 2,123								77,983
Infrastructure Improvments Phase 2 (970120)	P 367 W 317	C 6,914 LRB								7,598
Coastal Biology Building (970250)		P 2,440 LRB W 1,456 LRB C 40,979 LRB E 1,000 LRB								45,875
Infrastructure Improveme Phase 3 (970130)	ents		P 1,383	W 672 C 13,395						15,450
Alterations for Physical Biological, and Social Sciences (970330)			P 652 W 579	C 11,974						13,205
Infrastructure Improveme Phase 4 (976020)	ents			P 1,140	W 760 C 17,106					19,006
Social Sciences Facility (971330)					P 4,075	W 2,720	C 61,150	E 2,000		69,945
Chinquapin Extension In	frastructure				P 1,145	W 760	C 17,145			19,050
Silicon Valley Center (973000)						P 980	W 700	C 17,850	E 470	20,000
Capital Renewal			1,763	1,763	1,763	1,763				7,052
CAMPUS TOTAL		54,912	4,377	28,944	24,849	6,223		5 Y	Year Total Year Target Difference	119,305 119,305

2009-2014 STATE-FUNDED CAPITAL IMPROVEMENT PROGRAM

Guide to Interpreting the Budget Profiles

The Budget Profiles were prepared to provide a better understanding of UCSC's budget and the operating budgets of the academic and academic support divisions and departments. Some areas of the campus are funded primarily with general funds. Other areas are supported with student fees, and some areas are largely self-supporting or supported by recharge income.

In that the Budget Profiles are intended to provide insight into a division's or department's sources and uses of available "permanent" or on-going resources, one-time extramural support (e.g., income from annual gifts or from contracts and grants) is excluded. Such one-time resources represent about a fifth of the overall campus operation budget.



A note about recharge income: Because recharge income does not add to the

total budget of the campus, uniform accounting procedures require the campus to budget recharge income as an offset to expenses. Recharge income does, however, provide a source of income for those units that offer services on a recharge basis. The two permanent budget summary reports described below show the budget *net* of recharge income. The multi-year report shows the budget *with* recharge income.

The budget data provided in the profiles is presented in three views, as follows:

- 2008-09 Permanent Budget Summary By Major Fund Source: This view lists the funding sources that are permanently budgeted in the division, and indicates the amounts budgeted for each major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- 2008-09 Permanent Budget Summary By Major Unit: This view summarizes the 2008-09 permanent budget by Major Unit. This report lists the major units within the division, and summarizes the budget by major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- UC Santa Cruz Campus Divisional Budget Summary: This view looks at the permanent budget, as of July 1, for the past 4 years. The total permanent budget is listed by major department in the division.

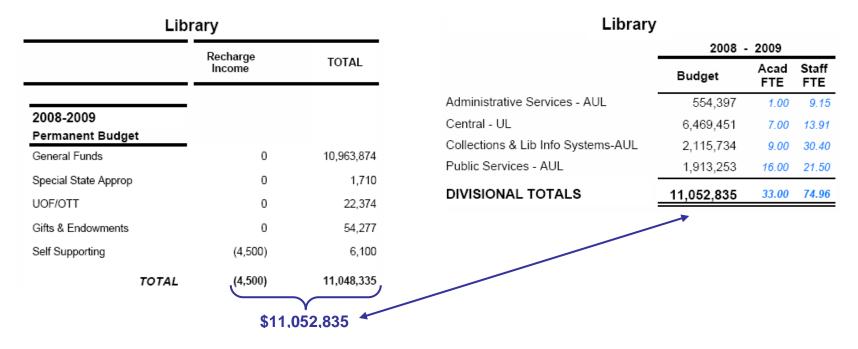
Guide to Interpreting the Budget Profiles

The total budget in the Permanent Budget view does not always have the same budget figure shown in the multi-year divisional budget summary. This is because of recharge income. For those units or divisions with recharge income, one report deducts the recharge income from the total budget. The other view of the budget includes the recharge income in the total budget.

The following example illustrates the difference.

2008-09 Permanent Budget Summary

UC Santa Cruz Divisional Budget Summary



The first report delineates the amount of recharge income the unit anticipates generating, while the second report includes the recharge income to give a more accurate depiction of the overall permanent budget.

2008-2009 Budget Summary by Major Fund Source University of California, Santa Cruz Campus

(Budget Totals Are Net of Recharge Income)

	Academic Salaries		Staff Salaries		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE					
2008-2009	-										
Permanent Budget	-										
General Funds	85,459,281	1128.16	76,077,817	1317.11	2,613,168	3.00	38,331,651	5,451,918	34,257,375	(13,326,353)	228,864,857
Special State Approp	0		67,290	1.55	(4,800)		5,500,471	60,004	23,479	0	5,646,444
Registration Fee	0		7,168,945	123.14	20,059		2,422,397	440,000	2,189,132	(30,000)	12,210,533
Other Fees	630,240	8.00	4,406,741	91.57	4,018,252		63,010,966	70,000	1,585,989	(387,648)	73,334,540
UOF/OTT	0		1,879,066	28.01	12,856		3,780,534	13,575	449,778	0	6,135,809
Gifts & Endowments	0		590,445	6.71	1,091,789	16.94	3,210,195	495	323,787	0.51 0	5,216,711
Consolidated IT Services Fund	0		5,509,772	78.68	0		121,454	0	1,366,653	0	6,997,879
Information User Assessment	0		3,396,312	45.46	80,646		3,489,230	0	842,712	0	7,808,900
Consolidated Business Services Fund	0		4,171,415	86.25	0		178,791	0	1,249,974	0	5,600,180
Self Supporting	0		8,058,149	146.06	1,031,108	3.00	15,141,756	104,000	2,313,153	(18,932,882)	7,715,284
Auxiliary Enterprise	0		17,113,279	406.36	2,889,540		67,967,734	20,000	7,220,046	(567,011)	94,643,588
Reserves	0		358,053	5.18	350,700	6.00	435,202	0	159,850	0	1,303,805
TOTAL	86,089,521	1136.16	128,797,284	2336.08	12,103,318	28.94	203,590,381	6,159,992	51,981,928	^{0.51} (33,243,894)	455,478,530

NOTE: Figures include budgeted funds from the following sources: General Funds, Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

2008-2009 Budget Summary by Major Division University of California, Santa Cruz Campus

(Budget Totals Are Net of Recharge Income)

	Academic Salaries		Staff Salaries		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE			-		
2008-2009	-										
Permanent Budget	-										
Arts Division	8,013,142	122.60	2,166,389	42.76	68,002		1,307,365	0	2,183	0	11,557,08
Engineering	9,926,862	116.06	2,339,103	38.23	377,847		1,780,557	145,000	38,100	0	14,607,46
Humanities Division	16,044,890	227.62	2,044,133	41.25	0		1,122,883	0	0	0	19,211,90
Library	2,659,113	33.00	3,363,775	74.96	261,054		378,938	4,389,955	0	(4,500)	11,048,33
Physical & Biological Sciences	21,985,784	284.86	6,551,078	123.38	31,392		2,350,493	498,450	65,386	(244,603)	31,237,98
Silicon Valley Center	0		0		0		159,617	0	0	0	159,61
Social Sciences Division	20,221,805	274.27	3,618,946	75.37	345,848		1,489,753	68,769	34,500	0	25,779,62
Summer Session	1,611,121	35.05	206,884	3.50	5,945		356,864	0	0	0	2,180,81
University Affiliated Research Cntr	0		244,700	3.00	0		(9,680)	0	0	0	235,02
University Extension	630,240	8.00	1,916,088	38.55	2,701,330		7,406,562	35,000	778,940	0	13,468,16
Academic Units	81,092,957	1101.46	22,451,096	441.00	3,791,418		16,343,352	5,137,174	919,109	(249,103)	129,486,00
Chancellor & Campus Provost Units	565,000	8.00	8,862,368	114.87	285,206	2.00	2,423,258	83,193	31,291	0	12,250,31
Student Affairs	61,300	1.00	29,018,451	602.93	3,451,159	1.00	50,667,223	12,856	8,531,398	(318,218)	91,424,169
Business & Administrative Services	0		36,413,544	690.30	2,287,826	7.00	35,426,944	329,790	2,414,821	(29,126,004)	47,746,92
Information Technology Services	0		18,661,110	256.40	658,813		6,906,040	566,804	318,404	(2,934,900)	24,176,27
Colleges	1,284,404	3.50	5,394,585	115.06	255,693		39,728,937	16,600	1,187,309	0	47,867,52
University Relations	0		4,398,111	64.47	1,372,233	18.94	1,814,737	13,575	458,252	<i>0.51</i> (85,000)	7,971,90
Multi-Campus Research Units	3,085,860	22.20	3,598,019	51.05	970		1,765,334	0	1,252,090	(530,669)	9,171,60
Student Aid	0		0		0		44,767,908	0	0	0	44,767,90
Provision for Employee Benefits	0		0		0		0	0	36,869,254	0	36,869,25
Provision for Debt Service	0		0		0		3,746,648	0	0	0	3,746,64
TOTAL	86,089,521	1136.16	128,797,284	2336.08	12,103,318	28.94	203,590,381	6,159,992	51,981,928	0.51 (33,243,894)	455,478,530

NOTE: Figures include budgeted funds from the following sources: General Funds, Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

(Amounts Include Budgeted Recharge Income)

	2005 -	2006		2006 -	2007		2007 -	2008		2008 -	2009	
	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE
Academic Units												
Arts Division	10,215,388	116.99	48.28	10,556,760	120.45	41.35	10,938,902	120.72	41.35	11,557,081	122.60	42.76
Engineering	12,001,474	100.57	40.98	12,605,407	106.25	34.23	14,083,619	111.89	36.23	14,607,469	116.06	38.23
Humanities Division	16,631,219	222.71	41.25	17,285,205	224.94	38.25	18,442,088	230.30	38.25	19,211,906	227.62	41.25
Library	10,369,376	33.00	83.33	10,760,412	33.00	76.23	11,198,476	33.00	75.96	11,052,835	33.00	74.96
Physical & Biological Sciences	26,909,902	261.56	129.77	27,998,933	267.78	119.06	29,962,941	282.09	121.42	31,482,583	284.86	123.38
Social Sciences Division	22,724,474	270.11	74.84	23,356,579	270.61	71.50	24,616,876	275.37	74.33	25,779,621	274.27	75.37
Summer Session	1,475,000	0.00	3.01	1,478,685		3.01	2,110,309	35.05	3.50	2,180,814	35.05	3.50
UARC & Silicon Valley Center	298,424		1.00	389,262		3.00	384,416		3.00	394,637		3.00
University Extension	13,623,391	7.75	61.40	13,883,480	7.75	46.60	14,494,941	7.50	50.20	13,468,160	8.00	38.55
Business & Administrative Services	63,991,612		653.62	68,685,997		684.56	72,614,069		694.62	76,872,925		697.30
Chancellor & Campus Provost Units	8,897,784	1.00	99.65	10,233,183	3.00	109.51	11,244,662	5.00	115.50	12,250,316	8.00	116.87
Colleges	37,612,405	0.00	115.74	41,674,699	1.00	115.06	44,197,808	2.50	115.81	47,867,528	3.50	115.06
Information Technology Services	17,858,155		133.01	23,958,843		222.43	26,677,733		247.84	27,111,171		256.40
Student Affairs	79,262,857	1.00	577.05	84,650,217	1.00	581.37	89,184,831	1.00	590.02	91,742,387	1.00	603.93
Student Aid	36,817,535			35,384,559			40,247,393			44,767,908		
University Relations	5,126,222		65.72	5,819,850		61.46	6,962,836		75.02	8,056,908		83.41
Multi-Campus Research Units	6,648,341	21.20	53.07	7,559,304	21.20	52.20	8,292,496	21.20	52.14	9,702,273	22.20	51.05
Provision for Employee Benefits	27,868,426			31,689,598			34,247,976			36,869,254		
Provision for Debt Service	1,370,253			1,870,253			3,832,295			3,746,648		
CAMPUS TOTALS	399,702,238	1035.89	2181.72	429,841,226	1056.98	2259.82	463,734,667	1125.62	2335.19	488,722,424	11 <mark>36.16</mark>	2365.02

NOTE: Figures include budgeted funds from the following sources: General Funds, Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).



BUDGET PROFILES DEFINITION OF TERMS

PRIMARY SOURCE DOCUMENTS

Financial Managers Workbench (FMW)—UCSC's Budget and Staffing System - This is an annual record system of all permanently budgeted funds on this campus. Information provided includes the number of permanently budgeted positions, and monies permanently budgeted for salaries, supplies, and benefits within each organization and fund. It also displays the permanently budgeted allocations for academic and staff positions, both filled and unfilled.

Course Audits - This is an annual record system of *permanent* faculty instructional workload and course offerings. The reports are organized by course offering unit within each division. Information provided includes for each faculty member a listing of courses taught, enrollments in those courses and independent studies, and a calculation of courseload. An aggregate course and enrollment load figure is calculated by unit for all associated faculty, and by division, and historical summaries are provided. A count of all courses offered (regardless of whether taught by permanent faculty) is also included.

Instructional Load Summary - This is a five year historical record system of instructional workload indicators. The reports are organized by academic unit within each division. It includes the number of undergraduate and graduate majors, enrollment workload FTE, degrees conferred, permanently budgeted faculty, payroll faculty, and weighted and unweighted student/faculty FTE ratios.





BUDGET SUMMARY CATEGORIES

Source of All Budget Information: FMW—Financial Managers Workbench

Budget - Refers to permanently budgeted activities in the specified fiscal year (July 1 to June 30) and does not include temporary (non-recurring) allocations or extramural contract and grant activity.

FTE - Full Time Equivalent. One FTE is one job at 100% time. An FTE is also a provision so that, theoretically, there could be 10 persons at 10% time to fill one FTE. In this context, FTE Total is the number of budgeted FTE provisions in a unit, whether or not an individual has actually been hired to fill the slot.

Academic FTE - Includes permanently budgeted ladder faculty, as well as personnel with academic appointments in nonladder faculty titles such as researchers, librarians, teaching assistants, and University Extension Continuing Education Specialists. This category includes both filled and unfilled FTE.

Staff FTE - Includes permanently budgeted staff positions (non-academic titles), including both filled and unfilled FTE.

Academic Salaries - Includes permanently budgeted funding for academic FTE positions.

Staff Salaries - Includes permanently budgeted funding for staff positions (non-academic titles).

General Assistance - Includes permanently budgeted funding for temporary staff and student employees.

Supplies and Materials - Includes all non-salary permanently budgeted funds; includes funding for supplies.

Equipment and Capital Expenditures – Includes non-salary permanently budgeted funds for equipment and inventorial items.

Retirement and Employee Benefits – Includes funds for health, dental, vision, and other benefits paid by the employer.

Recharge Income – Estimated income from services provided to other campus units on a fee-for-service basis.



SOURCE OF FUNDS

Source for all Permanent Budget Information: FMW—Financial Managers Workbench

Auxiliary Enterprise– Non-instructional support services provided primarily to students in return for specified charges. Services include residence and dining services, parking, and the bookstore. No State funds are provided for auxiliary enterprises. Budget increases are matched by corresponding increases in revenues.

General Funds - Includes State Fund allocations, Educational Fees, general fund income from UC sources such as nonresident tuition, and the general fund portion of federal indirect cost receipts.

Gift and Endowments – Gift and endowment income is usually designated for specific activities or programs. Endowment income is based on annual earnings of the endowment principal. Gift income is a source of one-time funds received from private donations.

OTT/UOF - Off the Top Overhead (OTT) and University Opportunity Funds (UOF) derived from overhead charges to federal contract and grant activities.

Other Fees - Other fees include Santa Cruz campus fees which were approved by student referendum. These fees are usually designated to fund services required by students which are not part of the University's program of instruction, research, or public service.

Registration Fees - Designated to fund services required by students which are not part of the University's programs of instruction, research, or public service. Included in these services are activities such as counseling, academic advising, tutorial assistance, cultural and recreational programs, and capital improvements which provide extracurricular benefits for students.

Self-Supporting - Income derived from charging other units for services.

Special State Appropriation – Funding received from the state for special activities (generally specific research programs) or from special funding sources, such as the lottery fund.



DESCRIPTIVE INFORMATION

Academic vs. Non-Academic University Personnel: Academic personnel include academic administrators, regular teaching faculty, lecturers and other teaching faculty, student assistants, researchers, librarians, cooperative extension researchers, university extension faculty, and other academic personnel. Non-academic personnel include senior management (SMG), management and senior professionals (MSP), and professionals and support staff (PSS).

Source: University of California Statistical Summary of Students and Staff

Budgeted Faculty FTE by Department: Represents distribution of filled faculty positions and dollars allocated for instruction. Totals are constrained to match the level of budgeted faculty FTE allocated to UCSC by the University California Office of the President. Within this context, *Permanent faculty* represent positions filled by ladder faculty and security of employment lecturers. *Temporary faculty* represent dollars converted to FTE based on the distribution of temporary academic staffing funds and unfilled provisions.

Source: Instructional Load Summary

Courses Taught per Permanent Faculty FTE: Average number of 5-unit courses taught by permanent faculty for each program. Courses less than five units are counted proportionately. All courses are credited to the faculty member's affiliated board, regardless of which board sponsored the course. For example, Marine Sciences receives credit for any Biology courses taught by Marine Science faculty.

Source: Course Audits

Declared and Proposed Majors - Students who have declared or proposed a major in a discipline. Double and triple majors count proportional in each discipline (e.g., double majors count as 0.5 in each major). **Source:** *Instructional Load Summary*

Degrees Conferred- Number of students receiving degrees in that discipline during the year (Fall, Winter, Spring, and Summer quarters). Students receiving degrees in more than one major count proportional in each (e.g., double majors count as 0.5 in each major).

Source: Instructional Load Summary



Extramural Awards - Contract and grant awards to faculty and student research. **Source:** Sponsored Projects Office Annual Reports

Regular Student Enrollment per Ladder Faculty FTE – The number of students enrolled in regular courses per ladder faculty FTE. The number shown by department represents the average enrollments per faculty FTE for that department.

Source: Course Audits.

