## The UC Santa Cruz Budget - A Bird's Eye View



## December 2014

I am pleased to present the 2014-15 edition of the UC Santa Cruz Bird's Eye View publication. This is the twelfth year Planning and Budget has produced the Bird's Eye View, which provides a unique look at the permanent operating budget for the campus and each major unit. In addition to providing budget information, recent data is included about: degrees conferred, student majors, number of faculty, enrollments by department, and extramural awards. The document is posted on the Planning and Budget website located at: http://planning.ucsc.edu/budget/reports/birdseye.

As we celebrate the campus's 50th anniversary, we are reminded of our founding principles. In 1965, then-UC President Clark Kerr described the new campus as "the most significant educational experiment in the history of the University of California." Since then, UC Santa Cruz has helped change the world's understanding in many areas, such as astrophysics, ocean sciences, human rights, literary and performing arts, genomics and cancer research. Starting with a class of about 650 students in Fall 1965, UC Santa Cruz now has over 17,000 students. The campus ranks prominently among the top schools in the country for the high quality of its academic programs and research activities, as well as our beautiful natural surroundings in the redwoods above Monterey Bay. UC Santa Cruz continues to be the largest employer in Santa Cruz County - more than the next four largest employers combined. Campus spending is responsible for $\$ 1.3$ billion in economic activity within the Monterey Bay Area, providing an economic boost for the region. Our faculty, staff, students, and retirees contribute countless unpaid hours volunteering in the local community. In a recent survey of all UC Santa Cruz students, 42 percent stated they participated in community service or volunteer activities. For more interesting tidbits about UC Santa Cruz, read the latest economic impact report at http://planning.ucsc.edu/budget/economic impact/Docs/EconomicContributions(Oct2012).pdf.

This year marks the second year of the Envision UC Santa Cruz strategic, collaborative planning process launched by Chancellor Blumenthal and Campus Provost/Executive Vice Chancellor Galloway.

Envision UC Santa Cruz is centered on six goals that are the culmination of substantial campus-wide collaboration.

- Academic Planning: Allocate faculty resources strategically.
- Research Infrastructure: Support research excellence.
- Student Success: Advance student success.
- Staff Engagement: Make UC Santa Cruz a place where people enjoy working.
- Identity and Reputation: Tell the world our story.
- Balanced Operations: Address workload burden.

Go to: http://cpevc.ucsc.edu/envision-ucsc/index.html to learn more about Envision UC Santa Cruz.
After implementing $\$ 66$ million in base budget reductions since 2008-09, the campus sits on an island of relative financial stability. We no longer face externally imposed budget cuts; however, the modest increases in state funding proposed by Governor Brown equate to only a $1.7 \%$ increase in funds for core operations. This is inadequate to fund even basic cost increases to salaries, benefits, utilities and other areas, much less reinvest in critical areas such as faculty hiring, teaching assistants, building maintenance, and student services. Absent additional funding, the campus will be faced with the prospect of additional permanent budget reductions. The President of the University has proposed a multi-year funding plan that relies on annual tuition increases up to $5 \%$ or equivalent state funding beyond the levels already identified (or some combination in between). If implemented, this plan would go a long way toward addressing some of the most pressing campus needs in the short-term, but does not fully fund all of them. Careful stewardship of our resources will continue to be essential to maintaining financial sustainability and achieving academic and research excellence.

Readers who are interested in learning more about how funds are allocated, where they come from, and the campus process for developing its resource plan are encouraged to check out the Budget Handbook. It is available on the Planning and Budget Office web page at: http://planning.ucsc.edu/. You may also contact us at planning@ucsc.edu if you have questions, need additional information, or have suggestions for other data we should include in future updates.

> Office of Planning and Budget
> Peggy Delaney, Vice chancellor

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Related Web Links:
- "Envision UCSC" strategic planning http://cpevc.ucsc.edu/envision-ucsc/
- Planning and Budget Office http://planning.ucsc.edu/budget/


## About The University of California, Santa Cruz

Since its inception, UCSC has been dedicated to excellence in undergraduate education, graduate studies, and research. The campus has 4 academic divisions (Arts, Humanities, Physical \& Biological Sciences, and Social Sciences) and one professional school (Baskin School of Engineering). UCSC's 2013-14 fall/winter/spring enrollment was 16,543 students. This includes 15,088 undergraduates and 1,455 graduate students. The average ratio of student FTE to budgeted faculty FTE was 20 to 1 in 2013-14. UCSC offers instruction in the traditional fall-winter-spring quarters, as well as during the summer and in off-campus venues such as Education Abroad and UCDC at the University of California Washington DC Center. Currently, about 91 percent of the students are undergraduates enrolled in one or more of UCSC's 58 majors.

The UCSC main campus consists of approximately 2,000 acres of land overlooking Monterey Bay. Its 558 buildings (including residential and leased facilities) provide approximately 5.9 million gross square feet of space. UCSC leases over 158,600 square feet of space at 7 different locations in Santa Cruz, and 2 locations in Silicon Valley. The campus has research facilities located on Monterey Bay (the 73-acre Marine Science Campus about 2 miles from the main campus and the 483 acre Monterey Bay Education Science and Technology Center near Monterey, California), at Lick Observatory on a 3,600 acre site atop Mount Hamilton in San Jose, California, and at NASA Ames in Silicon Valley. UCSC oversees nearly 5,000 acres of natural reserves, and provides instruction in Silicon Valley via UC Santa Cruz Extension. UCSC also manages a performance-based task order research contract between NASA Ames and the University of California at the University Affiliated Research Center (UARC) in Mountain View.

The campus is the largest single employer in Santa Cruz County. Over $11,700 \mathrm{~W}-2$ statements were issued to faculty, staff, and student employees in 2013. In 2011-12, UCSC generated $\$ 1.3$ billion in economic activity within the Monterey Bay Area. This supported over 15,750 jobs for area residents. In addition, UCSC faculty, staff and students contribute approximately one million hours of community service, which represents an economic value of more than $\$ 12$ million to the local economy. 280 non-profit organizations in Santa Cruz County rely on the Student Volunteer Center for student help, and 42 percent of all UCSC students participated in community service or volunteer activities in 2013-14 academic year.

UCSC has a NCAA Division III athletic program that includes men's and women's teams in basketball, cross country, golf (women's only), soccer, swimming and diving, tennis, track (women's only), and volleyball. The players on these teams are outstanding student athletes, and many are ranked among the top players in the western conference and the country. Several of UCSC's student athletes have received scholar athlete awards.

## Facts and Figures

Name: University of California, Santa Cruz

Opened: Fall 1965
Chancellor: George Blumenthal

Emphasis: A nationally ranked research university devoted to excellence in undergraduate and graduate education.

## Total number of alumni:

 96,947
## Athletics:

NCAA Division III
(Men's/Women's Teams unless otherwise indicated)

- Basketball
- Cross Country
- Golf (w only)
- Soccer
- Swimming \& Diving
- Tennis
- Track (w only)
- Volleyball

Mascot : Banana Slug
School Colors: Navy Blue \& Gold
Athletic Web Site: GoSlugs.com

## Academic Programs:

Undergraduates may pursue 58 majors.
Graduate students may pursue master's degrees and certificates in 27 fields, and doctoral degrees in 34 programs.

## Major Research Units:

- Arts Research Institute
- California Institute for Quantitative Biomedical Research (QB3)
- Center for Information Technology Research in the Interest of Society (CITRIS)
- Institute for Geophysics and Planetary Physics
- Institute for Humanities Research
- Institute of Marine Sciences
- Santa Cruz Center for International Economics
- Santa Cruz Institute for Particle Physics
- UC Observatories/Lick Observatory
- University Affiliated Research Center (UARC)


## Carnegie Classification:

Research University - Very high research activity

Profile of New Undergraduate Students Fall 2014: (all figures represent the mean)

New Frosh (enrolled students):
GPA (High School): 3.82
SAT R Reading: 57
SAT R Math: 616
SAT R Writing: 589
Total: 1,783

## Transfer Students

Transfer GPA: 3.41

## Most popular Undergraduate Majors in 2013-14:

1. Psychology
2. Politics
3. Business Mgmt Econ
4. Art
5. Environmental Studies
6. Film \& Digital Media
7. Molecular Cell \& Dev
8. Biology
Biology
9. Sociology
10. Economics
11. Literature
12. Human Biology
13. Anthropology
14. Marine Biology

## Tuition and Fees in 2014-15

| Undergraduate Tuition \& Fees: |  |
| :---: | :---: |
| Residents \& |  |
| Nonresidents: |  |
| Tuition | \$ 11,220 |
| Student Services Fee: |  |
| UCSC Campus Fees | \$ 1,205 |
| Health Ins. (waivable) | \$ 2,415 |
| Total Residents | \$ 15,812 |
| Non Residents: |  |
| Non Resident |  |
| Supplemental Tuition | \$ 22,878 |
| Total Nonresident | \$ 38,690 |

Graduate Tuition \& Fees:

## Residents \&

Nonresidents:
Tuition
Student Services Fee:
UCSC Campus Fees
Health Ins. (waivable) Total Residents

## Non Residents:

Non Resident
Supplemental Tuition Total
\$ 11,220
\$ 972
\$ 1,068
\$ 3,699 \$ 16,959
\$ 15,102 \$ 32,061

A profile of UC Santa Cruz students
Race/Ethnicity (Fall 2014)

|  | UG | Grad |
| :--- | :---: | :---: |
| American Indian / Alaska Native | $1 \%$ | $<1 \%$ |
| Asian / Pacific Islander | $21 \%$ | $8 \%$ |
| Black, non-Hispanic | $2 \%$ | $1 \%$ |
| Hispanic | $31 \%$ | $12 \%$ |
| White, non-Hispanic | $34 \%$ | $48 \%$ |
| Unknown | $9 \%$ | $12 \%$ |
| International | $2 \%$ | $18 \%$ |

Most Recent Graduation \& Retention Rates:

One-year Retention Rate $\quad 89 \%$
4-year Graduation Rate
$55 \%$ $\begin{array}{ll}\text { 4-year Graduation Rate } & 55 \% \\ 6 \text {-year Graduation Rate } & 72 \%\end{array}$

Student, Faculty \& Staff Housing:
On Campus (2013-14 3-Qtr. average)

- Undergraduate students 7,676
- Graduate students: 157
- Faculty 152
- Staff

111

Off Campus (University Town Center and UCDC Program)

- Undergraduate students

133

- Graduate students
- Staff


## Hometowns of 2013-14 New Undergraduates

- Los Angeles Area/South Coast
- San Francisco Bay Area
- East /Central California 13\%
- Monterey Bay Area/Santa Clara Valley $11 \%$
- San Diego Area 10\%
- $\quad$ 4.1\%
- Out of State 3.0\%
- International 3.0\%
- Northern California $1.3 \%$


## Overall Enrollment Facts (Fall 2014)

Fall 2014 Headcount Enrollment:
16,277 undergraduates
1,589 graduate students

## From the 2011/12 UCSC Economic Impact Report:

| Economic impact on the local economy: |  |  |
| :---: | :---: | :---: |
|  | Economic ec | Jobs Supported |
| Total Impact | \$1.3 | 15,750 jobs |
| Community Service: |  |  |
| Community Service Hours: |  | 1,000,000 (approximate) |
| Economic Va economy: | to local |  |

## UCSC'S OPERATING BUDGET FOR 2014-15 <br> $\$ 660.1$ million

Where the funds come from ...
How the funds are used ...
Where the funds come from $\ldots$...
Other Sources
$(\$ 44.2 \mathrm{M})$



The Primary Expense Categories:

| Academic Salaries (Faculty, Teaching Assistants, and Librarians) | $\$ 105.1$ |
| :--- | ---: |
| Staff Salaries and General Assistance | $\$ 141.0$ |
| Employee Benefits | $\$ 83.0$ |
| Nonsalary Items | $\$ 176.4$ |
| Special Outlays (Financial Aid, Library Books, Utilities, Extramural Research) | $\$ 186.2$ |
| UCOP Assessment | $\$ 12.7$ |
| Less: Recharges |  |
|  | $\mathbf{- \$ 4 4 . 4}$ |

## Academic Program and Curriculum

Degrees are offered in 58 undergraduate majors, 27 masters and certificates, and 34 doctoral programs. At the undergraduate level, UCSC offers three bachelor's degrees: the Bachelor of Arts, Bachelor of Music, and Bachelor of Sciences. At the graduate level, UCSC offers one Certificate and three Master's degrees: Master of Arts, Master of Sciences, and Master of Fine Arts; and three doctoral degrees: Doctorate of Musical Arts, Doctorate of Education, and Doctorate of Philosophy.

## UC Santa Cruz Instruction \& Research Areas/Programs (2014-15)

## Arts

Art
Digital Arts/New Media Film and Digital Media
History of Art and Visual
Culture
Music/Music Composition
Social Documentation
Theater Arts
Visual Studies

## Baskin Engineering

Bioengineering
Biomolecular Engineering and
Bioinformatics
Computer Engineering
Computer Science
Computer Science: Computer
Game Design
Electrical Engineering
Games \& Playable Media
Network \& Digital Technology
Robotics Engineering
Statistics and Applied
Mathematics
Technology and Information
Management

Humanities
Classical Studies
Critical Race \& Ethnic Studies
Feminist Studies
German Studies
History
History of Consciousness
Italian Studies
Jewish Studies
Language Studies
Linguistics
Literature
Philosophy
Spanish Studies

## Physical \& Biological Sciences

Applied Physics
Astronomy/Astrophysics
Biochem \& Molecular Biology
Biology
Chemistry
Earth Sciences
Ecology \& Evolutionary Biology
Human Biology
Marine Biology
Mathematics
Microbiology and Environmental Toxicology
Molecular, Cell, and Developmental Biology
Neuroscience
Ocean Sciences
Physics
Physics Education
Plant Sciences
Science Communication

## Social Sciences

Anthropology
Applied Economics \& Finance
Business Management
Economics
Cognitive Science
Community Studies
Economics
Education
Collaborative Leadership
Environmental Studies
Global Economics
Latin American \& Latino
Studies
Legal Studies
Politics
Psychology
Sociology

## UNDERGRADUATE DEGREES BY POPULARITY

Psychology
Business Mgmt Economics
Environmental Studies
Molec Cell \& Devel Biol
Sociology
Literature
Anthropology
History
Politics
Art
Film and Digital Media
Biology
Economics*
Human Biology
Marine Biology
Legal Studies
Philosophy
Computer Science
Comp Sci:Comp Game Design
Biochem \& Molecular Biol
Earth Sciences
Latin American/Latino Studies
Mathematics
Ecology and Evolution
Chemistry
Linguistics
Cognitive Science
Neuroscience
Feminist Studies
Hist of Art \& Vis Culture
Language Studies
Theater Arts
Computer Engineering

| 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 383.0 | 395.0 | 353.0 | 422.0 | 446.0 | 566.0 | 529.0 | 524.0 |
| 336.0 | 331.0 | 293.0 | 359.0 | 348.0 | 346.0 | 290.0 | 286.0 |
| 163.0 | 164.0 | 202.0 | 257.0 | 248.0 | 304.0 | 287.0 | 239.0 |
| 105.0 | 110.0 | 147.0 | 122.0 | 191.0 | 184.0 | 217.0 | 228.0 |
| 158.0 | 170.0 | 126.0 | 170.0 | 222.0 | 254.0 | 227.0 | 214.0 |
| 261.0 | 249.0 | 228.0 | 232.0 | 244.0 | 299.0 | 209.0 | 191.0 |
| 148.0 | 138.0 | 148.0 | 157.0 | 165.0 | 193.0 | 181.0 | 170.0 |
| 179.0 | 179.0 | 172.0 | 167.0 | 196.0 | 230.0 | 171.0 | 151.0 |
| 191.0 | 166.0 | 151.0 | 150.0 | 159.0 | 187.0 | 156.0 | 149.0 |
| 119.0 | 133.0 | 124.0 | 123.0 | 121.0 | 147.0 | 118.0 | 136.0 |
| 137.0 | 134.0 | 102.0 | 119.0 | 127.0 | 159.0 | 159.0 | 112.0 |
| 95.0 | 105.0 | 107.0 | 114.0 | 96.0 | 91.0 | 119.0 | 107.0 |
| 98.0 | 89.0 | 90.0 | 84.0 | 95.0 | 104.0 | 116.0 | 92.0 |
| 42.0 | 73.0 | 76.0 | 57.0 | 63.0 | 60.0 | 84.0 | 89.0 |
| 68.0 | 90.0 | 77.0 | 74.0 | 65.0 | 77.0 | 92.0 | 82.0 |
| 70.0 | 83.0 | 77.0 | 74.0 | 62.0 | 92.0 | 81.0 | 81.0 |
| 79.0 | 75.0 | 67.0 | 58.0 | 76.0 | 66.0 | 77.0 | 78.0 |
| 51.0 | 42.0 | 32.0 | 39.0 | 34.0 | 53.0 | 63.0 | 75.0 |
| 0.0 | 4.0 | 17.0 | 25.0 | 39.0 | 62.0 | 82.0 | 68.0 |
| 34.0 | 39.0 | 30.0 | 38.0 | 38.0 | 69.0 | 33.0 | 63.0 |
| 31.0 | 46.0 | 35.0 | 36.0 | 47.0 | 61.0 | 57.0 | 60.0 |
| 77.0 | 66.0 | 49.0 | 69.0 | 59.0 | 78.0 | 83.0 | 59.0 |
| 62.0 | 58.0 | 53.0 | 56.0 | 62.0 | 79.0 | 81.0 | 57.0 |
| 40.0 | 54.0 | 45.0 | 45.0 | 43.0 | 56.0 | 80.0 | 55.0 |
| 20.0 | 29.0 | 35.0 | 33.0 | 37.0 | 54.0 | 43.0 | 54.0 |
| 35.0 | 41.0 | 23.0 | 30.0 | 40.0 | 37.0 | 51.0 | 54.0 |
| 0.0 | 0.0 | 0.0 | 0.0 | 2.0 | 10.0 | 34.0 | 53.0 |
| 23.0 | 25.0 | 28.0 | 27.0 | 36.0 | 37.0 | 44.0 | 51.0 |
| 57.0 | 48.0 | 61.0 | 58.0 | 43.0 | 47.0 | 57.0 | 48.0 |
| 44.0 | 56.0 | 62.0 | 60.0 | 68.0 | 58.0 | 59.0 | 47.0 |
| 46.0 | 57.0 | 56.0 | 58.0 | 41.0 | 50.0 | 46.0 | 45.0 |
| 76.0 | 52.0 | 52.0 | 37.0 | 50.0 | 59.0 | 45.0 | 43.0 |
| 25.0 | 23.0 | 18.0 | 24.0 | 27.0 | 32.0 | 36.0 | 40.0 |


|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Electrical Engineering | 21.0 | 22.0 | 23.0 | 24.0 | 20.0 | 30.0 | 40.0 | 33.0 |
| Bioengineering | 0.0 | 0.0 | 0.0 | 4.0 | 21.0 | 33.0 | 28.0 | 32.0 |
| Global Economics | 36.0 | 33.0 | 36.0 | 36.0 | 30.0 | 50.0 | 15.0 | 28.0 |
| Technology \& Info Mgmt | 17.0 | 11.0 | 15.0 | 22.0 | 25.0 | 25.0 | 33.0 | 24.0 |
| Music | 29.0 | 33.0 | 24.0 | 36.0 | 17.0 | 35.0 | 33.0 | 23.0 |
| Community Studies | 123.0 | 102.0 | 99.0 | 114.0 | 105.0 | 98.0 | 36.0 | 20.0 |
| Physics | 12.0 | 22.0 | 15.0 | 15.0 | 15.0 | 16.0 | 19.0 | 20.0 |
| American Studies | 86.0 | 62.0 | 40.0 | 36.0 | 58.0 | 61.0 | 43.0 | 17.0 |
| Plant Sciences | 5.0 | 6.0 | 7.0 | 5.0 | 12.0 | 13.0 | 16.0 | 17.0 |
| Physics (Astrophysics) | 4.0 | 18.0 | 16.0 | 6.0 | 12.0 | 16.0 | 17.0 | 16.0 |
| Applied Physics | 8.0 | 9.0 | 12.0 | 9.0 | 10.0 | 19.0 | 17.0 | 11.0 |
| Classical Studies | 2.0 | 8.0 | 3.0 | 6.0 | 6.0 | 11.0 | 14.0 | 10.0 |
| Network and Digital Tech | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 | 4.0 | 11.0 | 8.0 |
| Individual Studies (Colleges) | 29.0 | 20.0 | 15.0 | 13.0 | 6.0 | 8.0 | 5.0 | 4.0 |
| Italian Studies | 6.0 | 5.0 | 7.0 | 1.0 | 7.0 | 6.0 | 4.0 | 4.0 |
| Bioinformatics | 7.0 | 7.0 | 6.0 | 3.0 | 3.0 | 4.0 | 2.0 | 3.0 |
| German Studies | 4.0 | 5.0 | 7.0 | 4.0 | 3.0 | 7.0 | 3.0 | 2.0 |
| Jewish Studies | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 3.0 | 2.0 | 2.0 |
| Robotics Engineering | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 2.0 | 1.0 |
| Earth Sci-Anthropology | 0.0 | 1.0 | 4.0 | 4.0 | 1.0 | 5.0 | 2.0 | 0.0 |
| Mod Society \& Soc Thght | 0.0 | 0.0 | 1.0 | 0.0 | 1.0 | 0.0 | 0.0 | 0.0 |
| Physics Education | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 | 2.0 | 1.0 | 0.0 |
| Psychobiology | 1.0 | 2.0 | 1.0 | 0.0 | 0.0 | 1.0 | 0.0 | 0.0 |
| TOTAL UNDERGRADUATE DEGREES | 3403 | 3435 | 3252 | 3460 | 3661 | 4256 | 3958 | 3695 |

*Economics incl. Economics-Math

GRADUATE DEGREES BY POPULARITY

| MASTERS \& CERTIFICATES |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Education | 94.0 | 91.0 | 84.0 | 99.0 | 103.0 | 105.0 | 87.0 | 63.0 |
| Computer Science | 19.0 | 26.0 | 17.0 | 23.0 | 22.0 | 20.0 | 9.0 | 21.0 |
| Economics | 10.0 | 12.0 | 0.0 | 10.0 | 19.0 | 0.0 | 6.0 | 21.0 |
| Physics | 5.0 | 7.0 | 10.0 | 4.0 | 15.0 | 4.0 | 16.0 | 11.0 |
| Mathematics | 11.0 | 7.0 | 3.0 | 6.0 | 6.0 | 7.0 | 5.0 | 11.0 |
| Ecology and Evolution | 1.0 | 4.0 | 2.0 | 3.0 | 6.0 | 5.0 | 10.0 | 11.0 |
| Digital Arts \& New Media | 7.0 | 13.0 | 6.0 | 19.0 | 8.0 | 8.0 | 11.0 | 10.0 |
| Science Communication | 10.0 | 9.0 | 11.0 | 9.0 | 10.0 | 10.0 | 10.0 | 9.0 |
| Anthropology | 8.0 | 8.0 | 10.0 | 7.0 | 1.0 | 11.0 | 6.0 | 9.0 |
| Theater Arts | 12.0 | 9.0 | 9.0 | 8.0 | 9.0 | 10.0 | 12.0 | 8.0 |
| Literature | 6.0 | 10.0 | 10.0 | 7.0 | 10.0 | 6.0 | 9.0 | 7.0 |
| History | 6.0 | 6.0 | 5.0 | 9.0 | 5.0 | 4.0 | 3.0 | 7.0 |
| Earth Sciences | 5.0 | 12.0 | 2.0 | 4.0 | 4.0 | 3.0 | 5.0 | 7.0 |
| Biomolec Eng \& Biolnformatics | 0.0 | 0.0 | 0.0 | 8.0 | 10.0 | 6.0 | 4.0 | 7.0 |
| Psychology | 14.0 | 6.0 | 11.0 | 3.0 | 8.0 | 11.0 | 5.0 | 6.0 |
| Social Documentation | 6.0 | 7.0 | 10.0 | 4.0 | 6.0 | 7.0 | 7.0 | 6.0 |
| Astronomy and Astrophysics | 11.0 | 3.0 | 9.0 | 5.0 | 5.0 | 6.0 | 8.0 | 5.0 |
| Electrical Engineering | 5.0 | 4.0 | 3.0 | 3.0 | 9.0 | 6.0 | 3.0 | 5.0 |
| Ocean Sciences | 4.0 | 1.0 | 5.0 | 1.0 | 1.0 | 4.0 | 2.0 | 5.0 |
| Chemistry | 5.0 | 3.0 | 9.0 | 3.0 | 2.0 | 3.0 | 4.0 | 4.0 |
| Technology \& Info Mgmt | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.0 | 1.0 | 4.0 |
| Computer Engineering | 12.0 | 12.0 | 4.0 | 6.0 | 11.0 | 5.0 | 13.0 | 3.0 |
| Environmental Studies | 1.0 | 7.0 | 9.0 | 3.0 | 8.0 | 5.0 | 8.0 | 3.0 |
| Sociology | 7.0 | 10.0 | 9.0 | 4.0 | 5.0 | 5.0 | 1.0 | 3.0 |
| Statistics \& Applied Math | 1.0 | 3.0 | 4.0 | 0.0 | 3.0 | 10.0 | 8.0 | 3.0 |
| Philosophy | 2.0 | 1.0 | 5.0 | 2.0 | 1.0 | 1.0 | 2.0 | 3.0 |
| Linguistics | 3.0 | 6.0 | 2.0 | 11.0 | 4.0 | 1.0 | 8.0 | 2.0 |
| Music | 6.0 | 4.0 | 8.0 | 6.0 | 2.0 | 3.0 | 6.0 | 2.0 |
| Bioinformatics | 1.0 | 0.0 | 1.0 | 3.0 | 7.0 | 5.0 | 2.0 | 1.0 |
| History of Consciousness | 2.0 | 8.0 | 2.0 | 1.0 | 0.0 | 4.0 | 0.0 | 1.0 |
| Politics | 3.0 | 1.0 | 1.0 | 2.0 | 1.0 | 2.0 | 0.0 | 1.0 |
| Microbiology \& Env Toxicology | 1.0 | 0.0 | 1.0 | 0.0 | 2.0 | 0.0 | 4.0 | 1.0 |


|  | $\underline{\mathbf{2 0 0 6}-\mathbf{0 7}}$ | $\underline{\underline{\mathbf{2 0 0 7}-08}}$ | $\underline{\mathbf{2 0 0 8 - 0 9}}$ | $\underline{\mathbf{2 0 0 9 - 1 0}}$ | $\underline{\mathbf{2 0 1 0} \mathbf{- 1 1}}$ | $\underline{\mathbf{2 0 1 1 - 1 2}}$ | $\underline{\mathbf{2 0 1 2 - 1 3}}$ | $\underline{\mathbf{2 0 1 3 - 1 4}}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Applied Math \& Statistics | 0.0 | 0.0 | 1.0 | 0.0 | 2.0 | 3.0 | 1.0 | 1.0 |
| Applied Economics and Finance | 13.0 | 11.0 | 16.0 | 12.0 | 22.0 | 18.0 | 1.0 | 0.0 |
| Network Engineering | 3.0 | 4.0 | 2.0 | 2.0 | 2.0 | 7.0 | 3.0 | 0.0 |
| Molec Cell \& Devel Biol | 4.0 | 1.0 | 2.0 | 0.0 | 1.0 | 0.0 | 1.0 | 0.0 |
| Film and Digital Media | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.0 | 0.0 | 0.0 |
| MASTERS \& CERTIFICATES TOTAL | $\mathbf{2 9 8}$ | $\mathbf{3 0 2}$ | $\mathbf{2 8 3}$ | $\mathbf{2 8 7}$ | $\mathbf{3 3 0}$ | $\mathbf{3 1 0}$ | $\mathbf{2 8 0}$ | $\mathbf{2 6 1}$ |


| DOCTORATES | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| Ecology and Evolution | 10.0 | 5.0 | 10.0 | 11.0 | 5.0 | 7.0 | 5.0 | 13.0 |
| Computer Science | 13.0 | 5.0 | 5.0 | 8.0 | 7.0 | 11.0 | 13.0 | 11.0 |
| Economics | 6.0 | 7.0 | 6.0 | 9.0 | 6.0 | 13.0 | 2.0 | 11.0 |
| Molec Cell \& Devel Biol | 7.0 | 12.0 | 4.0 | 5.0 | 5.0 | 5.0 | 8.0 | 11.0 |
| Anthropology | 3.0 | 3.0 | 7.0 | 9.0 | 8.0 | 4.0 | 4.0 | 11.0 |
| Chemistry | 12.0 | 9.0 | 12.0 | 20.0 | 11.0 | 9.0 | 19.0 | 10.0 |
| Literature | 6.0 | 7.0 | 3.0 | 6.0 | 7.0 | 17.0 | 7.0 | 10.0 |
| Physics | 7.0 | 8.0 | 15.0 | 3.0 | 9.0 | 12.0 | 10.0 | 8.0 |
| Psychology | 5.0 | 7.0 | 9.0 | 8.0 | 7.0 | 7.0 | 8.0 | 8.0 |
| Earth Sciences | 9.0 | 4.0 | 7.0 | 7.0 | 8.0 | 6.0 | 6.0 | 8.0 |
| Ocean Sciences | 8.0 | 7.0 | 7.0 | 4.0 | 3.0 | 8.0 | 5.0 | 7.0 |
| Education | 0.0 | 6.0 | 9.0 | 3.0 | 5.0 | 2.0 | 4.0 | 7.0 |
| History | 2.0 | 4.0 | 1.0 | 3.0 | 2.0 | 0.0 | 9.0 | 7.0 |
| Environmental Studies | 7.0 | 9.0 | 13.0 | 2.0 | 7.0 | 12.0 | 5.0 | 6.0 |
| History of Consciousness | 11.0 | 10.0 | 5.0 | 8.0 | 5.0 | 8.0 | 5.0 | 6.0 |
| Linguistics | 1.0 | 4.0 | 3.0 | 4.0 | 1.0 | 1.0 | 2.0 | 6.0 |
| Computer Engineering | 8.0 | 2.0 | 4.0 | 8.0 | 7.0 | 6.0 | 4.0 | 5.0 |
| Astronomy and Astrophysics | 3.0 | 3.0 | 9.0 | 3.0 | 8.0 | 4.0 | 7.0 | 5.0 |
| Mathematics | 4.0 | 5.0 | 2.0 | 1.0 | 4.0 | 5.0 | 9.0 | 5.0 |
| Microbiology \& Env Toxicology | 1.0 | 2.0 | 1.0 | 3.0 | 2.0 | 1.0 | 0.0 | 4.0 |
| Biomolec Eng \& Biolnformatics | 0.0 | 0.0 | 0.0 | 2.0 | 1.0 | 2.0 | 2.0 | 4.0 |
| Electrical Engineering | 1.0 | 6.0 | 4.0 | 8.0 | 13.0 | 10.0 | 9.0 | 3.0 |
| Applied Math \& Statistics | 0.0 | 0.0 | 0.0 | 0.0 | 2.0 | 1.0 | 2.0 | 3.0 |
| Sociology | 4.0 | 6.0 | 5.0 | 5.0 | 3.0 | 5.0 | 4.0 | 2.0 |



Degrees...

|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Politics | 3.0 | 2.0 | 3.0 | 1.0 | 2.0 | 5.0 | 4.0 | 2.0 |
| Statistics \& Applied Math | 0.0 | 2.0 | 1.0 | 2.0 | 2.0 | 4.0 | 0.0 | 2.0 |
| Music | 0.0 | 0.0 | 0.0 | 1.0 | 2.0 | 4.0 | 1.0 | 2.0 |
| Bioinformatics | 1.0 | 0.0 | 2.0 | 6.0 | 3.0 | 1.0 | 1.0 | 1.0 |
| Philosophy | 0.0 | 0.0 | 0.0 | 2.0 | 3.0 | 2.0 | 5.0 | 1.0 |
| DOCTORATE TOTAL | 132 | 135 | 146 | 152 | 148 | 172 | 160 | 179 |
| TOTAL GRADUATE DEGREES | 430 | 437 | 429 | 439 | 478 | 482 | 440 | 440 |

## Funding Trends

The major revenue streams at UC Santa Cruz include State funds, student tuition and fees, income from self-supporting activities, such as housing and the bookstore, funding from private sources, and federal and state government contracts and grants. Over the past decade, there have been significant changes in the composition of the budget for UCSC as shown on the chart below.


■State of California - Student Tuition and Fees: Gifts, Grants, and Contracts Auxiliary and Service Enterprises Other Sources

In the late 1980s and early 1990s, the State provided between $50 \%$ and $60 \%$ of UCSC's funding. By 2001, funding from the State dropped to less than $40 \%$ of the campus's budget, reflecting significant budget cuts from the state as well as increases in student tuition and fees, extramurally funded research, and self-supporting auxiliary operations, such as student housing.