Student Workload FTE - Student workload FTE is calculated based on student credit hours (units) for each course, times enrollments, divided by a full time student annual courseload. A full time undergraduate student courseload is 45 units, while a full-time graduate student (not yet advanced to candidacy) courseload is 36 units. Graduate students advanced to candidacy are considered full-time based on quarters in which they are registered, and not the courseload, so three quarters of enrollment is equivalent to a full-time student. All regular course and independent study enrollments taught by permanent faculty plus all enrollments taught by temporary faculty are included in the calculation of student courseload.

Source: Instructional Load Summary





A bird's eye view of a gamelan performance.

The **Division of the Arts** offers technical training, aesthetic development, and historical, theoretical, and critical studies in art, art history, dance, design/technology, drama, film/video, and music to all undergraduates as well as to undergraduate majors and graduate students.

The mission of the arts in education derives from their special modes of thinking and contributions to human experience and achievement. Often transcending verbal and mathematical conventions, the arts involve unique ways of knowing, understanding, expressing, communicating, and creating.

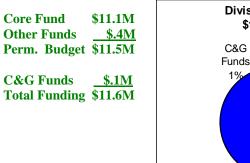
Division of Arts Profile

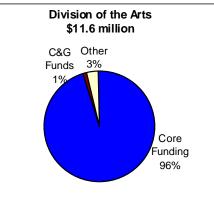
2007-08 Majors:	1,406 Head Count UG majors 27 Head Count graduate majors
2007-08 Number of Degrees Awarded:	377 BA/BS24 MA/MS & Certificates

2008-09 Teaching	8
and research staff:	3
	- 1

88 Budgeted Faculty FTE34 Budgeted Teaching Assistant FTE43 Budgeted Staff FTE

2008-09 Funding:





DIVISION OF THE ARTS

Degrees Conferred

Baccalaureate Degrees	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Art	130.0	114.0	82.8	104.0	109.5	120.5
History of Art & Vis Cult	33.0	37.5	27.5	46.5	40.0	49.5
Film & Digital Media	140.5	165.5	141.5	146.0	127.0	127.0
Music	32.5	28.5	26.5	25.0	27.5	30.0
Theater Arts	51.0	54.5	45.0	63.5	74.0	50.0
	387.0	400.0	323.3	385.0	378.0	377.0
Masters & Certificates						
Art	0.0	1.0	0.0	0.0	0.0	0.0
Digital Art & New Media				9.0	7.0	11.0
Music	9.0	8.0	5.0	7.0	6.0	4.0
Theater Arts	15.0	11.0	5.0	12.0	12.0	9.0
	24.0	20.0	10.0	28.0	25.0	24.0
Total Degrees Conferred	411.0	420.0	333.3	413.0	403.0	401.0

Declared and Proposed Majors

2006-07 586 163 0 459 149 191	2007-08 601 58 0 437 134 177 1,406
549 495 497 549 85 89 112 137 0 0 0 0 541 566 540 463 143 137 128 139 226 223 212 213 544 1,509 1,488 1,501	85 89 112 137 163 0 0 0 0 0 0 541 566 540 463 459 143 137 128 139 149 226 223 212 213 191
0 0 540 463 128 139 212 213	112137163000540463459128139149212213191
137 0 463 139 213	13716300463459139149213191
	163 0 459 149 191

Student Workload FTE*

Division Summary						
	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Lower Division	1,136.9	1,217.6	1,087.9	1,114.6	987.5	1,127.1
Upper Division	655.7	644.1	619.9	630.8	629.5	648.0
Total Undergrad	1,792.6	1,861.7	1,707.8	1,745.4	1,617.0	1,775.1
Total Graduate	34.6	24.4	38.4	49.5	52.1	56.4
Total FTE	1,827.2	1,886.1	1,746.2	1,794.9	1,669.1	1,831.5

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

Budgeted Faculty FTE By Department

		<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Art							
Permanent Ladder		10.0	10.0	13.0	12.0	12.0	13.0
Open Provision/Temp Acad Prov		7.1	7.5	4.7	5.0	6.1	5.4
	Subtotal	17.1	17.5	17.7	17.0	18.1	18.4
History of Art & Vis Cult							
Permanent Ladder		9.0	9.0	11.0	11.0	10.0	9.0
Open Provision/Temp Acad Prov		4.2	3.6	1.8	1.7	1.5	3.2
	Subtotal	13.2	12.6	12.8	12.7	11.5	12.2
Film & Digital Media							
Permanent Ladder		11.0	13.0	13.0	13.0	14.0	13.0
Open Provision/Temp Acad Prov		1.0	1.4	2.1	2.2	1.7	2.6
	Subtotal	12.0	14.4	15.1	15.2	15.7	15.6
Music							
Permanent Ladder		12.5	13.5	15.5	15.5	15.7	15.1
Open Provision/Temp Acad Prov		8.4	12.6	9.2	9.1	12.6	11.1
	Subtotal	20.9	26.1	24.7	24.6	28.3	26.2
Theater Arts			-		-		-
Permanent Ladder		10.0	10.0	13.0	12.0	13.0	13.0
Open Provision/Temp Acad Prov		5.5	6.7	3.3	2.3	3.2	3.5
	Subtotal	15.5	16.7	16.3	14.3	16.2	16.5
ARTS TOTALS	_	78.7	87.3	86.6	83.8	89.8	88.9

Regular Student Enrollment per Ladder Faculty FTE

J	•	2002-03	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Art		99.5	92.6	90.0	81.1	92.2	107.0
History of Art & Vis Cult		154.9	161.8	234.9	203.2	162.7	227.7
Film & Digital Media		216.5	178.4	152.7	174.7	155.4	144.8
Music		211.9	290.6	252.7	252.2	208.4	272.6
Theater Arts		216.9	178.1	176.3	215.4	177.3	116.7
	Weighted Average	183.5	186.2	180.8	189.0	159.8	175.4

Courses Taught per Faculty

	-	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Art		4.8	5.0	4.9	5.2	4.6	5.1
History of Art & Vis Cult		3.9	3.4	3.9	3.8	3.3	3.7
Film & Digital Media		3.7	3.4	3.6	3.8	3.6	3.8
Music		4.1	4.6	4.1	4.1	3.5	4.1
Theater Arts		4.8	4.4	4.1	4.6	4.2	4.0
	Weighted Average	4.2	4.1	4.2	4.3	3.9	4.2

Source: Course Audits Publication (Jan. 2008)

Extramural Awards

Contracts and Grants		<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
	# of Proposals	5.0	12.0	10.0	11.0	7.0	13.0
	Awards	\$350,961	\$104,795	\$348,149	\$399,288	\$277,000	\$132,000

2008-2009 Permanent Budget Summary by Major Fund Source

	Academic Salaries	-	Staff Salaries		General Assistance		Supplies & Materials	Retirement & Employee Benefits	TOTAL
-	Amount	FTE	Amount	FTE	Amount	FTE			_
2008-2009									
Permanent Budget									
General Funds	8,013,142	122.60	2,166,389	42.76	68,002		752,186	2,183	11,001,902
Special State Approp	0		0		0		148,733	0	148,733
Other Fees	0		0		0		143,672	0	143,672
UOF/OTT	0		0		0		5,032	0	5,032
Gifts & Endowments	0		0		0		229,742	0	229,742
Self Supporting	0		0		0		28,000	0	28,000
ΤΟΤΑΙ	8,013,142	122.60	2,166,389	42.76	68,002		1,307,365	2,183	11,557,081

Arts Division

2008-2009 Budget Summary by Major Unit

	Academic Salaries		Staff Salaries		General Assistance		Supplies & Materials	Retirement & Employee Benefits	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE	_		
2008-2009	-								
Permanent Budget	_								
Art Department	830,284	11.00	318,716	6.89	2,000		30,786	0	1,181,786
Arts Academic Support Services	0		161,386	3.26	2,012		92,513	0	255,911
Arts Administration	145,838	1.00	610,476	9.92	30,200		499,017	2,183	1,287,714
Arts Instruction	2,445,396	50.95	0		3,790		4,047	0	2,453,233
Arts Research	0		0		0		197,330	0	197,330
Digital Arts New Media	7,854		57,967	1.22	0		78,949	0	144,770
Film & Digital Media	1,247,484	16.00	254,580	5.34	0		41,071	0	1,543,135
History of Art and Visual Culture	783,884	10.00	74,129	1.92	0		20,765	0	878,778
Music	1,278,218	15.06	360,545	6.81	28,000		127,493	0	1,794,256
Sesnon Gallery	0		52,937	1.11	0		34,946	0	87,883
Theater Arts	1,090,984	13.00	275,653	6.29	2,000		180,448	0	1,549,085
Supplemental Teaching Assistants	183,200	5.59	0		0		0	0	183,200
TOTAL	8,013,142	122.60	2,166,389	42.76	68,002		1,307,365	2,183	11,557,081

Arts Division

UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Arts Division

	2005	- 2006		2006 ·	2007		2007 -	2008		2008 - 2009		
	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE
Art Department	1,165,503	13.00	7.10	1,252,263	14.00	6.47	1,303,470	14.00	6.47	1,181,786	11.00	6.89
Arts Academic Support Services	703,865		8.93	508,099		5.26	310,486		3.26	255,911		3.26
Arts Administration	1,089,091	1.00	7.43	1,113,341	1.00	7.42	1,456,935	1.00	9.46	1,287,714	1.00	9.92
Arts Instruction	1,384,137	33.38	0.00	1,676,031	42.82	0.00	1,775,701	43.82	0.00	2,453,233	50.95	0.00
Arts Research	187,706			194,542			195,676			197,330		
Digital Arts New Media	204,127	1.00	1.80	148,170	1.00	0.80	184,780	1.00	0.80	144,770	0.00	1.22
Film & Digital Media	1,232,299	13.00	7.01	1,274,839	14.00	5.34	1,315,644	14.00	5.34	1,543,135	16.00	5.34
History of Art and Visual Culture	867,681	11.00	1.92	892,375	11.00	1.92	883,794	11.00	1.92	878,778	10.00	1.92
Music	1,706,018	16.51	6.81	1,804,308	16.69	6.74	1,838,070	18.19	6.70	1,794,256	15.06	6.81
Sesnon Gallery	68,773		0.99	77,428		1.11	81,251		1.11	87,883		1.11
Theater Arts	1,312,788	13.00	6.29	1,396,364	13.00	6.29	1,446,095	13.00	6.29	1,549,085	13.00	6.29
Instructional Workload Fund	0			22,200	0.42		0			0		
Supplemental Teaching Assistants	293,400	15.10		196,800	6.52		147,000	4.71		183,200	5.59	
DIVISIONAL TOTALS	10,215,388	116.99	48.28	10,556,760	120.45	41.35	10,938,902	120.72	41.35	11,557,081	122.60	42.76

NOTE: Figures include budgeted funds from the following sources: General & Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

UC SANTA CRUZ





The mission of the **Jack Baskin School of Engineering** at UC Santa Cruz is to develop and sustain first-rate education and research programs that integrate the fundamental principles and sound practice of science and engineering. The School strives to serve the needs of the greater Silicon Valley region and the State of California by creating and disseminating knowledge through research and teaching, and by offering curricula that nurture creative thinking and prepare students for productive careers at industrial and academic settings in rapidly evolving areas of science and engineering.

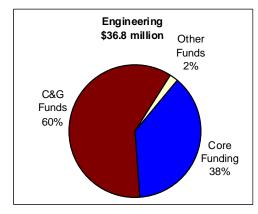
Jack Baskin School of Engineering Profile

2007-08 Majors:	643 Head Count UG majors 292 Head Count graduate majors
2007-08 Number of Degrees Awarded:	106 BA/BS 48 MA/MS & Certificates 15 PhD
2008-09 Teaching and research staff:	89 Budgeted Faculty FTE26 Budgeted Teaching Assistant FTE38 Budgeted Staff FTE

2008-09 Funding:

Core Funds\$13.9MOther Funds\$.7MPerm. Budget\$14.6M

C&G Funds <u>\$ 22.2M</u> Total Funding **\$ 36.8**M



BASKIN SCHOOL OF ENGINEERING

Degrees Conferred

Baccalaureate Degrees		<u>2002-03</u>	2003-04	2004-05	2005-06	2006-07	<u>2007-08</u>
Bioinformatics		1.0 49.0	4.0 33.0	9.5 37.5	5.0 35.0	7.0 24.5	7.0 22.5
Computer Engineering		49.0	0.0	37.5	35.0 0.0	24.5 0.0	22.5 4.0
Computer Game Design		0.0	0.0 1.0	0.0 2.0	0.0	2.0	4.0 3.0
Computer Info & Science							
Computer Science		85.3 9.0	84.0 23.0	91.0 12.5	53.5 22.0	46.0 20.5	37.0 21.0
Electrical Engineering		9.0 48.0	32.5		30.0		
Information Systems Management	Subtotal	<u> </u>	32.5 177.5	21.0 173.5	<u> </u>	17.0 117.0	11.0 105.5
	Subiolai	195.5	177.5	173.5	146.0	117.0	105.5
Masters & Certificates							
Applied Math and Statistics		0.0	0.0	0.0	0.0	1.0	3.0
Bioinformatics		0.0	1.0	0.0	3.0	1.0	0.0
Computer Engineering		21.0	24.0	14.0	17.0	12.0	12.0
Computer and Info Sciences		0.0	0.0	0.0	0.0	0.0	4.0
Computer Science		22.0	26.0	25.0	16.0	19.0	22.0
Electrical Engineering		1.0	1.0	7.0	14.0	5.0	4.0
Network Engineering		0.0	0.0	0.0	2.0	3.0	3.0
	Subtotal	44.0	52.0	46.0	52.0	41.0	48.0
Doctorates							
Applied Math and Statistics		0.0	0.0	0.0	0.0	0.0	2.0
Bioinformatics		0.0	0.0	0.0	0.0	1.0	0.0
Computer Engineering		11.0	4.0	5.0	8.0	8.0	2.0
Computer Science		10.0	5.0	5.0	12.0	13.0	5.0
Electrical Engineering		0.0	6.0	4.0	6.0	1.0	6.0
	Subtotal	21.0	15.0	14.0	26.0	23.0	15.0
Total Degrees Conferred		258.3	244.5	233.5	224.0	181.0	168.5
-							
Declared and Proposed Majors							
Undergraduate		2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
Bioengineering							8.3
Bioinformatics		30	46	41	38	36	43
Computer Engineering		257	217	186	154	161	142
Computer Game Design							135
Computer Science		513	386	280	191	178	140
Electrical Engineering		94	129	122	119	120	120
Information System Mgmt		140	90	56	58	52	55
	Totals	1,033	867	684	560	547	643
Graduate							
Applied Mathematics & Statistics		0	0	0	0	6	19
Bioinformatics		0	17	26	31	34	37
Computer Engineering		67	64	63	61	60	58
Computer Science		107	109	97	108	115	102
Electrical Engineering		26	44	48	54	62	77
	Totals	201	233	234	254	277	292

Student Workload FTE*

	<u>2002-03</u>	2003-04	2004-05	2005-06	2006-07	2007-08
Lower Division	511.4	580.3	616.5	702.0	798.4	947.5
Upper Division	319.8	268.9	249.9	218.5	200.0	207.8
Total Undergrad	831.2	849.2	866.4	920.5	998.4	1,155.3
Total Graduate	211.9	237.2	247.1	251.2	290.1	303.4
Total FTE	1,043.1	1,086.4	1,113.5	1,171.7	1,288.5	1,458.7

*Student workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

Budgeted Faculty FTE By Department

		2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
Applied Math and Statistics*							
Permanent Ladder		0.0	0.0	0.0	0.0	10	10
Open Provision/Temp Acad Prov		0.0	0.0	0.0	0.0	2.2	3.2
	Subtotal					12.2	13.2
Biomolecular Engineering							
Permanent Ladder		0.0	2.0	4.0	4.2	6.2	6.9
Open Provision/Temp Acad Prov		0.0	0.1	0.2	0.8	1.1	1.4
	Subtotal	0.0	2.1	4.2	5.0	7.3	8.3
Computer Engineering							
Permanent Ladder		18.0	18.0	18.0	15.8	16.8	17.3
Open Provision/Temp Acad Prov		3.6	5.5	4.5	6.2	7.6	5.4
- F - · · · · · · · · · · · · · · · · ·	Subtotal	21.6	23.5	22.5	22.0	24.4	22.7
Computer Science/Information Syst. Mgmt	Cubicia		_0.0				
Permanent Ladder		19.0	20.0	20.0	19.0	20.0	20.0
Open Provision/Temp Acad Prov		5.2	4.7	3.7	5.6	20.0	6.4
	Subtotal	24.2	24.7	23.7	24.6	27.0	26.4
Electrical Engineering	oubtotal	24.2	24.1	20.1	24.0	27.0	20.4
Permanent Ladder		10.0	10.0	12.0	12.0	13.0	12.0
Open Provision/Temp Acad Prov		0.6	1.4	0.3	0.7	1.3	2.7
Open i Tovision/Temp Acad I Tov	Subtotal	10.6	11.4	12.3	12.7	14.3	14.7
Baskin School of Engineering General	Subiolai	10.0	11.4	12.5	12.7	14.5	14.7
Permanent Ladder		7.0	8.0	12.5	13.0	4.0	4.0
Open Provision/Temp Acad Prov		1.4	4.4	2.3	3.7	2.5	4.0 2.6
Open Flovision/Temp Acad Flov	Subtetal				-		6.6
	Subtotal	8.4	12.4	14.8	16.7	6.5	0.0
Totals		64.8	74.1	77.5	81.0	91.7	91.9

*New Dept. in 2006-07

Regular Student Enrollment per Ladder Faculty FTE

		2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
Biomolecular Engineering		20.0	22.9	35.3	35.3	44.7	31.7
Computer Engineering		99.6	88.2	53.5	72.6	68.3	73.6
Computer Science		86.0	74.0	81.7	74.2	83.9	81.9
Electrical Engineering		51.7	51.0	53.0	71.8	71.7	62.9
Applied Math & Statistics		76.5	163.1	167.8	190.1	177.3	133.3
Engineering General - ISM		-	-	-	56.0	56.7	49.2
	Weighted Average	82.0	84.4	78.8	88.7	87.8	76.5
Courses Taught per Ladd	er Faculty						
		<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	2005-06	2006-07	<u>2007-08</u>
Biomolecular Engineering		1.4	1.9	3.2	4.3	3.0	2.8
Computer Engineering		3.1	3.6	3.0	3.4	3.3	3.3
Computer Science		3.1	2.7	2.8	2.8	2.9	3.2
Electrical Engineering		2.6	2.4	2.4	2.6	2.7	2.9
Applied Math & Statistics		2.3	2.5	3.0	3.0	3.3	2.8
Applied Math & Statistics Engineering General - ISM		2.3	2.5	- 3.0	3.0 2.2	3.3 3.4	2.8 4.7
	Weighted Average	2.3 - 2.8	2.5 - 2.8	3.0 - 2.9			