State appropriations now account for approximately one-fourth of UCSC's budget.

State Appropriations as a \% of UCSC's Budget


Over the past six years, UCSC implemented significant cuts to units to address cuts from the State and to cover mandatory cost increases, such as bargained agreements, health benefits, and employer contributions to the retirement system. The largest cuts were to support functions, as shown below.

Cuts to Units
(2008-09 through 2014-15)

| Academic Divisions | $-16 \%$ | $\$ 18 \mathrm{M}$ |
| :--- | :--- | ---: |
| Academic Support | $-33 \%$ | 8 M |
| Institutional Support | $-32 \%$ | 25 M |
| Auxiliaries |  | 2 M |
| Central | $\underline{13 \mathrm{M}}$ |  |
|  | $\$ 66 \mathrm{M}$ |  |

## Contracts and Grants

UCSC was awarded over $\$ 140$ million in contracts and grants in 201314, a $5.6 \%$ increase from last year. The estimated fiscal impact of the federal sequester on research institutions was a $6 \%$ to $8 \%$ drop in federally sponsored research. Despite the drop, UCSC grants and contracts have exceeded $\$ 100 \mathrm{M}$ for nine consecutive years. In 2013$14,86 \%$ of the awards were from federal sources. The largest funding source was the National Aeronautical Space Association (NASA). The Gordon \& Betty Moore Foundation was the largest private funding source. Biomolecular Engineering received the campus' largest and second-largest awards of $\$ 4 \mathrm{M}$ from CIRM's Center of Excellence for Stem Cell Genomics program and \$2.97M from Leidos Biomedical Research, Inc. for Cancer Genome Hub.

The annual report on Sponsored Project Awards is available at: http://officeofresearch.ucsc.edu/osp/reports/

Comprehensive Campaign Cumulative Gifts


## UCSC Sponsored Projects Awards FY2009-2014



## Gifts and Funding from Private Sources and UCSC's Comprehensive Campaign

Gifts \& private grants are received from alumni, friends of the University, campus-related organizations, corporations, foundations, and other nonprofits. UCSC launched its first Comprehensive Campaign in July 2009, with a campaign goal of $\$ 300$ million. As of August 2014 the campus had raised $\$ 180$ million toward this goal. The table at the left tracks cumulative gifts received during the campaign.

The annual UC report on giving is available at:
http://www.ucop.edu/institutional-advancement/reports.

## Student Tuition, Fees, and Cost of Attendance

Students at the University of California pay two mandatory systemwide charges: Tuition and the Student Services Fee. Income from these systemwide charges is used to support student financial aid, student service programs, and a portion of the University's operating costs, including instruction related-costs. Nonresident students pay both mandatory systemwide charges, plus supplemental nonresident tuition. UCSC also has several campus-based fees. More information on student fees and their uses can be found at: http://reg.ucsc.edu/Fees/fees.html.

UC estimates the cost of attendance at UCSC using statistical data from a variety of sources including periodic surveys of UCSC students. Standard budgets are developed, taking into account the estimated cost of basic expenses such as tuition and fees, food and housing, books and supplies, personal expenses, transportation, and health insurance. Expenses will vary, depending on whether the student lives on campus, lives off campus in non-campus owned housing, or lives with family and commutes. Information on the estimated cost of attendance is posted on the financial aid website at: http://financialaid.ucsc.edu/costs/index.html. The table on the right shows the estimated undergraduate student budget in 2014-15.

Over the past several years, The Regents have offset a portion of State cuts that would have been targeted to the instructional program with significant increases in tuition and fee levels.

Tuition and fee levels for 2014-15:

|  | Undergraduate |  | Graduate |  |
| :---: | :---: | :---: | :---: | :---: |
| Student Services Fee | \$ | 972 | \$ | 972 |
| Tuition |  | 11,220 |  | 11,220 |
| Campus Fees |  | 1,205 |  | 1,068 |
| Health Insurance (waivable) |  | 2,415 |  | 3,699 |
| Total California Resident | \$ | 15,812 | \$ | 16,959 |
| Nonresident Supplemental Tuition Fee | \$ | 22,878 |  | 15,102 |
| Total Nonresident | \$ | 38,690 | \$ | 32,061 |

## Undergraduate Student Costs



2014-15 UNDERGRADUATE BUDGETS - FALL, WINTER AND SPRING TERMS

|  | On-Campus | Off-Campus | Commuter |
| :--- | :--- | :--- | :--- |
| Tuition and Fees" | $\$ 13,398$ | $\$ 13,398$ | $\$ 13,398$ |
| Room and Board" | $\$ 14,730$ | $\$ 9,792$ | $\$ 4,644$ |
| Books and Supplies" | $\$ 1,440$ | $\$ 1,440$ | $\$ 1,440$ |
| Transportation" | $\$ 573$ | $\$ 1,260$ | $\$ 1,641$ |
| Personal Expenses" | $\$ 1,800$ | $\$ 1,878$ | $\$ 2,133$ |
| Campus Health Insurance ${ }^{\prime \prime}$ | $\$ 2,415$ | $\$ 2,415$ | $\$ 2,415$ |
| Total California Resident Budget | $\$ 34,356$ | $\$ 30,183$ | $\$ 25,671$ |
| Non-Resident Tuition | $\$ 22,878$ | $\$ 22,878$ | $\$ 22,878$ |
| Total Non-California Resident Budget | $\$ 57,234$ | $\$ 53,061$ | $\$ 48,549$ |

Notes:
The tuition and fees posted here are estimates based on currently approved amounts. These figures may not be final. Actual tuition and fees for in-state and non-resident studerts are subject to change by the Regents of the University of California and could be affected by State funding reductions. Accordingly, fina approved levels (and thus a student's final balance due) may differ from the amounts shown. The Tuition and Fees amount listed above includes $\$ 12,190$ for tuition/student services fees and $\$ 1$, 206 for campus fees based upon full time enrolment Please note that a reduction in mandatory fees, such as the reduct for part-ime enrollment, will result in adjustments to awarded aid
"The listed Room/Board, Books/Supplies, Transportation, and Personal Expenses represent an average cost for students. Average amounts are determined annually based on statistical data from a variety of sources including periodic surveys of UC Santa Crue students. Your individual cost may vary.

## Distribution of the Student Services Fee and the Student Programs Fee (Measure 7)

The Student Services Fee is allocated to support student service programs that are necessary to students, but not part of the University's programs of instruction, research, or public service. This includes programs related to the physical and psychological health of students, cultural and recreation programs, and capital improvements that provide extracurricular benefits for students. In May 2010 the UC Regents approved changes to the student fee policy. One of the changes was to change the name of the Registration Fee to the Student Services Fee. Another significant change made the Student Services Fee subject to the University's return-to-aid practice on incremental increases beginning in 201112.

The Student Programs Fee (Measure 7) is a mandatory student fee that is the result of a referendum that was placed on the ballot by students in Spring 2003 to help preserve the existing variety and quality of student programs that were threatened by a state imposed cut. Measure 7 was voted on by undergraduate and graduate students, and approved with $91 \%$ of the vote, in an election that had the highest turnout in campus history. The $\$ 1.87$ million cut that was imposed on the student service budget in 2003-04 was offset by the income that resulted from passage of Measure 7.

The Student Fee Advisory Committee (student members represent a majority of the membership) provides advice on the allocation of the Student Services Fee and the Student Programs Fee (Measure 7). For more information on the Student Fee Advisory Committee, visit their web page at:
http://studentservices.ucsc.edu/business/SFAC/index.html.


The Student Fee Advisory Committee (SFAC) 2014-15
Reports to and advises the Chancellor and the Campus Provost/Executive Vice Chancellor on programs and services funded by student fees.

## Committee Charge:

The purpose and objectives of the Student Fee Advisory Committee shall be as follows:

1. To assist the Chancellor and the Campus Provost/EVC in regular efforts to ascertain attitudes of the student body on matters pertaining to the Student Services Fee, Student Programs Fee, and certain other miscellaneous fees.
2. To provide a continuing study of programs supported by Student Services Fees, Student Programs Fees, and selected programs supported by Miscellaneous Fees, and to recommend funding priorities to the Campus Provost/EVC.
3. To advise the Campus Provost/EVC on other questions regarding campus based student services programs and campus-based student academic support.

Membership:

- Ten undergraduate candidates are recommended by the Student Committee on Committees (SCOC).
- Two graduate students recommended by the Graduate Student Association (GSA).
- One (non-voting) representative of Campus Life.
- One at-large administrative representative nominated by the Staff Council.
- One member of the faculty nominated by the Council of Provosts.
- One (non-voting) representative from Planning and Budget


## UC SANTA CRUZ BUDGET SUMMARY

## Student Services Fee \& Measure 7 Student Programs Fee

|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ACADEMIC INFORMATION SYSTEM | 580,070 | 1.00 | 580,070 | 1.00 | 583,291 | 1.00 | 586,620 | 1.00 | 3.19\% |
| CAMPUS LIFE ADMIN \& STUDENT PROGRAMS | 503,663 | 4.50 | 497,692 | 4.00 | 617,840 | 4.50 | 703,520 | 5.50 | 3.82\% |
| CAREER CENTER | 668,573 | 14.07 | 690,814 | 14.17 | 733,818 | 13.65 | 754,465 | 14.17 | 4.10\% |
| CCS CHILD CARE SERVICES | 308,832 | 7.91 | 342,093 | 7.91 | 343,560 | 7.91 | 363,160 | 7.91 | 1.97\% |
| COLLEGES | 1,230,740 | 22.80 | 1,258,242 | 22.80 | 1,280,840 | 22.80 | 1,318,808 | 22.80 | 7.17\% |
| CONSOLIDATED BUSINESS \& IT SERVICES | 670,530 | 0.00 | 727,450 | 0.00 | 752,090 | 0.00 | 787,550 | 0.00 | 4.28\% |
| COUNSELING \& PSYCHOLOGICAL SERVICES | 1,593,711 | 22.65 | 1,618,482 | 22.66 | 1,600,033 | 22.00 | 1,661,886 | 22.00 | 9.03\% |
| DISABILITY RESOURCE CENTER | 388,239 | 6.59 | 396,793 | 6.57 | 267,488 | 4.75 | 272,646 | 4.58 | 1.48\% |
| EDUCATIONAL OPPORTUNITY PROGRAM | 402,243 | 5.50 | 407,388 | 5.21 | 405,768 | 5.21 | 410,011 | 5.00 | 2.23\% |
| FINANCIAL AID \& SCHOLARSHIP OFFICE | 937,596 | 18.30 | 963,590 | 19.30 | 713,688 | 14.60 | 756,214 | 14.60 | 4.11\% |
| GRADUATE STUDIES \& GRADUATE COMMONS | 45,481 | 0.00 | 45,481 | 0.00 | 70,481 | 0.00 | 110,981 | 0.00 | 0.60\% |
| LEARNING SUPPORT SERVICES | 511,979 | 4.25 | 504,567 | 4.75 | 485,801 | 4.80 | 489,268 | 4.55 | 2.66\% |
| OFFICE OF PHYSICAL EDUCATION \& RECREATION | 929,609 | 16.44 | 944,543 | 15.44 | 943,756 | 16.07 | 965,437 | 15.18 | 5.25\% |
| PHYS \& BIO SCIENCES DIV - ACE PROGRAM | 186,149 | 3.29 | 192,515 | 3.29 | 196,237 | 3.29 | 198,143 | 3.29 | 1.08\% |
| PHYSICAL PLANT | 113,582 | 0.00 | 113,582 | 0.00 | 113,582 | 0.00 | 113,582 | 0.00 | 0.62\% |
| PROVISION FOR EMPLOYEE BENEFITS | 3,181,102 | 0.00 | 4,086,284 | 0.00 | 4,327,146 | 0.00 | 4,229,678 | 0.00 | 22.98\% |
| PROVISION FOR UCOP ASSESSMENT | 18,000 | 0.00 | 18,000 | 0.00 | 18,010 | 0.00 | 18,010 | 0.00 | 0.10\% |
| PROVISIONS \& DEBT SERVICE | 1,853,809 | 0.00 | 689,497 | 0.00 | 559,234 | 0.00 | 859,053 | 0.00 | 4.67\% |
| RESOURCE CENTERS | 602,014 | 10.42 | 627,408 | 10.57 | 630,477 | 10.00 | 647,622 | 9.00 | 3.52\% |
| RETENTION SERVICES ADMINISTRATION | 218,753 | 2.00 | 228,120 | 2.00 | 233,063 | 2.00 | 273,141 | 2.00 | 1.48\% |
| STUDENT AID | 392,479 | 0.00 | 392,020 | 0.00 | 391,938 | 0.00 | 406,168 | 0.00 | 2.21\% |
| STUDENT HEALTH SERVICES | 1,217,240 | 14.45 | 1,242,420 | 13.70 | 1,292,934 | 13.43 | 1,301,556 | 13.34 | 7.07\% |
| STUDENT JUDICIAL AFFAIRS | 110,043 | 2.00 | 124,225 | 2.00 | 126,393 | 2.00 | 74,525 | 1.00 | 0.40\% |
| STUDENT ORGANIZATIONS | 697,991 | 9.68 | 714,965 | 9.79 | 687,889 | 9.72 | 709,229 | 9.70 | 3.85\% |
| STUDENT SERVICES DEVELOPMENT | 97,000 | 1.00 | 99,760 | 1.00 | 100,407 | 1.00 | 102,261 | 1.00 | 0.56\% |
| STUDENT TRANSFER \& RE-ENTRY SVCS | 220,491 | 3.60 | 224,658 | 3.60 | 255,460 | 4.21 | 257,276 | 4.60 | 1.40\% |
| UCDC PROGRAM | 20,856 | 0.00 | 20,856 | 0.00 | 20,856 | 0.00 | 20,856 | 0.00 | 0.11\% |
| VP UNDERGRADUATE EDUCATION | 20,000 | 0.00 | 2,779 | 0.00 | 2,779 | 0.00 | 1,585 | 0.00 | 0.01\% |
| WRITING | 8,964 | 0.00 | 8,964 | 0.00 | 8,964 | 0.00 | 8,964 | 0.00 | 0.05\% |
| TOTAL | 17,729,739 | 170.45 | 17,763,258 | 169.76 | 17,763,823 | 162.94 | 18,402,215 | 161.22 | 100.00\% |

[^0]
## Enrollment

UCSC opened its doors to students in 1965 with a class of about 650 students. In 2013-14, UCSC served almost 16,600 students - 15,088 undergraduates and 1,455 graduates. Increasing graduate enrollments is a high priority for the campus. Undergraduate and graduate enrollment growth from 1965 to 2014 is shown on the graphic below.

## Housing

Housing for UCSC students, faculty and staff remains a priority for the campus.

The campus has a range of housing options for students - including residence halls with common dining facilities, apartments with kitchens, and family student housing.

Student Bedspaces 2007-08 to 2014-15

$\square$ On-Campus Bedspaces $\square$ Overflow Bedspaces $\square$ Off Campus Bedspaces


## Capital Improvement Program

The Santa Cruz campus annually updates its Capital Financial Plan based on a practical assessment of facility needs. The Capital Financial Plan covers a 10 year period and identifies capital projects that support the academic mission of the campus, embrace principles of energy efficiency and conservation, and will be strategically placed within the exceptional setting of the main campus and the 100-acre Marine Science Campus on Monterey Bay. The plan addresses critical needs for new instruction and research space to address recent enrollment growth, student housing, and the renewal of infrastructure and campus facilities that are 50 years old. It lists specific projects in each of these areas and the proposed year the project will be undertaken. The campus's isolated location on a hill overlooking Monterey Bay presents telecommunications and power-delivery challenges, and its topography often demands creative construction and land-use solutions.

For nearly two decades the campus has relied primarily on the use of State general obligation bonds and State lease revenue bonds to support its enrollment-related capital needs. Unfortunately, State funding for new capital projects has not been readily available in recent years. In an effort to develop alternatives to State funding, UCSC has integrated capital projects into its first-ever comprehensive fundraising campaign. External research funds have played an increasing critical role in constructing new space, as was evident in the recently completed Biomedical Sciences Building, which was funded in part by grants from the California Institute of Regenerative Medicine and the National Institutes of Health.


Instruction and research: Over the past twenty years, a shortage of space developed in virtually all campus programs. Recent capital improvement projects have addressed many of those needs, but space shortages and limited flexibility remain, particularly in the sciences and engineering programs.

This fall's groundbreaking for the Coastal Biology Building has energized the campus. This project will advance research, teaching, and public service in Ecology and Evolutionary Biology, one of the fastestgrowing programs at UC Santa Cruz. The project is located on the Marine Science Campus, located on the edge of Monterey Bay.

Renewal of existing facilities and telecommunication infrastructure: The 10 year capital program includes Telecommunications Infrastructure Improvements projects that will remedy the immediate risk of failure posed by campus communication systems that have exceeded their life expectancy. UC Santa Cruz is capitalizing on the University's no-interest STARs program loan to launch the $\$ 20$ million upgrade to 2300 Delaware, Building C. This includes bringing the critical resource of Building C up to "warm shell" status, prepping it to provide much-needed research space that can be remodeled for faculty in a variety of disciplines.


Housing: The campus has a comprehensive program to address major maintenance and capital renewal in its housing facilities every ten to fifteen years. UC Santa Cruz is ready to redevelop two older housing complexes located at Family Student Housing and Kresge College. These projects face unique challenges, such as providing student beds during construction as required by our agreement with the City of Santa Cruz and supporting debt while keeping student housing fees reasonable. Another layer of complexity is the stipulated requirement to house a larger fraction of students than any other UC campus. The campus has appointed a committee to develop and assess alternatives with the aid of consultants.

Parking and Circulation Infrastructure: The 2005 Long Range
Development Plan and other planning efforts have made clear that an adequate University campus circulation infrastructure is essential. The campus occupies 2,000 acres, with the developed central campus (consisting of the colleges and most of the academic buildings) comprising about 400 acres. Changes in elevation, many ravines, and dense trees create the need for a coordinated system of pedestrian and automobile bridges, roads, and pathways to provide more direct and efficient routes throughout the campus. This network remains incomplete and the current system is further strained under the weight of past enrollment growth.

The specific projects in the 2014-2024 Santa Cruz Capital Program are listed on the following table. The University depends on a range of fund sources to support the plan. The table to the right lists the abbreviations used. The complete 2014-2024 Capital Program for UC is available at:
http://regents.universityofcalifornia.edu/regmeet/nov14/gb2attach.pdf

## UC SANITA CBUI

Capital Improvement Program
(\$000s)

| Project | Prefunded |  | 2014-15 |  | 2015-16 |  | 2016-17 |  | 2017-18 | 2018-19 | $\begin{gathered} \hline \text { 2019-20 } \\ \text { TO 2023-24 } \end{gathered}$ | PROJECT BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Coastal Biology Building | $\begin{aligned} & 3,985 \\ & 3,530 \end{aligned}$ | $\begin{aligned} & \text { CF } \\ & \text { SG } \end{aligned}$ | 64,127 | SE | 2,000 | SE |  |  |  |  |  | 73,642 |
| Telecommunications Infrastructure Improvements Phase B | 720 | CF | 844 | CF | $\begin{array}{r} 12,623 \\ 263 \\ 150 \end{array}$ | SE <br> AR <br> UR |  |  |  |  |  | 14,600 |
| Alterations for Academic Programs |  |  | 20,000 | EF |  |  |  |  |  |  |  | 20,000 |
| Crown College Major Maintenance And ADA Improvements |  |  | 6,000 | AR |  |  |  |  |  |  |  | 6,000 |
| Life Safety Upgrades |  |  | 10,201 | SG |  |  |  |  |  |  |  | 10,201 |
| Statewide Energy Partnership (SEP) Program |  |  | $\begin{array}{r} 700 \\ 1,500 \\ \hline \end{array}$ | $\begin{aligned} & \mathrm{CF} \\ & \mathrm{EF} \end{aligned}$ | $\begin{aligned} & 1,875 \\ & 5,625 \\ & \hline \end{aligned}$ | $\begin{aligned} & \mathrm{CF} \\ & \mathrm{EF} \end{aligned}$ |  |  |  |  | $\begin{array}{cc} \hline 1,500 & C F \\ 4,500 & E F \end{array}$ | 15,700 |
| Upper Quarry Amphitheater Renovation And Expansion Phase 1 |  |  | 775 | UR | $\begin{aligned} & \hline 4,000 \\ & 2,613 \end{aligned}$ | $\begin{aligned} & \hline \text { CF } \\ & \text { UR } \end{aligned}$ |  |  |  |  |  | 7,388 |
| Upper Quarry Amphitheater Renovation And Expansion Phase 2 |  |  | $\begin{array}{r} 33 \\ 586 \end{array}$ | $\begin{aligned} & \text { GF } \\ & \text { CF } \end{aligned}$ |  |  |  |  |  |  | 10,010 GF | 10,629 |
| 2015-16 Deferred Maintenance and Capital Renewal |  |  |  |  | $\begin{array}{r} \hline 4,454 \\ 112 \\ \hline \end{array}$ | $\begin{aligned} & \mathrm{SE} \\ & \mathrm{CF} \end{aligned}$ |  |  |  |  |  | 4,566 |
| Environmental Health and Safety Facility |  |  |  |  | 19,347 | SE |  |  |  |  |  | 19,437 |
| Expansion of the Center for Ocean Health |  |  |  |  | 756 | CF |  |  |  | 11,847 GF |  | 12,603 |
| Infrastructure Improvements Phase 3 |  |  |  |  | 8,657 | SE |  |  |  |  |  | 8,657 |
| Institute of the Arts and Sciences |  |  |  |  | 2,900 | GF | 52,100 | GF |  |  |  | 55,000 |
| Science \& Engineering Library Renovation |  |  |  |  | 1,080 | CF |  |  |  | 16,920 GF |  | 18,000 |
| Telecommunications Infrastructure Improvements Phase C |  |  |  |  | $\begin{array}{r} 8,187 \\ 225 \\ 1,044 \\ 1007 \end{array}$ | EF <br> AR <br> UR <br> CF |  |  |  |  |  | 10,463 |
| UCO Instrumentation Facility |  |  |  |  | $\begin{array}{r} 10,930 \\ 300 \end{array}$ | $\mathrm{EF}$ |  |  |  |  |  | 11,230 |
| West Campus Student Housing Development Phase 1 |  |  |  |  | $\begin{array}{r} \hline 190,370 \\ 16,188 \\ \hline \end{array}$ | $\begin{aligned} & \hline \mathrm{EF} \\ & \mathrm{AR} \end{aligned}$ |  |  |  |  |  | 206,558 |
| West Jordan Gulch Pedestrian Bridge |  |  |  |  | 434 | CF | 7,214 | EF |  |  |  | 7,648 |

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| Project | Prefunded | 2014-15 |  | 2015-16 |  | 2016-17 |  | 2017-18 |  | 2018-19 |  | $\begin{gathered} \hline \text { 2019-20 } \\ \text { TO 2023-24 } \end{gathered}$ | PROJECT BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Circulation and Infrastructure Extensions Phase 1 |  |  |  |  |  | 20,566 | SE |  |  |  |  |  | 20,566 |
| Early Education and Care Center |  |  |  |  |  | $\begin{array}{r} 9,655 \\ 255 \\ 2,577 \end{array}$ | $\begin{aligned} & \mathrm{EF} \\ & \mathrm{GF} \\ & \mathrm{CF} \end{aligned}$ |  |  |  |  |  | 12,487 |
| Infrastructure Improvements Phase 4 |  |  |  |  |  | 1,438 | SE | 708 | SE | 15,579 | SE |  | 17,725 |
| Instructional Facilities |  |  |  |  |  | 42,779 | SE |  |  | 624 | SE |  | 43,403 |
| Off-Campus Administration Building Acquisition |  |  |  |  |  | PR |  |  |  |  |  |  | PR |
| Ranch View Terrace Phase 2 |  |  |  |  |  | PR |  |  |  |  |  |  | PR |
| Silicon Valley Center |  |  |  |  |  | 1,051 | SE | $\begin{array}{r} 19,899 \\ 481 \end{array}$ |  |  |  |  | 21,431 |
| Social Sciences 3 |  |  |  |  |  | 71,017 | SE |  |  | 2,083 |  |  | 73,100 |
| Chinquapin Road Parking Phase 1 |  |  |  |  |  |  |  | $\begin{array}{r} \hline 1,826 \\ 102 \end{array}$ |  |  |  |  | 1,928 |
| Kresge College Renovation |  |  |  |  |  |  |  | $\begin{array}{r} 93,862 \\ 8,301 \\ \hline \end{array}$ |  |  |  |  | 102,163 |
| Kresge Non-Residential ADA and Capital Renewal |  |  |  |  |  |  |  | 12,259 |  |  |  |  | 12,259 |
| West Campus Student Housing Development Phase 2 |  |  |  |  |  |  |  | $\begin{array}{r} \hline 66,737 \\ 6,907 \end{array}$ |  |  |  |  | 73,644 |
| Alterations for Physical, Biological, and Social Sciences |  |  |  |  |  |  |  |  |  | 16,378 | SE |  | 16,378 |
| Instruction and Research Building |  |  |  |  |  |  |  |  |  | 26,779 | SE | 1,143 SE | 27,922 |
| Lower East Field Improvements |  |  |  |  |  |  |  |  |  | $\begin{aligned} & 9,430 \\ & 3,157 \end{aligned}$ | $\begin{aligned} & \mathrm{EF} \\ & \mathrm{GF} \end{aligned}$ |  | 12,587 |
| Infrastructure Improvements Phase 5 |  |  |  |  |  |  |  |  |  |  |  | 13,405 SE | 13,405 |
| Capital Projects \$750K to \$5M (E\&G) | 374 OG | $\begin{array}{r} \hline 17,100 \\ 2,626 \\ \hline \end{array}$ | $\begin{aligned} & \hline \text { CF } \\ & \text { OG } \end{aligned}$ | 8,281 | CF | 2,000 | CF | 2,000 | CF | $\begin{aligned} & \hline 2,000 \\ & 3,065 \end{aligned}$ | $\begin{aligned} & \mathrm{CF} \\ & \mathrm{GF} \end{aligned}$ | 10,000 CF | 47,446 |
| Capital Projects \$750K to \$5M (Auxil) | 320 UR | $\begin{aligned} & 6,690 \\ & 4,338 \\ & 2,975 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { AR } \\ & \text { UR } \\ & \text { CF } \end{aligned}$ | $\begin{array}{r} 5,973 \\ 1,282 \\ 2000 \\ \hline \end{array}$ | $\begin{aligned} & \text { AR } \\ & \text { UR } \\ & \text { CF } \end{aligned}$ | 6,309 | AR | 5,636 | AR | 2,000 | AR | 10,000 AR | 47,523 |
| TOTAL CAPITAL PROGRAM |  | 138,495 |  | 312,766 |  | 216,961 |  | 218,718 |  | 109,862 |  | 50,558 | 1,047,360 |

The Budget Profiles were prepared to provide a better understanding of UCSC's budget and the operating budgets of academic, academic support, and institutional support divisions and departments. Some areas of the campus are funded primarily with general funds. Other areas are supported with student fees, and some areas are largely self-supporting or supported by recharge income.

In that the Budget Profiles are intended to provide insight into a division's or department's sources and uses of available "permanent" or on-going resources, one-time extramural support (e.g., income from annual gifts or from contracts and grants) is excluded. Such one-time resources represent about a fifth of the overall campus operation budget.


A note about recharge income: Because recharge income does not add to the total budget of the campus, uniform accounting procedures require the campus to budget recharge income as an offset to expenses. Recharge income does, however, provide a source of income for those units that offer services on a recharge basis. The two permanent budget summary reports described below show the budget net of recharge income. The multiyear report shows the budget with recharge income.

The budget data provided in the profiles is presented in three views, as follows:

- 2014-15 Permanent Budget Summary By Major Fund Source: This view lists the funding sources that are permanently budgeted in the division, and indicates the amounts budgeted for each major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- 2014-15 Permanent Budget Summary By Major Unit: This view summarizes the permanent budget by Major Unit. This report lists the major units within the division, and summarizes the budget by major expenditure category (e.g., salaries, supplies, equipment, employee benefits, and recharge income).
- UC Santa Cruz Campus Divisional Budget Summary: This view looks at the permanent budget, as of July 1, for the past 4 years. The total permanent budget is listed by major department in the division.

The total budget in the Permanent Budget view does not always have the same budget figure shown in the multi-year divisional budget summary. This is because of recharge income. For those units or divisions with recharge income, one report deducts the recharge income from the total budget. The other view of the budget includes the recharge income in the total budget.

The following example illustrates the difference.

Permanent Budget Summary


The first report delineates the amount of recharge income the unit anticipates generating, while the second report includes the recharge income to give a more accurate depiction of the overall permanent budget.

## A Note About Budget Cuts....

Year-to-year comparisons do not fully capture the impact of the difficult permanent budget reductions that were needed over the past several years to fund mandatory costs such as faculty merits, the increased cost of employee health benefits, employer contributions to the retirement system, collective bargaining agreements, and purchased utilities. Funding for these mandatory costs is reflected in the permanent budgets of the relevant units. Thus, even though a unit was forced to cut back services or reduce staff, their permanent budget may not appear to fully reflect that reduction.

## 2014-2015 Budget Summary by Major Fund Source

University of California, Santa Cruz Campus
(Budget Totals Are Net of Recharge Income)

| General Funds | 93,134,111 | 1064.10 | 68,555,706 | 1013.62 | 3,043,797 | 29.41 | 14,620,167 | 45,152,417 | 56,870,354 | $(14,271,671)$ | 267,104,881 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special State Approp | -- |  | 199,417 | 2.50 | $(6,475)$ |  | 843,788 | 4,000 | 68,270 | -- | 1,109,000 |
| Student Services Fee | -- |  | 8,909,500 | 142.42 | 149,073 |  | 946,333 | 610,690 | 3,780,496 | -- | 14,396,092 |
| Other Fees | 104,000 | 1.00 | 6,277,813 | 115.70 | 2,314,016 |  | 9,985,003 | 92,756,834 | 2,232,369 | $(387,648)$ | 113,282,387 |
| UOF/OTT | -- |  | 2,575,768 | 35.88 | 94,136 |  | 2,229,314 | 2,031,008 | 878,977 | -- | 7,809,203 |
| Gifts \& Endowments | -- |  | 797,588 | 6.95 | 1,808,241 | 16.30 | 2,486,988 | 1,492,902 | 683,279 | -- | 7,268,998 |
| Consolidated IT Services Fund | -- |  | 4,448,822 | 53.88 | -- |  | 190,006 | -- | 1,782,447 | -- | 6,421,275 |
| Information User Assessment | -- |  | 3,903,515 | 44.77 | 19,823 |  | 2,265,113 | -- | 1,471,069 | -- | 7,659,520 |
| Consolidated Business Services Fund | -- |  | 3,947,892 | 65.50 | 109,276 |  | 384,216 | -- | 1,962,319 | -- | 6,403,703 |
| UCOP Support | 1,457,600 | 8.00 | -- |  | -- |  | 3,732,711 | -- | 450,000 | -- | 5,640,311 |
| Self Supporting | -- |  | 9,232,140 | 131.58 | 1,118,283 | 3.00 | 10,680,010 | 100,000 | 3,051,820 | $(15,249,095)$ | 8,933,158 |
| Auxiliary Enterprise | -- |  | 19,236,926 | 396.83 | 3,122,730 |  | 13,482,868 | 77,598,765 | 10,938,121 | $(567,011)$ | 123,812,399 |
| Reserves | -- |  | 513,800 | 6.63 | 288,426 | 5.00 | 361,729 | -- | 200,491 | $(663,446)$ | 701,000 |
| CAMPUS TOTAL | 94,695,711 | 1073.10 | 128,598,887 | 2016.26 | 12,061,326 | 53.71 | 62,208,246 | 219,746,616 | 84,370,012 | $(31,138,871)$ | 570,541,927 |

## 2014-2015 Budget Summary by Major Fund Source University of California, Santa Cruz Campus

## (Budget Totals Are Net of Recharge Income)

| ARTS DIVISION | 9,792,663 | 128.55 | 2,598,137 | 42.89 | 33,200 |  | 1,120,722 | $(2,200)$ | -- | -- | 13,542,522 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ENGINEERING | 13,308,903 | 143.02 | 2,778,610 | 39.53 | 116,410 |  | 2,429,335 | -- | 129,435 | -- | 18,762,693 |
| HUMANITIES DIVISION | 16,569,872 | 191.55 | 2,247,891 | 39.03 | -- |  | 1,085,439 | -- | -- | -- | 19,903,202 |
| LIBRARY | 2,108,893 | 25.00 | 3,137,916 | 55.37 | 31,074 |  | 203,346 | 2,831,804 | -- | $(4,500)$ | 8,308,533 |
| PHYSICAL \& BIOLOGICAL SCIENCES | 25,739,001 | 287.36 | 6,373,185 | 103.65 | 292,647 |  | 2,450,114 | 200,000 | 145,547 | $(915,516)$ | 34,284,978 |
| SOCIAL SCIENCES DIVISION | 21,883,503 | 247.80 | 3,245,564 | 59.45 | 222,331 | 0.75 | 1,343,322 | 4,000 | 57,500 | -- | 26,756,220 |
| UNIVERSITY EXTENSION | 207,972 | 2.50 | 2,862,041 | 47.35 | 1,572,282 |  | 4,056,910 | -- | 1,077,299 | -- | 9,776,504 |
| ACADEMIC UNITS | 89,610,807 | 1025.78 | 23,243,344 | 387.27 | 2,267,944 | 0.75 | 12,689,188 | 3,033,604 | 1,409,781 | $(920,016)$ | 131,334,652 |
| BUSINESS \& ADMINISTRATIVE SERVICES | -- |  | 35,875,710 | 584.63 | 2,245,987 | 13.26 | 18,614,957 | 23,871,135 | 3,340,518 | $(26,326,716)$ | 57,621,591 |
| CAMPUS LIFE | 66,300 | 1.00 | 11,196,235 | 166.58 | 369,465 |  | 5,731,687 | 17,853,147 | 728,415 | $(62,250)$ | 35,882,999 |
| CHANCELLOR \& CAMPUS PROVOST UNITS | 359,470 | 2.00 | 8,839,770 | 90.71 | 66,504 |  | 770,504 | 1,092,390 | 69,775 | -- | 11,198,413 |
| COLLEGES \& UNIVERSITY HOUSING | 1,058,680 |  | 19,378,586 | 400.03 | 3,083,989 |  | 11,751,171 | 72,404,977 | 10,036,643 | 0 | 117,714,046 |
| INFORMATION TECHNOLOGY SERVICES | -- |  | 17,571,124 | 203.98 | 492,821 |  | 5,283,846 | -- | 719,636 | $(3,631,973)$ | 20,435,454 |
| MULTI-CAMPUS RESEARCH UNITS | 1,457,600 | 8.00 | 281,921 | 5.13 | -- |  | 3,468,358 | -- | 450,000 | -- | 5,657,879 |
| SILICON VALLEY INITIATIVES | -- |  | 702,815 | 5.85 | 9,538 |  | 534,788 | -- | 300 | -- | 1,247,441 |
| Student aid | -- |  | -- |  | -- |  | -- | 83,497,389 | -- | -- | 83,497,389 |
| UNDERGRADUATE EDUCATION | 2,142,854 | 36.32 | 6,991,376 | 118.15 | 409,235 |  | 1,678,425 | 150,000 | 219,055 | $(197,916)$ | 11,393,029 |
| UNIVERSITY RELATIONS | -- |  | 4,518,006 | 53.93 | 3,115,843 | 39.70 | 1,685,322 | -- | 862,491 | -- | 10,181,662 |
| PROVISION FOR EMPLOYEE BENEFITS | -- |  | -- |  | -- |  | -- | -- | 66,533,398 | -- | 66,533,398 |
| PROVISION FOR DEBT SERVICE | -- |  | -- |  | -- |  | -- | 4,993,228 | -- | -- | 4,993,228 |
| PROVISION FOR UCOP ASSESSMENT | -- |  | -- |  | -- |  | 0 | 12,850,746 | -- | -- | 12,850,746 |
| CAMPUS TOTAL | 94,695,711 | 1073.10 | 128,598,887 | 2016.26 | 12,061,326 | 53.71 | 62,208,246 | 219,746,616 | 84,370,012 | $(31,138,871)$ | 570,541,927 |

[^1]
## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## (Amounts Include Budgeted Recharge Income)

|  | 2012 |  |  | 2013 |  |  | 2014 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE |
| Arts Division | 11,518,362 | 115.72 | 41.28 | 12,334,935 | 118.13 | 43.19 | 12,986,241 | 125.18 | 42.89 | 13,542,522 | 128.55 | 42.89 |
| Engineering | 15,004,116 | 123.78 | 35.73 | 15,748,971 | 122.49 | 35.73 | 16,931,651 | 132.82 | 35.98 | 18,762,693 | 143.02 | 39.53 |
| Humanities Division | 16,941,742 | 181.31 | 41.03 | 17,775,336 | 182.13 | 41.03 | 18,200,783 | 187.26 | 39.03 | 19,903,202 | 191.55 | 39.03 |
| Library | 8,282,444 | 27.00 | 62.85 | 8,485,828 | 27.00 | 62.85 | 7,843,175 | 24.00 | 56.42 | 8,313,033 | 25.00 | 55.37 |
| Physical \& Biological Sciences | 30,095,449 | 257.17 | 105.22 | 31,943,504 | 258.46 | 105.30 | 32,944,815 | 271.44 | 103.65 | 35,200,494 | 287.36 | 103.65 |
| Social Sciences Division | 23,164,845 | 236.88 | 61.74 | 23,712,138 | 235.72 | 61.74 | 24,605,286 | 240.52 | 59.45 | 26,756,220 | 247.80 | 60.20 |
| University Extension | 7,941,924 | 2.00 | 36.25 | 9,820,244 | 4.00 | 47.00 | 9,783,718 | 4.00 | 43.35 | 9,776,504 | 2.50 | 47.35 |
| Academic Units | 112,948,882 | 943.86 | 384.10 | 119,820,956 | 947.93 | 396.84 | 123,295,669 | 985.22 | 380.77 | 132,254,668 | 1025.78 | 388.02 |
| Business \& Administrative Services | 80,879,444 | -- | 650.95 | 79,662,022 | -- | 628.96 | 80,392,621 | -- | 616.82 | 83,948,307 | -- | 597.89 |
| Campus Life | 30,047,273 | 1.00 | 161.67 | 30,864,813 | 1.00 | 163.89 | 33,395,407 | 1.00 | 166.02 | 35,945,249 | 1.00 | 166.58 |
| Chancellor \& Campus Provost Units | 9,085,339 | 2.00 | 83.90 | 9,683,424 | 2.00 | 86.05 | 10,055,630 | 2.00 | 86.85 | 11,198,413 | 2.00 | 90.71 |
| Colleges \& University Housing | 104,223,441 | 0.00 | 405.38 | 111,091,001 | 0.00 | 394.81 | 113,753,371 | 0.00 | 400.35 | 117,714,046 | 0.00 | 400.03 |
| Information Technology Services | 22,116,678 | -- | 207.38 | 22,184,169 | -- | 206.58 | 22,409,092 | -- | 203.78 | 24,067,427 | -- | 203.98 |
| Multi-Campus Research Units | 8,744,221 | 18.40 | 46.68 | 8,753,347 | 18.40 | 44.93 | 8,646,847 | 17.60 | 39.93 | 5,657,879 | 8.00 | 5.13 |
| Silicon Valley Initiatives | 1,220,706 | -- | 5.80 | 1,199,376 | -- | 5.85 | 1,198,503 | -- | 5.85 | 1,247,441 | -- | 5.85 |
| Student Aid | 82,498,106 | -- | -- | 82,886,934 | -- | -- | 81,008,084 | -- | -- | 83,497,389 | -- | -- |
| Undergraduate Education | 12,228,555 | 43.91 | 118.88 | 10,215,571 | 40.57 | 110.08 | 10,782,977 | 37.23 | 112.07 | 11,590,945 | 36.32 | 118.15 |
| University Relations | 8,441,036 | -- | 75.30 | 9,245,529 | -- | 79.12 | 9,956,800 | -- | 83.88 | 10,181,662 | -- | 93.63 |
| Provision for Employee Benefits | 48,262,985 | -- | -- | 57,569,297 | -- | -- | 64,721,534 | -- | -- | 66,533,398 | -- | -- |
| Provision for Debt Service | 4,915,188 | -- | -- | 4,915,188 | -- | -- | 4,946,188 | -- | -- | 4,993,228 | -- | -- |
| Provision for UCOP Assessment | 7,880,008 | -- | -- | 8,008,640 | -- | -- | 9,442,416 | -- | -- | 12,850,746 | -- | - |
| CAMPUS TOTALS | 533,491,862 | 1009.17 | 2140.04 | 556,100,267 | 1009.90 | 2117.11 | 574,005,139 | 1043.05 | 2096.32 | 601,680,798 | 1073.10 | 2069.97 |

## BUDGET PROFILES DEFINITION OF TERMS

## PRIMARY SOURCE DOCUMENTS

Financial Managers Workbench (FMW)—UCSC's Budget and Staffing System - This is an annual record system of all permanently budgeted funds on this campus. Information provided includes the number of permanently budgeted positions, and monies permanently budgeted for salaries, supplies, and benefits within each organization and fund. It also displays the permanently budgeted allocations for academic and staff positions, both filled and unfilled.

Course Audits - This is an annual record system of permanent faculty instructional workload and course offerings. The reports are organized by course offering unit within each division. Information provided includes for each faculty member a listing of courses taught, enrollments in those courses and independent studies, and a calculation of courseload. An aggregate course and enrollment load figure is calculated by unit for all associated faculty, and by division, and historical summaries are provided. A count of all courses offered (regardless of whether taught by permanent faculty) is also included.

Instructional Load Summary - This is a five year historical record system of instructional workload indicators. The reports are organized by academic unit within each division. It includes the number of undergraduate and graduate majors, enrollment workload FTE, degrees conferred, permanently budgeted faculty, payroll faculty, and weighted and unweighted student/faculty FTE ratios.

## BUDGET SUMMARY CATEGORIES

## Source of All Budget Information: FMW—Financial Managers Workbench

Budget - Refers to permanently budgeted activities in the specified fiscal year (July 1 to June 30 ) and does not include temporary (non-recurring) allocations or extramural contract and grant activity.

FTE - Full Time Equivalent. One FTE is one job at $100 \%$ time. An FTE is also a provision so that, theoretically, there could be 10 persons at $10 \%$ time to fill one FTE. In this context, FTE Total is the number of budgeted FTE provisions in a unit, whether or not an individual has actually been hired to fill the slot.

Academic FTE - Includes permanently budgeted ladder faculty, as well as personnel with academic appointments in nonladder faculty titles such as researchers, librarians, teaching assistants, and University Extension Continuing Education Specialists. This category includes both filled and unfilled FTE.

Staff FTE - Includes permanently budgeted staff positions (non-academic titles), including both filled and unfilled FTE.
Academic Salaries - Includes permanently budgeted funding for academic FTE positions.
Staff Salaries - Includes permanently budgeted funding for staff positions (non-academic titles).
General Assistance - Includes permanently budgeted funding for temporary staff and student employees.
Supplies and Materials - Includes all non-salary permanently budgeted funds; includes funding for supplies.
Equipment and Special Outlay - Includes non-salary permanently budgeted funds for equipment and inventorial items. Special Outlay refers to sizable expenditures unique to a particular unit (such as purchased utilities, financial aid payments to students or student health insurance premiums).

Retirement and Employee Benefits - Includes funds for health, dental, vision, retirement benefits, and other benefits paid by the employer.

Recharge Income - Estimated income from services provided to other campus units on a fee-for-service basis.

## SOURCE OF FUNDS

## Source for all Permanent Budget Information: FMW—Financial Managers Workbench

Auxiliary Enterprise- Non-instructional support services provided primarily to students in return for specified charges. Services include residence and dining services, parking, and the bookstore. No State funds are provided for auxiliary enterprises. Budget increases are matched by corresponding increases in revenues.

General Funds - Includes State Fund allocations, tuition, general fund income from UC sources such as nonresident supplemental tuition, and the general fund portion of federal indirect cost receipts.

Gift and Endowments - Gift and endowment income is usually designated for specific activities or programs. Endowment income is based on annual earnings of the endowment principal. Gift income is a source of one-time funds received from private donations.

OTT/UOF - Off the Top Overhead (OTT) and University Opportunity Funds (UOF) derived from overhead charges to federal contract and grant activities.

Other Fees - Other fees include Santa Cruz campus fees which were approved by student referendum. These fees are usually designated to fund services required by students which are not part of the University's program of instruction, research, or public service.

Student Services Fee - Designated to fund support services and programs that directly benefit students that are complementary to, but not a part of, the core instructional program. This includes services for the physical and psychological health and well-being of students, cultural and recreational programs, campus life and career support services, and technology expenses directly related to these service. Services and programs funded by the Student Services Fee are broadly available to all students.

Self-Supporting - Income derived from charging other units for services.
Special State Appropriation - Funding received from the state for special activities (generally specific research programs) or from special funding sources, such as the lottery fund.

## DESCRIPTIVE INFORMATION

Academic vs. Non-Academic University Personnel: Academic personnel include academic administrators, regular teaching faculty, lecturers and other teaching faculty, student assistants, researchers, librarians, cooperative extension researchers, university extension faculty, and other academic personnel. Non-academic personnel include senior management (SMG), management and senior professionals (MSP), and professionals and support staff (PSS).

Source: University of California Statistical Summary of Students and Staff
Budgeted Faculty FTE by Department: Represents distribution of filled faculty positions and dollars allocated for instruction. Totals are constrained to match the level of budgeted faculty FTE allocated to UCSC by the University California Office of the President. Within this context, Permanent faculty represent positions filled by ladder faculty and security of employment lecturers. Temporary faculty represent dollars converted to FTE based on the distribution of temporary academic staffing funds and unfilled provisions.

Source: Instructional Load Summary
Courses Taught per Permanent Faculty FTE: Average number of 5-unit courses taught by permanent faculty for each program. Courses less than five units are counted proportionately. All courses are credited to the faculty member's affiliated board, regardless of which board sponsored the course. For example, Marine Sciences receives credit for any Biology courses taught by Marine Science faculty.

Source: Course Audits
Declared and Proposed Majors - Students who have declared or proposed a major in a discipline. Double and triple majors count proportional in each discipline (e.g., double majors count as 0.5 in each major).

Source: Instructional Load Summary

Degrees Conferred- Number of students receiving degrees in that discipline during the year (Fall, Winter, Spring, and Summer quarters). Students receiving degrees in more than one major count proportional in each (e.g., double majors count as 0.5 in each major).

Source: Instructional Load Summary
Extramural Awards - Contract and grant awards to faculty and student research.
Source: Sponsored Projects Office Annual Reports
Regular Student Enrollment per Ladder Faculty FTE - The number of students enrolled in regular courses per ladder faculty FTE. The number shown by department represents the average enrollments per faculty FTE for that department.

Source: Course Audits.
Student Workload FTE - Student workload FTE is calculated based on student credit hours (units) for each course, times enrollments, divided by a full time student annual courseload. A full time undergraduate student courseload is 45 units, while a full-time graduate student (not yet advanced to candidacy) courseload is 36 units. Graduate students advanced to candidacy are considered full-time based on quarters in which they are registered, and not the courseload, so three quarters of enrollment is equivalent to a full-time student. All regular course and independent study enrollments taught by permanent faculty plus all enrollments taught by temporary faculty are included in the calculation of student courseload.

Source: Instructional Load Summary


The Division of the Arts offers technical training, aesthetic development, and historical, theoretical, and critical studies in art, art history, dance, design/technology, drama, film/video, and music to all undergraduates as well as to undergraduate majors and graduate students.

The mission of the arts in education derives from their special modes of thinking and contributions to human experience and achievement. Often transcending verbal and mathematical conventions, the arts involve unique ways of knowing, understanding, expressing, communicating, and creating.

## Division of Arts Profile

| 2013-14 Majors: | 1,325 Head Count Undergraduate Majors <br> 104 Head Count Graduate Majors |
| ---: | :--- |
|  |  |
| 2013-14 Number of <br> Degrees Awarded: | $352 \mathrm{BA} / \mathrm{BS}$ <br> $26 \mathrm{MA} / \mathrm{MS} \&$ Certificates <br> 2 PhD |
|  |  |
| 2014-15 Teaching | 88 Budgeted Faculty FTE |
| and research staff: | 40 Budgeted Teaching Assistant FTE |
|  | 43 Budgeted Staff FTE |

## 2014-15 Funding:

Core Fund \$13.3M
Other Funds \$.2M
Perm. Budget \$13.5M
C\&G Funds \$.38M
Total Funding \$13.9M


## Degrees Conferred

## Baccalaureate Degrees*

Art

| $\frac{\mathbf{2 0 0 6 - 0 7}}{119.0}$ | $\frac{\mathbf{2 0 0 7 - 0 8}}{133.0}$ | $\frac{\mathbf{2 0 0 8 - 0 9}}{124.0}$ | $\frac{\mathbf{2 0 0 9 - 1 0}}{123.0}$ | $\frac{\mathbf{2 0 1 0 - 1 1}}{121.0}$ | $\frac{\mathbf{2 0 1 1 - 1 2}}{147.0}$ | $\frac{\mathbf{2 0 1 2 - 1 3}}{118.0}$ | $\frac{\mathbf{2 0 1 3 - 1 4}}{136.0}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 137.0 | 134.0 | 102.0 | 119.0 | 127.0 | 159.0 | 159.0 | 112.0 |
| 44.0 | 56.0 | 62.0 | 60.0 | 68.0 | 58.0 | 59.0 | 47.0 |
| 29.0 | 33.0 | 24.0 | 36.0 | 17.0 | 35.0 | 33.0 | 23.0 |
| 76.0 | 52.0 | 52.0 | 37.0 | 50.0 | 59.0 | 45.0 | 43.0 |
| $\mathbf{4 0 3 . 0}$ | $\mathbf{4 0 3 . 0}$ | $\mathbf{3 5 6 0}$ | $\mathbf{3 6 9 . 0}$ | $\mathbf{3 7 6 . 0}$ | $\mathbf{4 5 1 . 0}$ | $\mathbf{4 0 6 . 0}$ | $\mathbf{3 5 2 . 0}$ |

Hist of Art \& Vis Culture
Music
Theater Arts
406.0
352.0

Degree major count counts students who earn degrees in two or three majors once for each major; total count of degree majors will exceed the total number of students earning degrees, and the total number of degrees earned

## Masters \& Certificates

Art
Digital Arts \& New Media
Film and Digital Media
Music
Social Documentation
Theater Arts

|  | - | - | - | - | - | - | - |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 7.0 | 13.0 | 6.0 | 19.0 | 8.0 | 8.0 | 11.0 | 10.0 |
|  | - | - | - | - | 1.0 | - | - |  |
|  | 6.0 | 4.0 | 8.0 | 6.0 | 2.0 | 3.0 | 6.0 | 2.0 |
|  | - | - | - | - | 7.0 | 7.0 | 6.0 |  |
| 12.0 | 9.0 | 9.0 | 8.0 | 9.0 | 10.0 | 12.0 | 8.0 |  |
| $\mathbf{2 5 . 0}$ | $\mathbf{2 6 . 0}$ | $\mathbf{2 3 . 0}$ | $\mathbf{3 3 . 0}$ | $\mathbf{1 9 . 0}$ | $\mathbf{2 9 . 0}$ | $\mathbf{3 6 . 0}$ | $\mathbf{2 6 . 0}$ |  |

## Doctorates

Music

|  | - | - | - | 1.0 | 2.0 | 4.0 | 1.0 | 2.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subtotal | - | - | - | 1.0 | 2.0 | 4.0 | 1.0 | 2.0 |
| Total Degrees Conferred | 428.0 | 429.0 | 378.0 | 403.0 | 396.0 | 482.0 | 440.0 | 379.0 |

## Declared and Proposed Majors

## Undergraduate

Art
History of Art \& Vis Cult
Film \& Digital Media
Music
Theater Arts

Graduate (declared)
Film and Digital Media
Social Documentation
Visual Studies
Music
Theater Arts
Digital Art \& New Media

| $\frac{\mathbf{2 0 0 6 - 0 7}}{586}$ | $\frac{\mathbf{2 0 0 7 - 0 8}}{601}$ | $\frac{\mathbf{2 0 0 8 - 0 9}}{607}$ | $\frac{\mathbf{2 0 0 9 - 1 0}}{591}$ | $\frac{\mathbf{2 0 1 0 - 1 1}}{571}$ | $\frac{\mathbf{2 0 1 1 - 1 2}}{539}$ | $\frac{\mathbf{2 0 1 2 - 1 3}}{471}$ | $\underline{\mathbf{2 0 1 3 - 1 4}}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 163 | 160 | 144 | 120 | 125 | 115 | 120 | $\mathbf{4 4 8}$ |
| 459 | 437 | 426 | 450 | 458 | 470 | 462 | 469 |
| 149 | 134 | 146 | 131 | 119 | 118 | 103 | 65 |
| 191 | 177 | 165 | 152 | 153 | 155 | 138 | 113 |
| $\mathbf{1 , 5 4 9}$ | $\mathbf{1 , 5 0 8}$ | $\mathbf{1 , 4 8 8}$ | $\mathbf{1 , 4 4 3}$ | $\mathbf{1 , 4 2 6}$ | $\mathbf{1 , 3 9 7}$ | $\mathbf{1 , 2 9 3}$ | $\mathbf{1 , 2 1 3}$ |


| - | - | - | 4 | 7 | 11 | 17 |  |
| :--- | :--- | :--- | :--- | ---: | ---: | ---: | ---: |
| - | - | - | - | - | 15 | 13 | 14 |
| - | - | - | - | 7 | 11 | 14 |  |
| 16 | 16 | 19 | 24 | 24 | 32 | 27 | 27 |
| 10 | 11 | 9 | 9 | 9 | 10 | 13 | 9 |
| 21 | 24 | 24 | 24 | 22 | 19 | 20 | 23 |
| $\mathbf{4 7}$ | 52 | 52 | 58 | $\mathbf{6 3}$ | $\mathbf{9 0}$ | $\mathbf{9 5}$ | $\mathbf{1 0 4}$ |

## DIVISION OF THE ARTS

## Student Workload FTE*

Division Summary

## Lower Division <br> Upper Division <br> Total Undergrad

| 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 987.5 | 1,127.1 | 1,159.9 | 1,195.4 | 1,244.8 | 1,211.4 | 1,184.5 | 1,097.1 |
| 629.5 | 648.0 | 631.0 | 609.1 | 630.5 | 654.6 | 688.8 | 623.3 |
| 1,617.0 | 1,775.1 | 1,790.9 | 1,804.5 | 1,875.3 | 1,866.0 | 1,873.3 | 1,720.4 |
| 52.1 | 56.4 | 59.2 | 61.3 | 65.7 | 90.1 | 105.8 | 124.7 |
| 1,669.1 | 1,831.5 | 1,850.1 | 1,865.8 | 1,941.0 | 1,956.1 | 1,979.1 | 1,845.1 |


Budgeted Faculty FTE By Department

Art
Permanent Ladder
Open Provision/Temp Acad Prov
History of Art \& Vis Cult
Permanent Ladder
Open Provision/Temp Acad Prov
Film \& Digital Media
Permanent Ladder
Open Provision/Temp Acad Prov

## Music

Permanent Ladder
Open Provision/Temp Acad Prov
Theater Arts
Permanent Ladder
Open Provision/Temp Acad Prov

Unassigned/DANM
Permanent Ladder
Open Provision/Temp Acad Prov

Source: Annual Payroll Faculty FTE

|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subtotal | 12.0 | 13.0 | 11.0 | 11.0 | 10.0 | 10.0 | 11.0 | 11.0 |
|  | 6.1 | 5.4 | 6.7 | 5.9 | 5.7 | 2.9 | 2.5 | 3.1 |
|  | 18.1 | 18.4 | 17.7 | 16.9 | 15.7 | 12.9 | 13.5 | 14.1 |
|  | 10.0 | 9.0 | 10.0 | 11.0 | 11.0 | 11.0 | 10.0 | 10.0 |
|  | 1.5 | 3.2 | 3 | 2.0 | 0.9 | 1.1 | 2.1 | 3.2 |
| Subtotal | 11.5 | 12.2 | 13.0 | 13.0 | 11.9 | 12.1 | 12.1 | 13.2 |
|  | 14.0 | 13.0 | 16.0 | 15.0 | 14.0 | 18.0 | 17.0 | 16.0 |
|  | 1.7 | 2.6 | 1.1 | 3.6 | 4.0 | 2.1 | 3.4 | 2.9 |
| Subtotal | 15.7 | 15.6 | 17.1 | 18.6 | 18.0 | 20.1 | 20.4 | 18.9 |
|  | 15.7 | 15.1 | 14.6 | 14.1 | 14.6 | 14.6 | 14.6 | 14.6 |
|  | 12.6 | 11.1 | 9.3 | 10.1 | 9.3 | 6.95 | 6.53 | 11.39 |
| Subtotal | 28.3 | 26.2 | 23.9 | 24.2 | 23.9 | 21.5 | 21.1 | 26.0 |
|  | 13.0 | 13.0 | 13.0 | 12.0 | 12.0 | 11.0 | 12.0 | 12.0 |
|  | 3.2 | 3.5 | 3.9 | 2.5 | 2.1 | 2.7 | 1.9 | 2.6 |
| Subtotal | 16.2 | 16.5 | 16.9 | 14.5 | 14.1 | 13.7 | 13.9 | 14.6 |
|  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
|  | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.9 |
| Subtotal | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.9 |
| Total Faculty FTE | 89.8 | 88.9 | 88.6 | 87.2 | 83.6 | 80.3 | 81.0 | 87.6 |



2014-2015 Budget Summary by Major Fund Source

|  | ARTS DIVISION |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Academic <br> Salaries |  | Staff Salaries |  | $\begin{gathered} \text { General } \\ \text { Assistance } \end{gathered}$ |  | Supplies \& Materials | Equipment \& Specia Outlays | TOTAL |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |
| General Funds | 9,792,663 | 128.55 | 2,598,137 | 42.89 | 33,200 |  | 586,526 | $(2,200)$ | 13,008,326 |
| Special State Approp | -- |  | - |  | -- |  | 123,527 | -- | 123,527 |
| Other Fees | -- |  | -- |  | -- |  | 153,122 | -- | 153,122 |
| Gifts \& Endowments | -- |  | -- |  | -- |  | 229,547 | -- | 229,547 |
| Self Supporting | -- |  | -- |  | -- |  | 28,000 | -- | 28,000 |
| total | 9,792,663 | 128.55 | 2,598,137 | 42.89 | 33,200 |  | 1,120,722 | $(2,200)$ | 13,542,522 |

[^2]|  | ARTS DIVISION |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | TOTAL |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |
| ART DEPARTMENT | 1,048,351 | 10.89 | 311,493 | 5.63 | 2,000 |  | 20,845 | -- | 1,382,689 |
| ARTS ACADEMIC SUPPORT SERVICES | -- |  | 133,808 | 2.42 | -- |  | 60,970 | -- | 194,778 |
| ARTS ADMINISTRATION | 153,948 | 1.00 | 763,180 | 10.34 | 30,200 |  | 491,289 | -- | 1,438,617 |
| ARTS INSTRUCTION | 2,710,263 | 57.69 | -- |  | -- |  | -- | -- | 2,710,263 |
| ARTS MUSEUM | -- |  | 151,178 | 1.00 | -- |  | -- | -- | 151,178 |
| ARTS RESEARCH | -- |  | -- |  | -- |  | 191,298 | -- | 191,298 |
| DIGITAL ARTS NEW MEDIA | 8,457 |  | 67,927 | 1.22 | -- |  | 50,827 | -- | 127,211 |
| FILM \& DIGITAL MEDIA | 1,731,105 | 18.00 | 321,607 | 6.50 | 1,000 |  | 54,458 | -- | 2,108,170 |
| HISTORY OF ART AND VISUAL CULTURE | 1,023,050 | 10.50 | 133,337 | 2.42 | -- |  | $(10,268)$ | -- | 1,146,119 |
| MUSIC | 1,794,546 | 18.21 | 352,620 | 6.51 | -- |  | 91,030 | -- | 2,238,196 |
| SESNON GALLERY | -- |  | 57,303 | 1.11 | -- |  | 35,902 | -- | 93,205 |
| THEATER ARTS | 1,322,943 | 12.26 | 305,684 | 5.74 | -- |  | 134,371 | $(2,200)$ | 1,760,798 |
| TOTAL | 9,792,663 | 128.55 | 2,598,137 | 42.89 | 33,200 |  | 1,120,722 | $(2,200)$ | 13,542,522 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

ART DEPARTMENT
ARTS ACADEMIC SUPPORT SERVICES
ARTS ADMINISTRATION
ARTS INSTRUCTION
ARTS MUSEUM
ARTS DIVISION

ARTS RESEARCH
DIGITAL ARTS NEW MEDIA
FILM \& DIGITAL MEDIA
HISTORY OF ART AND VISUAL CULTURE
MUSIC
SESNON GALLERY
THEATER ARTS
DIVISIONAL TOTALS

| 2012 |  |  | 2013 |  |  | 2014 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE |
| 1,319,985 | 12.50 | 5.63 | 1,472,258 | 13.12 | 5.63 | 1,491,615 | 12.50 | 5.63 | 1,382,689 | 10.89 | 5.63 |
| 202,844 | -- | 2.42 | 197,891 | -- | 2.42 | 186,236 | -- | 2.42 | 194,778 | -- | 2.42 |
| 1,285,234 | 1.00 | 10.34 | 1,273,682 | 1.00 | 10.34 | 1,405,722 | 1.00 | 10.34 | 1,438,617 | 1.00 | 10.34 |
| 1,879,407 | 44.16 | 0.00 | 1,891,930 | 44.83 | -- | 2,532,207 | 55.27 | -- | 2,710,263 | 57.69 | -- |
| 0 | -- | -- | 99,517 | -- | 1.00 | 146,775 | -- | 1.00 | 151,178 | -- | 1.00 |
| 200,217 | -- | -- | 202,527 | -- | -- | 194,575 | -- | -- | 191,298 | -- | -- |
| 127,413 | 0.00 | 1.22 | 129,043 | 0.00 | 1.22 | 124,630 | 0.00 | 1.22 | 127,211 | 0.00 | 1.22 |
| 1,692,717 | 16.00 | 5.84 | 1,886,093 | 17.00 | 6.50 | 1,822,553 | 16.00 | 6.50 | 2,108,170 | 18.00 | 6.50 |
| 1,094,498 | 11.50 | 2.42 | 1,073,657 | 10.50 | 2.42 | 1,109,217 | 10.50 | 2.42 | 1,146,119 | 10.50 | 2.42 |
| 2,130,011 | 19.30 | 6.81 | 2,279,102 | 19.30 | 6.81 | 2,184,635 | 17.53 | 6.51 | 2,238,196 | 18.21 | 6.51 |
| 82,868 | -- | 1.11 | 86,323 | -- | 1.11 | 90,115 | -- | 1.11 | 93,205 | -- | 1.11 |
| 1,503,168 | 11.26 | 5.49 | 1,742,912 | 12.38 | 5.74 | 1,697,961 | 12.38 | 5.74 | 1,760,798 | 12.26 | 5.74 |
| 11,518,362 | 115.72 | 41.28 | 12,334,935 | 118.13 | 43.19 | 12,986,241 | 125.18 | 42.89 | 13,542,522 | 128.55 | 42.89 |



The mission of the Jack Baskin School of Engineering at UC Santa Cruz is to develop and sustain first-rate education and research programs that integrate the fundamental principles and sound practice of science and engineering. The School strives to serve the needs of the greater Silicon Valley region and the State of California by creating and disseminating knowledge through research and teaching, and by offering curricula that nurture creative thinking and prepare students for productive careers at industrial and academic settings in rapidly evolving areas of science and engineering.

## Jack Baskin School of Engineering Profile

| 2013-14 Majors: | 1,876 Head Count Undergraduate Majors <br> 371 Head Count Graduate Majors |
| ---: | :--- |
| 2013-14 Number of | $272 \mathrm{BA} / \mathrm{BS}$ <br> Degrees Awarded: <br> $45 \mathrm{MA} / \mathrm{MS} \&$ Certificates <br> 29 PhD |
|  |  |
| 2014-15 Teaching | 93 Budgeted Faculty FTE |
| and research staff: | 49 Budgeted Teaching Assistant FTE |
|  | 40 Budgeted Staff FTE |



## Degrees Conferred

| Baccalaureate Degrees* |  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bioengineering |  | - | - | - | 4 | 21 | 33.0 | 28.0 | 32.0 |
| Bioinformatics |  | 7.0 | 7.0 | 6.0 | 3.0 | 3.0 | 4.0 | 2.0 | 3.0 |
| Comp Sci:Comp Game Design |  | - | 4.0 | 17.0 | 25.0 | 39.0 | 62.0 | 82.0 | 68.0 |
| Computer Engineering |  | 25.0 | 23.0 | 18.0 | 24.0 | 27.0 | 32.0 | 36.0 | 40.0 |
| Computer Science |  | 51.0 | 42.0 | 32.0 | 39.0 | 34.0 | 53.0 | 63.0 | 75.0 |
| Electrical Engineering |  | 21.0 | 22.0 | 23.0 | 24.0 | 20.0 | 30.0 | 40.0 | 33.0 |
| Network and Digital Tech |  | - | - | - | - | 1.0 | 4.0 | 11.0 | 8.0 |
| Robotics Engineering |  | - | - | - | - | - | - | 2.0 | 1.0 |
| Technology \& Info Mgmt |  | 17.0 | 11.0 | 15.0 | 22.0 | 25.0 | 25.0 | 33.0 | 24.0 |
|  | Subtotal | 120.0 | 107.0 | 111.0 | 140.0 | 167.0 | 241.0 | 288.0 | 272.0 |

*Degree major count counts students who earn degrees in two or three majors once for each major; total count of degree majors will exceed the total number of students earning degrees, and the total number of degrees earned.