Source: Course Audit Publication (Jan. 2008)

Extramural Awards

Contracts and Grants # of Proposals	<u>2002-03</u>	2003-04	<u>2004-05</u>	2005-06	2006-07	<u>2007-08</u>
	152.0	173.0	197.0	163.0	164.0	187.0
Awards	\$10,600,020	\$13,690,835	\$11,878,277	\$19,559,568	\$16,426,378	\$22,236,088

2008-2009 Permanent Budget Summary by Major Fund Source

	Academic Salaries		Statt Salarias		Staff Salaries		Staff Salaries		General Assistance				Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE				_						
2008-2009 Permanent Budget																
General Funds	9,926,862	116.06	2,159,271	35.23	377,847		1,266,962	145,000	19,900	13,895,842						
Special State Approp	0		0		0		10,000	0	0	10,000						
UOF/OTT	0		179,832	3.00	0		503,158	0	18,200	701,190						
Gifts & Endowments	0		0		0		437	0	0	437						
ΤΟΤΑΙ	9,926,862	116.06	2,339,103	38.23	377,847		1,780,557	145,000	38,100	14,607,469						

Engineering

2008-2009 Budget Summary by Major Unit

					Lingineering				
	Academic Salaries		Staff Salaries		General Assistance	Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL
	Amount	FTE	Amount	FTE	Amount FT	Ē			
2008-2009									
Permanent Budget									
Applied Math & Statistics	1,136,119	11.00	86,130	1.80	0	39,430	0	0	1,261,679
BioMolecular Engineering Dept	729,170	7.20	91,453	1.79	0	29,690	0	0	850,313
CE Computer Engineering Dept	1,810,599	17.30	113,403	1.85	0	58,710	0	0	1,982,712
CS Computer Sciences Dept	2,354,787	21.00	106,840	1.91	0	56,950	0	0	2,518,577
Ctr Biomolecular Sci & Engineering	0		0		0	313,500	0	0	313,500
Electrical Engineering	1,358,319	12.00	100,796	2.00	0	49,590	0	0	1,508,705
Engineering Administration	106,150	1.00	807,701	10.75	0	69,094	0	30,180	1,013,125
Engineering Advising&Outreach Prog	16,100		444,141	8.50	0	107,273	0	0	567,514
Engineering General	1,943,318	39.20	503,838	7.98	377,847	1,019,478	145,000	7,920	3,997,401
Supplemental Teaching Assistants	110,000	3.36	0		0	0	0	0	110,000
Technology Information Mgmt Program	362,300	4.00	84,801	1.65	0	36,842	0	0	483,943
TOTAL	9,926,862	116.06	2,339,103	38.23	377,847	1,780,557	145,000	38,100	14,607,469

Engineering

UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

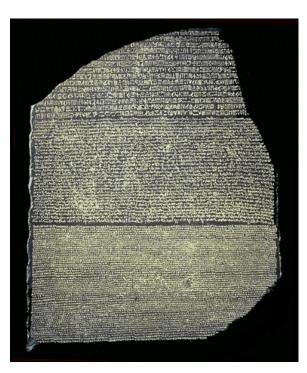
Engineering

	2005 -	2006		2006 -	2007		2007 -	2008		2008 -	2009	
	Budget	Acad FTE	Staff FTE									
Applied Math & Statistics	848,157	9.00	1.19	938,634	9.00	1.66	1,165,476	11.00	1.66	1,261,679	11.00	1.80
BioMolecular Engineering Dept	393,581	4.20	1.19	440,518	4.20	1.65	707,703	6.20	1.65	850,313	7.20	1.79
CE Computer Engineering Dept	1,578,255	15.80	1.70	1,765,353	16.80	2.16	1,892,072	17.30	2.16	1,982,712	17.30	1.85
CS Computer Sciences Dept	1,848,150	18.00	1.22	2,121,235	20.00	1.69	2,272,041	20.00	1.69	2,518,577	21.00	1.91
Ctr Biomolecular Sci & Engineering	60,000			60,000			318,000			313,500		
Electrical Engineering	1,277,169	12.00	1.70	1,425,268	12.00	2.17	1,428,364	12.00	2.17	1,508,705	12.00	2.00
Engineering Administration	725,005	1.00	9.75	831,148	1.00	9.75	847,626	1.00	9.75	1,013,125	1.00	10.75
Engineering Advising&Outreach Prog	354,261	0.00	8.50	423,037	0.00	8.50	440,352	0.00	8.50	567,514	0.00	8.50
Engineering Faculty Services	25,569		0.00	25,569		0.00	25,569		0.00	0		0.00
Engineering General	4,565,427	36.44	15.73	4,126,123	38.44	5.98	4,490,922	38.44	7.98	3,997,401	39.20	7.98
Technology Information Mgmt Program	322,000	4.00	0.00	423,922	4.00	0.67	434,694	4.00	0.67	483,943	4.00	1.65
Supplemental Teaching Assistants	3,900	0.13		24,600	0.81		60,800	1.95		110,000	3.36	
DIVISIONAL TOTALS	12,001,474	100.57	40.98	12,605,407	106.25	34.23	14,083,619	111.89	36.23	14,607,469	116.06	38.23

NOTE: Figures include budgeted funds from the following sources: General & Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

UC SANTA CRUZ





In the **Division of Humanities**, faculty and students seek to answer the fundamental question: What does it mean to be human? By awakening a sense of what it might be like to be someone else or to live in another time or culture, the humanities tell us about ourselves, stretch our imagination, and enrich our experience. The humanities are vital to our self-awareness, our culture, and our vision of the future.

Nine departments and programs constitute the humanities at UCSC -many of which are interdisciplinary. All programs provide opportunities for undergraduates to be directly involved in research.

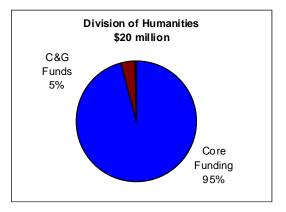
Division of Humanities Profile

2007-08 Majors:	2,009 Head Count UG majors 200 Head Count graduate majors
2007-08 Number of Degrees Awarded:	664 BA/BS 31 MA/MS & Certificates 24 PhD
2008-09 Teaching and research staff:	163 Budgeted Faculty FTE64 Budgeted Teaching Assistant FTE41 Budgeted Staff FTE

2008-09 Funding:

Core Funds\$19.1MOther Funds\$.1MPerm. Budget\$19.2M

C&G Funds <u>\$.8M</u> Total Funding \$20 M



DIVISION OF THE HUMANITIES

Degrees Conferred

Baccalaureate Degrees	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
American Studies	55.5	72.5	54.5	62.0	85.0	82.0	57.0
Classical Studies	2.5	3.8	9.0	1.0	10.0	2.0	7.5
Feminist Studies	41.0	33.5	49.5	43.5	41.5	45.0	39.5
German Studies	1.0	1.5	4.0	2.0	0.5	3.5	4.0
History	109.5	117.5	146.5	132.5	160.5	164.5	163.5
Italian Studies	0.5	3.0	5.5	4.0	2.0	4.0	4.0
Language Studies	29.0	27.0	31.5	36.0	43.0	46.0	54.0
Linguistics	17.5	19.0	17.5	18.5	21.0	34.0	36.0
Literature	202.0	217.3	244.0	224.5	253.5	250.0	230.5
Philosophy	44.5	38.5	51.0	66.5	71.7	68.5	68.3
Sub Total	503.0	533.6	613.0	590.5	688.7	699.5	664.3
Masters & Certificates	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
History	3.0	3.0	9.0	9.0	7.0	6.0	6.0
History of Consciousness	2.0	3.0	1.0	1.0	1.0	2.0	8.0
Linguistics	4.0	7.0	8.0	6.0	13.0	3.0	6.0
Literature	9.0	9.0	11.0	3.0	12.0	6.0	10.0
Philosophy	0.0	3.0	4.0	3.0	2.0	2.0	1.0
Sub Total	18.0	25.0	33.0	22.0	35.0	19.0	31.0
Doctorates	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
History	3.0	3.0	2.0	3.0	6.0	2.0	4.0
History of Consciousness	3.0	5.0	6.0	9.0	7.0	11.0	9.0
Linguistics	1.0	3.0	3.0	2.0	4.0	1.0	4.0
Literature	7.0	5.0	10.0	4.0	4.0	6.0	7.0
Sub Total	14.0	16.0	21.0	18.0	21.0	20.0	24.0
Total Degrees Conferred	535.0	574.6	667.0	630.5	744.7	738.5	719.3

Declared and Proposed Majors

Undergraduate		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
American Studies		121	134	140	164	163	128	95
Classical Studies		6	12	16	17	20	19	20
Feminist Studies		107	99	104	112	110	120	123
German Studies		7	6	9	6	9	11	12
History		308	361	397	409	447	473	473
Italian Studies		6	9	9	8	8	7	12
Language Studies		127	125	152	171	203	240	219
Linguistics		52	58	55	78	100	120	108
Literature		690	702	776	736	712	759	756
Philosophy		122	150	164	192	230	222	191
	Totals	1,546	1,654	1,822	1,892	2,002	2,099	2,009
Graduate								
History		31	31	36	39	32	31	30
History of Consciousness		50	57	61	62	62	54	46
Linguistics		25	24	26	29	27	23.7	24
Literature		61	73	77	69	70	79.3	80
Philosophy		6	9	9	13	13	15.3	20
	Totals	173	194	210	212	204	203	200
Student Workload FTE*								
Division Summary								
Division Summary		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Lower Division		1,503.6	1,613.2	1,762.8	1,721.4	1,703.7	1,774.3	1,744.0
Upper Division		897.9	982.9	1,008.7	1,098.6	1,082.5	1,027.9	934.2
Total Undergrad		2,401.5	2,596.1	2,771.5	2,820.0	2,786.2	2,802.1	2,678.2
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Total Graduate		162.0	184.3	238.4	225.2	238.8	225.0	212.6
Total FTE		2,563.5	2,780.4	3,009.9	3,045.2	3,025.0	3,027.1	2,890.8

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

Budgeted Faculty FTE by Department

		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
American Studies								
Permanent Ladder		7.6	7.6	8.6	7.6	7.0	7.0	8.0
Open Provision/Temp Acad Prov		1.7	1.3	0.6	0.1	1	1.7	1.4
	Subtotal	9.3	8.9	9.2	7.7	8.0	8.7	9.4
Feminist Studies								
Permanent Ladder		5.0	6.0	5.0	5.0	7.0	7.0	6.0
Open Provision/Temp Acad Prov		0.3	0.6	0.3	0.1	0	1.3	1.2
	Subtotal	5.3	6.6	5.3	5.1	7.0	8.3	7.2
History/German Studies/Classical S	Studies							
Permanent Ladder		20.5	21.0	20.0	20.0	22.0	21.5	24.5
Open Provision/Temp Acad Prov		4.2	3.0	2.0	3.6	3.2	1.9	1.7
	Subtotal	24.7	24.0	22.0	23.6	25.2	23.4	26.2
History of Consciousness								
Permanent Ladder		7.0	7.0	8.0	7.1	7.0	9.0	8.0
Open Provision/Temp Acad Prov		0.9	0.5	0.0	0.0	1.2	0	0
	Subtotal	7.9	7.5	8.0	7.1	8.2	9.0	8.0
Languages								
Permanent Ladder		3.0	3.0	4.0	4.0	2.0	2.0	1.0
Open Provision/Temp Acad Prov		21.7	19.5	24.1	24.7	24.7	23.8	30.2
	Subtotal	24.7	22.5	28.1	28.7	26.7	25.8	31.2
Linguistics								
Permanent Ladder		9.5	9.5	9.5	9.0	8.7	10.0	9.0
Open Provision/Temp Acad Prov		1.0	0.8	1.5	0.8	1.3	2.2	2.6
	Subtotal	10.5	10.3	11.0	9.8	10.0	12.2	11.6
Literature/Italian Studies								
Permanent Ladder		35.0	34.0	33.0	34.9	34.0	34.0	31.5
Open Provision/Temp Acad Prov		8.3	4.4	3.1	3.0	5.5	4.7	4.8
	Subtotal	43.3	38.4	36.1	37.9	39.5	38.7	36.3
Philosophy								
Permanent Ladder		10.0	9.0	7.0	9.0	10.0	7.5	8.5
Open Provision/Temp Acad Prov		0.7	1.9	2.6	1.9	2.1	1.9	1.4
	Subtotal	10.7	10.9	9.6	10.9	12.1	9.4	9.9
Humanities General								
Permanent Ladder		0.0	0.0	1.0	1.0	1.0	1.0	1.0
Open Provision/Temp Acad Prov		0.0	0.8	2.0	0.0	0	0	0.2
	Subtotal	0.0	0.8	3.0	1.0	1.0	1.0	1.2

14/-itin -		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Writing Permanent Ladder		4.0	4.0	4.0	4.0	4.0	3.0	2.0
Open Provision/Temp Acad Prov		12.8	12.8	15.3	16.9	15.2	16.7	23.7
	Subtotal	16.8	16.8	19.3	20.9	19.2	19.7	25.7
HUMANITIES TOTALS	_	153.2	146.7	151.6	152.7	156.9	156.2	166.7
Regular Enrollment per Facu	lty FTE							
		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
American Studies		172.3	244.6	257.2	326.2	289.7	187.8	153.4
Feminist Studies		301.9	274.5	369.0	245.3	173.6	164.0	210.9
History		145.5	147.2	175.7	152.8	148.1	181.0	189.8
History of Consciousness		70.1	92.2	109.9	52.2	43.1	106.8	29.3
Languages		33.2	37.4	102.9	126.0	101.8	123.6	136.0
Linguistics		116.1	120.8	106.3	180.0	145.8	157.6	172.3
Literature		129.7	141.7	171.0	162.9	153.1	180.2	139.8
Philosophy		144.1	127.3	153.3	151.2	165.2	187.0	206.4
Writing	_	84.0	89.6	115.4	134.7	120.7	99.3	95.0
Weighted Average Totals		134.6	144.6	168.5	167.8	152.7	167.5	155.2
Courses Taught per Faculty								
		<u>2001-02</u>	<u>2002-03</u>	2003-04	<u>2004-05</u>	<u>2005-06</u>	2006-07	2007-08
American Studies		3.3	3.3	2.9	3.5	4.5	3.5	3.4
Feminist Studies		3.5	3.4	4.3	3.0	2.7	2.4	3.4
History		3.8	3.4	3.8	3.4	3	3.2	3.9
History of Consciousness		3.6	3.6	3.8	2.8	3.2	3.1	3.0
Languages		2.5	2.3	4.7	5.5	5.7	5.7	7.2
Linguistics		4.3	4.1	3.2	4.2	4	4.1	4.4
Literature		3.7	3.8	3.9	3.5	3.3	3.2	3.5
Philosophy		3.8	3.6	3.7	3.8	4.2	4.0	4.7
Writing		3.7 3.7	4.2 3.6	4.9 3.8	5.3 3.6	6 3.6	4.8 3.4	5.3 3.8
Weighted Average Totals		3.7	3.0	3.8	3.0	3.0	3.4	3.8
Source: Course Audits Publication (Jan. 2008)	1							
Extramural Awards								
Contracts & Grants								
		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
#	of Proposals	29.0	13.0	22.0	18.0	30.0	40.0	35.0
	Awards	\$877,276	\$425,041	\$538,424	\$374,181	\$814,789	\$940,316	\$778,037

2008-2009 Permanent Budget Summary by Major Fund Source

	Academic Salaries	5	Staff Salaries		Supplies & Materials	TOTAL
2	Amount	FTE	Amount	FTE		
2008-2009						
Permanent Budget						
General Funds	16,044,890	227.62	2,044,133	41.25	790,795	18,879,818
Special State Approp	0		0		247,204	247,20
Registration Fee	0		0		8,964	8,96
UOF/OTT	0		0		1,471	1,47
Gifts & Endowments	0		0		74,449	74,44
ΤΟΤΑ	L 16,044,890	227.62	2,044,133	41.25	1,122,883	19,211,90

Humanities Division

2008-2009 Budget Summary by Major Unit

	Academic Salaries		Staff Salaries		Supplies & Materials	TOTAL
	Amount	FTE	Amount	FTE	2	
2008-2009	•					
Permanent Budget	_					
American Studies	591,350	6.50	78,802	1.75	18,904	689,056
DP Dicken's Project	0		0		916	916
Feminist Studies	514,150	6.00	82,807	1.75	11,404	608,361
History	2,552,135	27.50	184,077	4.00	59,752	2,795,964
History of Consciousness	599,150	5.00	60,258	1.50	15,637	675,045
Humanities Administration	3,892,013	85.00	896,268	16.01	746,829	5,535,110
Humanities Research and Instruction	142,000	1.00	88,872	2.00	72,188	303,060
Languages	1,430,183	22.00	91,296	2.00	50,721	1,572,200
Linguistics	1,149,450	11.00	122,544	2.50	17,054	1,289,048
Literature	3,118,437	30.50	271,246	6.05	69,787	3,459,470
Philosophy	766,500	8.50	77,259	1.69	19,672	863,431
Writing	1,007,022	16.00	90,704	2.00	40,019	1,137,745
Supplemental Teaching Assistants	282,500	8.62	0		0	282,500
TOTAL	16,044,890	227.62	2,044,133	41.25	1,122,883	19,211,906

Humanities Division

UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

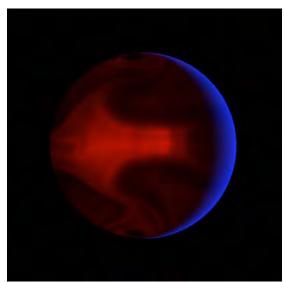
	2005	2006		2006	- 2007		2007 -	2008		2008 -	2009	
	Budget	Acad FTE	Staff FTE									
American Studies	794,384	8.00	1.61	642,637	7.00	1.75	741,870	8.00	1.75	689,056	6.50	1.75
DP Dicken's Project	828			837			871			916		
Feminist Studies	603,020	7.00	1.42	639,657	7.00	1.42	634,174	6.00	1.75	608,361	6.00	1.75
History	1,945,481	21.00	3.00	2,026,886	21.50	3.00	2,328,259	24.50	3.00	2,795,964	27.50	4.00
History of Consciousness	938,670	8.00	1.50	1,083,563	9.00	1.50	1,089,589	8.00	2.00	675,045	5.00	1.50
Humanities Administration	6,084,881	104.06	18.77	5,104,732	84.00	16.56	5,326,384	84.00	14.65	5,535,110	85.00	16.01
Humanities Research and Instruction	269,304	1.00	2.00	274,468	1.00	2.00	280,084	1.00	2.00	303,060	1.00	2.00
Languages	229,939	2.00	1.91	969,303	16.00	1.42	1,576,214	24.00	2.00	1,572,200	22.00	2.00
Linguistics	1,021,348	9.00	2.88	1,134,333	10.00	2.00	1,043,590	9.00	2.00	1,289,048	11.00	2.50
Literature	3,209,368	34.00	5.05	3,327,082	34.00	5.49	3,323,876	31.50	5.99	3,459,470	30.50	6.05
Philosophy	843,084	10.00	1.69	700,074	7.50	1.69	797,748	8.50	1.69	863,431	8.50	1.69
Writing	406,512	4.00	1.42	991,333	15.00	1.42	930,829	14.00	1.42	1,137,745	16.00	2.00
Supplemental Teaching Assistants	284,400	14.65		390,300	12.94		368,600	11.80		282,500	8.62	
DIVISIONAL TOTALS	16,631,219	222.71	41.25	17,285,205	224.94	38.25	18,442,088	230.30	38.25	19,211,906	227.62	41.25

Humanities Division

NOTE: Figures include budgeted funds from the following sources: General & Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

UC SANTA CRUZ





The planet HD80606b glows orange from its own heat in this computer-generated image. Image by D. Kasen, J. Langton, and G. Laughlin (UCSC).