## Masters \& Certificates

| Applied Math \& Statistics |  | - | - | 1.0 | - | 2.0 | 3.0 | 1.0 | 1.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Bioinformatics / Biomolec Eng |  | 1.0 | - | 1.0 | 11.0 | 17.0 | 11.0 | 6.0 | 8.0 |
| Computer Engineering |  | 12.0 | 12.0 | 4.0 | 6.0 | 11.0 | 5.0 | 13.0 | 3.0 |
| Computer Science |  | 19.0 | 26.0 | 17.0 | 23.0 | 22.0 | 20.0 | 9.0 | 21.0 |
| Electrical Engineering |  | 5.0 | 4.0 | 3.0 | 3.0 | 9.0 | 6.0 | 3.0 | 5.0 |
| Network Engineering |  | 3.0 | 4.0 | 2.0 | 2.0 | 2.0 | 7.0 | 3.0 | - |
| Statistics \& Applied Math |  | 1.0 | 3.0 | 4.0 | - | 3.0 | 10.0 | 8.0 | 3.0 |
| Technology \& Info Mgmt |  | - | - | - | - | - | 4.0 | 1.0 | 4.0 |
|  | Subtotal | 41.0 | 45.0 | 32.0 | 45.0 | 66.0 | 66.0 | 44.0 | 45.0 |

## Doctorates

Applied Math \& Statistics
Bioinformatics / Biomolec Eng

|  | - | - | - | 2.0 | 1.0 | 2.0 | 3.0 |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1.0 | - | 2.0 | 8.0 | 4.0 | 3.0 | 3.0 | 5.0 |
| 8.0 | 2.0 | 4.0 | 8.0 | 7.0 | 6.0 | 4.0 | 5.0 |  |
|  | 13.0 | 5.0 | 5.0 | 8.0 | 7.0 | 11.0 | 13.0 | 11.0 |
|  | 1.0 | 6.0 | 4.0 | 8.0 | 13.0 | 10.0 | 9.0 | 3.0 |
|  | - | 2.0 | 1.0 | 2.0 | 2.0 | 4.0 | - | 2.0 |
|  | $\mathbf{2 3 . 0}$ | $\mathbf{1 5 . 0}$ | $\mathbf{1 6 . 0}$ | $\mathbf{3 4 . 0}$ | $\mathbf{3 5 . 0}$ | $\mathbf{3 5 . 0}$ | $\mathbf{3 1 . 0}$ | $\mathbf{2 9 . 0}$ |



| Declared and Proposed Majors |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduate | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Bioengineering | - | 8 | 73 | 123 | 162 | 222 | 241 | 275 |
| Bioinformatics | 37 | 43 | 32 | 27 | 16 | 19 | 21 | 21 |
| Computer Engineering | 158 | 142 | 182 | 203 | 233 | 244 | 261 | 278 |
| Comp Sci: Computer Game Design | 10 | 135 | 234 | 303 | 329 | 347 | 371 | 360 |
| Computer Science | 172 | 140 | 146 | 152 | 172 | 193 | 311 | 476 |
| Electrical Engineering | 123 | 120 | 144 | 165 | 185 | 195 | 211 | 214 |
| Technology \& Info Management | 52 | 55 | 71 | 69 | 67 | 77 | 79 | 82 |
| Network and Digital Tech | - | - | - | - | - | 5 | 25 | 26 |
| Robotics Engineering | - | - | - | - | - | 18 | 60 | 91 |
|  | 551 | 643 | 882 | 1,042 | 1,165 | 1,319 | 1,580 | 1,823 |
| Graduate | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Applied Mathematics \& Statistics | - | - | - | - | 2 | 2 | 2 | 2 |
| Statistics \& Applied Math | - | 19 | 28 | 37 | 42 | 40 | 40 | 44 |
| Bioinformatics | 34 | 37 | 43 | 45 | 32 | 26 | 19 | 14 |
| Biomolecular Eng \& Biolnformatics | - | - | - | - | 4 | 13 | 23 | 30 |
| Computer Engineering | 60 | 58 | 66 | 71 | 66 | 58 | 52 | 62 |
| Computer Science | 115 | 102 | 118 | 113 | 107 | 123 | 110 | 121 |
| Games and Playable Media | - | - | - | - | - | - | - | 8 |
| Electrical Engineering | 62 | 77 | 67 | 76 | 69 | 64 | 58 | 73 |
| Technology \& Info Management | - | - | - | 5 | 8 | 9 | 12 | 17 |
|  | 272 | 293 | 321 | 346 | 330 | 335 | 316 | 371 |
| Student Workload FTE* |  |  |  |  |  |  |  |  |
| Division Summary |  |  |  |  |  |  |  |  |
|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Lower Division | 798.4 | 947.5 | 1,109.2 | 1,285.5 | 1,224.2 | 1,325.5 | 1,428.5 | 1,456.3 |
| Upper Division | 200.0 | 207.8 | 273.7 | 344.1 | 428.9 | 520.9 | 576.6 | 645 |
| Total Undergrad | 998.4 | 1,155.3 | 1,382.9 | 1,629.6 | 1,653.1 | 1,846.4 | 2,005.1 | 2,101.3 |
| Total Graduate | 290.1 | 303.4 | 352.5 | 378.1 | 365.3 | 385.3 | 402.2 | 447.3 |
| Total FTE | 1,288.5 | 1,458.7 | 1,735.4 | 2,007.7 | 2,018.4 | 2,231.7 | 2,407.3 | 2,548.6 |

*Student workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

| Budgeted Faculty FTE By Department |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Applied Math and Statistics (new dept. in 2006-07) |  |  |  |  |  |  |  |  |
| Permanent Ladder | 10 | 10 | 11 | 12 | 11 | 11 | 11 | 10 |
| Open Provision/Temp Acad Prov | 2.2 | 3.2 | 3.2 | 2.07 | 1.6 | 3.3 | 3.1 | 5.6 |
| Subtotal | 12.2 | 13.2 | 14.2 | 14.1 | 12.6 | 14.3 | 14.1 | 15.6 |
| Biomolecular Engineering |  |  |  |  |  |  |  |  |
| Permanent Ladder | 6.2 | 6.9 | 7.2 | 9.2 | 9.2 | 9.0 | 9.0 | 9.0 |
| Open Provision/Temp Acad Prov | 1.1 | 1.4 | 1.4 | 1.1 | 1.2 | 1.3 | 1.2 | 1.7 |
| Subtotal | 7.3 | 8.3 | 8.6 | 10.3 | 10.4 | 10.3 | 10.2 | 10.7 |
| Computer Engineering |  |  |  |  |  |  |  |  |
| Permanent Ladder | 16.8 | 17.3 | 18.3 | 16.8 | 16.8 | 16.0 | 15.0 | 16.0 |
| Open Provision/Temp Acad Prov | 7.6 | 5.4 | 6.4 | 3.3 | 1.9 | 1.7 | 2.2 | 3.4 |
| Subtotal | 24.4 | 22.7 | 24.7 | 20.1 | 18.7 | 17.7 | 17.2 | 19.4 |
| Computer Science/Information Syst. Mgmt |  |  |  |  |  |  |  |  |
| Permanent Ladder | 20.0 | 20.0 | 21.0 | 24.0 | 24.0 | 24.0 | 23.5 | 21.0 |
| Open Provision/Temp Acad Prov | 7 | 6.4 | 4.5 | 2.8 | 2.2 | 1.5 | 3.8 | 8.7 |
| Subtotal | 27.0 | 26.4 | 25.5 | 26.8 | 26.2 | 25.5 | 27.3 | 29.7 |
| Electrical Engineering |  |  |  |  |  |  |  |  |
| Permanent Ladder | 13.0 | 12.0 | 11.0 | 12.0 | 12.0 | 13.0 | 12.0 | 12.0 |
| Open Provision/Temp Acad Prov | 1.3 | 2.7 | 0.9 | 1.3 | 0.6 | 1.1 | 1.0 | 1.6 |
| Subtotal | 14.3 | 14.7 | 11.9 | 13.3 | 12.6 | 14.1 | 13.0 | 13.6 |
| Baskin School of Engineering General |  |  |  |  |  |  |  |  |
| Permanent Ladder | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 4.0 | 5.0 | 4.0 |
| Open Provision/Temp Acad Prov | 2.5 | 2.6 | 3.4 | 1.7 | 1.8 | 1.4 | 2.4 | 4.1 |
| Subtotal | 6.5 | 6.6 | 7.4 | 5.7 | 5.8 | 5.4 | 7.4 | 8.1 |
| Total Faculty FTE | 91.7 | 91.9 | 92.3 | 90.2 | 86.2 | 87.2 | 89.2 | 97.2 |

Regular Student Enrollment per Ladder Faculty FTE

|  |  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Biomolecular Engineering |  | 44.7 | 31.7 | 38.3 | 51.7 | 63.6 | 54.5 | 84.0 |  |
| Computer Engineering |  | 68.3 | 73.6 | 114.5 | 167.9 | 160.4 | 184.3 | 230.5 |  |
| Computer Science |  | 83.9 | 81.9 | 90.0 | 122.4 | 137.4 | 183.2 | 175.8 | Not |
| Electrical Engineering |  | 71.7 | 62.9 | 77.8 | 62.1 | 90.9 | 77.2 | 119.4 | Available |
| Applied Math \& Statistics |  | 177.3 | 133.3 | 129.7 | 163.9 | 217.2 | 130.8 | 152.6 |  |
| Engineering General - ISM |  | 56.7 | 49.2 | 79.2 | 157.9 | 75.4 | 83.7 | 52.7 |  |
|  | Weighted Average | 87.8 | 76.5 | 94.2 | 121.7 | 134.1 | 139.2 | 157.8 |  |

## Courses Taught per Ladder Faculty

|  |  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Biomolecular Engineering |  | 3.0 | 2.8 | 3.6 | 3.1 | 3.3 | 3.9 | 4.0 |  |
| Computer Engineering |  | 3.3 | 3.3 | 3.8 | 3.5 | 3.6 | 4.4 | 4.8 |  |
| Computer Science |  | 2.9 | 3.2 | 3.0 | 2.8 | 3.0 | 3.4 | 3.2 | Not |
| Electrical Engineering |  | 2.7 | 2.9 | 3.6 | 3.1 | 4.0 | 3.1 | 4.2 | Available |
| Applied Math \& Statistics |  | 3.3 | 2.8 | 3.4 | 3.2 | 3.9 | 3.5 | 3.9 |  |
| Engineering General |  | 3.4 | 4.7 | 4.2 | 4.9 | 3.1 | 3.8 | 2.5 |  |
|  | Weighted Average | 3.1 | 3.2 | 3.5 | 3.2 | 3.4 | 3.7 | 3.9 |  |

Source: Annual Teaching Summary (IRPS)

## Extramural Awards

$\begin{array}{lllllllllll}\text { Contracts and Grants } & \text { \# of Proposals } & \frac{\mathbf{2 0 0 6 - 0 7}}{164.0} & \frac{\mathbf{2 0 0 7 - 0 8}}{187.0} & \frac{\mathbf{2 0 0 8 - 0 9}}{242.0} & \frac{\mathbf{2 0 0 9 - 1 0}}{233.0} & \frac{\mathbf{2 0 1 0 - 1 1}}{214.0} & \frac{\mathbf{2 0 1 1 - 1 2}}{273.0} & \frac{\mathbf{2 0 1 2 - 1 3}}{175.0} & \frac{\mathbf{2 0 1 3 - 1 4}}{216.0}\end{array}$
Awards $\begin{array}{llllllll}\$ 16,426,378 & \$ 22,236,088 & \$ 27,105,216 & \$ 30,505,736 & \$ 27,525,647 & \$ 36,565,446 & \$ 28,960,885 & \$ 33,049,955\end{array}$

## 2014-2015 Budget Summary by Major Fund Source

## ENGINEERING

| General Funds | 13,308,903 | 143.02 | 2,392,805 | 33.78 | 60,300 | 798,914 | 42,038 | 16,602,960 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special State Approp | -- |  | -- |  | -- | 70,000 | -- | 70,000 |
| Other Fees | -- |  | -- |  | -- | 439,952 | -- | 439,952 |
| UOF/OTT | -- |  | 385,805 | 5.75 | 56,110 | 217,667 | 87,397 | 746,979 |
| Gifts \& Endowments | -- |  | -- |  | -- | 370,802 | -- | 370,802 |
| UCOP Support | -- |  | -- |  | -- | 532,000 | -- | 532,000 |
| TOTAL | 13,308,903 | 143.02 | 2,778,610 | 39.53 | 116,410 | 2,429,335 | 129,435 | 18,762,693 |

[^3]ENGINEERING

|  | Academic Salaries | Staff Salaries |  | General Assistance |  | FTE | Supplies \& Materials | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount |  |  |  |  |
| APPLIED MATH \& STATISTICS | 1,284,129 | 10.75 | 96,691 | 1.63 | -- |  | 21,275 | -- | 1,402,095 |
| BIOMOLECULAR ENGINEERING DEPT | 1,179,455 | 9.63 | 106,275 | 1.63 | -- |  | 13,639 | -- | 1,299,369 |
| CE COMPUTER ENGINEERING DEPT | 1,940,282 | 15.55 | 127,933 | 1.69 | -- |  | 26,971 | -- | 2,095,186 |
| CS COMPUTER SCIENCES DEPT | 3,159,181 | 22.25 | 122,179 | 1.74 | -- |  | 438,576 | -- | 3,719,936 |
| CTR BIOMOLECULAR SCI \& ENGINEERING | -- |  | -- |  | -- |  | 544,909 | -- | 544,909 |
| ELECTRICAL ENGINEERING | 1,707,305 | 12.00 | 112,418 | 1.83 | -- |  | 13,776 | -- | 1,833,499 |
| ENGINEERING ADMINISTRATION | 209,595 | 1.00 | 1,045,674 | 13.00 | 84,572 |  | 79,682 | 95,316 | 1,514,839 |
| ENGINEERING ADVISING\&OUTREACH PROG | 16,100 |  | 435,440 | 7.00 | -- |  | 78,060 | -- | 529,600 |
| ENGINEERING DEPARTMENT SERVICE CTR | -- |  | 43,869 | 1.00 | -- |  | -- | 30,708 | 74,577 |
| ENGINEERING GENERAL | 3,472,156 | 68.84 | 604,292 | 8.73 | 31,838 |  | 1,167,354 | 3,411 | 5,279,051 |
| TM TECHNOLOGY MANAGEMENT DEPT | 340,700 | 3.00 | 83,839 | 1.28 | -- |  | 45,093 | -- | 469,632 |
| TOTAL | 13,308,903 | 143.02 | 2,778,610 | 39.53 | 116,410 |  | 2,429,335 | 129,435 | 18,762,693 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## ENGINEERING

APPLIED MATH \& STATISTICS
BIOMOLECULAR ENGINEERING DEPT
CE COMPUTER ENGINEERING DEPT
CS COMPUTER SCIENCES DEPT
CTR BIOMOLECULAR SCI \& ENGINEERING
ELECTRICAL ENGINEERING
ENGINEERING ADMINISTRATION
ENGINEERING ADVISING\&OUTREACH PROG
ENGINEERING DEPARTMENT SERVICE CTR
ENGINEERING GENERAL
TM TECHNOLOGY MANAGEMENT DEPT
DIVISIONAL TOTALS

| 2012 |  |  | 2013 |  |  | 2014 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE |
| 1,417,644 | 11.75 | 1.80 | 1,494,828 | 11.75 | 1.63 | 1,314,848 | 10.75 | 1.63 | 1,402,095 | 10.75 | 1.63 |
| 1,080,184 | 9.00 | 1.79 | 1,182,295 | 9.63 | 1.63 | 1,133,867 | 8.63 | 1.63 | 1,299,369 | 9.63 | 1.63 |
| 1,983,793 | 17.01 | 1.85 | 1,950,773 | 15.55 | 1.69 | 1,989,984 | 15.55 | 1.69 | 2,095,186 | 15.55 | 1.69 |
| 3,220,345 | 25.28 | 1.91 | 3,317,725 | 24.75 | 1.74 | 3,092,234 | 21.25 | 1.74 | 3,719,936 | 22.25 | 1.74 |
| 420,909 | -- | -- | 420,909 | -- | -- | 544,909 | -- | -- | 544,909 | -- | -- |
| 1,842,020 | 13.00 | 2.00 | 1,719,297 | 12.00 | 1.83 | 1,540,985 | 11.00 | 1.83 | 1,833,499 | 12.00 | 1.83 |
| 1,130,101 | 1.00 | 10.75 | 1,270,248 | 1.00 | 10.75 | 1,428,176 | 1.00 | 11.00 | 1,514,839 | 1.00 | 13.00 |
| 518,597 | 0.00 | 7.00 | 528,663 | 0.00 | 7.00 | 517,013 | 0.00 | 7.00 | 529,600 | 0.00 | 7.00 |
| 0 | -- | -- | 0 | -- | -- | 0 | -- | -- | 74,577 | -- | 1.00 |
| 2,913,757 | 42.74 | 7.18 | 3,372,955 | 43.81 | 8.18 | 4,914,117 | 61.64 | 8.18 | 5,279,051 | 68.84 | 8.73 |
| 476,766 | 4.00 | 1.45 | 491,278 | 4.00 | 1.28 | 455,518 | 3.00 | 1.28 | 469,632 | 3.00 | 1.28 |
| 15,004,116 | 123.78 | 35.73 | 15,748,971 | 122.49 | 35.73 | 16,931,651 | 132.82 | 35.98 | 18,762,693 | 143.02 | 39.53 |



In the Division of Humanities, faculty and students seek to answer the fundamental question: What does it mean to be human? By awakening a sense of what it might be like to be someone else or to live in another time or culture, the humanities tell us about ourselves, stretch our imagination, and enrich our experience. The humanities are vital to our self-awareness, our culture, and our vision of the future.

Nine departments and programs constitute the humanities at UCSC -many of which are interdisciplinary. All programs provide opportunities for undergraduates to be directly involved in research.

## Division of Humanities Profile

| 2013-14 Majors: | 1,641 Head Count Undergraduate Majors <br> 153 Head Count Graduate Majors |
| ---: | :--- |
|  | 2013-14 Number of <br> Degrees Awarded: |
|  | $574 \mathrm{BA} / \mathrm{BS}$ <br> $20 \mathrm{MA} / \mathrm{MS}$ \& Certificates <br> 30 PhD |
| 2014-15 Teaching | 138 Budgeted Faculty FTE |
| and research staff: | 52 Budgeted Teaching Assistant FTE <br> $39 ~ B u d g e t e d ~ S t a f f ~ F T E ~$ |

2014-15 Funding:
Core Funds $\$ 19.9 \mathrm{M}$
Other Funds \$ .03M
Perm. Budget \$19.9M
C\&G Funds \$.6M
Total Funding $\$ \mathbf{2 0 . 5 M}$


## Degrees Conferred

| Baccalaureate Degrees* |  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies |  | 86.0 | 62.0 | 40.0 | 36.0 | 58.0 | 61.0 | 43.0 | 17.0 |
| Classical Studies |  | 2.0 | 8.0 | 3.0 | 6.0 | 6.0 | 11.0 | 14.0 | 10.0 |
| Feminist Studies |  | 57.0 | 48.0 | 61.0 | 58.0 | 43.0 | 47.0 | 57.0 | 48.0 |
| German Studies |  | 4.0 | 5.0 | 7.0 | 4.0 | 3.0 | 7.0 | 3.0 | 2.0 |
| History |  | 179.0 | 179.0 | 172.0 | 167.0 | 196.0 | 230.0 | 171.0 | 151.0 |
| Italian Studies |  | 6.0 | 5.0 | 7.0 | 1.0 | 7.0 | 6.0 | 4.0 | 4.0 |
| Jewish Studies |  | - | - | - | - | - | 3.0 | 2.0 | 2.0 |
| Language Studies |  | 46.0 | 57.0 | 56.0 | 58.0 | 41.0 | 50.0 | 46.0 | 45.0 |
| Linguistics |  | 35.0 | 41.0 | 23.0 | 30.0 | 40.0 | 37.0 | 51.0 | 54.0 |
| Literature |  | 261.0 | 249.0 | 228.0 | 232.0 | 244.0 | 299.0 | 209.0 | 191.0 |
| Philosophy |  | 79.0 | 75.0 | 67.0 | 58.0 | 76.0 | 66.0 | 77.0 | 78.0 |
|  | Subtotal | 746.0 | 705.0 | 649.0 | 637.0 | 695.0 | 792.0 | 647.0 | 574.0 |

*Degree major count counts students who earn degrees in two or three majors once for each major; total count of degree majors will exceed the total number of students earning degrees, and the total number of degrees earned.

| Masters \& Certificates |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| History | 6.0 | 6.0 | 5.0 | 9.0 | 5.0 | 4.0 | 3.0 | 7.0 |
| History of Consciousness | 2.0 | 8.0 | 2.0 | 1.0 | - | 4.0 | - | 1.0 |
| Linguistics | 3.0 | 6.0 | 2.0 | 11.0 | 4.0 | 1.0 | 8.0 | 2.0 |
| Literature | 6.0 | 10.0 | 10.0 | 7.0 | 10.0 | 6.0 | 9.0 | 7.0 |
| Philosophy | 2.0 | 1.0 | 5.0 | 2.0 | 1.0 | 1.0 | 2.0 | 3.0 |
| Subtotal | 19.0 | 31.0 | 24.0 | 30.0 | 20.0 | 16.0 | 21.0 | 20.0 |
| Doctorates |  |  |  |  |  |  |  |  |
| History | 2.0 | 4.0 | 1.0 | 3.0 | 2.0 | - | 9.0 | 7.0 |
| History of Consciousness | 11.0 | 10.0 | 5.0 | 8.0 | 5.0 | 8.0 | 5.0 | 6.0 |
| Linguistics | 1.0 | 4.0 | 3.0 | 4.0 | 1.0 | 1.0 | 2.0 | 6.0 |
| Literature | 6.0 | 7.0 | 3.0 | 6.0 | 7.0 | 17.0 | 7.0 | 10.0 |
| Philosophy | - | - | - | 2.0 | 3.0 | 2.0 | 5.0 | 1.0 |
| Subtotal | 20.0 | 25.0 | 11.0 | 23.0 | 18.0 | 28.0 | 28.0 | 30.0 |
| Total Degrees Conferred | 785.0 | 761.0 | 684.0 | 690.0 | 733.0 | 836.0 | 696.0 | 624.0 |

## Declared and Proposed Majors

| Undergraduate | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies | 128 | 95 | 112 | 115 | 126 | 94 | 43 | 7 |
| Classical Studies | 19 | 20 | 20 | 16 | 23 | 29 | 24 | 19 |
| Feminist Studies | 120 | 123 | 128 | 117 | 115 | 129 | 124 | 122 |
| German Studies | 11 | 12 | 12 | 9 | 8 | 8 | 6 | 3 |
| History | 473 | 473 | 427 | 428 | 454 | 438 | 388 | 348 |
| Italian Studies | 7 | 12 | 11 | 13 | 10 | 11 | 9 | 5 |
| Jewish Studies | - | - | - | - | 3 | 5 | 3 | 4 |
| Language Studies | 240 | 219 | 222 | 184 | 162 | 161 | 158 | 141 |
| Linguistics | 120 | 108 | 101 | 112 | 134 | 150 | 166 | 154 |
| Literature | 759 | 756 | 787 | 769 | 739 | 673 | 560 | 503 |
| Philosophy | 222 | 191 | 182 | 194 | 187 | 197 | 174 | 156 |
| Spanish | - | - | - | - | - | - | - | 19 |
|  | 2,099 | 2,009 | 2,002 | 1,956 | 1,962 | 1,895 | 1,654 | 1,480 |
| Graduate |  |  |  |  |  |  |  |  |
| History | 31 | 30 | 33 | 34 | 31 | 31 | 34 | 31 |
| History of Consciousness | 54 | 46 | 40 | 36 | 29 | 28 | 27 | 29 |
| Linguistics | 24 | 24 | 23 | 23 | 22 | 24 | 21 | 20 |
| Literature | 79 | 80 | 69 | 74 | 67 | 64 | 63 | 59 |
| Philosophy | 15 | 20 | 26 | 23 | 16 | 13 | 13 | 14 |
|  | 203 | 200 | 191 | 190 | 165 | 161 | 159 | 153 |
| Student Workload FTE* |  |  |  |  |  |  |  |  |
| Division Summary |  |  |  |  |  |  |  |  |
|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Lower Division | 1,774.3 | 1,744.0 | 1,742.3 | 1,559.7 | 1,479.0 | 1,437.7 | 1,472.2 | 1,505.4 |
| Upper Division | 1,027.9 | 934.2 | 981.4 | 1,042.5 | 1,056.6 | 1,058.2 | 979.5 | 893.3 |
| Total Undergrad | 2,802.1 | 2,678.2 | 2,723.7 | 2,602.2 | 2,535.6 | 2,495.9 | 2,451.7 | 2,398.7 |
| Total Graduate | 225.0 | 212.6 | 192.3 | 194.3 | 170.0 | 161.3 | 216.7 | 216.5 |
| Total FTE | 3,027.1 | 2,890.8 | 2,916.0 | 2,796.5 | 2,705.6 | 2,657.2 | 2,668.4 | 2,615.2 |

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

## Budgeted Faculty FTE by Department

|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies |  |  |  |  |  |  |  |  |
| Permanent Ladder | 7.0 | 8.0 | 6.5 | 6.5 | 5.0 | 2.0 | 0.0 | 0.0 |
| Open Provision/Temp Acad Prov | 1.7 | 1.4 | 0.8 | 1.0 | 1.0 | 1.3 | 1.4 | 0.0 |
| Subtotal | 8.7 | 9.4 | 7.3 | 7.5 | 6.0 | 3.3 | 1.4 | 0.0 |
| Feminist Studies |  |  |  |  |  |  |  |  |
| Permanent Ladder | 7.0 | 6.0 | 6.0 | 6.0 | 6.0 | 7.0 | 7.0 | 7.0 |
| Open Provision/Temp Acad Prov | 1.3 | 1.2 | 1.1 | 0.0 | 0.2 | 0.0 | 0.1 | 0.0 |
| Subtotal | 8.3 | 7.2 | 7.1 | 6.0 | 6.2 | 7.0 | 7.1 | 7.0 |
| History/German Studies/Classical Studies |  |  |  |  |  |  |  |  |
| Permanent Ladder | 21.5 | 24.5 | 27.5 | 25.5 | 21.5 | 23.5 | 24.8 | 26.8 |
| Open Provision/Temp Acad Prov | 1.9 | 1.7 | 2.3 | 1.9 | 1.4 | 2.6 | 2.5 | 2.7 |
| Subtotal | 23.4 | 26.2 | 29.8 | 27.4 | 22.9 | 26.1 | 27.3 | 29.5 |
| History of Consciousness |  |  |  |  |  |  |  |  |
| Permanent Ladder | 9.0 | 8.0 | 5.0 | 5.0 | 4.0 | 3.0 | 3.3 | 2.3 |
| Open Provision/Temp Acad Prov | 0 | 0 | 0.8 | 0.2 | 0.2 | 0.7 | 0.2 | 0.7 |
| Subtotal | 9.0 | 8.0 | 5.8 | 5.2 | 4.2 | 3.7 | 3.5 | 2.9 |
| Languages |  |  |  |  |  |  |  |  |
| Permanent Ladder | 2.0 | 1.0 | 3.0 | 3.0 | 4.0 | 4.0 | 4.0 | 4.5 |
| Open Provision/Temp Acad Prov | 23.8 | 30.2 | 28.3 | 22.7 | 16.0 | 14.8 | 13.6 | 14.3 |
| Subtotal | 25.8 | 31.2 | 31.3 | 25.7 | 20.0 | 18.8 | 17.6 | 18.8 |
| Linguistics |  |  |  |  |  |  |  |  |
| Permanent Ladder | 10.0 | 9.0 | 11.0 | 12.0 | 11.0 | 11.5 | 12.0 | 12.5 |
| Open Provision/Temp Acad Prov | 2.2 | 2.6 | 1.6 | 1.2 | 1.3 | 1.1 | 0.3 | 0.2 |
| Subtotal | 12.2 | 11.6 | 12.6 | 13.2 | 12.3 | 12.6 | 12.3 | 12.7 |
| Literature/Italian Studies |  |  |  |  |  |  |  |  |
| Permanent Ladder | 34.0 | 31.5 | 30.5 | 30.0 | 30.5 | 29.5 | 30.0 | 29.0 |
| Open Provision/Temp Acad Prov | 4.7 | 4.8 | 2.7 | 2.3 | 4.7 | 4.0 | 3.0 | 3.6 |
| Subtotal | 38.7 | 36.3 | 33.2 | 32.3 | 35.2 | 33.5 | 33.0 | 32.6 |
| Philosophy |  |  |  |  |  |  |  |  |
| Permanent Ladder | 7.5 | 8.5 | 8.5 | 8.5 | 7.0 | 7.0 | 7.0 | 7.0 |
| Open Provision/Temp Acad Prov | 1.9 | 1.4 | 2.5 | 1.1 | 0.8 | 0.5 | 1.6 | 1.6 |
| Subtotal | 9.4 | 9.9 | 11.0 | 9.6 | 7.8 | 7.5 | 8.6 | 8.6 |
| Humanities General |  |  |  |  |  |  |  |  |
| Permanent Ladder | 1.0 | 1.0 | 1.0 | 1.0 | 2.0 | 2.0 | 2.0 | 2.0 |
| Open Provision/Temp Acad Prov | 0 | 0.2 | 0 | 0.0 | 0.7 | 0.0 | 0.0 | 0.3 |
| Subtotal | 1.0 | 1.2 | 1.0 | 1.0 | 2.7 | 2.0 | 2.0 | 2.3 |
| Writing |  |  |  |  |  |  |  |  |
| Permanent Ladder | 3.0 | 2.0 | 2.0 | 3.0 | 2.0 | 2.0 | 3.0 | 3.0 |
| Open Provision/Temp Acad Prov | 16.7 | 23.7 | 26.9 | 16.1 | 20.8 | 17.4 | 18.3 | 19.8 |
| Subtotal | 19.7 | 25.7 | 28.9 | 19.1 | 22.8 | 19.4 | 21.3 | 22.8 |
| Total Faculty FTE | 156.2 | 166.7 | 168.0 | 147.0 | 140.0 | 134.0 | 134.0 | 137.0 |

## Regular Enrollment per Faculty FTE

American Studies

| $\boldsymbol{2 0 0 6 - 0 7}$ | $\underline{\mathbf{2 0 0 7}-\mathbf{0 8}}$ |  |
| :---: | ---: | ---: |
|  | 187.8 | 153.4 |
|  | 164.0 | 210.9 |
| ness | 181.0 | 189.8 |
|  | 106.8 | 29.3 |
|  | 123.6 | 136.0 |
|  | 157.6 | 172.3 |
|  | 180.2 | 139.8 |
|  | 187.0 | 206.4 |
| Weighted Average | 99.3 | 95.0 |
|  | 182 | 118.0 |
|  | $\mathbf{1 6 7 . 5}$ | $\mathbf{1 5 5 . 2}$ |


| 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 |
| :---: | :---: | :---: | :---: | :---: |
| 167.0 | 213.4 | 174.9 | 116.1 | 0.0 |
| 276.3 | 223.8 | 236.3 | 227.1 | 199.0 |
| 180.1 | 173.3 | 186.9 | 171.0 | 147.1 |
| 63.8 | 123.4 | 61.6 | 30.7 | 66.5 |
| 71.1 | 61.8 | 85.6 | 100.0 | 110.1 |
| 152.4 | 145.6 | 172.6 | 160.3 | 149.3 |
| 173.4 | 175.2 | 148.2 | 159.0 | 148.4 |
| 148.5 | 188.7 | 163.0 | 258.1 | 185.3 |
| 115.4 | 92.9 | 153.8 | 141.3 | 111.2 |
| 136.4 | 98.5 | 217.0 | 245.5 | 170.0 |
| 165.1 | 167.2 | 162.8 | 168.8 | 149.9 |

[^4]2013-14
Feminist Studies
History
History of Consciousness
Languages
Linguistics
Literature
Philosophy
Writing
Humanities Division
Weighted Average
Faculty

|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Studies | 3.5 | 3.4 | 3.3 | 3.5 | 3.3 | 3.9 | 0.0 |
| Feminist Studies | 2.4 | 3.4 | 3.5 | 3.5 | 3.9 | 3.6 | 3.3 |
| History | 3.2 | 3.9 | 3.8 | 3.5 | 4.1 | 3.4 | 3.7 |
| History of Consciousness | 3.1 | 3.0 | 3.3 | 3.7 | 2.9 | 3.6 | 3.9 |
| Languages | 5.7 | 7.2 | 4.0 | 2.9 | 4.5 | 4.8 | 4.3 |
| Linguistics | 4.1 | 4.4 | 4.1 | 4.1 | 4.1 | 3.8 | 3.7 |
| Literature | 3.2 | 3.5 | 3.6 | 3.9 | 3.8 | 3.7 | 3.8 |
| Philosophy | 4.0 | 4.7 | 4.4 | 4.3 | 3.8 | 3.9 | 4.3 |
| Writing | 4.8 | 5.3 | 5.1 | 3.9 | 6.5 | 6.3 | 5.3 |
| Humanities General | 3.0 | 3.0 | 6.1 | 3.0 | 4.0 | 4.2 | 6.0 |
| Weighted Average | 3.4 | 3.8 | 3.8 | 3.8 | 3.9 | 3.8 | 3.9 |

Source: Annual Teaching Summary (IRPS)

## Extramural Awards

## Contracts \& Grants



Awards
$\frac{\text { 2006-0 }}{40}$
$2007-08$
35.0
$\frac{2008-09}{31.0}$
$\$ 575,505$

| $\frac{\mathbf{2 0 0 9 - 1 0}}{23.0}$ | $\frac{\mathbf{2 0 1 0 - 1 1}}{29.0}$ | $\frac{\mathbf{2 0 1 1 - 1 2}}{16.0}$ | $\frac{\mathbf{2 0 1 2 - 1 3}}{16.0}$ |
| ---: | ---: | ---: | ---: |
| $\$ 641,850$ | $\$ 775,442$ | $\$ 362,838$ | $\$ 735,677$ |

HUMANITIES DIVISION

|  | Academic Salaries | Staff Salaries |  |  | Supplies \& Materials | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |
| General Funds | 16,569,872 | 191.55 | 2,247,891 | 39.03 | 753,594 | 19,571,357 |
| Special State Approp | -- |  | -- |  | 244,279 | 244,279 |
| Student Services Fee | -- |  | -- |  | 8,964 | 8,964 |
| UOF/OTT | -- |  | -- |  | 1,380 | 1,380 |
| Gifts \& Endowments | -- |  | -- |  | 77,222 | 77,222 |
| TOTAL | 16,569,872 | 191.55 | 2,247,891 | 39.03 | 1,085,439 | 19,903,202 |

[^5]
## 2014-2015 Budget Summary by Major Unit

HUMANITIES DIVISION

|  | Academic Salaries | Staff Salaries |  |  | Supplies \& Materials | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |
| AMERICAN STUDIES | -- |  | -- |  | 84 | 84 |
| FEMINIST STUDIES | 749,157 | 7.00 | -- |  | -- | 749,157 |
| HISTORY | 3,089,174 | 28.75 | 201,573 | 4.00 | 107,900 | 3,398,647 |
| HISTORY OF CONSCIOUSNESS | 255,532 | 2.25 | -- |  | -- | 255,532 |
| HUMANITIES ACADEMIC SUPPORT | 56,333 |  | 91,645 | 1.48 | 447,588 | 595,566 |
| HUMANITIES ADMINISTRATION | 215,373 | 1.00 | 832,911 | 13.05 | 113,207 | 1,161,491 |
| HUMANITIES INSTRUCTION | 2,457,085 | 61.05 | -- |  | 9,903 | 2,466,988 |
| HUMANITIES RESEARCH AND INSTRUCTION | 170,600 | 1.00 | 197,935 | 3.00 | 11,000 | 379,535 |
| INTERDISCIPLINARY STUDIES | -- |  | 163,398 | 3.20 | 55,415 | 218,813 |
| LANGUAGES \& APPLIED LINGUISTICS | 1,811,469 | 20.00 | 104,297 | 2.00 | 56,145 | 1,971,911 |
| LINGUISTICS | 1,580,255 | 12.50 | 146,485 | 2.80 | 47,177 | 1,773,917 |
| LITERATURE | 3,586,500 | 31.00 | 311,198 | 5.75 | 124,154 | 4,021,852 |
| PHILOSOPHY | 948,357 | 10.00 | 94,334 | 1.75 | 43,932 | 1,086,623 |
| WRITING | 1,650,037 | 17.00 | 104,115 | 2.00 | 68,934 | 1,823,086 |
| TOTAL | 16,569,872 | 191.55 | 2,247,891 | 39.03 | 1,085,439 | 19,903,202 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

HUMANITIES DIVISION

| AMERICAN STUDIES | 289,234 | 2.00 | 1.75 | 108,395 | 0.00 | 1.50 | 107,525 | 0.00 | 1.75 | 84 | 0.00 | 0.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DP DICKEN'S PROJECT | 3,075 | -- | -- | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- |
| FEMINIST STUDIES | 667,193 | 7.00 | 0.75 | 709,177 | 7.00 | 0.80 | 737,561 | 7.00 | 0.80 | 749,157 | 7.00 | 0.00 |
| HISTORY | 2,487,603 | 23.50 | 4.00 | 2,742,420 | 24.75 | 4.00 | 3,138,379 | 28.75 | 4.00 | 3,398,647 | 28.75 | 4.00 |
| HISTORY OF CONSCIOUSNESS | 416,757 | 3.00 | 1.50 | 461,646 | 3.25 | 1.50 | 341,857 | 2.25 | 1.50 | 255,532 | 2.25 | 0.00 |
| HUMANITIES ACADEMIC SUPPORT | 593,340 | 0.00 | 5.58 | 578,966 | 0.00 | 4.93 | 616,775 | 0.00 | 3.48 | 595,566 | 0.00 | 1.48 |
| HUMANITIES ADMINISTRATION | 992,768 | 1.00 | 10.80 | 1,032,280 | 1.00 | 11.25 | 993,008 | 1.00 | 10.20 | 1,161,491 | 1.00 | 13.05 |
| HUMANITIES INSTRUCTION | 2,635,335 | 62.31 | -- | 2,672,404 | 62.13 | -- | 2,715,439 | 63.76 | -- | 2,466,988 | 61.05 | -- |
| HUMANITIES RESEARCH AND INSTRUCTION | 466,602 | 2.00 | 3.00 | 500,242 | 2.00 | 3.00 | 512,708 | 2.00 | 3.00 | 379,535 | 1.00 | 3.00 |
| INTERDISCIPLINARY STUDIES | 0 | -- | -- | 0 | -- | -- | 0 | -- | -- | 218,813 | -- | 3.20 |
| LANGUAGES \& APPLIED LINGUISTICS | 1,573,751 | 18.00 | 2.00 | 1,659,959 | 18.00 | 2.00 | 1,656,097 | 18.00 | 2.00 | 1,971,911 | 20.00 | 2.00 |
| LINGUISTICS | 1,379,913 | 11.00 | 2.65 | 1,529,984 | 12.00 | 2.80 | 1,612,214 | 12.50 | 2.80 | 1,773,917 | 12.50 | 2.80 |
| LITERATURE | 3,486,258 | 29.50 | 5.25 | 3,659,617 | 30.00 | 5.75 | 3,678,549 | 30.00 | 5.75 | 4,021,852 | 31.00 | 5.75 |
| PHILOSOPHY | 745,371 | 7.00 | 1.75 | 786,982 | 7.00 | 2.00 | 782,099 | 7.00 | 1.75 | 1,086,623 | 10.00 | 1.75 |
| WRITING | 1,204,542 | 15.00 | 2.00 | 1,333,264 | 15.00 | 1.50 | 1,308,572 | 15.00 | 2.00 | 1,823,086 | 17.00 | 2.00 |
| DIVISIONAL TOTALS | 16,941,742 | 181.31 | 41.03 | 17,775,336 | 182.13 | 41.03 | 18,200,783 | 187.26 | 39.03 | 19,903,202 | 191.55 | 39.03 |



In the Division of Physical and Biological Sciences, scientists are redefining our understanding of the universe-working to meet, in the words of the UC Regents, "the societal and community needs of the State of California, and its people, and the health and well-being of all mankind." UCSC provides a stimulating research environment for undergraduate, graduate and postdoctoral students, giving every student access to inquiry-based learning opportunities, ranging from laboratory and field studies courses to senior thesis options. Faculty and staff contribute time and expertise to programs that provide academic support to students and engage in education outreach programs that encourage greater participation the sciences and help prepare students to succeed at UCSC.

## Division of Physical and Biological Sciences Profile

2013-14 Majors: 4,063 Head Count Undergraduate Majors 467 Head Count Graduate Majors<br>2013-14 Number of $894 \mathrm{BA} / \mathrm{BS}$<br>Degrees Awarded: 64 MA/MS \& Certificates 71 PhD<br>2014-15 Teaching and research staff:<br>176 Budgeted Faculty FTE 108 Budgeted Teaching Assistant FTE 104 Budgeted Staff FTE

2014-15 Funding:
Core Funds $\quad \$ 33.7 \mathrm{M}$
Other Funds \$1.5M Perm. Budget \$35.2M

C\&G Funds \$51.5M
Total Funding $\$ \mathbf{\$ 6 . 7 \mathrm { M }}$

## Degrees Conferred

| Baccalaureate Degrees* | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Applied Physics | 8.0 | 9.0 | 12.0 | 9.0 | 10.0 | 19.0 | 17.0 | 11.0 |
| Biochem \& Molecular Biol | 34.0 | 39.0 | 30.0 | 38.0 | 38.0 | 69.0 | 33.0 | 63.0 |
| Biology | 95.0 | 105.0 | 107.0 | 114.0 | 96.0 | 91.0 | 119.0 | 107.0 |
| Chemistry | 20.0 | 29.0 | 35.0 | 33.0 | 37.0 | 54.0 | 43.0 | 54.0 |
| Earth Sciences | 31.0 | 47.0 | 39.0 | 40.0 | 48.0 | 66.0 | 59.0 | 60.0 |
| Ecology and Evolution | 40.0 | 54.0 | 45.0 | 45.0 | 43.0 | 56.0 | 80.0 | 55.0 |
| Human Biology | 42.0 | 73.0 | 76.0 | 57.0 | 63.0 | 60.0 | 84.0 | 89.0 |
| Marine Biology | 68.0 | 90.0 | 77.0 | 74.0 | 65.0 | 77.0 | 92.0 | 82.0 |
| Mathematics | 62.0 | 58.0 | 53.0 | 56.0 | 62.0 | 79.0 | 81.0 | 57.0 |
| Molec Cell \& Devel Biol | 105.0 | 110.0 | 147.0 | 122.0 | 191.0 | 184.0 | 217.0 | 228.0 |
| Neuroscience | 23.0 | 25.0 | 28.0 | 27.0 | 36.0 | 37.0 | 44.0 | 51.0 |
| Physics | 12.0 | 22.0 | 15.0 | 15.0 | 15.0 | 16.0 | 19.0 | 20.0 |
| Physics (Astrophysics) | 4.0 | 18.0 | 16.0 | 6.0 | 12.0 | 16.0 | 17.0 | 16.0 |
| Physics Education | - | - | - | - | 1.0 | 2.0 | 1.0 | - |
| Plant Sciences | 5.0 | 6.0 | 7.0 | 5.0 | 12.0 | 13.0 | 16.0 | 17.0 |
| Psychobiology | 1.0 | 2.0 | 1.0 | - | - | 1.0 | - | - |
| Subtotal | 540.0 | 674.0 | 684.0 | 629.0 | 714.0 | 824.0 | 904.0 | 894.0 |
| *Degree major count counts students who earn degrees in two or three majors once for each major; total count of degree majors will exceed the total number of students earning degrees, and the total number of degrees earned. |  |  |  |  |  |  |  |  |
| Masters \& Certificates |  |  |  |  |  |  |  |  |
| Astronomy and Astrophysics | 11.0 | 3.0 | 9.0 | 5.0 | 5.0 | 6.0 | 8.0 | 5.0 |
| Chemistry | 5.0 | 3.0 | 9.0 | 3.0 | 2.0 | 3.0 | 4.0 | 4.0 |
| Earth Sciences | 5.0 | 12.0 | 2.0 | 4.0 | 4.0 | 3.0 | 5.0 | 7.0 |
| Ecology and Evolution | 1.0 | 4.0 | 2.0 | 3.0 | 6.0 | 5.0 | 10.0 | 11.0 |
| Mathematics | 11.0 | 7.0 | 3.0 | 6.0 | 6.0 | 7.0 | 5.0 | 11.0 |
| Microbiology \& Env Toxicology | 1.0 | - | 1.0 | - | 2.0 | - | 4.0 | 1.0 |
| Molec Cell \& Devel Biol | 4.0 | 1.0 | 2.0 | - | 1.0 | - | 1.0 | - |
| Ocean Sciences | 4.0 | 1.0 | 5.0 | 1.0 | 1.0 | 4.0 | 2.0 | 5.0 |
| Physics | 5.0 | 7.0 | 10.0 | 4.0 | 15.0 | 4.0 | 16.0 | 11.0 |
| Science Communication | 10.0 | 9.0 | 11.0 | 9.0 | 10.0 | 10.0 | 10.0 | 9.0 |
| Subtotal | 57.0 | 47.0 | 54.0 | 35.0 | 52.0 | 42.0 | 65.0 | 64.0 |
| Doctorates |  |  |  |  |  |  |  |  |
| Astronomy and Astrophysics | 3.0 | 3.0 | 9.0 | 3.0 | 8.0 | 4.0 | 7.0 | 5.0 |
| Chemistry | 12.0 | 9.0 | 12.0 | 20.0 | 11.0 | 9.0 | 19.0 | 10.0 |
| Earth Sciences | 9.0 | 4.0 | 7.0 | 7.0 | 8.0 | 6.0 | 6.0 | 8.0 |
| Ecology and Evolution | 10.0 | 5.0 | 10.0 | 11.0 | 5.0 | 7.0 | 5.0 | 13.0 |
| Mathematics | 4.0 | 5.0 | 2.0 | 1.0 | 4.0 | 5.0 | 9.0 | 5.0 |
| Microbiology \& Env Toxicology | 1.0 | 2.0 | 1.0 | 3.0 | 2.0 | 1.0 | - | 4.0 |
| Molec Cell \& Devel Biol | 7.0 | 12.0 | 4.0 | 5.0 | 5.0 | 5.0 | 8.0 | 11.0 |
| Ocean Sciences | 8.0 | 7.0 | 7.0 | 4.0 | 3.0 | 8.0 | 5.0 | 7.0 |
| Physics | 7.0 | 8.0 | 15.0 | 3.0 | 9.0 | 12.0 | 10.0 | 8.0 |
| Subtotal | 61.0 | 55.0 | 67.0 | 57.0 | 55.0 | 57.0 | 69.0 | 71.0 |
| Total Degrees Conferred | 657.0 | 776.0 | 804.0 | 721.0 | 821.0 | 922.0 | 1,035.0 | 1,029.0 |

## Declared and Proposed Majors

|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduate |  |  |  |  |  |  |  |  |
| Astrophysics | 96 | 107 | 110 | 111 | 105 | 126 | 122 | 139 |
| Biochemistry | 237 | 255 | 242 | 248 | 280 | 306 | 329 | 323 |
| Biology | 596 | 589 | 652 | 673 | 649 | 653 | 746 | 727 |
| Chemistry | 168 | 168 | 192 | 189 | 219 | 230 | 258 | 277 |
| Earth Sciences | 130 | 147 | 159 | 177 | 199 | 193 | 160 | 173 |
| Ecology \& Evolution | 96 | 105 | 116 | 129 | 156 | 173 | 171 | 158 |
| Environmental Studies/Biology | * | * | * | * | * | * | * | * |
| Health Science | 490 | 511 | ** | ** | ** | ** | ** | ** |
| Human Biology | ** | ** | 481 | 497 | 509 | 547 | 621 | 620 |
| Marine Biology | 336 | 362 | 403 | 403 | 417 | 396 | 380 | 346 |
| Mathematics | 193 | 205 | 203 | 235 | 258 | 246 | 246 | 220 |
| Molecular, Cellular \& Dev Bio | 306 | 304 | 353 | 384 | 477 | 504 | 522 | 517 |
| Neuroscience | 127 | 133 | 144 | 150 | 172 | 195 | 237 | 238 |
| Physics | 129 | 131 | 148 | 149 | 167 | 171 | 165 | 185 |
| Plant Science | 15 | 12 | 21 | 28 | 35 | 46 | 49 | 41 |
| Psychobiology | 1 | 2 | 1 | - | - | - | - | - |
|  | 2,921 | 3,032 | 3,225 | 3,373 | 3,645 | 3,784 | 4,007 | 3,963 |
| Graduate |  |  |  |  |  |  |  |  |
| Astronomy \& Astrophysics | 36 | 38 | 37 | 36 | 37 | 36 | 36 | 32 |
| Chemistry | 90 | 90 | 91 | 83 | 87 | 90 | 87 | 83 |
| Earth Sciences | 54 | 49 | 54 | 59 | 56 | 58 | 58 | 57 |
| Ecology \& Evolution | 53 | 54 | 62 | 56 | 62 | 61 | 69 | 77 |
| Mathematics | 36 | 33 | 34 | 30 | 35 | 35 | 38 | 39 |
| Microbiology \& Environmental Toxicolc | 11 | 11 | 10 | 14 | 18 | 19 | 20 | 20 |
| Molecular, Cellular \& Dev Bio | 41 | 44 | 39 | 40 | 49 | 51 | 51 | 52 |
| Ocean Science | 45 | 41 | 35 | 41 | 40 | 41 | 38 | 40 |
| Physics | 54 | 51 | 58 | 55 | 56 | 51 | 52 | 57 |
| Science Communications | 10 | 11 | 10 | 10 | 10 | 10 | 9 | 10 |
|  | 431 | 423 | 430 | 423 | 450 | 452 | 458 | 467 |

*Environmental Studies/Biology Majors are reported under Environmental Studies (Social Studies Division)
**Health Sciences changed to Human Biology in 2008
Student Workload FTE*

|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lower Division | 2,221.8 | 2,240.2 | 2,551.4 | 2,632.0 | 2,627.6 | 2,596.5 | 2,720.7 | 2,618.5 |
| Upper Division | 1,082.8 | 1,120.1 | 1,067.1 | 1,199.9 | 1,329.1 | 1,447.2 | 1,466.0 | 1,484.5 |
| Total Undergrad | 3,304.6 | 3,360.3 | 3,618.5 | 3,831.9 | 3,956.7 | 4,043.7 | 4,186.7 | 4,103.0 |
| Total Graduate | 569.5 | 469.7 | 465.5 | 469.5 | 501.7 | 500.8 | 579.8 | 574.7 |
| Total FTE* | 3,874.1 | 3,830.0 | 4,084.0 | 4,301.4 | 4,458.4 | 4,544.5 | 4,766.5 | 4,677.7 |

[^6]| Budgeted Faculty FTE By Departme | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Astronomy and Astrophysics |  |  |  |  |  |  |  |  |
| Permanent Ladder | 8.8 | 8.8 | 9.6 | 9.6 | 9.6 | 9.6 | 10.6 | 11.2 |
| Open Provision/Temp Acad Prov | 2.5 | 3.2 | 1.8 | 1.0 | 1.0 | 0.7 | 0.5 | 0.6 |
| Subtotal | 11.3 | 12.0 | 11.4 | 10.6 | 10.6 | 10.3 | 11.1 | 11.8 |
| Biology* ${ }^{*}$ |  |  |  |  |  |  |  |  |
| Permanent Ladder | 35.0 | 36.3 | 40.0 | 41.0 | 43.0 | 41.0 | 42.0 | 43.5 |
| Open Provision/Temp Acad Prov | 11.9 | 13.5 | 13.3 | 9.5 | 10.6 | 5.7 | 5.4 | 7.3 |
| Subtotal | 46.9 | 49.8 | 53.3 | 50.5 | 53.6 | 46.7 | 47.4 | 50.8 |
| Chemistry \& Biochemistry |  |  |  |  |  |  |  |  |
| Permanent Ladder | 21.0 | 23.0 | 23.0 | 23.0 | 23.0 | 23.0 | 21.0 | 20.0 |
| Open Provision/Temp Acad Prov | 5.4 | 4.7 | 4.7 | 4.2 | 3.4 | 3.2 | 3.3 | 5.3 |
| Subtotal | 26.4 | 27.7 | 27.7 | 27.2 | 26.4 | 26.2 | 24.3 | 25.3 |
| Earth Sciences |  |  |  |  |  |  |  |  |
| Permanent Ladder | 19.0 | 19.0 | 19.0 | 21.0 | 21.0 | 20.0 | 19.0 | 19.0 |
| Open Provision/Temp Acad Prov | 2.5 | 2.9 | 1.9 | 2.9 | 1.2 | 1.5 | 1.2 | 2.3 |
| Subtotal | 21.5 | 21.9 | 20.9 | 23.9 | 22.2 | 21.5 | 20.2 | 21.3 |
| Environmental Toxicology |  |  |  |  |  |  |  |  |
| Permanent Ladder | 5.0 | 6.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 | 7.0 |
| Open Provision/Temp Acad Prov | 0.3 | 0.6 | 0.2 | 0.3 | 0.0 | 0.0 | 0.1 | 0.3 |
| Subtotal | 5.3 | 6.6 | 7.2 | 7.3 | 7.0 | 7.0 | 7.1 | 7.3 |
| Mathematics |  |  |  |  |  |  |  |  |
| Permanent Ladder | 17.0 | 16.0 | 15.0 | 15.0 | 15.0 | 15.0 | 15.0 | 13.3 |
| Open Provision/Temp Acad Prov | 10.2 | 10.6 | 14 | 10.7 | 7.5 | 7.5 | 8.0 | 11.8 |
| Subtotal | 27.2 | 26.6 | 29.0 | 25.7 | 22.5 | 22.5 | 23.0 | 25.1 |
| Ocean Sciences |  |  |  |  |  |  |  |  |
| Permanent Ladder | 9.0 | 9.0 | 10.0 | 8.0 | 8.0 | 7.0 | 7.0 | 7.0 |
| Open Provision/Temp Acad Prov | 1.6 | 1.3 | 0.3 | 0.3 | 0.5 | 0.1 | 0.3 | 0.2 |
| Subtotal | 10.6 | 10.3 | 10.3 | 8.3 | 8.5 | 7.1 | 7.3 | 7.2 |
| Physics |  |  |  |  |  |  |  |  |
| Permanent Ladder | 19.5 | 19.2 | 18.8 | 20.8 | 21.3 | 22.3 | 22.3 | 21.3 |
| Open Provision/Temp Acad Prov | 4.7 | 5.6 | 3.0 | 2.3 | 1.4 | 0.9 | 1.5 | 2.5 |
| Subtotal | 24.2 | 24.8 | 21.8 | 23.1 | 22.7 | 23.1 | 23.8 | 23.7 |
| Science Communication |  |  |  |  |  |  |  |  |
| Permanent Ladder | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 | 1.0 |
| Open Provision/Temp Acad Prov | 1.2 | 1.0 | 0.9 | 0.8 | 0.5 | 0.3 | 0.5 | 0.8 |
| Subtotal | 2.2 | 2.0 | 1.9 | 1.8 | 1.5 | 1.3 | 1.5 | 1.8 |
| Physical \& Biological Sciences General |  |  |  |  |  |  |  |  |
| Permanent Ladder | 1.0 | 1.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Open Provision/Temp Acad Prov | 0 | 0 | 0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Subtotal | 1.0 | 1.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Faculty FTE | 176.6 | 182.7 | 183.5 | 178.3 | 175.0 | 165.7 | 165.8 | 174.3 |

Source: Annual Payroll Faculty FTE
*includes Ecology\& Evolution Biology, Marine Biology, Molecular, Cellular and Dev. Biology, Neuroscience \& Behavior, Plant Science and Psychobiology

| Regular Enrollment per Faculty FTE |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Astronomy and Astrophysics | 209.9 | 111.1 | 133.2 | 139.0 | 137.7 | 125.4 | 127.9 |  |
| Ecology \& Evolutionary Biology | 140.9 | 158.8 | 109.8 | 117.9 | 103.1 | 156.6 | 137.5 |  |
| MCD Biology | 220.0 | 149.1 | 142.4 | 151.6 | 189.9 | 173.1 | 179.9 |  |
| Chemistry and Biochemistry | 158.9 | 180.6 | 216.0 | 230.2 | 222.5 | 255.3 | 250.4 |  |
| Earth and Planetary Sciences | 137.1 | 138.6 | 148.4 | 155.1 | 118.8 | 121.5 | 113.1 | Not |
| Micorobiology and Environmental Toxi | 68.2 | 83.1 | 71.7 | 62.9 | 93.4 | 113.9 | 90.7 | Available |
| Mathematics | 151.0 | 117.2 | 104.0 | 129.1 | 96.6 | 134.5 | 123.3 |  |
| Ocean Sciences | 115.6 | 106.5 | 150.2 | 204.0 | 139.7 | 158.4 | 124.8 |  |
| Physics | 117.7 | 118.1 | 118.0 | 147.0 | 147.3 | 167.1 | 134.8 |  |
| Science Communications | - | 20.5 | 44.4 | 45.0 | 32.0 | 43.8 | 29.5 |  |
| PBS General | 8.0 | 6.0 | - | - | - | - | - |  |
| Weighted Average | 150.0 | 136.0 | 140.3 | 154.9 | 146.8 | 146.8 | 152.3 |  |
| Courses Taught Per Faculty FTE |  |  |  |  |  |  |  |  |
|  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| Astronomy and Astrophysics | 3.0 | 2.5 | 2.5 | 2.5 | 3.2 | 2.4 | 2.1 |  |
| Ecology \& Evolutionary Biology | 4.8 | 5.2 | 4.1 | 5.2 | 4.8 | 5.1 | 5.0 |  |
| MCD Biology | 2.9 | 2.6 | 2.7 | 2.8 | 3.1 | 3.3 | 2.9 |  |
| Chemistry and Biochemistry | 3.0 | 3.2 | 3.6 | 4.0 | 3.7 | 3.3 | 2.4 | Not |
| Earth and Planetary Sciences | 2.8 | 2.9 | 2.8 | 3.2 | 2.5 | 3.0 | 3.1 | Available |
| Micorobiology and Environmental Toxi | 3.8 | 3.0 | 4.0 | 3.9 | 5.0 | 4.1 | 3.4 |  |
| Mathematics | 3.6 | 3.8 | 3.7 | 3.6 | 3.2 | 4.0 | 3.9 |  |
| Ocean Sciences | 2.3 | 2.5 | 3.0 | 3.1 | 3.1 | 3.3 | 3.3 |  |
| Physics | 2.7 | 3.0 | 2.8 | 3.1 | 3.0 | 3.0 | 3.0 |  |
| Science Communications | 1.5 | 2.0 | 3.8 | 3.8 | 3.0 | 3.8 | 3.5 |  |
| PBS General | 2.0 | 2.0 | - | - | - | - | - |  |
|  |  | 3.2 | 3.2 | 3.5 | 3.4 | 3.4 | 3.2 |  |

Source: Annual Teaching Summary (IRPS)
Extramural Awards

| Contracts and Grants |  |  |  |  |  |  |  |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| \# of Proposals | $\frac{\mathbf{2 0 0 6 - 0 7}}{414.0}$ | $\underline{2007-08}$ | $\frac{\mathbf{2 0 0 8 - 0 9}}{508.0}$ | $\frac{\mathbf{2 0 0 9 - 1 0}}{554.0}$ | $\frac{\mathbf{2 0 1 0 - 1 1}}{428.0}$ | $\frac{\mathbf{2 0 1 1 - 1 2}}{478.0}$ | $\frac{\mathbf{2 0 1 2 - 1 3}}{468.0}$ | $\frac{\mathbf{2 0 1 3 - 1 4}}{534.0}$ |
| Awards | $\$ 39,522,909$ | $\$ 48,145,056$ | $\$ 46,422,039$ | $\$ 57,743,656$ | $\$ 51,343,282$ | $\$ 49,141,932$ | $\$ 57,131,213$ | $\$ 51,488,210$ |

## 2014-2015 Budget Summary by Major Fund Source

PHYSICAL \& BIOLOGICAL SCIENCES

| General Funds | 25,739,001 | 287.36 | 5,820,417 | 92.86 | 46,305 | 471,185 | 200,000 | -- | -- | 32,276,908 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special State Approp | -- |  | -- |  | -- | 75,000 | -- | -- | -- | 75,000 |
| Student Services Fee | -- |  | 162,417 | 3.29 | 31,140 | 4,586 | -- | -- | -- | 198,143 |
| Other Fees | -- |  | -- |  | -- | 167,875 | -- | -- | -- | 167,875 |
| UOF/OTT | -- |  | 139,869 | 2.50 | 21,920 | 1,004,713 | -- | -- | -- | 1,166,502 |
| Gifts \& Endowments | -- |  | -- |  | -- | 187,483 | -- | -- | -- | 187,483 |
| UCOP Support | -- |  | -- |  | -- | 60,067 | -- | -- | -- | 60,067 |
| Self Supporting | -- |  | 250,482 | 5.00 | 193,282 | 479,205 | -- | 145,547 | $(915,516)$ | 153,000 |
| TOTAL | 25,739,001 | 287.36 | 6,373,185 | 103.65 | 292,647 | 2,450,114 | 200,000 | 145,547 | $(915,516)$ | 34,284,978 |

[^7]PHYSICAL \& BIOLOGICAL SCIENCES

|  | Academic Salaries | Staff Salaries |  | General Assistance |  | [ ${ }_{\text {FTE }} \begin{gathered}\text { Supplies } \\ \text { Materials }\end{gathered}$ |  | Equipment \& Special Outlays | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount |  |  |  |  |  |  |
| ASTRONOMY \& ASTROPHYSICS | 1,730,805 | 10.00 | 106,421 | 2.00 | -- |  | 46,709 | -- | -- | -- | 1,883,935 |
| BIOLOGY CORE | -- |  | 362,006 | 5.91 | -- |  | 3,698 | -- | -- | -- | 365,704 |
| CHEMISTRY AND BIOCHEMISTRY | 2,598,451 | 22.75 | 363,365 | 6.75 | 100,193 |  | 229,003 | -- | 27,062 | $(176,503)$ | 3,141,571 |
| EARTH \& PLANETARY SCIENCES | 2,769,598 | 22.42 | 155,284 | 3.00 | 12,283 |  | 124,043 | -- | 4,071 | $(10,310)$ | 3,054,969 |
| ECOLOGY \& EVOLUTIONARY BIOLOGY | 2,608,126 | 21.75 | 194,538 | 3.50 | 19,260 |  | 221,599 | -- | 5,100 | $(84,854)$ | 2,963,769 |
| INST FR GEOPHYSICS \& PLANET PHYSICS | -- |  | -- |  | -- |  | 11,500 | -- | -- | -- | 11,500 |
| INSTITUTE OF MARINE SCIENCES | 28,650 |  | 572,849 | 8.44 | 7,976 |  | 239,420 | -- | 1,700 | $(61,841)$ | 788,754 |
| INTERDISCIPLINARY INSTRUCTION | -- |  | 690,304 | 12.95 | 41,449 |  | 19,535 | -- | -- | -- | 751,288 |
| MATHEMATICS | 2,274,054 | 19.00 | 159,141 | 3.00 | 2,500 |  | 53,929 | -- | -- | -- | 2,489,624 |
| MICROBIOLOGY \& ENVIRONMENTAL TOX. | 844,257 | 7.00 | 23,428 | 0.50 | -- |  | 19,547 | -- | -- | -- | 887,232 |
| MOLECULAR \& CELL DEVELOPMNT BIOLOGY | 3,125,568 | 26.75 | 222,469 | 4.00 | 3,110 |  | 170,777 | -- | -- | $(40,884)$ | 3,481,040 |
| NATURAL RESERVES | -- |  | 296,131 | 4.53 | -- |  | 100,000 | -- | -- | $(13,452)$ | 382,679 |
| OCEAN SCIENCES | 936,057 | 8.00 | 75,864 | 1.50 | 66,050 |  | 58,994 | -- | 18,000 | $(65,120)$ | 1,089,845 |
| PHYS \& BIO SCI DEAN'S ALLOCATIONS | -- |  | -- |  | -- |  | 185,561 | -- | -- | -- | 185,561 |
| PHYS \& BIO SCI DIVISIONAL SUPPORT | 5,364,111 | 124.74 | 955,005 | 14.87 | 23,256 |  | 834,445 | 200,000 | 89,614 | $(462,552)$ | 7,003,879 |
| PHYS \& BIO SCIENCES ADMINSTRATION | 246,582 | 1.00 | 1,502,022 | 22.00 | 2,870 |  | 62,729 | -- | -- | -- | 1,814,203 |
| PHYS \& BIO SCIENCES FACILITIES | -- |  | 416,066 | 6.00 | 100 |  | 5,220 | -- | -- | -- | 421,386 |
| PHYS \& BIO SCIENCES OUTREACH | -- |  | 11,173 | 0.20 | -- |  | 34,036 | -- | -- | -- | 45,209 |
| PHYSICS | 2,630,543 | 19.50 | 205,633 | 3.50 | 13,600 |  | 60,254 | -- | -- | -- | 2,910,030 |
| SCIENCE WRITING | 123,324 | 1.00 | 23,344 | 0.50 | -- |  | 13,200 | -- | -- | -- | 159,868 |
| SC INSTITUTE FOR PARTICLE PHYSICS | 458,875 | 3.45 | 38,142 | 0.50 | -- |  | $(44,085)$ | -- | -- | -- | 452,932 |
| TOTAL | 25,739,001 | 287.36 | 6,373,185 | 103.65 | 292,647 |  | 2,450,114 | 200,000 | 145,547 | $(915,516)$ | 34,284,978 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