In the Division of Physical and Biological Sciences, scientists are redefining our understanding of the universe—working to meet, in the words of the UC Regents, "the societal and community needs of the State of California, and its people, and the health and well-being of all mankind." UCSC provides a stimulating research environment for undergraduate, graduate and postdoctoral students, giving every student access to inquiry-based learning opportunities, ranging from laboratory and field studies courses to senior thesis options. Faculty and staff contribute time and expertise to programs that provide academic support to students and engage in education outreach programs that encourage greater participation the sciences and help prepare students to succeed at UCSC.

Division of Physical and **Biological Sciences Profile**

2007-08 Majors: 3,018 Head Count UG majors

2007-08 Number of **Degrees Awarded:**

651 BA/BS 48 MA/MS & Certificates 52 PhD

423 Head Count graduate majors

2008-09 Teaching and research staff:

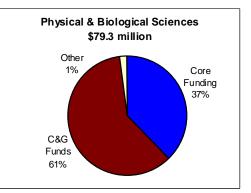
176 Budgeted Faculty FTE

96 Budgeted Teaching Assistant FTE 123 Budgeted Staff FTE



Core Funds \$29.7M Other Funds \$ 1.5M Perm. Budget \$31.2M

C&G Funds <u>\$48.1M</u> **Total Funding \$79.3M**



DIVISION OF PHYSICAL AND BIOLOGICAL SCIENCES

Degrees Conferred							
Baccalaureate Degrees	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Applied Physics		0.0	1.0	3.0	6.5	7.5	9.0
Astrophysics (Physics)		2.0	4.0	8.0	10.0	3.0	17.5
Biochemistry	19.5	32.5	22.5	15.5	19.0	33.5	38.0
Biology	70.5	64.5	59.0	59.0	81.0	93.5	100.5
Chemistry	29.5	18.0	27.0	28.5	25.0	19.0	26.5
Earth Sciences	25.0	41.5	27.0	50.5	29.0	29.5	44.0
Ecology & Evolutionary Biology	14.5	20.0	23.5	37.0	29.0	39.0	50.5
Environmental Studies/Earth Sciences	0.0	1.0	1.0	0.0	2.0	0.0	1.0
Health Sciences	0.0	0.0	0.0	6.0	27.5	42.0	71.0
Marine Biology	50.0	51.5	64.5	65.5	58.0	66.5	88.0
Mathematics	46.5	41.3	44.0	35.5	52.5	55.0	49.5
Molecular, Cellular & Dev Bio	105.5	104.0	81.0	103.0	91.5	102.0	105.0
Neuroscience & Behavior	2.0	1.0	17.5	23.0	19.5	22.0	24.5
Physics	25.5	22.8	18.5	17.0	15.5	10.0	18.0
Plant Science	0.0	3.0	4.5	12.0	6.0	5.0	6.0
Psychobiology	14.5	15.5	11.0	5.0	3.0	1.0	1.5
Totals	403.0	418.6	406.0	468.5	475.0	528.5	650.5
Masters & Certificates							
Astronomy & Astrophysics	1.0	1.0	7.0	2.0	3.0	11.0	3.0
Biology	2.0	9.0	4.0	2.0	-	-	-
Chemistry	3.0	2.0	2.0	2.0	2.0	5.0	3.0
Earth Sciences	5.0	4.0	10.0	8.0	9.0	5.0	12.0
Ecology & Evolutionary Biology	0.0	0.0	0.0	3.0	2.0	1.0	4.0
Environmental Toxicology	1.0	1.0	1.0	3.0	1.0	1.0	1.0
Ocean Sciences	3.0	8.0	6.0	1.0	1.0	4.0	1.0
Mol, Cell, Dev. Biology	0.0	0.0	0.0	1.0	1.0	4.0	1.0
Mathematics	6.0	5.0	2.0	1.0	2.0	11.0	7.0
Physics	4.0	6.0	15.0	10.0	13.0	5.0	7.0
Science Communication	17.0	22.0	20.0	19.0	8.0	10.0	9.0
Totals	42.0	58.0	67.0	52.0	42.0	57.0	48.0
Doctorates							
Astronomy & Astrophysics	2.0	5.0	3.0	2.0	4.0	3.0	2.0
Biology	11.0	10.0	15.0	5.0	-	-	-
Chemistry	12.0	14.0	7.0	10.0	18.0	12.0	9.0
Earth Sciences	8.0	6.0	11.0	5.0	3.0	9.0	4.0
Ecology & Evolutionary Biology	0.0	0.0	0.0	2.0	9.0	10.0	5.0
Environmental Toxicology	0.0	0.0	0.0	2.0	1.0	1.0	1.0
Mathematics	3.0	1.0	2.0	4.0	4.0	4.0	5.0
Molecular, Cell & Developmental Biology	-	-	-	2.0	8.0	7.0	12.0
Ocean Sciences	3.0	1.0	3.0	3.0	3.0	8.0	6.0
Physics	6.0	7.0	1.0	5.0	9.0	7.0	8.0
Totals	45.0	44.0	42.0	40.0	59.0	61.0	52.0
Total Degrees Conferred	490.0	520.6	515.0	560.5	576.0	646.5	750.5

Declared and Proposed Majors	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Undergraduate	4	4	4				
Astronomy	1 5	1 3	1 0	- 60	- 76	- 85	- 107
Astrophysics Biochemistry	5 149	3 141	0 154	173	196	233	255
,	626	608	739	645	523	233 562	255 586
Biology					523		
Ecology & Evolution	19	32	53 37	73 36	74 51	97	105
Environmental Studies/Biology	0	0 0	23	36 189	51 342		
Health Science	0	-	-		342 266	462	511 362
Marine Biology	254	280	246	234		321	
Molecular, Cellular & Dev Bio	124	140	155	231	278	310	304
Psychobiology	39	13	5	4	2	1	2
Chemistry	112	109	133	151	166	172	168
Earth Sciences	115	113	129	113	123	144	136
Mathematics	167	156	170	186	196	199	205
Neuroscience	2	17	49	76	96	125	133
Physics	138	147	170	123	131	129	131
Plant Science	2	6	16	20	17	18	12
	1,752	1,766	2,079	2,315	2,537	2,856	3,018
Graduate					05		
Astronomy & Astrophysics	22	23	25	34	35	36	38
Biology (MCD & EEB Combined)	88	104	109		-	-	-
Ecology & Evolution	-	-	-	55	60	53	54
Molecular, Cellular & Dev Bio	-	-	-	46	45	41	44
Chemistry	73	74	79	87	91	90	90
Earth Sciences	47	53	59	49	53	54	49
Environmental Toxicology	7	9	13	11	10	11	11
Mathematics	36	39	31	33	31	36	33
Ocean Science	29	33	34	34	40	45	41
Physics	47	52	59	64	53	54	51
Science Communications	20	20	19	10	10	10	11
Totals	367	407	427	423	428	431	423
*Environmental Studies/Biology Majors are reported under Environmen	tal Studies (Social Studies D	Division)					
Student Workload FTE* Division Summary							
Lower Division	1.761.2	1,945.3	2,101.4	2,092.8	2,091.8	2,221.8	2,240.2
Upper Division	666.4	714.4	800.2	837.3	940.3	1,082.8	1,120.1
Total Undergrad	2,427.6	2,659.7	2,901.6	2,930.1	3,032.1	3,304.6	3,360.3
Total Graduate	492.4	536.9	547.5	506.3	629.5	569.5	469.7

3,196.6

3,449.1

3,436.4

3,661.6

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

2,920.0

Total FTE*

3,874.1

3,830.0

Budgeted Faculty FTE By Depar	rtment	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Astronomy and Astrophysics								
Permanent Ladder		10.6	10.8	10.8	10.8	8.8	8.8	8.8
Open Provision/Temp Acad Prov		0.5	0.2	0.8	0.9	3.4	2.5	3.2
	Subtotal	11.1	11.0	11.6	11.7	12.2	11.3	12.0
Biology*								
Permanent Ladder		33.0	33.0	32.8	31.0	33.0	35.0	36.3
Open Provision/Temp Acad Prov		7.9	7.2	7.7	6.6	9.7	11.9	13.5
	Subtotal	40.9	40.2	40.5	37.6	42.7	46.9	49.8
Chemistry & Biochemistry								
Permanent Ladder		21.0	21.0	20.0	21.0	21.0	21.0	23.0
Open Provision/Temp Acad Prov		2.6	2.5	2.8	4.1	4.4	5.4	4.7
	Subtotal	23.6	23.5	22.8	25.1	25.4	26.4	27.7
Earth Sciences								
Permanent Ladder		19.5	19.5	18.0	16.8	19.0	19.0	19.0
Open Provision/Temp Acad Prov		1.6	1.4	2.8	3.2	1.9	2.5	2.9
	Subtotal	21.1	20.9	20.8	20.0	20.9	21.5	21.9
Environmental Toxicology								
Permanent Ladder		5.0	5.0	5.0	6.0	6.0	5.0	6.0
Open Provision/Temp Acad Prov		0.2	0.0	0.0	0.0	0.3	0.3	0.6
	Subtotal	5.2	5.0	5.0	6.0	6.3	5.3	6.6
Mathematics	Cubiciai	0.2	0.0	0.0	0.0	010	010	010
Permanent Ladder		15.0	15.0	15.0	17.0	17.0	17.0	16.0
Open Provision/Temp Acad Prov		10.5	8.1	11.2	11.4	11.9	10.2	10.6
Open i Tovision, remp Acau i Tov	Subtotal	25.5	23.1	26.2	28.4	28.9	27.2	26.6
Ocean Sciences	Subtotal	23.5	23.1	20.2	20.4	20.9	21.2	20.0
Permanent Ladder		8.0	9.0	8.8	7.0	9.0	9.0	9.0
					-			
Open Provision/Temp Acad Prov	Subtotal	0.4	0.3	0.2	1.8	0.7 9.7	1.6	1.3
Diversion	Subtotal	8.4	9.3	9.0	8.8	9.7	10.6	10.3
Physics		47.0	47.0	40.0	40.0		40 5	40.0
Permanent Ladder		17.3	17.3	19.3	18.3	17.5	19.5	19.2
Open Provision/Temp Acad Prov	<u> </u>	2.2	1.9	2.5	2.9	3.2	4.7	5.6
	Subtotal	19.5	19.2	21.8	21.1	20.7	24.2	24.8
Science Communication								
Permanent Ladder		1.0	1.0	1.0	1.0	0.0	1.0	1.0
Open Provision/Temp Acad Prov		2.7	2.9	4.4	1.1	2.7	1.2	1
	Subtotal	3.7	3.9	5.4	2.1	2.7	2.2	2.0
Physical & Biological Sciences Genera	al							
Permanent Ladder		2.0	1.0	1.0	1.0	1.0	1.0	1.0
Open Provision/Temp Acad Prov		0.3	0.0	0.0	0.0	0	0	0
	Subtotal	2.3	1.0	1.0	1.0	1.0	1.0	1.0
Total	Faculty FTE	161.3	157.1	164.1	161.8	170.5	176.6	182.7

*includes Ecology& Evolution Biology, Marine Biology, Molecular, Cellular and Dev. Biology, Neuroscience & Behavior, Plant Science and Psychobiology

Regular Student Enrollment per Ladder Faculty FTE

- G	•	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Astronomy		171.2	178.5	192.3	129.9	158.9	209.9	111.1
Biology		98.6	115.4	145.1	-	-	-	-
Ecology & Evolutionary Biology		-	-	-	129.6	122.7	140.9	158.8
MCD Biology		-	-	-	198.9	165.6	220.0	149.1
Chemistry		162.1	158.8	205.9	210.7	209.8	158.9	180.6
Earth Sciences		89.8	109.6	127.0	142.9	117.7	137.1	138.6
Environmental Toxicology		53.6	51.1	39.9	52.7	45.5	68.2	83.1
Mathematics		139.1	90.1	107.1	144.9	93.7	151.0	117.2
Ocean Sciences		86.4	132.6	139.6	53.2	76.2	115.6	106.5
Physics		118.1	136.9	119.1	129.2	130.5	117.7	118.1
Science Communications		20.0	20.0	18.0	19.0	-	-	20.5
PBS General		45.9	44.7	30.0	19.0	12	8.0	6.0
	Weighted Average	120.0	124.1	142.0	145.8	135.9	150.0	136.0

Courses Taught Per Faculty FTE

3	,	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	2004-05	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Astronomy		2.5	3.1	2.6	2.4	2.7	3.0	2.5
Biology		4.7	4.4	4.8	-	-	-	-
Ecology & Evolutionary Biology		-	-	-	4.8	4.4	4.8	5.2
MCD Biology		-	-	-	3.8	3.2	2.9	2.6
Chemistry		4.2	3.2	3.5	3.3	3.3	3.0	3.2
Earth Sciences		3.2	2.8	2.7	2.8	2.7	2.8	2.9
Environmental Toxicology		4.6	4.3	4.1	3.0	2.9	3.8	3.0
Mathematics		3.7	3.7	3.0	3.5	3.7	3.6	3.8
Ocean Sciences		2.9	2.5	2.2	1.9	2.1	2.3	2.5
Physics		3.4	3.4	2.8	3.1	3.2	2.7	3.0
Science Communications		2.0	2.0	2.0	2.0	0.0	1.5	2.0
PBS General		3.9	3.5	3.4	3.0	3.0	2.0	2.0
	Weighted Average	3.9	3.5	3.4	3.3	3.2	3.1	3.2

Source: Course Audits Publication (Jan. 2008)

Extramural Awards

Contracts and Grants		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
	# of Proposals	527.0	455.0	452.0	423.0	436.0	414.0	505.0
	Awards	\$38,163,425	\$36,603,863	\$38,687,936	\$42,273,137	\$44,645,919	\$39,522,909	\$48,145,056

2008-2009 Permanent Budget Summary by Major Fund Source

Physical &	Biological Sciences
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	Academic Salaries		Staff Salaries		General Assistance	Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
_	Amount	FTE	Amount	FTE	Amount	FTE	_			
2008-2009 Permanent Budget										
General Funds	21,985,784	284.86	6,006,929	112.62	62,255	712,775	498,450	0	0	29,266,193
Special State Approp	0		67,290	1.55	(4,800)	180,231	0	23,479	0	266,200
Registration Fee	0		164,617	3.29	38,101	15,000	0	0	0	217,718
Other Fees	0		0		0	166,990	0	0	0	166,990
UOF/OTT	0		58,956	1.00	2,870	865,700	0	0	0	927,526
Gifts & Endowments	0		61,000	1.00	0	163,553	0	15,800	0	240,353
Self Supporting	0		192,286	3.92	(67,034)	246,244	0	26,107	(244,603)	153,000
TOTAL	21,985,784	284.86	6,551,078	123.38	31,392	2,350,493	498,450	65,386	(244,603)	31,237,980

2008-2009 Budget Summary by Major Unit

	Academic Salaries		Staff Salaries	_	General Assistance	Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	Amount FT	E				
2008-2009										
Permanent Budget	_									
Astronomy & Astrophysics	1,222,519	9.60	89,514	2.00	0	45,193	0	0	0	1,357,226
Biology Core	0		563,257	11.11	6,709	11,218	0	0	0	581,184
Chemistry and Biochemistry	2,375,327	24.00	534,034	10.62	19,050	164,594	0	0	0	3,093,005
Earth & Planetary Sciences	2,442,881	23.34	215,850	4.85	2,862	127,479	0	0	0	2,789,072
Ecology & Evolutionary Biology	1,715,987	18.00	150,973	3.20	3,110	174,991	0	0	0	2,045,061
Inst fr Geophysics & Planet Physics	177,808	1.17	49,464	1.25	0	16,185	0	0	0	243,457
Institute of Marine Sciences	28,650		693,343	12.14	4,896	131,317	0	0	0	858,206
Interdisciplinary Instruction	0		324,524	6.26	33,301	67,504	0	23,479	0	448,808
Mathematics	1,659,119	17.00	240,610	5.50	2,500	59,531	0	0	0	1,961,760
Molecular & Cell Developmnt Biology	2,116,787	22.00	208,437	4.38	3,110	131,714	0	0	0	2,460,048
Natural Reserves	0		220,901	3.88	0	107,864	0	15,800	0	344,565
Ocean Sciences	1,078,650	10.00	139,716	3.00	1,050	79,133	0	0	0	1,298,549
Phys & Bio Sciences Adminstration	236,970	1.00	1,385,282	23.75	3,370	69,005	0	0	0	1,694,627
Phys & Bio Sci Dean's Allocations	0		73,032	1.00	0	262,656	0	0	0	335,688
Phys & Bio Sci Divisional Support	5,022,367	111.75	891,622	16.04	(62,266)	809,785	498,450	26,107	(244,603)	6,941,462
Phys & Bio Sciences Facilities	0		351,504	6.00	100	5,500	0	0	0	357,104
Physics	2,116,087	18.75	308,258	6.19	13,600	63,567	0	0	0	2,501,512
Science Writing	96,012	1.00	22,644	0.50	0	15,173	0	0	0	133,829
SC Institute for Particle Physics	504,570	3.30	36,195	0.50	0	(11,966)	0	0	0	528,799
Instructional Workload Fund	53,800	1.00	0		0	0	0	0	0	53,800
Supplemental Teaching Assistants	523,000	15.95	0		0	0	0	0	0	523,000
Microbiology & Environmental Tox.	615,250	7.00	51,918	1.21	0	20,050	0	0	0	687,218