PHYSICAL \& BIOLOGICAL SCIENCES

| ASTRONOMY \& ASTROPHYSICS | 1,628,897 | 10.60 | 2.00 | 1,727,042 | 10.60 | 2.00 | 1,851,152 | 11.20 | 2.00 | 1,883,935 | 10.00 | 2.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BIOLOGY CORE | 301,488 | -- | 5.61 | 317,498 | -- | 5.61 | 345,879 | -- | 5.91 | 365,704 | -- | 5.91 |
| CHEMISTRY AND BIOCHEMISTRY | 3,210,965 | 24.75 | 7.50 | 3,348,856 | 23.75 | 6.58 | 3,294,876 | 22.75 | 6.75 | 3,318,074 | 22.75 | 6.75 |
| EARTH \& PLANETARY SCIENCES | 3,174,147 | 25.42 | 3.00 | 3,220,850 | 24.42 | 3.00 | 3,157,815 | 23.92 | 3.00 | 3,065,279 | 22.42 | 3.00 |
| ECOLOGY \& EVOLUTIONARY BIOLOGY | 2,205,550 | 18.75 | 3.50 | 2,470,240 | 19.75 | 3.50 | 2,535,696 | 19.75 | 3.50 | 3,048,623 | 21.75 | 3.50 |
| INST FR GEOPHYSICS \& PLANET PHYSICS | 11,500 | 0.00 | 0.00 | 11,500 | 0.00 | 0.00 | 11,500 | 0.00 | 0.00 | 11,500 | -- | -- |
| INSTITUTE OF MARINE SCIENCES | 710,886 | 0.00 | 8.44 | 769,844 | 0.00 | 8.44 | 808,192 | 0.00 | 8.44 | 850,595 | 0.00 | 8.44 |
| INTERDISCIPLINARY INSTRUCTION | 794,355 | -- | 14.76 | 827,703 | -- | 14.76 | 727,460 | -- | 12.95 | 751,288 | -- | 12.95 |
| MATHEMATICS | 2,185,545 | 19.00 | 3.00 | 2,353,045 | 19.00 | 3.00 | 2,280,187 | 18.00 | 3.00 | 2,489,624 | 19.00 | 3.00 |
| MICROBIOLOGY \& ENVIRONMENTAL TOX. | 719,797 | 7.00 | 0.50 | 785,205 | 7.00 | 0.50 | 816,745 | 7.00 | 0.50 | 887,232 | 7.00 | 0.50 |
| MOLECULAR \& CELL DEVELOPMNT BIOLOGY | 3,093,848 | 26.75 | 4.00 | 3,067,648 | 25.75 | 4.00 | 3,101,747 | 25.25 | 4.00 | 3,521,924 | 26.75 | 4.00 |
| NATURAL RESERVES | 324,522 | -- | 4.03 | 346,216 | -- | 4.03 | 372,279 | -- | 4.53 | 396,131 | -- | 4.53 |
| OCEAN SCIENCES | 935,965 | 7.00 | 1.50 | 1,015,101 | 7.00 | 1.50 | 1,022,241 | 7.00 | 1.50 | 1,154,965 | 8.00 | 1.50 |
| PHYS \& BIO SCI DEAN'S ALLOCATIONS | 65,658 | -- | -- | 65,658 | -- | -- | 235,879 | -- | -- | 185,561 | -- | -- |
| PHYS \& BIO SCI DIVISIONAL SUPPORT | 5,117,995 | 89.70 | 14.88 | 5,846,939 | 92.99 | 15.88 | 6,582,728 | 109.12 | 14.87 | 7,466,431 | 124.74 | 14.87 |
| PHYS \& BIO SCIENCES ADMINSTRATION | 1,717,622 | 1.00 | 22.00 | 1,702,832 | 1.00 | 22.00 | 1,693,381 | 1.00 | 22.00 | 1,814,203 | 1.00 | 22.00 |
| PHYS \& BIO SCIENCES FACILITIES | 320,327 | -- | 5.00 | 317,956 | -- | 5.00 | 400,998 | -- | 6.00 | 421,386 | -- | 6.00 |
| PHYS \& BIO SCIENCES OUTREACH | 0 | -- | -- | 0 | -- | -- | 44,792 | -- | 0.20 | 45,209 | -- | 0.20 |
| PHYSICS | 3,041,815 | 22.75 | 4.50 | 3,201,881 | 22.75 | 4.50 | 3,090,371 | 22.00 | 3.50 | 2,910,030 | 19.50 | 3.50 |
| SCIENCE WRITING | 139,932 | 1.00 | 0.50 | 143,383 | 1.00 | 0.50 | 153,813 | 1.00 | 0.50 | 159,868 | 1.00 | 0.50 |
| SC INSTITUTE FOR PARTICLE PHYSICS | 394,635 | 3.45 | 0.50 | 404,107 | 3.45 | 0.50 | 417,084 | 3.45 | 0.50 | 452,932 | 3.45 | 0.50 |
| DIVISIONAL TOTALS | 30,095,449 | 257.17 | 105.22 | 31,943,504 | 258.46 | 105.30 | 32,944,815 | 271.44 | 103.65 | 35,200,494 | 287.36 | 103.65 |

[^8] do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.


The focus of the Division of Social Sciences is the study of human relationships and society. As global economic and political changes transform the world, social scientists are tackling some of society's most stubborn challenges, from racism, environmental degradation, and economic inequity to the opportunities of educational reform, globalization, and new technologies.

Students are offered a comprehensive and rigorous education that prepares them for productive careers and further academic pursuits.

## Division of Social Sciences Profile

| 2013-14 Majors: | 5,869 Head Count Undergraduate majors <br> 359 Head Count Graduate majors |
| ---: | :--- |
|  |  |
| 2013-14 Number of |  |
| Degrees Awarded | $1,808 \mathrm{BA} / \mathrm{BS}$ |
|  | 106 MA/MS \& Certificates <br> 47 PhD |
| 2014-15 Teaching | 178 Budgeted Faculty FTE |
| and research staff: | 67 Budgeted Teaching Assistant FTE |
|  | 59 Budgeted Staff FTE |

## 2014-15 Funding:

Core Funds $\quad \$ 26.2 \mathrm{M}$
Other Funds \$ .5M
Perm. Budget \$26.7M
C\&G Funds $\quad \$ 9.0 \mathrm{M}$
Total Funding \$ 35.7M


## DIVISION OF THE SOCIAL SCIENCES

## Degrees Conferred

| Baccalaureate Degrees* |  | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Anthropology |  | 148.0 | 138.0 | 148.0 | 157.0 | 165.0 | 193.0 | 181.0 | 170.0 |
| Business Mgmt Economics |  | 336.0 | 331.0 | 293.0 | 359.0 | 348.0 | 346.0 | 290.0 | 286.0 |
| Cognitive Science |  | - | - | - | - | 2.0 | 10.0 | 34.0 | 53.0 |
| Community Studies |  | 123.0 | 102.0 | 99.0 | 114.0 | 105.0 | 98.0 | 36.0 | 20.0 |
| Economics** |  | 98.0 | 89.0 | 90.0 | 84.0 | 93.0 | 104.0 | 116.0 | 92.0 |
| Environmental Studies |  | 163.0 | 164.0 | 202.0 | 257.0 | 248.0 | 304.0 | 287.0 | 239.0 |
| Global Economics |  | 36.0 | 33.0 | 36.0 | 36.0 | 30.0 | 50.0 | 15.0 | 28.0 |
| Latin American/Latino Studies |  | 77.0 | 66.0 | 49.0 | 69.0 | 59.0 | 78.0 | 83.0 | 59.0 |
| Legal Studies |  | 70.0 | 83.0 | 77.0 | 74.0 | 62.0 | 92.0 | 81.0 | 81.0 |
| Mod Society \& Soc Thght |  | - | - | 1.0 | - | 1.0 | - | - | - |
| Politics |  | 191.0 | 166.0 | 151.0 | 150.0 | 159.0 | 187.0 | 156.0 | 149.0 |
| Psychology |  | 383.0 | 395.0 | 353.0 | 422.0 | 446.0 | 566.0 | 529.0 | 524.0 |
| Sociology |  | 158.0 | 170.0 | 126.0 | 170.0 | 222.0 | 254.0 | 227.0 | 214.0 |
|  | Subtotal | 1,711.0 | 1,667.0 | 1,566.0 | 1,813.0 | 1,868.0 | 2,166.0 | 1,914.0 | 1,808.0 |

*Degree major count counts students who earn degrees in two or three majors once for each major; total count of degree majors will exceed the total number of students earning degrees, and the total number of degrees earned *Economics and Econ/Math Combined

## Masters \& Certificates

Anthropology

Applied Economics and Finance
Economics
Education
Environmental Studies
Politics
Psychology
Social Documentation Sociology

|  | 8.0 | 8.0 | 10.0 | 7.0 | 1.0 | 11.0 | 6.0 | 9.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 13.0 | 11.0 | 16.0 | 12.0 | 22.0 | 18.0 | 1.0 | - |
|  | 10.0 | 12.0 | - | 10.0 | 19.0 | - | 6.0 | 21.0 |
|  | 94.0 | 91.0 | 84.0 | 99.0 | 103.0 | 105.0 | 87.0 | 63.0 |
|  | 1.0 | 7.0 | 9.0 | 3.0 | 8.0 | 5.0 | 8.0 | 3.0 |
|  | 3.0 | 1.0 | 1.0 | 2.0 | 1.0 | 2.0 | - | 1.0 |
|  | 14.0 | 6.0 | 11.0 | 3.0 | 8.0 | 11.0 | 5.0 | 6.0 |
|  | 6.0 | 7.0 | 10.0 | 4.0 | 6.0 | - | - | - |
|  | 7.0 | 10.0 | 9.0 | 4.0 | 5.0 | 5.0 | 1.0 | 3.0 |
| Subtotal | 156.0 | 153.0 | 150.0 | 144.0 | 173.0 | 157.0 | 114.0 | 106.0 |

Doctorates
Anthropology
Economics
Education
Environmental Studies
Politics
Psychology
Sociology

|  | 3.0 | 3.0 | 7.0 | 9.0 | 8.0 | 4.0 | 4.0 | 11.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 6.0 | 7.0 | 6.0 | 9.0 | 6.0 | 13.0 | 2.0 | 11.0 |
|  | - | 6.0 | 9.0 | 3.0 | 5.0 | 2.0 | 4.0 | 7.0 |
|  | 7.0 | 9.0 | 13.0 | 2.0 | 7.0 | 12.0 | 5.0 | 6.0 |
|  | 3.0 | 2.0 | 3.0 | 1.0 | 2.0 | 5.0 | 4.0 | 2.0 |
|  | 5.0 | 7.0 | 9.0 | 8.0 | 7.0 | 7.0 | 8.0 | 8.0 |
|  | 4.0 | 6.0 | 5.0 | 5.0 | 3.0 | 5.0 | 4.0 | 2.0 |
| Subtotal | 28.0 | 40.0 | 52.0 | 37.0 | 38.0 | 48.0 | 31.0 | 47.0 |

Total Degrees Conferred $\qquad$ 1,994.0
2,079.0
2,371.0

## DIVISION OF THE SOCIAL SCIENCES

| Declared and Proposed Majors | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 | 2013-14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Undergraduate |  |  |  |  |  |  |  |  |
| Anthropology | 386 | 368 | 392 | 435 | 477 | 501 | 475 | 436 |
| Community Studies | 241 | 244 | 274 | 265 | 190 | 93 | 32 | 46 |
| Economics | 216 | 219 | 240 | 228 | 201 | 207 | 221 | 196 |
| Econ/Math Combined | - | - | - | 2 | 21 | 39 | 40 | 33 |
| Business Mgt Economics | 1,014 | 1,039 | 1,131 | 1,081 | 1,034 | 942 | 936 | 897 |
| Global Economics | 137 | 144 | 161 | 147 | 132 | 118 | 101 | 104 |
| Environmental Studies | 505 | 594 | 724 | 791 | 805 | 779 | 698 | 660 |
| Latin American\|Latino Studies | 185 | 179 | 158 | 161 | 169 | 182 | 193 | 205 |
| Legal Studies | 214 | 205 | 215 | 214 | 206 | 225 | 221 | 237 |
| Politics | 481 | 470 | 460 | 462 | 442 | 421 | 400 | 384 |
| Psychology | 1,368 | 1,366 | 1,426 | 1,587 | 1,565 | 1,573 | 1,685 | 1,595 |
| Sociology | 395 | 386 | 454 | 552 | 575 | 583 | 627 | 699 |
|  | 5,141 | 5,213 | 5,635 | 5,925 | 5,814 | 5,662 | 5,630 | 5,490 |
| Graduate |  |  |  |  |  |  |  |  |
| Anthropology | 45 | 44 | 45 | 45 | 39 | 41 | 42 | 39 |
| Applied Economics/Finance | 17 | 23 | 23 | 20 | 32 | 12 | - |  |
| Economics | - | - | - | - | - | 66 | 64 | 65 |
| Education | 128 | 123 | 133 | 131 | 136 | 116 | 90 | 88 |
| Environmental Studies | 48 | 47 | 38 | 41 | 40 | 39 | 41 | 42 |
| International Economics | 36 | 37 | 38 | 58 | 60 | * | * | * |
| Politics | 24 | 30 | 30 | 29 | 29 | 29 | 25 | 33 |
| Psychology | 61 | 65 | 65 | 57 | 59 | 60 | 55 | 57 |
| Social Documentation | 13 | 18 | 19 | 10 | 13 | - | - | - |
| Sociology | 42 | 40 | 41 | 37 | 36 | 37 | 34 | 35 |
|  | 416 | 427 | 432 | 427 | 444 | 400 | 350 | 359 |

*International Economics changed to Economics Fall 11

## Student Workload FTE*

Division Summary
Lower Division
Upper Division
Total Undergrad

Total Graduate

| $\frac{\mathbf{2 0 0 6 - 0 7}}{1,699.3}$ | $\frac{\mathbf{2 0 0 7 - 0 8}}{1,725.5}$ | $\frac{\mathbf{2 0 0 8 - 0 9}}{1,765.3}$ | $\frac{\mathbf{2 0 0 9 - 1 0}}{1,680.8}$ | $\frac{\mathbf{2 0 1 0 - 1 1}}{1,412.2}$ | $\frac{\mathbf{2 0 1 1 - 1 2}}{1,417.1}$ | $\frac{\mathbf{2 0 1 2 - 1 3}}{1,414.9}$ | $\frac{\mathbf{2 0 1 3 - 1 4}}{1,322.6}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $2,525.4$ | $2,525.2$ | $2,686.0$ | $2,709.6$ | $2,957.7$ | $2,988.7$ | $2,683.0$ | $2,726.0$ |
| $\mathbf{4 , 2 2 4 . 7}$ | $\mathbf{4 , 2 5 0 . 7}$ | $\mathbf{4 , 4 5 1 . 3}$ | $\mathbf{4 , 3 9 0 . 4}$ | $\mathbf{4 , 3 6 9 . 9}$ | $\mathbf{4 , 4 0 5 . 8}$ | $\mathbf{4 , 0 9 7 . 9}$ | $\mathbf{4 , 0 4 8 . 6}$ |
| 539.9 | $\mathbf{4 8 9 . 1}$ | 512.6 | 529.4 | 552.5 | $\mathbf{4 7 3 . 5}$ | $\mathbf{4 1 8 . 1}$ | $\mathbf{4 2 8 . 1}$ |
| $\mathbf{4 , 7 6 4 . 6}$ | $\mathbf{4 , 7 3 9 . 8}$ | $\mathbf{4 , 9 6 3 . 9}$ | $\mathbf{4 , 9 1 9 . 8}$ | $\mathbf{4 , 9 2 2 . 4}$ | $\mathbf{4 , 8 7 9 . 3}$ | $\mathbf{4 , 5 1 6 . 0}$ | $\mathbf{4 , 4 7 6 . 7}$ |

*Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.


Source: Annual Payroll Faculty FTE

## DIVISION OF THE SOCIAL SCIENCES

## Regular Enrollments Per Faculty FTE

Anthropology
Community Studies
Economics
Education
Environmental Studies
Latin American Studies
Politics
Psychology
Sociology
Social Sciences Division

|  | 2006-07 | 2007-08 | 2008-09 |
| :---: | :---: | :---: | :---: |
|  | 195.7 | 190.4 | 145.2 |
|  | 167.0 | 138.5 | 136.4 |
|  | 293.2 | 227.0 | 242.2 |
|  | 144.3 | 97.8 | 135.3 |
|  | 215.0 | 171.2 | 175.8 |
|  | 172.4 | 166.0 | 125.1 |
|  | 254.2 | 237.0 | 215.4 |
|  | 221.3 | 197.3 | 185.1 |
|  | 194.3 | 236.2 | 224.5 |
| Weighted Average | 213.2 | 188.6 | 184.2 |

## Courses Taught Per Faculty FTE

Anthropology
Community Studies
Economics
Education
Environmental Studies
Latin American Studies
Politics
Psychology
Sociology
Social Sciences Division

| cuity FIE | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 | 2012-13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3.8 | 4.4 | 4.0 | 3.7 | 4.2 | 4.3 | 3.9 |
|  | 5.2 | 4.1 | 4.4 | 3.6 | 4.1 | 3.6 | 0.0 |
|  | 3.8 | 3.5 | 3.9 | 4.0 | 4.0 | 4.3 | 4.2 |
|  | 3.6 | 4.1 | 4.4 | 3.1 | 3.2 | 3.1 | 3.0 |
|  | 4.1 | 4.1 | 3.8 | 3.8 | 4.6 | 4.3 | 4.5 |
|  | 3.1 | 2.9 | 3.2 | 3.7 | 3.8 | 4.1 | 2.9 |
|  | 4.1 | 3.8 | 3.5 | 3.8 | 3.4 | 3.6 | 3.9 |
|  | 3.9 | 3.9 | 3.6 | 4.1 | 4.1 | 4.4 | 3.8 |
|  | 3.3 | 3.6 | 3.8 | 3.5 | 3.5 | 3.3 | 3.8 |
|  |  |  |  | 1.5 | 3.0 | 3.0 | 3.7 |
| Weighted Average | 3.9 | 3.9 | 3.8 | 3.7 | 3.9 | 4.0 | 3.8 |

Contracts and Grants

| \# of Proposals | $\frac{\mathbf{2 0 0 6 - 0 7}}{221.0}$ | $\frac{\mathbf{2 0 0 7 - 0 8}}{220.0}$ | $\frac{\mathbf{2 0 0 8 - 0 9}}{191.0}$ | $\frac{\mathbf{2 0 0 9 - 1 0}}{184.0}$ | $\underline{\mathbf{2 0 1 0 - 1 1}} \mathbf{1 5 9 . 0}$ | $\frac{\mathbf{2 0 1 1 - 1 2}}{156.0}$ | $\frac{\mathbf{2 0 1 2 - 1 3}}{163.0}$ | $\frac{\mathbf{2 0 1 3 - 1 4}}{\mathbf{1 7 1 . 0}}$ |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Awards | $\$ 16,684,756$ | $\$ 13,321,589$ | $\$ 11,544,187$ | $\$ 10,616,625$ | $\$ 6,345,211$ | $\$ 9,546,352$ | $\$ 7,096,759$ | $\$ 9,053,306$ |

## 2014-2015 Budget Summary by Major Fund Source

## SOCIAL SCIENCES DIVISION

| General Funds | 21,883,503 | 247.80 | 3,245,564 | 59.45 | 107,331 | 0.75 | 571,012 | -- | 23,000 | 25,830,410 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special State Approp | -- |  | -- |  | -- |  | 190,875 | 4,000 | -- | 194,875 |
| Other Fees | -- |  | -- |  | 55,000 |  | 348,797 | -- | 16,500 | 420,297 |
| UOF/OTT | -- |  | -- |  | -- |  | 157,957 | -- | -- | 157,957 |
| Gifts \& Endowments | -- |  | -- |  | -- |  | 61,981 | -- | -- | 61,981 |
| Self Supporting | -- |  | -- |  | 60,000 |  | 12,700 | -- | 18,000 | 90,700 |
| TOTAL | 21,883,503 | 247.80 | 3,245,564 | 59.45 | 222,331 | 0.75 | 1,343,322 | 4,000 | 57,500 | 26,756,220 |

[^9]
## 2014-2015 Budget Summary by Major Unit

SOCIAL SCIENCES DIVISION

| AGROECOLOGY PROGRAM | -- |  | 181,260 | 3.45 | 124,254 |  | 156,539 | -- | 34,500 | 496,553 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ANTHROPOLOGY DEPARTMENT | 2,374,399 | 21.25 | 154,169 | 2.90 | -- |  | 1,647 | -- | -- | 2,530,215 |
| COLLEGE CORE COURSES | 175,000 |  | -- |  | -- |  | 19,000 | -- | -- | 194,000 |
| COLLEGE NINE ACADEMIC | 29,202 |  | 176,480 | 3.25 | 6,581 |  | $(22,500)$ | 2,000 | -- | 191,763 |
| COLLEGE TEN ACADEMIC | 29,202 |  | 140,412 | 2.75 | 57 |  | $(22,500)$ | 2,000 | -- | 149,171 |
| COMMUNITY STUDIES PROGRAM | 94,134 | 0.63 | -- |  | 36,437 | 0.75 | 6,110 | -- | 23,000 | 159,681 |
| ECONOMICS DEPARTMENT | 3,139,932 | 22.58 | 246,964 | 4.45 | -- |  | 178,484 | -- | -- | 3,565,380 |
| EDUCATION DEPARTMENT | 1,505,105 | 15.00 | 291,062 | 5.50 | -- |  | -- | -- | -- | 1,796,167 |
| ENVIRONMENTAL STUDIES DEPARTMENT | 2,122,900 | 20.13 | 241,541 | 4.39 | -- |  | 18,590 | -- | -- | 2,383,031 |
| LATIN AMERICAN/LATINO STUDIES DEPT | 1,139,205 | 11.00 | 53,045 | 1.00 | -- |  | 549 | -- | -- | 1,192,799 |
| POLITICS DEPARTMENT | 1,315,497 | 13.50 | 244,688 | 4.00 | -- |  | 0 | -- | -- | 1,560,185 |
| PSYCHOLOGY DEPARTMENT | 3,418,428 | 28.05 | 287,388 | 5.38 | -- |  | 15,885 | -- | -- | 3,721,701 |
| SOCIOLOGY DEPARTMENT | 1,481,032 | 12.88 | 189,643 | 3.56 | -- |  | 41,490 | -- | -- | 1,712,165 |
| SOC SCI ACADEMIC SUPPORT SERVICES | 4,833,202 | 101.78 | 35,477 | 0.65 | 55,002 |  | 94,200 | -- | -- | 5,017,881 |
| SOC SCI ADMINISTRATION | 215,373 | 1.00 | 1,238,107 | 17.47 | -- |  | 17,700 | -- | -- | 1,471,180 |
| SOC SCI EQUIPMENT | -- |  | -- |  | -- |  | 41,675 | -- | -- | 41,675 |
| SOC SCI GENERAL | 10,892 |  | $(243,062)$ | 0.50 | -- |  | 604,896 | -- | -- | 372,726 |
| SOCSCI INTERDISCIPLINARY | -- |  | 8,390 | 0.20 | -- |  | 191,557 | -- | -- | 199,947 |
| TOTAL | 21,883,503 | 247.80 | 3,245,564 | 59.45 | 222,331 | 0.75 | 1,343,322 | 4,000 | 57,500 | 26,756,220 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## SOCIAL SCIENCES DIVISION

AGROECOLOGY PROGRAM
ANTHROPOLOGY DEPARTMENT
COLLEGE CORE COURSES
COLLEGE NINE ACADEMIC
COLLEGE TEN ACADEMIC
COMMUNITY STUDIES PROGRAM
ECONOMICS DEPARTMENT
EDUCATION DEPARTMENT
ENVIRONMENTAL STUDIES DEPARTMENT
LATIN AMERICAN/LATINO STUDIES DEPT
POLITICS DEPARTMENT
PSYCHOLOGY DEPARTMENT
SOCIOLOGY DEPARTMENT
SOC SCI ACADEMIC SUPPORT SERVICES
SOC SCI ADMINISTRATION
SOC SCI EQUIPMENT
SOC SCI GENERAL
SOCSCI INTERDISCIPLINARY
DIVISIONAL TOTALS

| 2012 |  |  | 2013 |  |  | 2014 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE |
| 458,449 | 1.80 | 4.28 | 473,897 | 1.80 | 4.28 | 486,542 | 0.00 | 3.45 | 496,553 | 0.00 | 3.45 |
| 2,286,553 | 21.38 | 2.86 | 2,226,846 | 20.25 | 2.86 | 2,394,927 | 22.25 | 2.90 | 2,530,215 | 21.25 | 2.90 |
| 130,250 | 0.00 | -- | 148,250 | 0.00 | -- | 121,000 | 0.00 | -- | 194,000 | 0.00 | -- |
| 180,006 | 0.00 | 3.25 | 185,636 | 0.00 | 3.25 | 185,939 | 0.00 | 3.25 | 191,763 | 0.00 | 3.25 |
| 144,538 | 0.00 | 2.75 | 149,300 | 0.00 | 2.75 | 144,392 | 0.00 | 2.75 | 149,171 | 0.00 | 2.75 |
| 226,208 | 2.00 | 1.00 | 29,646 | 0.00 | 0.50 | 122,677 | 0.63 | 0.00 | 159,681 | 0.63 | 0.75 |
| 3,532,364 | 25.42 | 4.45 | 3,011,940 | 19.63 | 4.45 | 3,082,972 | 21.38 | 4.45 | 3,565,380 | 22.58 | 4.45 |
| 1,639,130 | 16.00 | 5.50 | 1,730,411 | 16.00 | 5.50 | 1,665,878 | 15.00 | 5.50 | 1,796,167 | 15.00 | 5.50 |
| 1,648,646 | 16.00 | 4.39 | 2,041,617 | 19.00 | 4.39 | 2,188,411 | 20.13 | 4.39 | 2,383,031 | 20.13 | 4.39 |
| 1,165,265 | 11.00 | 2.00 | 1,099,389 | 10.00 | 2.00 | 1,043,179 | 10.00 | 1.00 | 1,192,799 | 11.00 | 1.00 |
| 1,264,753 | 12.25 | 4.00 | 1,327,584 | 12.25 | 4.00 | 1,437,070 | 13.50 | 4.00 | 1,560,185 | 13.50 | 4.00 |
| 3,038,729 | 25.71 | 5.38 | 3,385,622 | 27.71 | 5.38 | 3,230,950 | 25.59 | 5.38 | 3,721,701 | 28.05 | 5.38 |
| 1,902,251 | 16.75 | 3.76 | 1,767,631 | 14.63 | 3.76 | 1,850,736 | 14.88 | 4.26 | 1,712,165 | 12.88 | 3.56 |
| 3,928,014 | 87.57 | 0.65 | 4,397,489 | 93.45 | 0.65 | 4,679,845 | 96.16 | 0.65 | 5,017,881 | 101.78 | 0.65 |
| 1,331,785 | 1.00 | 17.47 | 1,357,541 | 1.00 | 17.47 | 1,400,817 | 1.00 | 17.47 | 1,471,180 | 1.00 | 17.47 |
| 41,675 | -- | -- | 41,675 | -- | -- | 41,675 | -- | -- | 41,675 | -- | -- |
| 66,791 | 0.00 | 0.00 | 148,645 | 0.00 | 0.50 | 323,118 | 0.00 | 0.00 | 372,726 | 0.00 | 0.50 |
| 179,438 | -- | -- | 189,019 | -- | -- | 205,158 | -- | -- | 199,947 | -- | 0.20 |
| 23,164,845 | 236.88 | 61.74 | 23,712,138 | 235.72 | 61.74 | 24,605,286 | 240.52 | 59.45 | 26,756,220 | 247.80 | 60.20 |



The UCSC Library is home to the largest library collection between Santa Barbara and Stanford. It is part of the University of California Libraries consortium that collectively represents the largest public academic and research library in the world. The library strengthens the UCSC academic enterprise by providing, presenting, and preserving a wide range of information resources. The Library utilizes innovative approaches to working with faculty and students to help them discover, use, manage, and share the array of information that supports their research, teaching, and learning.

## University Library Mission Statement:

In concert with UCSC's mission to create and disseminate knowledge through education, research, and service, the University Library provides access to and delivery of information resources by:

- developing, organizing, preserving, and securing its collections
- providing public service, instruction, and outreach to the UCSC academic community and beyond
- forging effective partnerships with the campus community and other
institutions and organizations
- encouraging innovative and skilled staff to capitalize on new and evolving advancements in information technology.


## UCSC Library Profile

$\left.\left.\begin{array}{rl}\text { June 2014 Library } \\ \text { Collection: }\end{array} \begin{array}{l}\text { 2.37 million volumes } \\ \text { 56,072 serials and periodical titles } \\ \text { Access to more than 230 electronic } \\ \text { databases and 55,000 full-text online } \\ \text { journals }\end{array}\right] \begin{array}{l}\text { 16,771 microforms } \\ \text { 503,941 non-print items (maps, slides, } \\ \text { audio, video recordings, Computer files, } \\ \text { Government Documents, Microfilm reels } \\ \text { and other materials) } \\ 3,375 \text { manuscripts } \\ \text { 1,260 other archival materials }\end{array}\right\}$

## UCSC Library



The UCSC Library, founded in 1965, is both the smallest general library in the University of California System and the largest research library between Stanford and Santa Barbara.

UCSC's University Library collection is divided into two parts. Resources in the humanities, arts, and social sciences are located in McHenry Library, and the science collection is housed in the Science \& Engineering Library building on "science hill."

## The University Library

> Part of the statewide University of California library system.
> Gateway to books and periodicals on other UC campuses through the interlibrary loan program, as well as the California Digital Library.
> The McHenry Library Addition and Renovation Project, completed in 2011-12, provided the campus with an outstanding, architecturally designed building in a setting of terraced reading gardens, redwoods, and cherry trees. Ten years in the planning, the new library houses a growing collection of print and electronic materials in the humanities, social sciences, the arts and special collections. The state of the art technological infrastructure gives students and faculty access to electronic resources and services that meet the needs of research in the $21^{\text {st }}$ century.

2014-2015 Budget Summary by Major Fund Source

LIBRARY

| General Funds | 2,108,893 | 25.00 | 3,137,916 | 55.37 | 31,074 | 117,237 | 2,831,328 | -- | 8,226,448 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special State Approp | -- |  | -- |  | -- | 1,710 | -- | -- | 1,710 |
| UOF/OTT | -- |  | -- |  | -- | 22,568 | -- | -- | 22,568 |
| Gifts \& Endowments | -- |  | -- |  | -- | 51,231 | 476 | -- | 51,707 |
| Self Supporting | -- |  | -- |  | -- | 10,600 | -- | $(4,500)$ | 6,100 |
| TOTAL | 2,108,893 | 25.00 | 3,137,916 | 55.37 | 31,074 | 203,346 | 2,831,804 | $(4,500)$ | 8,308,533 |

[^10]
## 2014-2015 Budget Summary by Major Unit

|  | LIBRARY |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Recharge Income | TOTAL |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |
| ADMINISTRATIVE SERVICES - AUL | -- |  | 278,963 | 4.40 | -- |  | -- | -- | -- | 278,963 |
| CENTRAL - UL | 911,674 | 10.00 | 1,129,480 | 16.67 | 31,074 |  | 203,346 | 2,831,804 | $(4,500)$ | 5,102,878 |
| COLLECTIONS \& LIB INFO SYSTEMS-AUL | 474,721 | 6.00 | 612,233 | 11.00 | -- |  | -- | -- | -- | 1,086,954 |
| PUBLIC SVC \& LIB INFO SVC - AUL | 722,498 | 9.00 | 1,117,240 | 23.30 | -- |  | -- | -- | -- | 1,839,738 |
| TOTAL | 2,108,893 | 25.00 | 3,137,916 | 55.37 | 31,074 |  | 203,346 | 2,831,804 | $(4,500)$ | 8,308,533 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

ADMINISTRATIVE SERVICES - AUL
CENTRAL - UL
COLLECTIONS \& LIB INFO SYSTEMS-AUL
PUBLIC SVC \& LIB INFO SVC - AUL
DIVISIONAL TOTALS

| 2012 |  |  | 2013 |  |  | 2014 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE | Budget | Acad FTE | Staff FTE |
| 440,612 | 0.00 | 6.33 | 489,419 | 0.00 | 6.43 | 260,476 | -- | 3.63 | 278,963 | -- | 4.40 |
| 4,785,476 | 9.00 | 17.12 | 5,297,632 | 13.00 | 21.72 | 4,610,084 | 9.00 | 17.89 | 5,107,378 | 10.00 | 16.67 |
| 999,667 | 5.00 | 13.80 | 937,250 | 4.00 | 12.60 | 1,045,492 | 5.00 | 11.60 | 1,086,954 | 6.00 | 11.00 |
| 2,056,689 | 13.00 | 25.60 | 1,761,527 | 10.00 | 22.10 | 1,927,123 | 10.00 | 23.30 | 1,839,738 | 9.00 | 23.30 |
| 8,282,444 | 27.00 | 62.85 | 8,485,828 | 27.00 | 62.85 | 7,843,175 | 24.00 | 56.42 | 8,313,033 | 25.00 | 55.37 |



The Division of Undergraduate Education encompasses a variety of offices and programs dedicated to enriching the undergraduate experience, including Academic Advising, Admissions, Financial Aid \& Scholarships, Honors \& Awards, International Education Office, Registrar, Orientation, Summer Session, the Center for Teaching and Learning, and the Educational Partnership Center.

## Division of Undergraduate Education Profile

Estimated 2014-15 Campus Enrollment:

Fall 2014 Applications

- 16,276 Undergraduate Students (fall)
- 3,525 Students during Summer Session (headcount)
- 80 Education Abroad Students
- 40,687 Freshman Applicants (57\% Admitted)
- 8,162 Transfer Applicants (57.2\% Admitted)

Undergraduate 36 Budgeted Academic FTE Education Staff: 118 Budgeted Staff FTE

## 2014-2015 Budget Summary by Major Fund Source

## UNDERGRADUATE EDUCATION

| General Funds | 2,142,854 | 36.32 | 5,531,611 | 90.30 | 52,584 | 1,169,564 | -- | -- | $(197,916)$ | 8,698,697 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Student Services Fee | -- |  | 752,397 | 14.60 | -- | 5,402 | -- | -- | -- | 757,799 |
| Other Fees | -- |  | 339,244 | 6.35 | 320,253 | 447,522 | 150,000 | 50,389 | -- | 1,307,408 |
| UOF/OTT | -- |  | -- |  | -- | 10,000 | -- | -- | -- | 10,000 |
| Self Supporting | -- |  | 269,301 | 5.40 | 25,072 | 26,202 | -- | 129,425 | -- | 450,000 |
| Reserves | -- |  | 98,823 | 1.50 | 11,326 | 19,735 | -- | 39,241 | -- | 169,125 |
| TOTAL | 2,142,854 | 36.32 | 6,991,376 | 118.15 | 409,235 | 1,678,425 | 150,000 | 219,055 | $(197,916)$ | 11,393,029 |

[^11]
## 2014-2015 Budget Summary by Major Unit

## UNDERGRADUATE EDUCATION

|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | $\begin{gathered} \text { Retirement \& } \\ \text { Employee } \\ \text { Benefits } \end{gathered}$ | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |  |
| EDUCATIONAL PARTNERSHIP CENTER | -- |  | 588,429 | 9.30 | 24,800 |  | 267,724 | -- | -- | -- | 880,953 |
| ENROLLMENT MANAGEMENT | -- |  | 5,056,819 | 86.60 | 382,137 |  | 1,280,044 | -- | 219,055 | $(197,916)$ | 6,740,139 |
| INTERNATIONAL EDUCATION | 163,000 | 1.00 | 602,885 | 10.80 | 82 |  | 27,910 | -- | -- | -- | 793,877 |
| SUMMER SESSION | 1,790,746 | 34.32 | 146,170 | 2.00 | 2,216 |  | 100,647 | 150,000 | -- | -- | 2,189,779 |
| UNDERGRADUATE EDUCATION | 189,108 | 1.00 | 597,073 | 9.45 | -- |  | 2,100 | -- | -- | -- | 788,281 |
| TOTAL | 2,142,854 | 36.32 | 6,991,376 | 118.15 | 409,235 |  | 1,678,425 | 150,000 | 219,055 | $(197,916)$ | 11,393,029 |

[^12]
## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

ADMISSIONS
CENTER ON TEACHING EXCELLENCE
EDUCATIONAL PARTNERSHIP CENTER
ENROLLMENT MANAGEMENT
FINANCIAL AID \& SCHOLARSHIP OFFICE
INTERNATIONAL EDUCATION
ORIENTATION
REGISTRAR
SUMMER SESSION
UC COLLEGE PREP
UE ADVISING AND HONORS
VP UNDERGRADUATE EDUCATION
DIVISIONAL TOTALS

| 2012 |  | 2013 |  | 2014 |  | 2015 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| 2,221,346 | 35.13 | 2,405,844 | 34.80 | 2,629,227 | 34.80 | 2,785,061 | 35.80 | 24.03\% |
| 32,310 | 0.75 | 35,028 | 0.75 | 35,032 | 0.75 | 0 | 0.00 | 0.00\% |
| 840,430 | 8.67 | 867,495 | 9.30 | 879,670 | 9.30 | 880,953 | 9.30 | 7.60\% |
| 283,706 | 3.33 | 310,998 | 3.73 | 326,360 | 3.82 | 351,160 | 3.90 | 3.03\% |
| 1,297,387 | 22.30 | 1,350,873 | 22.30 | 1,336,706 | 22.50 | 1,451,316 | 23.60 | 12.52\% |
| 476,135 | 9.75 | 486,773 | 9.00 | 499,338 | 8.80 | 793,877 | 11.80 | 6.85\% |
| 525,000 | 1.10 | 525,000 | 1.85 | 850,000 | 2.10 | 950,000 | 2.85 | 8.20\% |
| 1,097,970 | 17.80 | 1,127,669 | 17.80 | 1,256,350 | 18.45 | 1,400,518 | 20.45 | 12.08\% |
| 2,510,738 | 44.91 | 2,396,011 | 41.57 | 2,212,594 | 38.23 | 2,189,779 | 36.32 | 18.89\% |
| 2,243,468 | 9.50 | 0 | 0.00 | 0 | 0.00 | 0 | 0.00 | 0.00\% |
| 171,873 | 3.80 | 177,224 | 3.80 | 181,366 | 3.80 | 207,923 | 4.00 | 1.79\% |
| 528,192 | 5.75 | 532,656 | 5.75 | 576,334 | 6.75 | 580,358 | 6.45 | 5.01\% |
| 12,228,555 | 162.79 | 10,215,571 | 150.65 | 10,782,977 | 149.30 | 11,590,945 | 154.47 | 100.00\% |



UC Observatory (which includes the W. M. Keck Observatory and Lick Observatory) is a multi-campus research unit serving faculty and researchers throughout the UC system.

## 2014-15 Funding:

Core Funds \$ 5.5M
Other Funds \$. 1 M
Perm. Budget \$ 5.6M


## Multi Campus Research Units Profile

[^13]MULTI-CAMPUS RESEARCH UNITS

|  | Academic Salaries | Staff Salaries |  |  | Supplies \& Materials | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| General Funds | -- |  | 281,921 | 5.13 | 123,912 | -- | 405,833 |
| UOF/OTT | -- |  | -- |  | 67,777 | -- | 67,777 |
| Gifts \& Endowments | -- |  | -- |  | 136,025 | -- | 136,025 |
| UCOP Support | 1,457,600 | 8.00 | -- |  | 3,140,644 | 450,000 | 5,048,244 |
| Self Supporting | -- |  | 0 |  | -- | -- | 0 |
| TOTAL | 1,457,600 | 8.00 | 281,921 | 5.13 | 3,468,358 | 450,000 | 5,657,879 |

[^14] figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

## 2014-2015 Budget Summary by Major Unit

MULTI-CAMPUS RESEARCH UNITS

|  | Academic Salaries | Staff Salaries |  |  | Supplies \& Materials | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| UC OBSERVATORIES | 1,457,600 | 8.00 | 281,921 | 5.13 | $(1,579,886)$ | 450,000 | 609,635 |
| UCO MULTICAMPUS RESEARCH UNIT | -- |  | 0 |  | 5,048,244 | -- | 5,048,244 |
| TOTAL | 1,457,600 | 8.00 | 281,921 | 5.13 | 3,468,358 | 450,000 | 5,657,879 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Multi-Campus Research Units

MRU PROVISIONS
UC OBSERVATORIES
UCO MULTICAMPUS RESEARCH UNIT DIVISIONAL TOTALS

| 2012 |  | 2013 |  | 2014 |  | 2015 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| 1,135,456 | 0.00 | 1,162,627 | 0.00 | 1,186,707 | 0.00 | 0 | 0.00 | 0.00\% |
| 599,086 | 5.13 | 608,212 | 5.13 | 605,448 | 5.13 | 609,635 | 13.13 | 10.77\% |
| 7,009,679 | 59.95 | 6,982,508 | 58.20 | 6,854,692 | 52.40 | 5,048,244 | 0.00 | 89.23\% |
| 8,744,221 | 65.08 | 8,753,347 | 63.33 | 8,646,847 | 57.53 | 5,657,879 | 13.13 | 100.00\% |

Silicon Valley Initiatives Profile
UARC
University Affiliated
Research Center
Apartnership between UCSC
and NASA Ames Research Center

UCSC Silicon Valley Initiatives comprise a set of educational and research activities in Silicon Valley. UCSC brings its world renowned and cutting edge research to the area via the Silicon Valley Center, located at the NASA Ames Research Park in Mountain View, California.

Silicon Valley Initiatives include:

- Academic Programs
- The Advanced Studies Lab (ASL)
- The Bio-Info-Nano Research and Development Institute (BIN-RDI)
- The Collaborative for Higher Education
- The University Affiliated Research Center (UARC)


## University Extension Profile



University Extension provides continuing education programs for professional development and personal growth, linking scholars, research facilities, and UC resources with people, businesses, and communities to help meet educational, economic, and social needs. Extension offers courses for degree credit and oversees UC Scout. Scout is an online educational service that provides students with access to Advance Placement and college prep courses at: www.ucscout.org

Student
Enrollments:
UCSC Extension: 12,000 students annually UC Scout: 10,000 students annually
UNEX Staff: 2.5 Academic FTE
47 Budgeted Staff FTE

2014-2015 Budget Summary by Major Fund Source

SILICON VALLEY INITIATIVES

|  | Staff Salaries | General Assistance |  |  | Supplies \& Materials | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| General Funds | 415,687 | 3.10 | 558 |  | 238,529 | 300 | 655,074 |
| UOF/OTT | 287,128 | 2.75 | 8,980 |  | 296,259 | -- | 592,367 |
| Gifts \& Endowments | -- |  | -- |  | 0 | -- | 0 |
| TOTAL | 702,815 | 5.85 | 9,538 |  | 534,788 | 300 | 1,247,441 |

## 2014-2015 Budget Summary by Major Unit

## SILICON VALLEY INITIATIVES

|  | Staff Salaries | General Assistance |  |  | Supplies \& Materials | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| SILICON VALLEY CENTER | 389,755 | 2.95 | 558 |  | 545,798 | 300 | 936,411 |
| UNIVERSITY AFFILIATED RESEARCH CNT | 313,060 | 2.90 | 8,980 |  | $(11,010)$ | -- | 311,030 |
| TOTAL | 702,815 | 5.85 | 9,538 |  | 534,788 | 300 | 1,247,441 |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Silicon Valley Center Initiatives

## SILICON VALLEY CENTER

UARC MANAGEMENT
DIVISIONAL TOTALS

| 2012 |  |  | 2013 |  |  | 2014 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE |
| 911,786 | -- | 2.80 | 888,235 | -- | 2.80 | 887,360 | -- | 2.80 | 936,411 | -- | 2.95 |
| 308,920 | -- | 3.00 | 311,141 | -- | 3.05 | 311,143 | -- | 3.05 | 311,030 | -- | 2.90 |
| 1,220,706 | -- | 5.80 | 1,199,376 | -- | 5.85 | 1,198,503 | -- | 5.85 | 1,247,441 | -- | 5.85 |

UNIVERSITY EXTENSION

General Funds
Other Fees
TOTAL

| Academic <br> Salaries | Staff Salaries |  | General <br> Assistance |  <br> Materials |  <br> Employee <br> Benefits | TOTAL |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Amount | FTE | Amount | FTE | Amount | FTE |  |  |
| 103,972 | 1.50 | 532,969 | 8.00 | 2,745 | $\mathbf{1 , 6 1 2 , 3 4 3}$ |  |  |
| 104,000 | 1.00 | $2,329,072$ | 39.35 | $1,569,537$ | $2,444,567$ | $1,077,299$ | $\mathbf{7 , 5 2 4 , 4 7 5}$ |
| $\mathbf{2 0 7 , 9 7 2}$ | 2.50 | $\mathbf{2 , 8 6 2 , 0 4 1}$ | 47.35 | $\mathbf{1 , 5 7 2 , \mathbf { 2 8 2 }}$ | $\mathbf{4 , 0 5 6 , 9 1 0}$ | $\mathbf{1 , 0 7 7 , 2 9 9}$ | $\mathbf{9 , 7 7 6 , 5 0 4}$ |

[^15]
## 2014-2015 Budget Summary by Major Unit

UNIVERSITY EXTENSION

UNEX-PROGRAM PLANNING UNEX-SUPPORT SERVICES UNEX - UC SCOUT TOTAL

| Academic <br> Salaries | Staff Salaries |  | General <br> Assistance |  <br> Materials |  <br> Employee <br> Benefits | TOTAL |  |
| ---: | :---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Amount | FTE | Amount | FTE | Amount | FTE |  |  |
| 104,000 | 1.00 | 567,192 | 11.00 | $1,660,519$ | 80,000 | 413,553 | $\mathbf{2 , 8 2 5 , 2 6 4}$ |
|  |  | $1,761,880$ | 28.35 | $(90,982)$ | $2,364,567$ | 663,746 | $\mathbf{4 , 6 9 9 , 2 1 1}$ |
| 103,972 | 1.50 | 532,969 | 8.00 | 2,745 | $1,612,343$ | - | $\mathbf{2 , 2 5 2 , 0 2 9}$ |
| $\mathbf{2 0 7 , 9 7 2}$ | 2.50 | $\mathbf{2 , 8 6 2 , 0 4 1}$ | 47.35 | $\mathbf{1 , 5 7 2 , 2 8 2}$ | $\mathbf{4 , 0 5 6 , 9 1 0}$ | $\mathbf{1 , 0 7 7 , 2 9 9}$ | $\mathbf{9 , 7 7 6 , 5 0 4}$ |

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## UNIVERSITY EXTENSION

## UNEX-PROGRAM PLANNING

UNEX-SUPPORT SERVICES
UNEX - UC ONLINE ACADEMY
UNEX - UC SCOUT
DIVISIONAL TOTALS

| 2012 |  |  | 2013 |  |  | 2014 |  |  | 2015 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE | Budget | Acad FTE | Staff <br> FTE |
| 2,439,018 | 2.00 | 7.75 | 2,779,468 | 2.00 | 9.00 | 2,711,092 | 2.00 | 7.00 | 2,825,264 | 1.00 | 11.00 |
| 5,502,906 | 0.00 | 28.50 | 4,784,485 | -- | 30.50 | 4,813,383 | -- | 28.85 | 4,699,211 | -- | 28.35 |
| 0 | -- | -- | 2,256,291 | 2.00 | 7.50 | 2,952 | -- | 0.00 | 0 | -- | -- |
| 0 | -- | -- | 0 | -- | -- | 2,256,291 | 2.00 | 7.50 | 2,252,029 | 1.50 | 8.00 |
| 7,941,924 | 2.00 | 36.25 | 9,820,244 | 4.00 | 47.00 | 9,783,718 | 4.00 | 43.35 | 9,776,504 | 2.50 | 47.35 |



The Business and Administrative Services division consists of 14 major units that provide services in three functional areas:

- Internal Control \& Business Services
- Physical Environment, Student Development \& Auxiliary Services
- Public Safety \& Risk Services


## Business and Administrative Services Profile

Mission
Statement:

Business and Administrative Services (BAS) units provide and maintain administrative, student development and physical infrastructure that supports the research, teaching, and public service mission of the campus. From providing police, fire, and environmental health and safety services, to overseeing the campus student and employee housing programs, college student life and residential services, dining facilities and early education services, financial and staff human resources and payroll, BAS units are engaged in reducing risk, maintaining the extraordinary physical environment of the campus, and providing accessible array of programs, services, and facilities to students. BAS units foster a diverse, safe, innovative and customer-centered environment through exceptional service.

BAS Staff: 582 Budgeted Staff FTE
Housing Staff: 303 Budgeted Staff FTE
Total: 885 Budgeted Staff FTE

## BUSINESS \& ADMINISTRATIVE SERVICES



A Sampling of the services provided by BAS:

- Life safety and security services, including law enforcement;
- Health, safety, and environmental protection programs to the university and surrounding areas;
- Accounting and procurement services, assessment and mitigation of fiduciary risk, and protection and effective utilization of university assets and resources;
- Staff human resources services, including labor relation services for staff personnel and conflict resolution;
- Plan, design, construct, and administer campus construction projects;
- Services for the safe and efficient operation, maintenance and repair of the campus infrastructure and physical assets;
- Transportation and parking services;
- Business services such as mail delivery, receiving and copier services;
- Housing and dining resources to the university community including students, faculty and staff; (Budget information for Housing is combined with the Colleges and presented in a separate section)
- College student life and residential services; (Budget information for the Colleges is combined with Housing and presented in a separate section)
- Operation of the Baytree Bookstore, conference services and early education (child care) services.

BUSINESS \& ADMINISTRATIVE SERVICES

|  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| General Funds | 22,359,935 | 357.29 | 1,440,604 | 6.26 | 6,346,617 | 14,616,590 | 32,000 | $(14,073,501)$ | 30,722,245 |
| Student Services Fee | 0 |  | -- |  | 63,226 | 50,356 | -- | -- | 113,582 |
| Other Fees | 1,442,744 | 30.24 | 5,825 |  | 1,611,908 | 2,583,468 | 345,767 | $(387,648)$ | 5,602,064 |
| UOF/OTT | 715,141 | 10.55 | 19,738 |  | 325,288 | -- | -- | -- | 1,060,167 |
| Consolidated Business Services Fund | 3,947,892 | 65.50 | 109,276 |  | 384,216 | - | -- | -- | 4,441,384 |
| Self Supporting | 4,509,752 | 66.85 | 326,152 | 2.00 | 5,749,898 | 100,000 | 1,899,723 | $(10,655,110)$ | 1,930,415 |
| Auxiliary Enterprise | 2,485,269 | 49.07 | 67,292 |  | 3,897,310 | 6,520,721 | 901,778 | $(547,011)$ | 13,325,359 |
| Reserves | 414,977 | 5.13 | 277,100 | 5.00 | 236,494 | -- | 161,250 | $(663,446)$ | 426,375 |
| TOTAL | 35,875,710 | 584.63 | 2,245,987 | 13.26 | 18,614,957 | 23,871,135 | 3,340,518 | $(26,326,716)$ | 57,621,591 |

[^16]
## 2014-2015 Budget Summary by Major Unit

BUSINESS \& ADMINISTRATIVE SERVICES

|  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |  |
| ASST VC PHYSICAL PLANNING \& CONSTR | 2,525,908 | 27.75 | 404,240 | 4.26 | 673,882 | -- | 975,208 | $(3,711,290)$ | 867,948 |
| BAS VC - SPECIAL PROJECTS | 466 |  | -- |  | 5,292 | -- | -- | -- | 5,758 |
| BAS VC VICE CHANCELLOR | 725,439 | 7.34 | -- |  | 40,228 | -- | -- | -- | 765,667 |
| BAYTREE BOOKSTORE \& ANCILLARY SVC | 1,298,239 | 28.75 | 159,081 |  | 905,986 | 6,500,721 | 518,973 | -- | 9,383,000 |
| EMERGENCY \& FIRE SERVICES | 256,304 | 2.25 | 84,128 | 1.00 | 97,068 | 2,650,000 | 43,964 | $(45,617)$ | 3,085,847 |
| ENVIRONMENTAL HEALTH \& SAFETY | 834,199 | 10.00 | 29,122 |  | 107,440 | -- | 26,584 | $(149,158)$ | 848,187 |
| FINANCIAL AFFAIRS | 5,239,577 | 88.93 | 118,662 |  | 486,674 | -- | 120,612 | $(267,299)$ | 5,698,226 |
| INTERNAL AUDIT | 516,082 | 5.00 | -- |  | 1,003 | -- | -- | -- | 517,085 |
| MBEST CENTER | -- |  | -- |  | 425,000 | -- | -- | -- | 425,000 |
| PHYSICAL PLANT SERVICES | 14,895,079 | 269.90 | 713,905 |  | 10,291,622 | 12,116,946 | 560,342 | $(20,166,116)$ | 18,411,778 |
| REAL ESTATE OFFICE | 313,356 | 3.62 | -- |  | 5,874 | -- | -- | -- | 319,230 |
| RISK SERVICES | 332,485 | 4.26 | 277,100 | 5.00 | 93,549 | -- | 137,250 | $(449,884)$ | 390,500 |
| SAFETY \& RISK SERVICES | 24,527 | 0.50 | 180,103 | 1.00 | 3,000 | -- | -- | -- | 207,630 |
| STAFF HUMAN RESOURCES | 3,342,281 | 49.25 | 183,976 | 2.00 | 548,800 | -- | 73,365 | $(344,375)$ | 3,804,047 |
| TRANSPORTATION \& PARKING | 2,641,644 | 50.58 | $(101,571)$ |  | 4,434,031 | 2,603,468 | 723,548 | $(934,659)$ | 9,366,461 |
| UNIVERSITY POLICE | 2,930,124 | 36.50 | 197,241 |  | 495,508 | -- | 160,672 | $(258,318)$ | 3,525,227 |
| TOTAL | 35,875,710 | 584.63 | 2,245,987 | 13.26 | 18,614,957 | 23,871,135 | 3,340,518 | $(26,326,716)$ | 57,621,591 |

 figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

## Business \& Administrative Services

| ASST VC PHYSICAL PLANNING \& CONSTR | 3,988,437 | 30.15 | 3,213,962 | 24.11 | 3,918,041 | 27.01 | 4,579,238 | 32.01 | 5.45\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BAS VC - SPECIAL PROJECTS | 83,712 | 0.00 | 46,997 | 0.00 | 85,872 | 0.00 | 5,758 | 0.00 | 0.01\% |
| BAS VC VICE CHANCELLOR | 736,263 | 7.34 | 750,108 | 7.34 | 752,937 | 7.34 | 765,667 | 7.34 | 0.91\% |
| BAYTREE BOOKSTORE \& ANCILLARY SVCS | 10,456,707 | 28.75 | 9,383,000 | 28.75 | 9,383,000 | 28.75 | 9,383,000 | 28.75 | 11.18\% |
| EMERGENCY \& FIRE SERVICES | 1,810,842 | 17.00 | 1,869,315 | 17.00 | 1,817,923 | 17.00 | 3,131,464 | 3.25 | 3.73\% |
| ENVIRONMENTAL HEALTH \& SAFETY | 992,130 | 11.00 | 996,044 | 11.00 | 973,017 | 10.00 | 997,345 | 10.00 | 1.19\% |
| FINANCIAL AFFAIRS | 5,720,942 | 95.44 | 6,106,954 | 88.18 | 5,807,429 | 87.88 | 5,965,525 | 88.93 | 7.11\% |
| INTERNAL AUDIT | 463,341 | 5.00 | 477,241 | 5.00 | 491,555 | 5.00 | 517,085 | 5.00 | 0.62\% |
| MBEST CENTER | 425,000 | 0.00 | 425,000 | 0.00 | 425,000 | 0.00 | 425,000 | 0.00 | 0.51\% |
| PHYSICAL PLANT SERVICES | 37,574,144 | 288.13 | 37,273,704 | 282.30 | 37,810,122 | 269.97 | 38,577,894 | 269.90 | 45.95\% |
| REAL ESTATE OFFICE | 255,477 | 3.27 | 281,366 | 3.62 | 310,106 | 3.62 | 319,230 | 3.62 | 0.38\% |
| RISK SERVICES | 794,479 | 9.26 | 823,299 | 9.26 | 830,706 | 9.26 | 840,384 | 9.26 | 1.00\% |
| SAFETY \& RISK SERVICES | 172,765 | 1.00 | 172,765 | 1.00 | 227,989 | 2.00 | 207,630 | 1.50 | 0.25\% |
| STAFF HUMAN RESOURCES | 3,998,043 | 58.34 | 4,297,932 | 57.49 | 3,979,108 | 53.49 | 4,148,422 | 51.25 | 4.94\% |
| TRANSPORTATION \& PARKING | 10,154,827 | 54.53 | 10,122,345 | 53.91 | 10,122,650 | 55.50 | 10,301,120 | 50.58 | 12.27\% |
| UNIVERSITY POLICE | 3,252,335 | 42.14 | 3,421,990 | 40.00 | 3,457,166 | 40.00 | 3,783,545 | 36.50 | 4.51\% |
| DIVISIONAL TOTALS | 80,879,444 | 651.35 | 79,662,022 | 628.96 | 80,392,621 | 616.82 | 83,948,307 | 597.89 | 100.00\% |



Chancellor George Blumenthal and CP/EVC Alison Galloway
In accordance with Chapter VIII, Section 3, of the Standing Orders of the Regents, "The Chancellor or Provost of each campus shall be the executive head of all activities on that campus, including academic, student and business affairs."

George Blumenthal, a professor of astronomy and astrophysics at UC Santa Cruz and former chair of UCSC's and UC's Academic Senate, is the campus's tenth chancellor.

Alison Galloway, professor of anthropology and one of the nation's leading forensic scientists, was appointed as Campus Provost and Executive Vice Chancellor in September 2010.

## Chancellor \& Campus Provost Units Profile

Staffing Level: 91 Budgeted Staff FTE

Major Sub Units: Campus Provost/EVC Office Academic Personnel Office Academic Senate
Arboretum
Campus Legal Counsel

Academic Senate Committee on Research 2013-14 Awards:

| Faculty <br> Research $^{\dagger}$ | Scholarly <br> Meetings $^{\dagger}$ | Special <br> Research $^{\dagger}$ |  |
| :--- | :--- | :--- | :--- |
| $\$ 31,257(21)$ | $\$ 20,300$ | $(29)$ | $\$ 42,709$ |$(8)$

CHANCELLOR \& CAMPUS PROVOST UNITS

|  | Academic Salaries | Staff Salaries |  |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |
| General Funds | 359,470 | 2.00 | 7,820,251 | 75.56 | 4,122 |  | 335,646 | 126,775 | -- | 8,646,264 |
| Student Services Fee | -- |  | 97,261 | 1.00 | 36,371 |  | 69,259 | -- | -- | 202,891 |
| Other Fees | -- |  | 56,650 | 1.00 | $(1,026)$ |  | 267,285 | -- | 8,434 | 331,343 |
| UOF/OTT | -- |  | 791,409 | 11.65 | $(5,144)$ |  | $(137,689)$ | 751,686 | 19,188 | 1,419,450 |
| Gifts \& Endowments | -- |  | 17,364 | 0.50 | 8,900 |  | 194,253 | 213,929 | 9,803 | 444,249 |
| Self Supporting | -- |  | 56,835 | 1.00 | 23,281 |  | 41,750 | -- | 32,350 | 154,216 |
| TOTAL | 359,470 | 2.00 | 8,839,770 | 90.71 | 66,504 |  | 770,504 | 1,092,390 | 69,775 | 11,198,413 |

[^17]
## 2014-2015 Budget Summary by Major Unit

CHANCELLOR \& CAMPUS PROVOST UNITS

|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |
| ACADEMIC AFFAIRS | 173,349 | 1.00 | 187,444 | 2.00 | -- |  | 5,333 | -- | -- | 366,126 |
| ACADEMIC PERSONNEL OFFICE | -- |  | 740,976 | 7.75 | -- |  | 36,140 | -- | -- | 777,116 |
| ACADEMIC SENATE | -- |  | 454,030 | 7.00 | 2,500 |  | 26,199 | 381,245 | -- | 863,974 |
| ARBORETUM | -- |  | -- |  | -- |  | 7,571 | -- | -- | 7,571 |
| CAMPUS LEGAL COUNSEL | -- |  | 585,084 | 4.80 | -- |  | 25,594 | -- | -- | 610,678 |
| CAMPUS PROVOST/EVC OFFICE | -- |  | 1,171,600 | 12.50 | 8,900 |  | 87,889 | -- | 850 | 1,269,239 |
| CAPITAL PLANNING \& SPACE MGMT | -- |  | 442,031 | 4.00 | -- |  | -- | -- | -- | 442,031 |
| CHANCELLOR'S OFFICE | -- |  | 1,038,544 | 8.50 | 13,281 |  | 181,781 | -- | 40,803 | 1,274,409 |
| DIVISION OF GRADUATE STUDIES | 186,121 | 1.00 | 487,112 | 7.76 | 46,967 |  | 460,440 | -- | 8,934 | 1,189,574 |
| PLANNING AND BUDGET | -- |  | 2,056,892 | 17.00 | -- |  | 1,959 | -- | -- | 2,058,851 |
| VICE CHANCELLOR RESEARCH | -- |  | 1,676,057 | 19.40 | $(5,144)$ |  | $(62,402)$ | 711,145 | 19,188 | 2,338,844 |
| TOTAL | 359,470 | 2.00 | 8,839,770 | 90.71 | 66,504 |  | 770,504 | 1,092,390 | 69,775 | 11,198,413 |

[^18]
## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Chancellor \& Campus Provost Units
ACADEMIC AFFAIRS
ACADEMIC PERSONNEL OFFICE
ACADEMIC SENATE
ARBORETUM
CAMPUS LEGAL COUNSEL
CAMPUS PROVOST/EVC OFFICE
CAPITAL PLANNING \& SPACE MANAGEMENT
CHANCELLOR'S OFFICE
DIVISION OF GRADUATE STUDIES
PLANNING AND BUDGET
VICE CHANCELLOR RESEARCH
DIVISIONAL TOTALS

| 2012 |  | 2013 |  | 2014 |  | 2015 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| 207,245 | 1.50 | 208,151 | 1.50 | 209,025 | 1.50 | 366,126 | 3.00 | 3.27\% |
| 626,682 | 7.75 | 644,598 | 7.75 | 662,366 | 7.75 | 777,116 | 7.75 | 6.94\% |
| 779,869 | 7.00 | 815,819 | 7.00 | 870,891 | 7.00 | 863,974 | 7.00 | 7.72\% |
| 8,995 | 0.00 | 4,983 | 0.00 | 6,337 | 0.00 | 7,571 | 0.00 | 0.07\% |
| 271,493 | 2.00 | 481,172 | 3.55 | 494,938 | 3.55 | 610,678 | 4.80 | 5.45\% |
| 1,151,439 | 12.10 | 1,222,816 | 12.50 | 1,248,863 | 12.50 | 1,269,239 | 12.50 | 11.33\% |
| 399,630 | 4.00 | 411,619 | 4.00 | 429,156 | 4.00 | 442,031 | 4.00 | 3.95\% |
| 1,101,687 | 8.30 | 1,172,878 | 8.50 | 1,155,640 | 8.50 | 1,274,409 | 8.50 | 11.38\% |
| 920,326 | 8.85 | 940,470 | 8.85 | 1,009,418 | 8.65 | 1,189,574 | 8.76 | 10.62\% |
| 1,517,109 | 16.00 | 1,571,010 | 16.00 | 1,705,119 | 16.00 | 2,058,851 | 17.00 | 18.39\% |
| 2,100,864 | 18.40 | 2,209,908 | 18.40 | 2,263,877 | 19.40 | 2,338,844 | 19.40 | 20.89\% |
| 9,085,339 | 85.90 | 9,683,424 | 88.05 | 10,055,630 | 88.85 | 11,198,413 | 92.71 | 100.00\% |



Paper Towel Free in the Residence Halls
All undergraduate students, whether they live on campus or not, are affiliated with one of ten residential colleges at UC Santa Cruz. Each college provides academic support, organizes student activities, and sponsors events that enhance the intellectual and social life of the campus in addition to housing students in small-scale residential communities.