2,350,493

498,450

65,386

(244,603)

Physical & Biological Sciences

6,551,078 123.38

31,392

21,985,784 284.86

TOTAL

31,237,980

UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

	2005 -	2006		2006 -	2006 - 2007			2008	_	2008 - 2009		
	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE
Astronomy & Astrophysics	1,410,439	10.80	2.00	1,433,519	10.80	2.00	1,263,171	9.80	2.00	1,357,226	9.60	2.00
Biology Core	441,820		9.61	482,627		9.61	550,407		11.11	581,184		11.11
Chemistry and Biochemistry	2,637,391	21.00	11.00	2,859,303	23.00	11.00	2,994,001	24.00	10.62	3,093,005	24.00	10.62
Earth & Planetary Sciences	2,285,486	21.34	4.85	2,608,441	24.34	4.85	2,593,431	23.34	4.85	2,789,072	23.34	4.85
Ecology & Evolutionary Biology	1,510,966	15.00	3.45	1,620,026	17.00	3.15	1,847,994	18.00	3.20	2,045,061	18.00	3.20
Inst fr Geophysics & Planet Physics	206,903	1.17	1.25	212,509	1.17	1.25	233,257	1.17	1.25	243,457	1.17	1.25
Institute of Marine Sciences	783,481	0.00	12.44	794,905	0.00	12.14	820,543	0.00	12.14	858,206	0.00	12.14
Interdisciplinary Instruction	1,739,113	23.00	3.26	487,587	1.00	4.04	488,500	1.00	5.75	448,808	0.00	6.26
Mathematics	1,601,972	16.00	5.00	1,763,169	18.00	5.50	1,856,092	18.00	5.50	1,961,760	17.00	5.50
Microbiology & Environmental Tox.	506,160	6.00	1.00	511,950	6.00	1.00	568,213	6.00	1.21	687,218	7.00	1.21
Molecular & Cell Developmnt Biology	1,649,983	15.00	4.46	2,093,171	21.00	4.46	2,236,269	21.00	4.38	2,460,048	22.00	4.38
Natural Reserves	294,098	0.75	1.88	240,649	0.75	1.88	265,146	0.75	1.88	344,565	0.00	3.88
Ocean Sciences	941,395	8.00	2.90	1,063,183	9.00	3.00	1,130,673	9.00	3.00	1,298,549	10.00	3.00
Phys & Bio Sci Academic Support	107,175			55,750			0			0		
Phys & Bio Sciences Adminstration	1,067,081	1.00	24.90	973,434	1.00	24.30	1,077,481	1.00	24.30	1,694,627	1.00	23.75
Phys & Bio Sci Dean's Allocations	270,853		1.18	765,612		0.00	1,042,616		0.00	335,688		1.00
Phys & Bio Sci Divisional Support	6,117,318	90.84	27.90	6,418,105	101.00	17.69	7,130,065	112.00	17.04	7,186,065	111.75	16.04
Phys & Bio Sciences Facilities	351,862		5.50	381,404		6.00	405,047		6.00	357,104		6.00
Physics	2,123,835	17.50	6.19	2,383,535	20.50	6.19	2,430,357	19.50	6.19	2,501,512	18.75	6.19
Science Writing	125,147	1.00	0.50	119,933	1.00	0.50	122,099	1.00	0.50	133,829	1.00	0.50
SC Institute for Particle Physics	450,124	3.30	0.50	460,921	3.30	0.50	494,479	3.30	0.50	528,799	3.30	0.50
Instructional Workload Fund	0			0			0			53,800	1.00	
Supplemental Teaching Assistants	287,300	9.86		269,200	8.92		413,100	13.23		523,000	15.95	
DIVISIONAL TOTALS	26,909,902	261.56	129.77	27,998,933	267.78	119.06	29,962,941	282.09	121.42	31,482,583	284.86	123.38

Physical & Biological Sciences

NOTE: Figures include budgeted funds from the following sources: General & Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

UC SANTA CRUZ



Other 1%



The Center for Agroecology & Sustainable Food Systems is a research, education, and public service program at the University of California, Santa Cruz, dedicated to increasing ecological sustainability and social justice in the food and agriculture system.

The focus of the **Division of Social Sciences** is the study of human relationships and society. As global economic and political changes transform the world, social scientists are tackling some of society's most stubborn challenges, from racism, environmental degradation, and economic inequity to the opportunities of educational reform, globalization, and new technologies.

Students are offered a comprehensive and rigorous education that prepares them for productive careers and further academic pursuits.

Division of Social Sciences Profile

2007-08 Majors:	5,201 Head Count UG majors427 Head Count graduate majors					
2007-08 Number of Degrees Awarded	1,608 BA/BS 151 MA/MS & Certificates 39 PhD					
2008-09 Teaching and research staff:	185 Budgeted Faculty FTE74 Budgeted Teaching Assistant FTE75 Budgeted Staff FTE					
2008-09 Funding:	Division of Social Sciences					
Core Funds\$25.4MOther Funds\$.4MPerm. Budget\$25.8MC&G Funds\$13.3MTotal Funding\$39.1M	Core Funding 65%					

DIVISION OF THE SOCIAL SCIENCES

Degrees Conferred

Baccalaureate Degrees	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Anthropology	106.5	129.5	116.0	124.0	144.8	137.5	126.5
Business Mgt Economics	185.0	229.5	267.0	264.0	344.0	330.0	320.5
Community Studies	96.5	110.0	116.5	76.3	125.5	112.0	92.0
Economics/Applied Econ	40.5	50.0	54.0	62.5	69.5	84.0	77.5
Environmental Studies	159.0	166.5	118.0	109.8	122.0	149.5	153.5
Global Economics	18.5	20.0	19.5	20.5	38.0	34.0	30.8
Latin American/Latino Studies	42.5	34.0	36.5	45.0	68.5	66.0	60.0
Legal Studies	50.0	49.5	64.0	45.5	55.0	58.5	63.0
Politics	78.0	104.5	119.0	148.5	119.8	168.5	143.8
Psychology	281.0	293.8	305.0	304.5	327.2	361.5	376.5
Sociology	133.5	157.5	177.5	209.5	172.0	149.5	163.5
	1,191.0	1,344.8	1,393.0	1,410.1	1,586.3	1,651.0	1,607.6
Masters & Certificates							
Anthropology	7.0	7.0	7.0	8.0	4.0	8.0	7.0
Applied Econ/Finance	14.0	13.0	8.0	18.0	15.0	13.0	11.0
Social Documentation	0.0	0.0	0.0	0.0	0.0	6.0	6.0
Int'l Economics	6.0	14.0	2.0	7.0	3.0	10.0	12.0
Education	75.0	111.0	126.0	113.0	118.0	94.0	91.0
Environmental Studies	0.0	1.0	0.0	0.0	4.0	1.0	7.0
Politics	0.0	2.0	0.0	1.0	1.0	3.0	1.0
Psychology	7.0	6.0	5.0	8.0	9.0	14.0	6.0
Sociology	6.0	0.0	13.0	6.0	3.0	7.0	10.0
	115.0	154.0	161.0	161.0	157.0	156.0	151.0
Doctorates							
Anthropology	2.0	7.0	7.0	3.0	5.0	3.0	3.0
Int'I Economics	6.0	2.0	6.0	6.0	6.0	6.0	7.0
Education	-	-	-	-	-	-	6.0
Environmental Studies	9.0	5.0	5.0	4.0	5.0	7.0	9.0
Politics	0.0	0.0	0.0	0.0	0.0	3.0	2.0
Psychology	4.0	7.0	7.0	13.0	11.0	5.0	7.0
Sociology	3.0	2.0	4.0	5.0	5.0	4.0	5.0
	24.0	23.0	29.0	31.0	32.0	28.0	39.0
Total Degrees Conferred	1,330.0	1,521.8	1,583.0	1,602.1	1,775.3	1,835.0	1,797.6

Declared and Proposed Majors	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Undergraduate	065	220	240	246	275	205	269
Anthropology	265 200	330	312 176	346 209	375 221	385	368
Community Studies Economics	200 112	191 126	155	209 173	187	234 224	244 206
Business Mgt Economics	585	725	845	880	931	224 956	1,039
Global Economics	82	725	102	110	120	956 144	1,039
Environmental Studies	374	307	290	306	369	505	594
Latin American\Latino Studies	374 84			306 160			594 179
	84 171	91 182	103		188 197	189	-
Legal Studies		-	191	188	-	209	205
Politics	336	389	471	479	488	473	470
Psychology	1,076	1,156	1,275	1,234	1,275	1,327	1,366
Sociology	354	437	497	501	432	406	386
	3,639	4,012	4,418	4,586	4,782	5,052	5,201
Graduate			10				
Anthropology	39	39	43	38	41	45	44
Applied Economics/Finance	17	20	14	29	25	17	23
Social Documentation	-	-	-	-	7	13	18
International Economics	38	36	38	36	36	36	37
Education	117	129	126	127	121	128	123
Environmental Studies	44	44	47	49	54	48	47
Politics	11	17	19	20	21	24	30
Psychology	50	54	59	57	56	61	65
Sociology	39	45	44	37	39.3	42.3	40
	356	385	391	392	401	416	427
Student Workload FTE* Division Summary							
Lower Division	1,778.0	1,711.6	1,674.6	1,765.8	1,630.2	1,699.3	1,725.5
Upper Division	2,084.3	2,205.9	2,366.4	2,455.6	2,557.8	2,525.4	2,525.2
Total Undergrad	3,862.3	3,917.5	4,041.0	4,221.4	4,188.0	4,224.7	4,250.7
Total Graduate	409.0	442.0	542.3	558.0	514.6	539.9	489.1
Total FTE	4,271.3	4,359.5	4,583.3	4,779.4	4,702.6	4,764.6	4,739.8

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Budgeted Faculty FTE By Departmen	t						
Anthropology							
Permanent Ladder	16.0	15.0	16.0	18.0	17.0	17.0	18.0
Open Provision/Temp Acad Prov	2.3	3.8	3.5	4.2	3.4	2.5	3.3
Subtotal	18.3	18.8	19.5	22.2	20.4	19.5	21.3
Community Studies							
Permanent Ladder	8.0	7.0	9.0	10.0	11.0	11.0	10.0
Open Provision/Temp Acad Prov	2.4	3.4	2.1	1.8	2	2.5	3.7
Subtotal	10.4	10.4	11.1	11.8	13.0	13.5	13.7
Economics							
Permanent Ladder	22.0	22.0	24.4	26.0	23.0	23.0	26.8
Open Provision/Temp Acad Prov	4.6	6.8	6.8	4.1	6.9	7.3	6.3
Subtotal	26.6	28.8	31.2	30.1	29.9	30.3	33.1
Education							
Permanent Ladder	13.0	13.0	13.0	16.0	16.0	16.0	17.0
Open Provision/Temp Acad Prov	8.9	16.1	17.1	18.4	14.6	12.9	8.6
Subtotal	21.9	29.1	30.1	34.4	30.6	28.9	25.6
Environmental Studies							
Permanent Ladder	16.0	15.0	16.0	15.0	15.0	16.0	16.0
Open Provision/Temp Acad Prov	1.8	3.4	2.7	2.6	3.9	2.7	0.9
Subtotal	17.8	18.4	18.7	17.6	18.9	18.7	16.9
Latin American Studies							
Permanent Ladder	6.5	6.5	6.5	6.5	6.5	6.5	7.5
Open Provision/Temp Acad Prov	2.6	4.0	4.2	1.2	4	4	4.9
Subtotal	9.1	10.5	10.7	7.7	10.5	10.5	12.4
Politics							
Permanent Ladder	11.0	10.0	13.0	13.0	14.0	14.0	14.0
Open Provision/Temp Acad Prov	3.6	3.8	3.8	4.1	2.9	3.8	2.6
Subtotal	14.6	13.8	16.8	17.1	16.9	17.8	16.6
Psychology							
Permanent Ladder	25.5	26.5	27.5	27.9	27.5	30.0	30.0
Open Provision/Temp Acad Prov	3.6	4.5	4.9	3.9	5.7	5.7	6.3
Subtotal	29.1	31.0	32.4	31.7	33.2	35.7	36.3

Sociology								
Permanent Ladder		17.0	16.0	16.0	16.5	17.5	18.5	17.5
Open Provision/Temp /	Acad Prov	3.3	5.6	5.3	4.3	2.7	2.4	2.6
	Subtotal	20.3	21.6	21.3	20.8	20.2	20.9	20.1
Social Science General								
Permanent Ladder		0.0	0.0	0.0	0.0	0.0	0.0	0.0
Open Provision/Temp /	Acad Prov	0.7	0.7	0.7	0.0	0.0	0.0	3.8
	Subtotal	0.7	0.7	0.7	0.0	0.0	0.0	3.8
-	Total Faculty FTE	168.8	183.1	192.5	193.4	193.6	195.8	199.8
Regular Enrollment	s Por Faculty F	TF						
Regular Enronment	SPEITACULLY	<u>2001-02</u>	2002-03	<u>2003-04</u>	2004-05	2005-06	2006-07	2007-08
Anthropology		153.8	203.8	179.0	157.7	164.1	195.7	190.4
Community Studies		111.7	138.4	142.6	191.1	152.1	167.0	138.5
Economics		243.0	254.8	261.2	298.8	258.0	293.2	227.0
Education		148.5	129.3	181.7	173.3	116.6	144.3	97.8
Environmental Studies		164.6	112.2	92.1	153.5	152.5	215.0	171.2
Latin American Studies		90.8	110.4	173.9	177.4	115.4	172.4	166.0
Politics		233.0	206.7	168.0	234.5	225.2	254.2	237.0
Psychology		201.5	212.7	203.7	226.2	259.4	221.3	197.3
Sociology		242.9	248.6	268.4	267.0	187.6	194.3	236.2
••	Veighted Average	187.1	191.1	192.5	214.3	193.6	213.2	188.6
Courses Taught Pe	r Faculty FTF							
oourooo raagiit ro	r dourty r r L	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
Anthropology		4.2	4.1	3.5	3.5	3.9	3.8	4.4
Community Studies		3.1	3.8	4.3	4.6	4.3	5.2	4.1
Economics		4.2	4.3	4.1	3.6	3.7	3.8	3.5
Education		2.8	2.5	4.0	3.5	3.7	3.6	4.1
Environmental Studies		4.2	4.3	4.8	4.8	4.5	4.1	4.1
Latin American Studies		2.4	2.1	2.9	2.7	3.5	3.1	2.9
Politics		3.7	3.9	3.4	3.7	3.4	4.1	3.8
Psychology		4.1	4.2	3.9	4.2	4.2	3.9	3.9
Sociology		3.3	3.5	3.5	3.7	3.1	3.3	3.6
v	Veighted Average	3.7	3.8	3.8	3.9	3.8	3.9	3.9
Source: Course Audits Report (Jan 2008)							
Extramural Awards								
Contracts and Grants		<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
	# of Proposals	186.0	203.0	162.0	208.0	215.0	221.0	220.0
	Awards	\$7,097,036	\$10,895,236	\$7,345,404	\$9,492,667	\$17,508,655	\$16,684,756	\$13,321,589

2008-2009 Permanent Budget Summary by Major Fund Source

Ī	Academic Salaries	:	Staff Salaries		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE				
2008-2009 Permanent Budget	_									
General Funds	20,221,805	274.27	3,618,946	75.37	230,848		1,150,388	64,769	0	25,286,756
Special State Approp	0		0		0		94,200	4,000	0	98,200
Other Fees	0		0		55,000		50,780	0	16,500	122,280
UOF/OTT	0		0		0		140,332	0	0	140,332
Gifts & Endowments	0		0		0		41,353	0	0	41,353
Self Supporting	0		0		60,000		12,700	0	18,000	90,700
TOTAL	20,221,805	274.27	3,618,946	75.37	345,848		1,489,753	68,769	34,500	25,779,621

Social Sciences Division

2008-2009 Budget Summary by Major Unit

	Academic Salaries		Staff Salaries	General Assistance			Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE	=			
2008-2009										
Permanent Budget	_									
Agroecology Program	145,793	1.80	209,521	4.28	117,986		98,217	0	34,500	606,017
Anthropology Department	1,862,484	20.00	201,532	4.50	0		37,283	0	0	2,101,299
College Core Courses	222,688		0		0		5,250	0	0	227,938
College Nine Academic	25,902		139,525	3.25	13,296		8,288	2,000	0	189,011
College Ten Academic	25,902		149,886	3.25	5,961		9,099	2,000	0	192,848
Community Studies Department	732,254	9.00	108,930	2.50	0		20,235	0	0	861,419
Economics Department	3,075,830	27.00	284,392	6.00	0		106,728	0	0	3,466,950
Education Department	1,425,184	18.00	275,100	6.50	(793)		34,318	0	0	1,733,809
Environmental Studies Department	1,438,956	17.00	236,265	5.31	0		114,516	0	0	1,789,737
Latin American/Latino Studies Bd	979,604	10.50	87,555	2.00	0		12,912	0	0	1,080,071
New Teacher Center	0		207,870	3.70	26,519		36,809	0	0	271,198
Politics Department	1,181,184	15.00	204,570	4.50	0		36,425	0	0	1,422,179
Psychology Department	2,804,114	28.00	290,184	6.37	0		63,083	0	0	3,157,381
Sociology Department	1,596,934	17.50	178,771	3.76	0		68,217	0	0	1,843,922
Soc Sci Academic Support Services	0		168,800	3.65	0		188,476	0	0	357,276
Soc Sci Administration	189,000	1.00	969,479	15.80	(13,041)		34,042	600	0	1,180,080
Soc Sci Equipment	0		0		0		20,650	64,169	0	84,819
Soc Sci General	3,673,276	90.50	(93,434)		195,920		595,205	0	0	4,370,967
Instructional Workload Fund	564,900	10.50	0		0		0	0	0	564,900
Supplemental Teaching Assistants	277,800	8.47	0		0		0	0	0	277,800
TOTAL	20,221,805	274.27	3,618,946	75.37	345,848		1,489,753	68,769	34,500	25,779,621

Social Sciences Division

UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

	2005 - 2006			2006 ·	2006 - 2007			2007 - 2008			2008 - 2009		
	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	
Agroecology Program	571,494	1.80	4.43	574,434	1.80	4.28	584,558	1.80	4.28	606,017	1.80	4.28	
Anthropology Department	1,756,426	18.00	4.42	1,728,793	17.00	4.42	1,846,976	18.00	4.42	2,101,299	20.00	4.50	
College Nine Academic	143,037	0.25	2.25	182,693	0.00	3.25	184,739	0.00	3.25	189,011	0.00	3.25	
College Ten Academic	137,921	0.25	3.25	179,018	0.00	3.25	183,947	0.00	3.25	192,848	0.00	3.25	
Community Studies Department	945,616	12.00	2.50	1,012,834	12.00	3.00	957,658	11.00	2.50	861,419	9.00	2.50	
Economics Department	2,685,897	24.00	5.88	2,692,073	23.00	5.96	3,083,447	26.00	6.00	3,466,950	27.00	6.00	
Education Department	1,392,240	16.00	6.50	1,470,244	16.00	6.50	1,570,432	17.00	6.50	1,733,809	18.00	6.50	
Environmental Studies Department	1,562,572	15.83	5.85	1,676,221	17.00	5.35	1,675,860	17.00	5.35	1,789,737	17.00	5.31	
Latin American/Latino Studies Bd	647,195	6.50	1.50	763,760	6.50	1.75	844,750	7.50	2.00	1,080,071	10.50	2.00	
New Teacher Center	288,170		3.00	281,172		4.00	283,692		3.70	271,198		3.70	
Politics Department	1,150,651	14.00	3.67	1,183,702	14.00	4.50	1,274,132	14.00	4.50	1,422,179	15.00	4.50	
Psychology Department	2,736,505	27.50	7.23	2,972,614	30.00	6.31	3,133,206	30.00	6.37	3,157,381	28.00	6.37	
Sociology Department	1,636,460	17.50	3.85	1,774,911	18.50	3.22	1,817,363	18.50	3.76	1,843,922	17.50	3.76	
Soc Sci Academic Support Services	495,330		6.62	355,135		3.65	312,385		3.65	357,276		3.65	
Soc Sci Administration	718,401	1.00	9.50	861,971	1.00	12.00	1,035,411	1.00	14.80	1,180,080	1.00	15.80	
Soc Sci Equipment	84,819			84,819			84,819			84,819			
Soc Sci General	4,443,190	89.84	4.39	4,329,334	90.50	0.06	4,517,075	91.50	0.00	4,370,967	90.50	0.00	
College Core Courses	175,350	0.00		178,851	0.00		221,426	0.00		227,938	0.00		
Instructional Workload Fund	930,600	18.00		821,000	15.58		753,200	14.00		564,900	10.50		
Supplemental Teaching Assistants	222,600	7.64		233,000	7.73		251,800	8.07		277,800	8.47		
DIVISIONAL TOTALS	22,724,474	270.11	74.84	23,356,579	270.61	71.50	24,616,876	275.37	74.33	25,779,621	274.27	75.37	

Social Sciences Division

NOTE: Figures include budgeted funds from the following sources: General & Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources, except selected on-going allocations (supplemental teaching assistants, instructional workload fund, etc.).

UC SANTA CRUZ





This is an image documenting the original construction of the McHenry Library in 1966.

University Library Mission Statement:

In concert with UCSC's mission to create and disseminate knowledge through education, research, and service, the University Library provides access to and delivery of information resources by:

- developing, organizing, preserving, and securing its collections
- providing public service, instruction, and outreach to the UCSC academic community and beyond
- forging effective partnerships with the campus community and other institutions and organizations
- encouraging innovative and skilled staff to capitalize on new and evolving advancements in information technology.

UCSC Library Profile

June 2008 Library

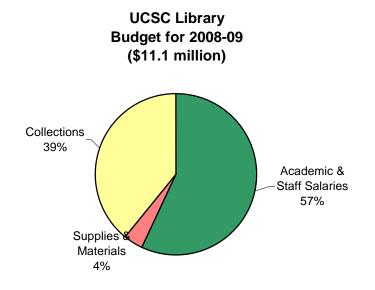
1.61 million volumes **Collection:** 31,047 serials and periodical titles 659,432 microforms 647,407 non-print items (maps, slides, audio, video recordings, Computer files, Government Documents. Microfilm reels and other materials) 1,981 manuscripts 827 other archival materials

Library staff: 33 Academic FTE 75 Budgeted Staff FTE Over 200 Student Employees annually





UCSC Library



The UCSC Library, founded in 1965, is both the smallest general library in the University of California System and the largest research library between Stanford and Santa Barbara.

UCSC's University Library collection is divided into two parts. Resources in the humanities, arts, and social sciences are located in McHenry Library, and the science collection is housed in the Science & Engineering Library building on "science hill."

The University Library

- Part of the statewide University of California library system.
- Gateway to books and periodicals on other UC campuses through the interlibrary loan program, as well as the California Digital Library.
- The McHenry Library Addition and Renovation Project, scheduled for completion in 2009, will provide the campus with an outstanding, architecturally designed building in a setting of terraced reading gardens, redwoods, and cherry trees. Ten years in the planning, the new library will house a growing collection of print and electronic materials in the humanities, social sciences, the arts and special collections. A state of the art technological infrastructure will give students and faculty access to electronic resources and services that meet the needs of research in the 21st century.

2008-2009 Permanent Budget Summary by Major Fund Source

	Academic Salaries	_	Staff Salaries		General Supplies & Assistance Materials			Equipment & Capital Expenditures	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE				
2008-2009 Permanent Budget										
General Funds	2,659,113	33.00	3,363,775	74.96	261,054		290,472	4,389,460	0	10,963,874
Special State Approp	0		0		0		1,710	0	0	1,710
UOF/OTT	0		0		0		22,374	0	0	22,374
Gifts & Endowments	0		0		0		53,782	495	0	54,277
Self Supporting	0		0		0		10,600	0	(4,500)	6,100
ΤΟΤΑ	L 2,659,113	33.00	3,363,775	74.96	261,054		378,938	4,389,955	(4,500)	11,048,335

Library

Library

	Academic Salaries	Staff Salaries		General Assistance			Supplies & Materials	Equipment & Capital Expenditures	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE				_
2008-2009	1									
Permanent Budget										
Central - UL	769,548	7.00	686,186	13.91	261,054		362,708	4,389,955	(4,500)	6,464,951
Administrative Services - AUL	105,714	1.00	448,683	9.15	0		0	0	0	554,397
Collections & Lib Info Systems-AUL	745,944	9.00	1,353,560	30.40	0		16,230	0	0	2,115,734
Public Services - AUL	1,037,907	16.00	875,346	21.50	0		0	0	0	1,913,253
TOTAL	2,659,113	33.00	3,363,775	74.96	261,054		378,938	4,389,955	(4,500)	11,048,335

Library

	2005 -	2006	2005 - 2006				2007 -	2008		2008 - 2009		
	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE
Administrative Services - AUL	0			0			633,805	1.00	11.15	554,397	1.00	9.15
Central - UL	10,252,226	33.00	80.58	10,635,064	33.00	73.48	6,824,291	10.00	10.65	6,469,451	7.00	13.91
Collections & Lib Info Systems-AUL	75,885		1.75	81,082		1.75	2,043,850	9.00	31.28	2,115,734	9.00	30.40
Public Services - AUL	41,265		1.00	44,266		1.00	1,696,530	13.00	22.88	1,913,253	16.00	21.50
DIVISIONAL TOTALS	10,369,376	33.00	83.33	10,760,412	33.00	76.23	11,198,476	33.00	75.96	11,052,835	33.00	74.96





Three Multi-Campus Research Units (MRU's) are affiliated with the Santa Cruz campus. They are: UC Observatory (which includes the W. M. Keck Observatory and Lick Observatory), the Institute for Geophysics and Planetary Physics (IGPP), and the Chicano/Latino Research Center. These multi-campus research units serve faculty and researchers throughout the UC system.

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Multi Campus Research **Units Profile**

UC Observatory

The University of California Observatories (UCO) is a Multi-Campus Research Unit of the University of California, with headquarters at the UC Santa Cruz campus. UCO operates on behalf of the astronomers at all ten UC campuses and is comprised of extensive technical facilities, a business office, telescope and support facilities at the Lick Observatory on Mt Hamilton and a staff of astronomers. Its main activities are: 1) to coordinate UC research in optical and infrared astronomy, 2) provide the UC scientific and administrative interface to the Keck Observatory in Mauna Kea, HI, 3) maintain and operate the Lick Observatory on Mount Hamilton, 4) design and build state-of-the-art optics, detectors, instrumentation, and software systems, 5) support graduate and undergraduate teaching and postdoctoral training, and 6) contribute public outreach and education opportunities.

2008-09 Teaching and research staff

Institute for Geophysics and **Planetary Physics**

The UCSC branch of IGPP was established in 1999-00. IGPP dates back to 1946 when the founding branch was established at UCLA. The IGP mission is to promote and coordinate basic research on the understanding of the origin, structure, and evolution of the Earth, the Solar System, and the Universe, and on the prediction of future changes, as they affect human life.

Budgeted Research and Academic FTE: 22

Budgeted Staff FTE: 51

The Chicano/Latino Research Center (CLRC), established in 1992, continues to be the primary institution supporting research on Latina/o and Latin American issues at UC Santa Cruz.

(IGPP)

The Chicano/Latino **Research Center**

2008-2009 Budget Summary by Major Fund Source

		Academic Salaries		Staff Salaries		General Assistance		Supplies & Materials	Retirement & Employee Benefits	Recharge Income	TOTAL
		Amount	FTE	Amount	FTE	Amount	FTE				_
2008-2009											
Permanent Budget	يورو ا										
General Funds		3,085,860	22.20	3,178,139	44.05	970		1,499,707	1,144,131	(2,830)	8,905,977
UOF/OTT		0		0		0		83,298	0	0	83,298
Gifts & Endowments		0		0		0		132,329	0	0	132,329
Self Supporting		0		419,880	7.00	0		50,000	107,959	(527,839)	50,000
	TOTAL	3,085,860	22.20	3,598,019	51.05	970		1,765,334	1,252,090	(530,669)	9,171,604

Multi-Campus Research Units

Multi-Campus Research Units

	Academic Staf Salaries		Staff Salaries General Assistance				Supplies & Materials	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE				
2008-2009										
Permanent Budget										
UCOLO UCO Lick Observatory	0		413,217	7.65	970		343,506	0	(2,830)	754,863
UCO Multicampus Research Unit	3,178,480	22.20	3,136,313	42.40	0		1,173,975	107,959	(527,839)	7,068,888
MRU Provisions	(92,620)		(123)		0		0	1,144,131	0	1,051,388
MRU Institute Geo & Planet Physics	0		0		0		202,160	0	0	202,160
Chicano/Latino Reseach Center Loc P	0		0		0		40,164	0	0	40,164
MRU Dickens Project	0		48,612	1.00	0		5,529	0	0	54,141
TOTAL	3,085,860	22.20	3,598,019	51.05	970		1,765,334	1,252,090	(530,669)	9,171,604

	2005 -	2006		2006 -	2007		2007 -	2008		2008 - 2009		
	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE	Budget	Acad FTE	Staff FTE
Chicano/Latino Research Center	39,280			39,280			40,164			40,164		
Inst of Geophysics & Planetary Physics	89,224			91,232			103,306			202,160		
UCO/Lick Observatory	6,311,684	21.20	53.07	6,703,916	21.20	51.20	7,005,426	21.20	51.14	8,354,420	22.20	50.05
MRU Dickens Project	64,128			50,791		1.00	52,497		1.00	54,141		1.00
MRU Provisions	144,025	0.00	0.00	674,085	0.00	0.00	1,091,103	0.00	0.00	1,051,388	0.00	0.00
DIVISIONAL TOTALS	6,648,341	21.20	53.07	7,559,304	21.20	52.20	8,292,496	21.20	52.14	9,702,273	22.20	51.05

Multi-Campus Research Units





University Extension provides a wide range of high-quality continuing education programs for professional development and personal growth. Through UCSC Extension, the scholars, research facilities, and resources of the University of California are linked with the people, businesses, and communities of the state to help meet educational, economic, and social needs.

The UCSC Summer Session Program is committed to providing educational opportunities for students to accelerate or complete their goals.

Summer Session includes a summer quarter for matriculated UC students, as well as, a self-supporting program for non-UC students. Extension and Summer Session offer courses for degree credit.

University Extension and Summer Session Profile

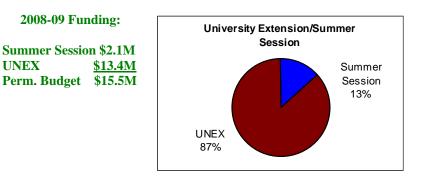
Student Enrollments: UCSC Extension: 17,700 students annually.

Summer Session: 3,804 students (by headcount) estimated during summer 2008.

Summer Session Staff: 3 Budgeted Staff FTE

UNEX Staff: 8 Academic FTE

39 Budgeted Staff FTE



2008-2009 Permanent Budget Summary by Major Fund Source

	Academic Salaries		Staff Salaries		General Assistance		Supplies & Materials	TOTAL
_	Amount	FTE	Amount	FTE	Amount	FTE	1 <u>-</u> <u>-</u>	
2008-2009								
Permanent Budget								
General Funds	1,611,121	35.05	206,884	3.50	5,945		356,864	2,180,814
τοτ	AL 1,611,121	35.05	206,884	3.50	5,945		356,864	2,180,814

Summer Session

Summer Session

	2005	2005 - 2006			2006 - 2007			2007 - 2008			2008 - 2009		
	Budget	Acad FTE	Staff FTE										
Summer Session	1,475,000	0.00	3.01	1,478,685		3.01	2,110,309	35.05	3.50	2,180,814	35.05	3.50	
DIVISIONAL TOTALS	1,475,000	0.00	3.01	1,478,685		3.01	2,110,309	35.05	3.50	2,180,814	35.05	3.50	

2008-2009 Permanent Budget Summary by Major Fund Source

	Academic Salaries		Staff Salaries		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE				
2008-2009										
Permanent Budget	_									
Other Fees	630,240	8.00	1,916,088	38.55	2,701,330		7,406,562	35,000	778,940	13,468,16
TOTAL	630,240	8.00	1,916,088	38.55	2,701,330		7,406,562	35,000	778,940	13,468,16

University Extension

University Extension

	2005	2005 - 2006		2006 -	2006 - 2007			2007 - 2008			2008 - 2009		
	Budget	Acad FTE	Staff FTE										
UNEX-Program Planning	6,786,462	7.75	25.54	6,769,411	7.75	20.09	7,219,663	7.50	23.15	6,299,704	7.00	17.55	
UNEX-Support Services	6,836,929		35.86	7,114,069		26.51	7,275,278		27.05	7,168,456	1.00	21.00	
DIVISIONAL TOTALS	13,623,391	7.75	61.40	13,883,480	7.75	46.60	14,494,941	7.50	50.20	13,468,160	8.00	38.55	





The **Business and Administrative Services division** consists of twelve major units that provide services in four major areas:

- Business Services
- Internal Control
- Physical Environment
- Safety Services

Business and Administrative Services Profile

Mission Statement:

Business and Administrative Services (BAS) units provide and maintain the administrative and physical infrastructure that supports the research, teaching, and public service mission of the campus. From providing police, fire, and environmental health and safety services, to overseeing the campus financial and staff human resources and payroll, BAS units are engaged in aligning administrative services with academic priorities, reducing risk, and maintaining the extraordinary physical environment of the campus.

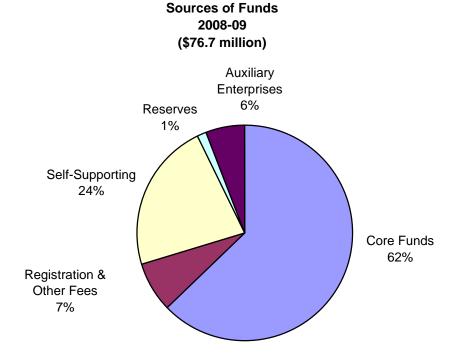
- A sampling of the safety and security services, including law enforcement;
 - **by BAS:** Provide health, safety, and environmental protection programs to the university and surrounding areas;
 - Provide accounting services, assessment and mitigation of fiduciary risk, and protection and effective utilization of university assets and resources,
 - Provide staff human resources services, including labor relations services for staff personnel.
 - Plan, design, construct, and administer campus construction projects;
 - Provide services for the safe and efficient operation, maintenance and repair of the campus infrastructure and physical assets;
 - Provide transportation and parking services;
 - Provide business services such as procurement, mail delivery, printing, copy, and temporary staff support.