Self-contained and architecturally distinct, each college is a relatively small community of 30 to 110 faculty members and between 1,400 and 1,700 students, about half of whom live on campus. Each college has its own housing, as well as academic and recreational programming, and each is an integral part of the larger campus. The colleges have their own academic emphases and cultural traditions, although each seeks faculty and students from a variety of disciplines to foster broad intellectual interests. The colleges play a primary role in academic advising and are the center of student life. Students graduate from their college.

| The ten colleges were founded in the following order: |  |
| :--- | :--- |
| Cowell (1965) | Kresge (1971) |
| Stevenson (1966) | Oakes (1972) |
| Crown (1967) | College Eight (1972) |
| Merrill (1968) | College Nine (2000) |
| Porter (1969) | College Ten (2002) |

## Colleges and University Housing Profile

|  | College | Enrollments |
| :---: | :---: | :---: |
| 2014- Fall Quarter UG Student Enrollment by College: | Cowell | 1,688 |
|  | Stevenson | 1,697 |
|  | Crown | 1,655 |
|  | Merrill | 1,623 |
|  | Porter | 1,693 |
|  | Kresge | 1,505 |
|  | Oakes | 1,566 |
|  | College Eight | 1,652 |
|  | College Nine | 1,574 |
|  | College Ten | 1,624 |
|  | Total | 16,277 |
| Staffing Level: | 400 Budgeted Staff FTE |  |
| Dining on Campus: | 5 Dining Halls <br> 11 Eateries Cafes <br> 5 Coffee Bars |  |
| Residential Communities: | 10 Colleges |  |
|  | Transfer Community The Village |  |
|  |  |  |
|  | Redwood Grove Apartments |  |
|  | University Town Center |  |
|  | Graduate Housing |  |
|  | Family Student Housing |  |
|  | Camper Park |  |

## Colleges and University Housing

## Source of Funds <br> 2014-15 (\$117.7 million)



Does not include the State funded portion of Colleges Nine and Ten, which is included in Social Sciences' budget.

Cowell College
Student Gov't: Cowell Senate Housing: 7 Res Halls; 3 Apt Bldgs Motto: "The Pursuit of Truth in the Company of Friends"

## Stevenson College

Student Gov't: Stev. Student Council Housing: 8 Res Halls; 3 Apt Bldgs Theme: "Self and Society

## Crown College

Student Gov't: Crown Student Senate
Housing: 8 Res Halls; 8 Apt Bldgs*
Theme: "Science, Technology and Society"
Merrill College
Student Gov't: Merrill Student Gov't Housing: 4 Res Halls; 14 Apt Bldgs*
Theme: "Cultural Identities and Global Consciousness"

## Porter College

Student Gov't: Porter Student Senate
Housing: 2 Res Halls; 0 Apt Bldgs
Theme: Ars Longa, Vita Brevis: Life is Short, Art Endures

## Kresge College

Student Gov't: Kresge Parliament
Housing: 0 Res Halls; 16 Apt Bldgs
Theme: "Power and Representation"
Oakes College
Student Gov't: Oakes Senate Housing: 4 Res Halls; 4 Apt Bldgs
Core Course: "Communicating Diversity for a Just Society"
College Eight
Student Gov't: Committee of Eight
Theme: "Environment and Society"

## Colleges Nine \& Ten

Student Government: Student Government at College 9 \& College 10
Housing: 6 Residential Halls; 5 Apartment Buildings
Coll 9 Theme: "International and Global Perspectives"
Coll 10 Theme: "Social Justice \& Community"

* The 14 Crown/Merrill apartment buildings are shared Crown 57\%, Merrill 43\%.


## 2014-2015 Budget Summary by Major Fund Source

## COLLEGES \& UNIVERSITY HOUSING

|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |  |
| General Funds | 1,058,680 |  | 1,014,724 | 20.00 | 13,081 |  | 97,372 | 600 | -- | -- | 2,184,457 |
| Student Services Fee | -- |  | 1,508,868 | 30.71 | 23,853 |  | 149,247 | -- | -- | -- | 1,681,968 |
| Other Fees | -- |  | 103,337 | 1.56 | 26,617 |  | 719,774 | 1,326,333 | 300 | -- | 2,176,361 |
| Gifts \& Endowments | -- |  | -- |  | -- |  | 584,245 | -- | -- | -- | 584,245 |
| Self Supporting | -- |  | -- |  | -- |  | 724,975 | -- | -- | -- | 724,975 |
| Auxiliary Enterprise | -- |  | 16,751,657 | 347.76 | 3,020,438 |  | 9,475,558 | 71,078,044 | 10,036,343 | 0 | 110,362,040 |
| TOTAL | 1,058,680 |  | 19,378,586 | 400.03 | 3,083,989 |  | 11,751,171 | 72,404,977 | 10,036,643 | 0 | 117,714,046 |

[^19]
## 2014-2015 Budget Summary by Major Unit

COLLEGES \& UNIVERSITY HOUSING

|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |  |
| COLLEGE CORE COURSES | 1,015,000 |  | -- |  | -- |  | 93,250 | -- | -- | -- | 1,108,250 |
| COLLEGE EIGHT | 5,460 |  | 547,461 | 10.67 | $(1,423)$ |  | 1,836,042 | 5,324,422 | 106,151 | -- | 7,818,113 |
| COLLEGE NINE | -- |  | 387,044 | 7.35 | 4,421 |  | 1,986,184 | 8,215,538 | 141,517 | -- | 10,734,704 |
| COLLEGES | -- |  | 39,238 |  | 12,000 |  | 93,440 | 600 | -- | -- | 145,278 |
| COLLEGE TEN | -- |  | 394,097 | 7.47 | 1,776 |  | 1,313,384 | 3,342,491 | 126,935 | -- | 5,178,683 |
| COWELL COLLEGE | 5,460 |  | 558,576 | 11.10 | 18,668 |  | 1,521,763 | 4,420,867 | 130,246 | -- | 6,655,580 |
| CROWN College | 5,460 |  | 487,551 | 9.75 | 12,025 |  | 2,103,977 | 7,757,062 | 111,554 | -- | 10,477,629 |
| HOUSING SERVICES | - |  | 14,403,671 | 303.16 | 2,983,428 |  | 6,318,076 | 18,658,348 | 8,838,295 | 0 | 51,201,818 |
| HOUSING SERVICES INTERNAL RECHARG | -- |  | -- |  | -- |  | $(11,075,234)$ | -- | -- | -- | $(11,075,234)$ |
| KRESGE COLLEGE | 5,460 |  | 492,145 | 9.75 | 15,282 |  | 591,917 | 2,424,354 | 103,510 | -- | 3,632,668 |
| MERRILL COLLEGE | 5,460 |  | 479,083 | 9.88 | 12,338 |  | 1,151,105 | 3,545,645 | 118,961 | -- | 5,312,592 |
| OAKES COLLEGE | 5,460 |  | 498,738 | 9.75 | 6,728 |  | 1,529,645 | 5,240,786 | 118,853 | -- | 7,400,210 |
| PORTER COLLEGE | 5,460 |  | 558,742 | 10.75 | 9,003 |  | 2,705,831 | 7,962,286 | 133,472 | -- | 11,374,794 |
| STEVENSON COLLEGE | 5,460 |  | 532,240 | 10.40 | 9,743 |  | 1,581,791 | 5,512,578 | 107,149 | -- | 7,748,961 |
| TOTAL | 1,058,680 |  | 19,378,586 | 400.03 | 3,083,989 |  | 11,751,171 | 72,404,977 | 10,036,643 | 0 | 117,714,046 |

[^20]
## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Colleges \& University Housing

```
COLLEGE CORE COURSES
COLLEGE EIGHT
COLLEGE NINE
COLLEGES
COLLEGE TEN
COWELL COLLEGE
CROWN COLLEGE
HOUSING SERVICES
HOUSING SERVICES INTERNAL RECHARGES
KRESGE COLLEGE
MERRILL COLLEGE
OAKES COLLEGE
PORTER COLLEGE
STEVENSON COLLEGE
DIVISIONAL TOTALS
```

| 2012 |  | 2013 |  | 2014 |  | 2015 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| 811,363 | 0.00 | 1,059,950 | 0.00 | 979,500 | 0.00 | 1,108,250 | 0.00 | 0.94\% |
| 7,790,572 | 9.99 | 7,366,992 | 10.57 | 7,604,410 | 10.67 | 7,818,113 | 10.67 | 6.64\% |
| 9,132,212 | 7.17 | 9,801,032 | 7.25 | 10,143,535 | 7.35 | 10,734,704 | 7.35 | 9.12\% |
| 142,935 | 0.00 | 145,411 | 0.00 | 132,778 | 0.00 | 145,278 | 0.00 | 0.12\% |
| 4,419,425 | 7.29 | 4,765,699 | 7.37 | 4,854,367 | 7.47 | 5,178,683 | 7.47 | 4.40\% |
| 7,150,504 | 10.40 | 7,880,883 | 10.00 | 8,608,040 | 10.10 | 6,655,580 | 11.10 | 5.65\% |
| 8,732,585 | 9.07 | 9,467,688 | 9.65 | 10,132,871 | 9.75 | 10,477,629 | 9.75 | 8.90\% |
| 42,471,352 | 312.08 | 44,957,532 | 300.94 | 47,758,080 | 304.56 | 51,201,818 | 303.16 | 43.50\% |
| -9,350,785 | 0.00 | -9,719,390 | 0.00 | -9,893,876 | 0.00 | -11,075,234 | 0.00 | -9.41\% |
| 3,316,642 | 8.99 | 3,478,975 | 9.65 | 3,545,106 | 9.75 | 3,632,668 | 9.75 | 3.09\% |
| 4,371,450 | 10.28 | 4,468,389 | 9.78 | 5,039,936 | 9.88 | 5,312,592 | 9.88 | 4.51\% |
| 6,343,101 | 10.07 | 6,662,203 | 9.65 | 7,021,325 | 9.75 | 7,400,210 | 9.75 | 6.29\% |
| 12,388,969 | 10.07 | 13,593,310 | 9.65 | 12,246,638 | 10.67 | 11,374,794 | 10.75 | 9.66\% |
| 6,503,116 | 9.97 | 7,162,327 | 10.30 | 5,580,661 | 10.40 | 7,748,961 | 10.40 | 6.58\% |
| 104,223,441 | 405.38 | 111,091,001 | 394.81 | 113,753,371 | 400.35 | 117,714,046 | 400.03 | 100.00\% |



Information Technology Services (ITS) at UC Santa
Cruz provides students, faculty, and staff service excellence along with high quality, accessible, and reliable information systems to support operational decision-making, planning, and analysis. ITS also provides a context in which students, faculty, and staff can use technology in instruction, research, classrooms, administrative operations, and public service.

The primary mission of ITS is to provide high quality infrastructure, support, and innovation in the delivery of information technology products and services to enable and empower the university constituency.

## Information Technology Services (ITS) Profile

Staffing Level
204 Budgeted Staff FTE
Major Sub Units

- Applications \& Project Mgmt
- Budget \& Resource Mgmt
- Client Relationship Mgmt
- Client Services and Security
- Core Technologies
- Learning Technologies
- Research and Faculty Partnerships
- Vice Chancellor -Information Technology

2014-15 Funding:
Core Funds $\quad \$ 19.8 \mathrm{M}$
Self-Supporting \$4.2M
Perm. Budget \$24.0M


INFORMATION TECHNOLOGY SERVICES

| General Funds | 7,821,082 | 86.84 | 55,269 | 732,385 | 1,741 | (254) | 8,610,223 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Special State Approp | 199,417 | 2.50 | $(6,475)$ | 138,397 | 68,270 | -- | 399,609 |
| Student Services Fee | 113,891 | 1.00 | -- | 472,729 | -- | -- | 586,620 |
| UOF/OTT | -- |  | -- | 11,723 | -- | -- | 11,723 |
| Consolidated IT Services Fund | 4,448,822 | 53.88 | -- | 190,006 | -- | -- | 4,638,828 |
| Information User Assessment | 3,903,515 | 44.77 | 19,823 | 2,265,113 | -- | -- | 6,188,451 |
| Self Supporting | 1,084,397 | 14.99 | 424,204 | 1,473,493 | 649,625 | $(3,631,719)$ | 0 |
| TOTAL | 17,571,124 | 203.98 | 492,821 | 5,283,846 | 719,636 | $(3,631,973)$ | 20,435,454 |

[^21]
## 2014-2015 Budget Summary by Major Unit

INFORMATION TECHNOLOGY SERVICES

|  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |  |
| ITS ACADEMIC DIVISIONAL COMPUTING | 2,301,497 | 26.88 | -- |  | 1,798 | -- | -- | 2,303,295 |
| ITS APPLICATIONS \& PROJECT MGMT | 5,719,457 | 61.00 | 243,685 |  | 1,206,957 | 152,268 | $(497,325)$ | 6,825,042 |
| ITS BUDGET AND RESOURCE MANAGEME | 575,180 | 7.00 | -- |  | 198,138 | 92,823 | $(464,023)$ | 402,118 |
| ITS CLIENT RELATIONSHIP MANAGEMENT | 837,431 | 10.30 | -- |  | 6,655 | -- | -- | 844,086 |
| ITS CLIENT SERVICES \& SECURITY | 1,352,734 | 20.00 | 8,128 |  | 353,352 | -- | $(166,556)$ | 1,547,658 |
| ITS CORE TECHNOLOGIES AND ENG | 4,175,944 | 47.00 | 142,308 |  | 2,722,839 | 263,381 | $(1,499,811)$ | 5,804,661 |
| ITS INSTRUCTIONAL TECHNOLOGY GROU | 2,277,194 | 29.80 | 98,700 |  | 757,933 | 211,164 | $(1,004,258)$ | 2,340,733 |
| ITS VC INFORMATION TECHNOLOGY | 331,687 | 2.00 | -- |  | 36,174 | -- | -- | 367,861 |
| TOTAL | 17,571,124 | 203.98 | 492,821 |  | 5,283,846 | 719,636 | $(3,631,973)$ | 20,435,454 |

[^22]
## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

Information Technology Services

ITS ACADEMIC DIVISIONAL COMPUTING ITS APPLICATIONS \& PROJECT MGMT ITS BUDGET AND RESOURCE MANAGEMENT ITS CLIENT RELATIONSHIP MANAGEMENT ITS CLIENT SERVICES \& SECURITY ITS CORE TECHNOLOGIES AND ENG ITS INSTRUCTIONAL TECHNOLOGY GROUP ITS VC INFORMATION TECHNOLOGY DIVISIONAL TOTALS

| 2012 |  | 2013 |  | 2014 |  | 2015 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| 2,264,668 | 31.98 | 2,373,530 | 31.73 | 2,082,962 | 25.68 | 2,303,295 | 26.88 | 9.57\% |
| 6,913,105 | 64.00 | 7,050,752 | 64.00 | 7,005,644 | 61.00 | 7,322,367 | 61.00 | 30.42\% |
| 736,961 | 7.00 | 777,282 | 7.00 | 790,147 | 7.00 | 866,141 | 7.00 | 3.60\% |
| 821,746 | 12.35 | 782,708 | 11.35 | 831,822 | 11.30 | 844,086 | 10.30 | 3.51\% |
| 1,701,392 | 20.00 | 1,606,043 | 20.00 | 1,631,280 | 20.00 | 1,714,214 | 20.00 | 7.12\% |
| 6,888,557 | 48.05 | 6,769,654 | 47.00 | 6,858,913 | 47.00 | 7,304,472 | 47.00 | 30.35\% |
| 2,350,546 | 22.00 | 2,421,853 | 23.50 | 2,867,814 | 29.80 | 3,344,991 | 29.80 | 13.90\% |
| 439,703 | 2.00 | 402,347 | 2.00 | 340,510 | 2.00 | 367,861 | 2.00 | 1.53\% |
| 22,116,678 | 207.38 | 22,184,169 | 206.58 | 22,409,092 | 203.78 | 24,067,427 | 203.98 | 100.00\% |



The Office of Campus Life and Dean of Students strives to complement the academic experience with programs that promote wellness, leadership development, academic success, career development, and volunteerism. Campus Life is where 10 colleges form one university, students stay connected, and slugs support slugs.

The Campus Life organization includes the Dean of Students, the Office of Physical Education, Recreation, and Sports (OPERS); Student Health Services, and Retention Services such as the Career Center, Student Organization and Advising Resources, and the Resource Centers.

## Campus Life Profile

## Fall 2014-15 Student

 Enrollment:16,277 undergraduate students 1,589 graduate students

## Staffing Level: 167 Budgeted Staff FTE

## 2014-15 Funding:

Core Funds \$ .5M
Student Serv Fee \$ 6.5M
Other Fees \$ 24M
Other Income \$ .3M Self-Supporting $\quad \$ 4.6 \mathrm{M}$ Perm. Budget \$35.8M


CAMPUS LIFE

|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |  |
| General Funds | 66,300 | 1.00 | 109,467 | 2.22 | 17,490 |  | 41,401 | 225,000 | -- | -- | 459,658 |
| Student Services Fee | -- |  | 6,274,666 | 91.82 | 57,709 |  | 172,920 | -- | -- | -- | 6,505,295 |
| Other Fees | -- |  | 2,006,766 | 37.20 | 337,810 |  | 3,384,201 | 17,628,147 | 659,705 | -- | 24,016,629 |
| UOF/OTT | -- |  | -- |  | -- |  | 56,800 | -- | -- | -- | 56,800 |
| Gifts \& Endowments | -- |  | -- |  | -- |  | 1,188 | -- | -- | -- | 1,188 |
| Self Supporting | -- |  | 2,805,336 | 35.34 | $(78,544)$ |  | 1,859,677 | -- | 68,710 | $(42,250)$ | 4,612,929 |
| Auxiliary Enterprise | -- |  | -- |  | 35,000 |  | 110,000 | -- | -- | $(20,000)$ | 125,000 |
| Reserves | -- |  | -- |  | -- |  | 105,500 | -- | -- | -- | 105,500 |
| TOTAL | 66,300 | 1.00 | 11,196,235 | 166.58 | 369,465 |  | 5,731,687 | 17,853,147 | 728,415 | $(62,250)$ | 35,882,999 |

[^23]
## 2014-2015 Budget Summary by Major Unit

## CAMPUS LIFE

|  | Academic Salaries |  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Equipment \& Special Outlays | Retirement \& Employee Benefits | Recharge Income | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE | Amount | FTE |  |  |  |  |  |
| DEAN OF STUDENTS | -- |  | 689,247 | 6.50 | 22,555 |  | 221,738 | -- | -- | -- | 933,540 |
| OFFICE OF PHYS ED, REC \& SPORTS | 66,300 | 1.00 | 1,508,438 | 25.69 | 394,427 |  | 1,412,103 | -- | 225,733 | -- | 3,607,001 |
| PROVISION EMPLOYEE BENS CAMPUS LIF | -- |  | -- |  | -- |  | -- | -- | 449,182 | -- | 449,182 |
| RETENTION SERVICES | -- |  | 2,574,682 | 46.12 | 247,909 |  | 916,520 | 225,000 | -- | $(42,250)$ | 3,921,861 |
| SOAR | -- |  | 750,708 | 14.96 | 74,267 |  | 1,650,341 | -- | 23,500 | $(20,000)$ | 2,478,816 |
| STUDENT HEALTH SERVICES | -- |  | 5,673,160 | 73.31 | $(369,693)$ |  | 1,530,985 | 17,628,147 | 30,000 | -- | 24,492,599 |
| TOTAL | 66,300 | 1.00 | 11,196,235 | 166.58 | 369,465 |  | 5,731,687 | 17,853,147 | 728,415 | $(62,250)$ | 35,882,999 |

[^24]
## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

CAMPUS LIFE ADMIN \& STUDENT PROGRAMS CAREER CENTER
COUNSELING \& PSYCHOLOGICAL SERVICES DISABILITY RESOURCE CENTER

EDUCATIONAL OPPORTUNITY PROGRAM
LEARNING SUPPORT SERVICES
OFFICE OF PHYSICAL EDUCATION \& RECREATION PROVISION FOR EMPLOYEE BENEFITS
PROVISIONS \& DEBT SERVICE
RESOURCE CENTERS
RETENTION SERVICES ADMINISTRATION STUDENT HEALTH SERVICES

STUDENT JUDICIAL AFFAIRS
STUDENT ORGANIZATIONS
STUDENT TRANSFER \& RE-ENTRY SVCS
DIVISIONAL TOTALS

## Campus Life

|  | 2012 |  | 2013 |  | 2014 |  | 2015 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| CAMPUS LIFE ADMIN \& STUDENT PROGRAMS | 642,828 | 5.00 | 640,683 | 4.50 | 677,759 | 4.50 | 764,850 | 5.50 | 2.13\% |
| CAREER CENTER | 758,823 | 14.07 | 781,064 | 14.17 | 824,068 | 13.65 | 844,715 | 14.17 | 2.35\% |
| COUNSELING \& PSYCHOLOGICAL SERVICES | 1,713,229 | 24.15 | 1,884,721 | 24.58 | 1,862,197 | 24.04 | 1,924,050 | 24.96 | 5.35\% |
| DISABILITY RESOURCE CENTER | 517,518 | 6.59 | 526,072 | 6.57 | 599,166 | 6.75 | 607,506 | 6.80 | 1.69\% |
| EDUCATIONAL OPPORTUNITY PROGRAM | 489,712 | 5.50 | 491,409 | 5.21 | 489,789 | 5.21 | 494,588 | 5.00 | 1.38\% |
| LEARNING SUPPORT SERVICES | 709,300 | 4.25 | 709,073 | 4.75 | 690,307 | 4.80 | 701,621 | 4.55 | 1.95\% |
| OFFICE OF PHYSICAL EDUCATION \& RECREATION | 3,373,894 | 29.24 | 3,600,116 | 27.37 | 3,621,830 | 29.94 | 3,607,001 | 26.69 | 10.03\% |
| PROVISION FOR EMPLOYEE BENEFITS | 481,300 | 0.00 | 414,707 | 0.00 | 448,117 | 0.00 | 449,182 | 0.00 | 1.25\% |
| PROVISIONS \& DEBT SERVICE | 100,011 | 0.00 | 63,336 | 0.00 | 153,847 | 0.00 | 94,165 | 0.00 | 0.26\% |
| RESOURCE CENTERS | 735,076 | 10.42 | 759,758 | 10.57 | 762,827 | 10.00 | 785,264 | 9.00 | 2.18\% |
| RETENTION SERVICES ADMINISTRATION | 218,753 | 2.00 | 228,120 | 2.00 | 233,063 | 2.00 | 273,141 | 2.00 | 0.76\% |
| STUDENT HEALTH SERVICES | 17,499,637 | 41.62 | 17,926,620 | 45.23 | 20,212,409 | 44.90 | 22,568,549 | 48.35 | 62.79\% |
| STUDENT JUDICIAL AFFAIRS | 110,043 | 2.00 | 124,225 | 2.00 | 126,393 | 2.00 | 74,525 | 1.00 | 0.21\% |
| STUDENT ORGANIZATIONS | 2,476,658 | 14.23 | 2,490,251 | 14.34 | 2,438,175 | 15.02 | 2,498,816 | 14.96 | 6.95\% |
| STUDENT TRANSFER \& RE-ENTRY SVCS | 220,491 | 3.60 | 224,658 | 3.60 | 255,460 | 4.21 | 257,276 | 4.60 | 0.72\% |
| DIVISIONAL TOTALS | 30,047,273 | 162.67 | 30,864,813 | 164.89 | 33,395,407 | 167.02 | 35,945,249 | 167.58 | 100.00\% |



The University Relations Division provides coordinated communication, relationship-building, and fundraising activities to generate the support needed to advance campuswide priorities. Working closely with the campus administration, faculty and volunteers, UR has developed action plans to achieve the following primary objectives.

- Build an effective development program that increases UCSC's private gift support. - Strengthen strategic communications in support of fundraising and other campuswide priorities. - Foster enduring relationships with a broad range of constituents. - Build enduring divisional infrastructure needed to achieve these objectives.


# University Relations Profile 

## 2013-14 Private Gift $\$ 42.9$ million

Support: - Alumni -- \$3.2 M

- Parents -- \$1.1M
- Other Individuals -- $\$ 7.7 \mathrm{M}$
- Businesses -- $\$ 8.8 \mathrm{M}$
- Foundations -- $\$ 21 \mathrm{M}$
- Other Organizations -- \$1.1 M

Private donors have committed a total of $\$ 180$ million towards the $\$ 300$ million goal of the Campaign for UC Santa Cruz. This campaign supports excellence across the university by raising funds for the experiences that prepare our students for life and leaders, and the high-impact research our faculty is doing that is changing the world.

Market Value of
Endowment Assets:
As of June 30, 2014

Foundation: $\quad \$ 79.3$ million Regents: $\$ 71.5$ million

Alumni: Approximately 96,947

Staffing Level: 54 Budgeted Staff FTE

UNIVERSITY RELATIONS

|  | Staff Salaries | General Assistance |  |  | Supplies \& Materials | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| General Funds | 3,225,329 | 41.80 | 1,179,134 | 22.40 | 623,930 | -- | 5,028,393 |
| UOF/OTT | 256,416 | 2.68 | $(7,468)$ |  | 194,871 | 80,575 | 524,394 |
| Gifts \& Endowments | 780,224 | 6.45 | 1,799,341 | 16.30 | 593,011 | 673,476 | 3,846,052 |
| Self Supporting | 256,037 | 3.00 | 144,836 | 1.00 | 273,510 | 108,440 | 782,823 |
| TOTAL | 4,518,006 | 53.93 | 3,115,843 | 39.70 | 1,685,322 | 862,491 | 10,181,662 |

[^25] figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

## 2014-2015 Budget Summary by Major Unit

UNIVERSITY RELATIONS

|  | Staff Salaries |  | General Assistance |  | Supplies \& Materials | Retirement \& Employee Benefits | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | FTE | Amount | FTE |  |  |  |
| BUILDINGS/LEASE | -- |  | -- |  | 313,456 | -- | 313,456 |
| COMMUNICATIONS \& MARKETING | 721,818 | 8.80 | 76,000 | 1.00 | 99,921 | -- | 897,739 |
| COMPREHENSIVE CAMPAIGN | -- |  | 2,112,176 | 33.20 | 245,162 | 460,594 | 2,817,932 |
| CONSTITUENT ENGAGEMENT | 752,075 | 9.80 | 36,546 |  | 67,054 | 51,781 | 907,456 |
| GOVERNMENT RELATIONS | 233,262 | 2.00 | -- |  | $(3,000)$ | -- | 230,262 |
| STRATEGIC PHILANTHROPY | 1,287,084 | 14.68 | $(23,235)$ |  | 156,916 | 314,376 | 1,735,141 |
| UCSC ALUMNI ASSOCIATION | -- |  | 305,000 | 1.00 | -- | -- | 305,000 |
| UCSC FOUNDATION | 162,554 | 2.00 | 185,000 | 1.00 | 2,000 | -- | 349,554 |
| UR ADVANCEMENT SERVICES | 506,793 | 8.65 | 14,500 |  | 316,874 | -- | 838,167 |
| UR OPERATIONS \& INFRASTRUCTURE | 387,570 | 5.00 | -- |  | 69,458 | -- | 457,028 |
| VC UNIVERSITY RELATIONS \& BDGT PROV | 466,850 | 3.00 | 409,856 | 3.50 | 417,481 | 35,740 | 1,329,927 |
| TOTAL | 4,518,006 | 53.93 | 3,115,843 | 39.70 | 1,685,322 | 862,491 | 10,181,662 |

[^26]
## UC SANTA CRUZ CAMPUS DIVISIONAL BUDGET SUMMARY

University Relations
BUILDINGS/LEASE
COMMUNICATIONS \& MARKETING
COMPREHENSIVE CAMPAIGN
CONSTITUENT ENGAGEMENT
GOVERNMENT RELATIONS
STRATEGIC PHILANTHROPY
UCSC ALUMNI ASSOCIATION
UCSC ARTS \& LECTURES
UCSC FOUNDATION
UR ADVANCEMENT SERVICES
UR OPERATIONS \& INFRASTRUCTURE
VC UNIVERSITY RELATIONS \& BDGT PROV
DIVISIONAL TOTALS

| 2012 |  | 2013 |  | 2014 |  | 2015 |  | Pct of Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Budget | FTE | Budget | FTE | Budget | FTE | Budget | FTE |  |
| 313,456 | 0.00 | 313,456 | 0.00 | 313,456 | 0.00 | 313,456 | 0.00 | 3.08\% |
| 768,559 | 9.67 | 857,644 | 9.67 | 892,608 | 9.80 | 897,739 | 9.80 | 8.82\% |
| 1,171,700 | 8.50 | 1,570,200 | 12.50 | 2,940,070 | 23.40 | 2,817,932 | 33.20 | 27.68\% |
| 1,099,044 | 11.12 | 1,110,370 | 11.30 | 992,965 | 9.80 | 907,456 | 9.80 | 8.91\% |
| 210,468 | 2.00 | 216,872 | 2.00 | 223,468 | 2.00 | 230,262 | 2.00 | 2.26\% |
| 1,010,184 | 7.87 | 1,908,521 | 16.94 | 1,700,679 | 14.68 | 1,735,141 | 14.68 | 17.04\% |
| 300,000 | 1.00 | 315,000 | 1.00 | 315,000 | 1.00 | 305,000 | 1.00 | 3.00\% |
| 38,769 | 0.00 | 0 | 0.00 | -709 | 0.00 | 0 | 0.00 | 0.00\% |
| 225,260 | 3.00 | 305,223 | 3.00 | 329,819 | 3.00 | 349,554 | 3.00 | 3.43\% |
| 808,255 | 8.50 | 827,974 | 8.70 | 839,905 | 8.70 | 838,167 | 8.65 | 8.23\% |
| 436,992 | 5.00 | 442,475 | 5.00 | 453,276 | 5.00 | 457,028 | 5.00 | 4.49\% |
| 2,058,349 | 18.64 | 1,377,794 | 9.01 | 956,263 | 6.50 | 1,329,927 | 6.50 | 13.06\% |
| 8,441,036 | 75.30 | 9,245,529 | 79.12 | 9,956,800 | 83.88 | 10,181,662 | 93.63 | 100.00\% |


[^0]:    NOTE: Figures include budgeted funds only. The budget figures do not include one-time funding sources

[^1]:     not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^2]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^3]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^4]:    vailable

[^5]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^6]:    *Student Workload FTE is an approximation of the number of full-time students taught by the division over the course of the academic year, based on student credit hours.

[^7]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^8]:    NOTE: Figures include budgeted funds from the following sources: General Funds, Special State Appropriations, Student Fees, Endowment Income, UOF/OTT, and Recharge \& Auxiliary Income. The budget figures

[^9]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^10]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^11]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^12]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^13]:    UC Observatory The University of California Observatories (UCO) is a Multi-Campus Research Unit of the University of California, with headquarters at the UC Santa Cruz campus. UCO operates on behalf of the astronomers at all ten UC campuses and is comprised of extensive technical facilities, a business office, telescope and support facilities at the Lick Observatory on Mt Hamilton and a staff of astronomers. Its main activities are: 1) to coordinate UC research in optical and infrared astronomy, 2) provide the UC scientific and administrative interface to the Keck Observatory in Mauna Kea, HI, 3) maintain and operate the Lick Observatory on Mount Hamilton, 4) design and build state-of-the-art optics, detectors, instrumentation, and software systems, 5) support graduate and undergraduate teaching and postdoctoral training, and 6) contribute public outreach and education opportunities.

    Staffing Level Budgeted Staff FTE: 5
    Budgeted Academic FTE: 8

[^14]:    

[^15]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^16]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^17]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^18]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations

[^19]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^20]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^21]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^22]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^23]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^24]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

[^25]:    

[^26]:     figures do not include funds from extramural sources (e.g. gifts, grants and contracts), funds pending allocation and one-time funding sources, except selected on-going allocations.