BAS staff: 690 Budgeted Staff FTE





BUSINESS & ADMINISTRATIVE SERVICES



MAJOR FUNCTIONAL AREAS:

Business Services

- Transportation & Parking Services
- University Business Services

Internal Control

- Financial Affairs
- Internal Audit
- Office of Planning and Analysis
- Staff Human Resources

Physical Environment

- Physical Plant
- Physical Planning & Construction
- Real Estate Office

Safety

- Environmental Health & Safety
- Fire Department
- University Police

2008-2009 Budget Summary by Major Fund Source

	Staff Salaries		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE		_ ' _ ' .			
2008-2009									
Permanent Budget	-								
General Funds	24,531,645	459.21	760,117		17,720,517	174,790	(1,359)	(13,106,055)	30,079,655
Registration Fee	0		0		113,582	0	0	0	113,582
Other Fees	489,121	10.68	944,677		3,794,032	35,000	345,767	(387,648)	5,220,949
UOF/OTT	439,925	7.50	9,986		305,057	0	0	0	754,968
Consolidated Business Services Func	4,171,415	86.25	0		178,791	0	0	0	4,350,206
Self Supporting	5,317,395	98.44	194,595	2.00	10,116,633	100,000	1,541,003	(15,085,290)	2,184,336
Auxiliary Enterprise	1,105,990	23.04	77,451		2,902,369	20,000	383,560	(547,011)	3,942,359
Reserves	358,053	5.18	301,000	5.00	295,963	0	145,850	0	1,100,866
TOTAL	36,413,544	<mark>690.3</mark> 0	2,287,826	7.00	35,426,944	329,790	2,414,821	(29,126,004)	47,746,921

Business & Administrative Services

	Staff Salaries	_	General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	=				
2008-2009	-								
Permanent Budget									
BAS VC Vice Chancellor	810,240	7.75	8,025		59,858	0	0	0	878,123
MBEST Center	0		0		500,000	0	0	0	500,000
Financial Affairs	4,311,077	83.58	16,650		520,229	0	101,530	(210,492)	4,738,994
University Business Services	3,349,877	68.65	110,778	2.00	5,673,550	0	575,623	(7,068,494)	2,641,334
Environmental Health & Safety	856,714	12.50	218,787	3.00	140,691	0	69,625	(19,965)	1,265,852
Fire Department	1,443,103	19.00	37,478		329,055	51,507	15,997	(107,880)	1,769,260
Transportation & Parking	1,649,580	34.85	959,400		6,599,457	55,000	723,548	(934,659)	9,052,326
University Police	3,030,838	48.57	(12,394)		264,055	823	89,947	(138,136)	3,235,133
BAS VC - Special Projects	7,128		0		43,850	0	0	0	50,978
Asst VC Physical Planning & Constr	2,646,100	32.75	158,892		382,598	0	641,467	(3,530,564)	298,493
Physical Plant Services	13,628,766	303.50	680,798		20,456,189	222,460	135,862	(16,863,770)	18,260,305
Internal Audit	575,629	7.00	0		(17,933)	0	0	0	557,696
Staff Human Resources	3,876,582	69.15	109,412	2.00	389,393	0	61,222	(252,044)	4,184,565
Real Estate Office	227,910	3.00	0		85,952	0	0	0	313,862
TOTAL	36,413,544	690.30	2,287,826	7.00	35,426,944	329,790	2,414,821	(29,126,004)	47,746,921

Business & Administrative Services

	2006	_	2007		2008		2009		
	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Pct of Total
Asst VC Physical Planning & Constr	2,876,912	29.00	3,355,621	27.75	3,695,362	30.75	3,829,057	32.75	5.0 %
BAS VC Vice Chancellor	786,278	7.85	788,919	7.85	845,726	7.75	878,123	7.75	1.1 %
BAS VC - Special Projects	85,839	0.00	8,128	0.00	8,890	0.00	50,978	0.00	0.1 %
Environmental Health & Safety	817,729	11.00	1,224,300	15.50	1,236,322	15.50	1,285,817	15.50	1.7 %
Financial Affairs	5,050,021	79.30	4,514,515	85.37	4,764,193	86.62	4,949,486	83.58	6.4 %
Fire Department	1,377,654	18.00	1,476,270	18.00	1,620,461	19.00	1,877,140	19.00	2.4 %
Internal Audit	384,904	4.75	397,935	4.75	387,023	6.75	557,696	7.00	0.7 %
MBEST Center	214,385	2.60	222,359	2.60	500,000	0.00	500,000	0.00	0.7 %
Physical Plant Services	28,661,056	287.83	31,052,362	296.00	32,601,904	297.00	35,124,075	303.50	45.7 %
Real Estate Office			60,000	1.00	225,211	3.20	313,862	3.00	0.4 %
Staff Human Resources	3,925,043	67.52	4,327,697	75.17	4,492,396	74.85	4,436,609	71.15	5.8 %
Transportation & Parking	8,471,744	32.72	8,891,531	33.55	9,431,176	33.10	9,986,985	34.85	13.0 %
University Business Services	8,647,223	70.12	9,545,415	73.05	9,766,969	74.53	9,709,828	70.65	12.6 %
University Police	2,692,824	42.93	2,820,945	43.97	3,038,436	45.57	3,373,269	48.57	4.4 %
DIVISIONAL TOTALS	63,991,612	653.62	68,685,997	684.56	72,614,069	694.62	76,872,925	697.30	100 %

Business & Administrative Services





In accordance with Chapter VIII, Section 3, of the Standing Orders of the Regents, "The Chancellor or Provost of each campus shall be the executive head of all activities on that campus, including academic, student and business affairs."

George Blumenthal, a professor of astronomy and astrophysics at UC Santa Cruz and former chair of UCSC's and UC's Academic Senate, is the campus's tenth chancellor.

David Kliger, a professor of chemistry at UC Santa Cruz and former Dean of the Physical and Biological Sciences Division at UCSC, is the Campus Provost and Executive Vice Chancellor.

Chancellor & Campus Provost Units Profile

Staffing Level: 115 Budgeted Staff FTE

Major Sub
Units:Chancellor's Office
Campus Provost/EVC Office
Academic Human Resources
Academic Senate
Arboretum
Graduate Studies

International Education Planning & Budget Silicon Valley Center and UARC Undergraduate Education Vice Chancellor Research

Academic

Senate: Committee on Research 2007-08 Awards:	Arts Engineering Humanities Phy.& Bio Sci Social Sci	Faculty Research [†] \$61,233 (32) \$1,595 (1) \$56,930 (33) \$23,420 (13) \$71,047 (40)	Scholarly Meetings [†] \$23,548 (30) \$8,300 (9) \$30,354 (42) \$16,850 (21) \$55,344 (71)	Special Research [†] \$49,578 (5) \$30,000 (3) \$32,400 (4) \$49,000 (3) \$44,550 (3)
	Totals	\$71,047 (40)	\$134.396 (173)	\$205,528 (18)
	Totais	φ21 4 ,223 (119)	\$154,590 (175)	\$205,528 (18)

[†] Listed are total award dollars and number of awards.

2008-2009 Budget Summary by Major Fund Source

	Academic Salaries			General Assistance		Supplies & Materials		Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL	
=	Amount	FTE	Amount	FTE	Amount	FTE	=		= = = = = = = = = = = = = = = = = = = =		
2008-2009											
Permanent Budget											
General Funds	565,000	8.00	8,156,575	103.37	264,211	2.00	1,254,674	83,193	0	10,323,653	
Registration Fee	C)	0		0		14,259	0	0	14,259	
Other Fees	C)	0		0		127,205	0	0	127,205	
UOF/OTT	C)	637,635	10.00	0		807,759	0	19,188	1,464,582	
Gifts & Endowments	C)	14,982	0.50	8,900		205,361	0	9,803	239,046	
Self Supporting	C)	53,176	1.00	12,095		14,000	0	2,300	81,571	
	TOTAL 565,000	8.00	8,862,368	114.87	285,206	2.00	2,423,258	83,193	31,291	12,250,316	

Chancellor & Campus Provost Units

	Academic Staff Salaries			General Supplies & Assistance Materials			Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL	
	Amount	FTE	Amount	FTE	Amount	FTE				
2008-2009										
Permanent Budget										
Chancellor's Office	0		1,380,805	13.95	22,703		311,249	9,099	11,253	1,735,109
Campus Provost/EVC Office	0		1,312,230	13.80	13,900		108,034	7,025	850	1,442,039
Academic Senate	0		403,163	7.00	2,500		527,993	(1,430)	0	932,226
Undergraduate Education	349,700	6.50	953,422	16.10	94,794	1.00	174,378	1,950	0	1,574,244
Academic Personnel Office	0		787,490	11.50	17,324		115,982	0	0	920,796
Capital Planning & Space Mgmt	0		465,222	6.00	0		0	0	0	465,222
Planning and Budget	0		1,618,897	19.00	12,035		145,044	62,974	0	1,838,950
Division of Graduate Studies	215,300	1.50	483,191	9.37	13,950		257,179	0	0	969,620
Vice Chancellor Research	0		1,457,948	18.15	0		778,789	3,575	19,188	2,259,500
Arboretum	0		0		108,000	1.00	4,610	0	0	112,610
ΤΟΤΑ	L 565,000	8.00	8,862,368	114.87	285,206	2.00	2,423,258	83,193	31,291	12,250,316

Chancellor & Campus Provost Units

	2006		2007		2008		2009		
	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Pct of Total
Academic Personnel Office	816,671	10.24	908,884	11.14	940,100	11.30	920,796	11.50	7.5 %
Academic Senate	749,052	5.50	856,384	7.00	898,336	7.00	932,226	7.00	7.6 %
Arboretum	103,974	1.00	107,467	1.00	111,285	1.00	112,610	1.00	0.9 %
Campus Provost/EVC Office	1,050,352	12.00	1,344,300	15.00	1,392,153	13.50	1,442,039	13.80	11.8 %
Capital Planning & Space Management	425,813	5.70	442,729	5.70	445,188	6.00	465,222	6.00	3.8 %
Chancellor's Office	1,223,219	9.20	1,319,317	10.20	1,399,251	11.70	1,735,109	13.95	14.2 %
Division of Graduate Studies	728,565	8.86	854,401	10.68	910,642	10.55	969,620	10.87	7.9 %
Planning and Budget	1,935,360	21.55	1,941,901	21.30	2,033,011	21.30	1,838,950	19.00	15.0 %
Undergraduate Education	683,649	11.84	870,516	14.67	1,157,744	19.00	1,574,244	23.60	12.9 %
Vice Chancellor Research	1,181,129	14.76	1,587,284	15.82	1,956,952	19.15	2,259,500	18.15	18.4 %
DIVISIONAL TOTALS	8,897,784	100.65	10,233,183	112.51	11,244,662	120.50	12,250,316	124.87	<u> 100 % </u>

Chancellor & Campus Provost Units





Oakes College

UC Santa Cruz is a collegiate university. All undergraduate students and most faculty are affiliated with one of the colleges, their home within the larger university. All the colleges are committed to fostering a nurturing and academically thriving environment for students of all backgrounds. Each college strives to promote the attributes of a diverse community in its own unique way.

Self-contained and architecturally distinct, each college is a relatively small community of 20 to 90 faculty members and between 1,200 to 1,600 students, about half of whom live on campus.

The ten colleges were founded in the following order:

Cowell (1965)
Stevenson (1966)
Crown (1967)
Merrill (1968)
Porter (1969)

Kresge (1971) Oakes (1972) College Eight (1972) College Nine (2000) College Ten (2002)

Colleges Profile

	College	Sections	Students			
	Cowell	18	424			
	Stevenson*	36	776			
	Crown	18	367			
	Merrill	15	316			
2007-08 Core Course	Porter	21	449			
Sections & Enrollments:	Kresge	16	354			
	Oakes	16	325			
	College Eight	18	395			
	College Nine	17	367			
	College Ten	17	358			
	Totals	192	4,131			
	*Stevenson's Core Course is taught over 2 quar Numbers based on Third Week Actuals					

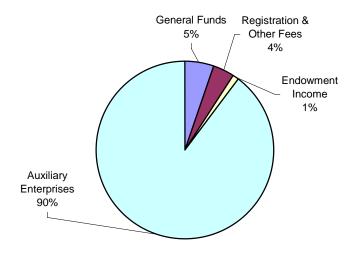
	College	Enrollments
	Cowell	1,590
	Stevenson	1,576
	Crown	1,520
Fall 2008	Merrill	1,512
Student Enrollments by	Porter	1,543
College:	Kresge	1,492
C	Oakes	1,474
	College Eight	1,565
	College Nine	1,483
	College Ten	1,368
	Totals	15,125

Staffing Level: 115 Budgeted Staff FTE



COLLEGES

Source of Funds 2008-09 (\$47.9 million)



Does not include the State funded portion of Colleges Nine and Ten, which is included in Social Sciences' budget.

Cowell College

Student Gov't: Cowell Senate Housing: 7 Res Halls; 3 Apt Bldgs Motto: "The Pursuit of Truth in the Company of Friends"

Stevenson College

Student Gov't: Štev. Student Council Housing: 8 Res Halls; 3 Apt Bldgs Theme: "Self and Society"

Crown College

Student Gov't: Crown Student Senate Housing: 8 Res Halls; 8 Apt Bldgs* Theme: "Science, Technology and Society"

Merrill College

Student Gov't: Merrill Student Gov't Housing: 4 Res Halls; 14 Apt Bldgs* Theme: "Identities and Global Consciousness"

Porter College

Student Gov't: Porter Student Senate Housing: 2 Res Halls; 0 Apt Bldgs Theme: "Arts in a Multicultural Society"

Kresge College

Student Gov't: Kresge Parliament Housing: 0 Res Halls; 16 Apt Bldgs Theme: "Power and Representation"

Oakes College

Student Gov't: Oakes Senate Housing: 4 Res Halls; 4 Apt Bldgs Core Course: "Values and Change in a Diverse Society"

College Eight

Student Gov't: Committee of Eight Housing: 8 Res Halls; 2 Apt Bldgs Theme: "Environment and Society"

Colleges Nine & Ten

Student Government: Student Government at College 9 & College 10 Housing: 6 Residential Halls; 5 Apartment Buildings Coll 9 Theme: "International and Global Issues" Coll 10 Theme: "Social Justice & Community"

* The 14 Crown/Merrill apartment buildings are shared Crown 57%, Merrill 43%.

2008-2009 Budget Summary by Major Fund Source

		Academic Salaries	Staff Salaries		General Assistance		Supplies Materia		Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL
		Amount	FTE	Amount	FTE	Amount	FTE				
2008-2009											
Permanent Budget											
General Funds		1,284,404	3.50	1,101,940	24.23	22,271	154	,406	600	0	2,563,62
Special State Approp		0		0		0		0	16,000	0	16,000
Registration Fee		0		1,233,787	27.23	23,853	149	,309	0	0	1,406,949
Other Fees		0		0		11,500	394	,926	0	300	406,726
Gifts & Endowments		0		6,229	0.19	(312)	567	,528	0	0	573,445
Auxiliary Enterprise		0		3,052,629	63.41	198,381	38,462	,768	0	1,187,009	42,900,787
	TOTAL	1,284,404	3.50	5,394,585	115.06	255,693	39,728	,937	16,600	1,187,309	47,867,528

	Academic Salaries		Staff Salaries		General Assistance	Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE			
2008-2009									
Permanent Budget									
Colleges	0		92,140	1.50	12,000	105,394	600	0	210,134
Cowell College	58,697	0.50	552,645	11.96	76,799	4,717,428	2,000	125,864	5,533,433
Stevenson College	65,097	0.50	554,343	12.15	17,177	5,012,692	2,000	125,498	5,776,807
Crown College	72,847	0.50	607,444	13.08	20,661	7,370,384	2,000	138,734	8,212,070
Merrill College	51,997	0.50	533,674	11.53	19,586	3,211,934	2,000	110,935	3,930,120
Kresge College	48,947	0.50	503,835	10.95	24,240	3,321,012	2,000	102,949	4,002,983
Oakes College	53,547	0.50	565,699	11.90	18,200	5,065,921	2,000	123,676	5,829,043
Porter College	67,097	0.50	604,223	13.09	19,198	4,890,951	2,000	103,356	5,686,82
College Eight	13,597		574,728	11.90	16,285	5,466,968	2,000	125,991	6,199,56
College Nine	0		416,870	8.90	17,688	7,347,396	0	120,563	7,902,51
College Ten	0		388,984	8.10	13,859	3,363,915	0	109,743	3,876,50
College Core Courses	852,578		0		0	20,100	0	0	872,67
Housing Services Internal Recharges	0		0		0	(10,165,158)	0	0	(10,165,158
TOTAL	1,284,404	3.50	5,394,585	115.06	255,693	39,728,937	16,600	1,187,309	47,867,528

Colleges

	2006		2007		2008		2009			
	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Pct of Total	
Colleges	290,825	2.00	247,906	1.00	219,741	1.50	210,134	1.50	0.4 %	
College Eight	4,860,534	11.90	5,056,325	11.90	5,401,910	11.90	6,199,569	11.90	13.0 %	
College Nine	5,169,597	8.90	6,104,476	8.90	5,725,378	8.90	7,902,517	8.90	16.5 %	
College Ten	3,244,190	8.10	3,242,611	8.10	3,632,732	8.10	3,876,501	8.10	8.1 %	
Cowell College	4,875,416	11.96	4,813,190	11.96	5,453,880	12.46	5,533,433	12.46	11.6 %	
Crown College	6,223,006	13.08	6,797,539	13.98	7,044,756	14.73	8,212,070	13.58	17.2 %	
Kresge College	3,294,394	10.95	3,475,860	10.95	3,677,583	10.95	4,002,983	11.45	8.4 %	
Merrill College	3,220,779	11.51	3,680,711	11.13	3,603,844	11.13	3,930,126	12.03	8.2 %	
Oakes College	4,480,088	11.90	4,845,369	12.40	5,113,430	12.40	5,829,043	12.40	12.2 %	
Porter College	7,142,642	13.34	7,287,095	13.09	8,188,405	13.59	5,686,825	13.59	11.9 %	
Stevenson College	4,696,966	12.10	4,952,332	12.65	5,374,802	12.65	5,776,807	12.65	12.1 %	
College Core Courses	645,038	0.00	721,790	0.00	866,165	0.00	872,678	0.00	1.8 %	
Housing Services Internal Recharges	(10,531,070)	0.00	(9,550,505)	0.00	(10,104,818)	0.00	(10,165,158)	0.00	-21.2 %	
DIVISIONAL TOTALS	37,612,405	115.74	41,674,699	116.06	44,197,808	118.31	47,867,528	118.56	<u> 100 %</u>	





Information Technology Services (ITS) at UC Santa

Cruz provides a spectrum of information technology (IT) resources and services that support instruction, research, administrative operations, and public service by providing information technology solutions to students, faculty and staff in the areas of instructional computing, administrative computing, voice and data services, information systems security, web services, media services, technical support and training. A sampling of services provided include: service over 10,000 telephone lines, 16,600 data connections and 19,000 email accounts across campus, and support for 12 instructional computing labs. For more information: http://its.ucsc.edu/.

Information Technology Services (ITS) Profile

Staffing Level	 256 Budgeted Staff FTE Application Solutions Vice Provost-Information
Major Sub Units	Technology Client Relationship Management Core Technologies IT Services Instructional Computing Media Services Portfolio Management
2008-09 Funding: Core Funds \$24.1M Self-Supporting <u>\$2.9M</u> Perm. Budget \$27M	Information Technology Services Self- Support 11% Core Funding 89%

2008-2009 Budget Summary by Major Fund Source

	Staff Salaries		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	_ 0				_
2008-2009									
Permanent Budget									
General Funds	8,825,160	117.17	286,956		1,594,567	86,800	2,600	0	10,796,083
Special State Approp	0		0		241,731	40,004	0	0	281,735
Registration Fee	0		0		0	440,000	0	0	440,000
UOF/OTT	0		0		37,444	0	0	0	37,444
Consolidated IT Services Fund	5,509,772	78.68	0		121,454	0	0	0	5,631,226
Information User Assessment	3,396,312	45.46	80,646		3,489,230	0	23,595	0	6,989,783
Self Supporting	929,866	15.09	291,211		1,421,614	0	292,209	(2,934,900)	0
TOTAL	18,661,110	256.40	658,813		6,906,040	566,804	318,404	(2,934,900)	24,176,271

Information Technology Services

	Staff Salaries	General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL	
-	Amount	FTE	Amount	FTE					_
2008-2009									
Permanent Budget									
ITS VC Information Technology	491,741	4.95	0		221,240	0	11,691	(66,402)	658,270
ITS Instructional Technology Group	1,682,122	25.67	407,249		717,354	122,804	39,372	(537,737)	2,431,164
ITS Client Relationship Management	5,064,797	76.58	23,546		184,345	0	9,800	(43,592)	5,238,896
ITS Services Management	685,486	8.00	0		380,419	0	0	(320,000)	745,905
ITS Applications Solutions	5,277,096	66.80	110,923		355,925	444,000	35,800	(256,615)	5,967,129
ITS Core Technologies and Eng	4,498,545	61.40	39,004		4,768,145	0	149,988	(1,327,440)	8,128,242
ITS Portfolio Management Group	460,111	6.00	71,500		68,658	0	23,595	0	623,864
ITS Business Group	501,212	7.00	6,591		209,954	0	48,158	(383,114)	382,801
TOTAL	18,661,110	256.40	658,813		6,906,040	566,804	318,404	(2,934,900)	24,176,271

Information Technology Services

	2006		2007		2008		2009		
	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Pct of Total
ITS Applications Solutions	4,250,964	35.00	5,210,284	51.50	5,874,042	62.55	6,223,744	66.80	23.0 %
ITS Business Group	525,804	6.00	551,265	5.00	655,217	6.00	765,915	7.00	2.8 %
ITS Client Relationship Management	598,646	9.00	4,694,566	73.42	5,409,316	78.62	5,282,488	76.58	19.5 %
ITS Core Technologies and Eng	8,808,717	49.50	9,283,016	55.00	9,764,049	59.00	9,455,682	61.40	34.9 %
ITS Instructional Technology Group	2,649,807	25.51	2,742,895	25.51	2,939,462	25.67	2,968,901	25.67	11.0 %
ITS Portfolio Management Group	111,612	2.00	366,680	5.00	498,004	6.00	623,864	6.00	2.3 %
ITS Services Management	408,335	4.00	428,353	4.00	871,206	6.00	1,065,905	8.00	3.9 %
ITS VC Information Technology	504,270	2.00	681,784	3.00	666,437	4.00	724,672	4.95	2.7 %
DIVISIONAL TOTALS	17,858,155	133.01	23,958,843	222.43	26,677,733	247.84	27,111,171	256.40	100 %

Information Technology Services





The **Division of Student Affairs** is one of the major divisions of the UC Santa Cruz campus, with oversight of all issues and resources related to student life. Student Affairs is a cluster of units designed and devoted to serve all students, and to make sure that the learning and living environment on campus is conducive to students attaining their academic goals. For students, that means the basics like getting financial aid, housing, health services, and possibly a job from the career center. The staff of Student Affairs is committed to diversity, and always to excellence, working diligently to ensure student success, especially in regard to retention and graduation.

Student Affairs Division Profile

 Fall 2008 Campus
 15,125

 Enrollment:
 1,488

15,125 Undergraduate Students 1,488 Graduate Students

2008-09 UCSC Student Housing:

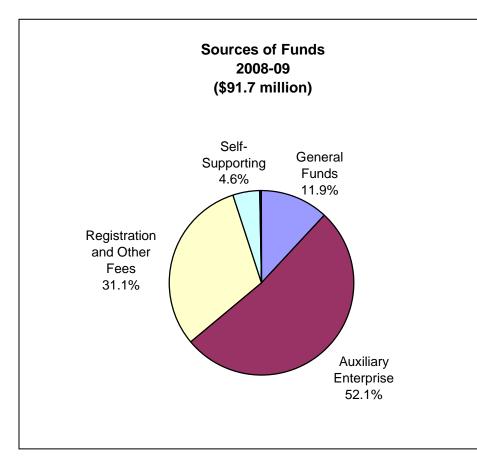
9 6,613 On-Campus and 228 Off-Campus

Fall 2008 Applications &
Admissions:27,842 Freshman Applicants (73% Admitted)5,330 Transfer Applicants (68% Admitted)

Student Affairs Staff 603 Budgeted Staff FTE



STUDENT AFFAIRS



* Does not include funds budgeted in support of the Colleges or Student Aid.

DIVISIONAL STRATEGIC PRIORITIES FOR 2008-09:

Theme: Student Empowerment through Collaboration

- Conduct a periodic open forum
- Publish annual report of student fee use

Theme: Student Involvement and Leadership Development

- Promote student leadership development opportunities
- Assess resource usage to understand student organization needs

Theme: Student Affairs Professionals as Educators

- > Incorporate teaching and learning into job descriptions
- Use CAS standards as baseline for evaluating programs
- Develop common set of learning outcomes

Theme: Technology

- Collect data to support Student Affairs strategic plan
- Build technology awareness beyond productivity tools

Theme: Student Center

> Design, finance and build the Student Center

Theme: Diversity

- Create opportunities for meaningful discussions
- Implement diversity component to Student Affairs web site
- Incorporate cultural competencies into job descriptions
- > Appoint a diversity and inclusion advisory committee

Theme: Student Culture

> Foster greater sense of UCSC identity and school pride

Theme: Creating a Caring Community

Develop programs to encourage and recognize excellence in student service.

2008-2009 Budget Summary by Major Fund Source

	Academic Salaries		Staff Salaries		General Assistance	3	Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
-	Amount	FTE	Amount	FTE	Amount	FTE		_			
2008-2009											
Permanent Budget											
General Funds	61,300	1.00	7,414,628	131.45	202,360		3,223,317	8,856	0	(217,468)	10,692,993
Registration Fee	0		5,770,541	92.62	(41,895)		2,005,983	0	2,189,132	(30,000)	9,893,761
Other Fees	0		2,001,532	42.34	305,745		15,872,924	0	444,482	0	18,624,683
UOF/OTT	0		0		0		56,800	0	0	0	56,800
Self Supporting	0		877,090	16.61	321,541		2,766,363	4,000	234,307	(50,750)	4,152,551
Auxiliary Enterprise	0		12,954,660	319.91	2,613,708		26,602,597	0	5,649,477	(20,000)	47,800,442
Reserves	0		0		49,700	1.00	139,239	0	14,000	0	202,939
тс	0TAL 61,300	1.00	29,018,451	602.93	3,451,159	1.00	50,667,223	12,856	8,531,398	(318,218)	91,424,169

Student Affairs

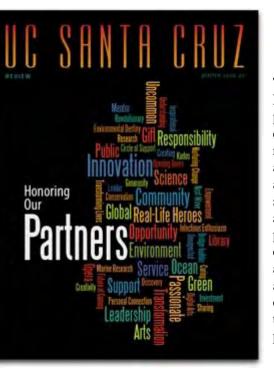
Student Affairs

	Academic Salaries		Staff Salaries		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income	TOTAL
	Amount	FTE	Amount	FTE	Amount	FTE					
2008-2009											
Permanent Budget											
Vice Chancellor Student Affairs	0		1,045,839	9.52	43,005		1,866,268	3,856	8,934	(45,740)	2,922,162
Enrollment Services	0		4,413,315	86.65	131,442		810,180	5,000	64,549	(171,728)	5,252,758
Assoc Vice Chancellor Student Aff	0		559,200	6.60	0		111,514	0	0	0	670,714
Housing Services	0		12,568,037	309.78	2,493,335		21,682,268	4,000	5,507,893	0	42,255,533
Office of Phys Ed, Rec & Sports	61,300	1.00	1,514,995	30.17	292,148	1.00	1,323,177	0	84,550	0	3,276,170
Campus Life	0		1,846,639	38.11	62,709		1,334,744	0	540	(80,750)	3,163,882
Student Academic Support	0		1,350,949	24.94	225,338		1,220,851	0	0	(20,000)	2,777,138
Student Health Services	0		2,672,257	38.58	(47,515)		12,693,221	0	30,000	0	15,347,963
Baytree Bookstore	0		1,191,203	28.75	200,697		7,126,600	0	270,500	0	8,789,000
Educational Partnership Center	0		855,116	14.83	50,000		544,583	0	0	0	1,449,699
UC Wide Programs	0		1,000,901	15.00	0		1,953,817	0	0	0	2,954,718
Provision Employee Benefits Reg Fee	0		0		0		0	0	2,564,432	0	2,564,432
TOTAL	61,300	1.00	29,018,451	602.93	3,451,159	1.00	50,667,223	12,856	8,531,398	(318,218)	91,424,169

Student Aff	airs
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	2006		2007	2007 200			2009	2009	
	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Pct of Total
Admissions	2,072,227	33.30	2,272,004	35.50	2,350,002	38.00	2,191,107	35.00	2.4 %
Associate VC Student Affairs	546,336	6.87	314,749	3.00	289,318	2.60	297,574	2.60	0.3 %
Baytree Bookstore	8,899,523	28.25	8,899,523	28.25	8,789,000	28.25	8,789,000	28.75	9.6 %
Business Services & Reserves	1,766,796	0.00	1,433,134	0.00	1,223,542	0.00	1,405,073	0.00	1.5 %
Career Center	860,056	17.68	856,807	16.71	914,725	17.29	923,629	16.10	1.0 %
Educational Partnership Center	946,338	13.64	1,028,105	13.00	1,340,870	14.83	1,449,699	14.83	1.6 %
Enrollment Management	262,456	2.00	266,232	2.00	232,625	1.00	373,140	4.00	0.4 %
Financial Aid Office	1,227,681	24.50	1,254,660	24.50	1,358,896	24.50	1,388,006	25.00	1.5 %
Graduate Commons	117,049	0.85	121,337	0.85	121,337	0.85	117,710	0.85	0.1 %
Housing Services	36,957,255	296.64	39,255,609	301.95	41,441,054	302.68	42,255,533	309.78	46.1 %
Office of Physical Education & Recreation	2,539,863	28.44	2,792,173	29.00	3,186,354	29.09	3,276,170	32.17	3.6 %
Orientation	483,252	2.00	484,416	1.00	485,604	2.00	486,551	2.00	0.5 %
Registrar	1,335,256	23.65	1,274,358	22.40	1,278,194	22.65	1,358,822	24.65	1.5 %
Student Academic Support Services	1,710,844	20.68	1,916,746	20.98	2,175,497	20.94	2,170,944	21.44	2.4 %
Student Health Services	10,883,996	34.35	13,680,820	34.04	14,933,974	33.75	15,347,963	38.58	16.7 %
Student Life	2,426,049	19.74	2,473,360	20.59	2,724,519	25.79	2,947,197	25.51	3.2 %
UC College Prep Initiative & Gateways	2,852,247	18.46	2,842,507	19.00	2,880,413	19.00	2,954,718	15.00	3.2 %
Vice Chancellor Student Affairs	1,138,261	7.00	1,026,106	9.60	943,717	7.80	1,445,119	8.67	1.6 %
Provision Employee Benefits Reg Fee	2,237,372	0.00	2,457,571	0.00	2,515,190	0.00	2,564,432	0.00	2.8 %
DIVISIONAL TOTALS	79,262,857	578.05	84,650,217	582.37	89,184,831	591.02	91,742,387	604.93	100 %

NOTE: Figures include budgeted funds from the following sources: General & Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge & Auxiliary Income. The budget figures do not include funds from extramural sources (e.g. gifts, grants and contracts), and one-time funding sources. Housing Services budget figures are net of internal recharges to the Colleges.



The University **Relations Division** provides coordinated communication. relationship-building, and fundraising activities to generate the support needed to advance campuswide priorities. Working closely with the campus administration, faculty and volunteers, UR has developed action plans to achieve the following primary objectives.

• Build an effective

development program that increases UCSC's private gift support. • Strengthen strategic communications in support of fundraising and other campuswide priorities. • Foster enduring relationships with a broad range of constituents. • Build enduring divisional infrastructure needed to achieve these objectives.

University Relations Profile

Divisional profiles

2007-2008 Private Gift O Support:

- Over \$27.4 million
 - Alumni -- \$1.1M
 - Other Individuals -- \$3M
 - Corporations -- \$5.8M
 - Foundations -- \$13.8M
 - Other Sources -- \$3.6M

5-Year Private Gift

Support: Over \$121 million

Market Value of

Endowment Assets: Foundation: As of June 2008 Regents: \$52 million \$62 million

Alumni: 2008 Population: 72,000

Staff: 64 Budgeted Staff FTE

2008-2009 Budget Summary by Major Fund Source

	Staff Salarie	Staff Salaries			Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income		TOTAL	
	Amount	FTE	Amount	FTE	_						
2008-2009											
Permanent Budget											
General Funds	3,303,40)3 51.94	70,332	1.00	653,938	0	0		0	4,027,673	
UOF/OTT	318,01	8 3.51	0		27,672	13,575	68,800		0	428,065	
Gifts & Endowments	508,23	34 <u>5.02</u>	1,083,201	16.94	657,525	0	298,184	0.51	0	2,547,144	
Self Supporting	268,45	56 <u>4.00</u>	218,700	1.00	475,602	0	91,268		(85,000)	969,026	
	TOTAL 4,398,11	1 64.47	1,372,233	18.94	1,814,737	13,575	458,252	0.51	(85,000)	7,971,908	

University Relations

	Staff Salaries A		General Assistance		Supplies & Materials	Equipment & Capital Expenditures	Retirement & Employee Benefits	Recharge Income		TOTAL
	Amount	FTE	Amount	FTE	=					
2008-2009	-									
Permanent Budget	_									
VC University Relations	661,631	6.00	8,916		12,207	0	740		0	683,494
UCSC Foundation	185,260	3.00	0		(17,692)	0	0		0	167,568
UCSC Alumni Association	371,232	6.00	110,000	1.00	(51,434)	0	0		0	429,798
Government and Community Relations	243,588	3.00	0		25,000	0	0		0	268,588
Development	215,416	2.00	0		70,700	0	34,443		0	320,559
PA Public Affairs	891,019	13.60	70,000	1.00	152,002	0	16,350		0	1,129,371
UR Budget Provision	0		950,000	15.94	682,860	0	200,000		0	1,832,860
UCSC Arts & Lectures	49,600	0.62	23,533		204,006	0	2,486		0	279,625
UR Special Events Office	184,209	3.42	0		8,979	0	10,414		0	203,602
UR Information Systems	264,296	5.00	0		316,315	13,575	0		0	594,186
UCSC Ticket Office	27,183	0.61	40,000		65,000	0	10,000		(85,000)	57,183
Central Development	1,269,025	20.22	169,784	1.00	131,113	0	183,819	0.51	0	1,753,741
Buildings/Lease	35,652	1.00	0		215,681	0	0		0	251,333
ΤΟΤΑΙ	4,398,111	64.47	1,372,233	18.94	1,814,737	13,575	458,252	0.51	(85,000)	7,971,908

University Relations

	2006		2007		2008		2009		
	Budget	FTE	Budget	FTE	Budget	FTE	Budget	FTE	Pct of Total
Buildings/Lease	83,582	2.00	78,952	2.00	89,965	2.00	251,333	1.00	3.1 %
Central Development	789,593	8.04	805,111	7.99	1,751,278	17.90	1,753,741	21.73	21.8 %
Development	815,451	13.13	1,175,157	13.07	845,190	14.87	1,830,559	17.94	22.7 %
Government and Community Relations	144,804	2.00	152,748	2.00	159,216	2.00	268,588	3.00	3.3 %
PA Public Affairs	851,400	12.20	924,849	12.50	1,015,408	13.80	1,129,371	14.60	14.0 %
UCSC Alumni Association	358,015	6.00	368,206	6.00	379,572	6.00	429,798	7.00	5.3 %
UCSC Foundation	171,505	3.00	166,320	3.00	170,400	3.00	167,568	3.00	2.1 %
UCSC Arts & Lectures	268,635	0.62	271,469	0.62	278,019	0.62	279,625	0.62	3.5 %
UCSC Ticket Office	137,736	0.61	138,241	0.61	140,256	0.61	142,183	0.61	1.8 %
UR Budget Provision	241,320	0.00	648,149	0.00	849,812	0.00	322,860	0.00	4.0 %
UR Information Systems	513,799	8.40	318,769	4.80	457,814	5.00	594,186	5.00	7.4 %
UR Special Events Office	254,186	4.22	266,932	4.37	184,061	3.22	203,602	3.42	2.5 %
VC University Relations	496,196	5.50	504,947	4.50	641,845	6.00	683,494	6.00	8.5 %
DIVISIONAL TOTALS	5,126,222	65.72	5,819,850	61.46	6,962,836	75.02	8,056,908	83.92	<u> 100 %</u>

University Relations