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**THE DIVISION OF STUDENT AFFAIRS**

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**MISSION STATEMENT**

**The Student Affairs Division offers a wide array of programs and services to support and advance the instructional, research, and public service mission of the University of California, Santa Cruz by:**

- Assuming primary responsibility and leadership for enrolling a diverse undergraduate student body and for the quality of the out-of-class learning and living environments.
- Providing access and financial support programs to eligible students who would be unable to attend without such assistance.
- Supporting UCSC's unique college system and the development, through the colleges, of a community that values diversity and appreciation of individual differences, and that fosters civic responsibility.
- Supporting and expanding the social, cultural, emotional, physical, and intellectual development of individual students.
- Providing services and programs which are essential for access, enrollment, retention, graduation, and achievement of life goals.
- Educating the campus community regarding the multi-dimensional needs of students.

**CURRENT GOALS**

- Improve communication and decision-making process, including improving organization efficiency and collaboration.
- Prepare for current and future enrollment trends.
- Provide a plan for use of technology throughout Student Affairs to improve services to students and access to information.
- Increase the capacity of Student Affairs in external fundraising, successfully raising money for divisional needs.
- Increase graduation rates.
- Increase student housing.

**RECENT ACCOMPLISHMENTS**

- Reorganized the division of Student Affairs as part of the overall strategy to maximize organizational efficiencies by clustering analogous programs in ways which enhance the ability to achieve commonly shared goals and objectives, and provide increased opportunities for collaboration in the delivery of services to students.
- Hired Development Officer
- Bookstore and OPERS building construction projects underway.

**STUDENT AFFAIRS DEPARTMENTAL SUMMARY**

	1996-97		1997-98		1998-99	
	FTE	Budget	FTE	Budget	FTE	Budget
Office of the Vice Chancellor	12.00	\$1,029,418	11.00	\$932,290	13.64	\$1,371,212
Admissions	32.79	\$1,428,658	32.71	\$1,648,808	32.71	\$1,690,255
AASLRC	2.00	\$85,796	2.00	\$87,594	2.00	\$89,662
Baytree Bookstore	24.95	\$7,184,774	24.78	\$6,189,905	24.78	\$5,921,297
Career Center	14.23	\$591,100	14.64	\$644,416	15.34	\$683,876
CLRC			0.75	\$52,167	0.90	\$59,040
CPS	11.97	\$514,141	11.97	\$549,647	11.97	\$571,180
Disability Resource Center	5.30	\$249,702	5.30	\$300,190	6.58	\$306,312
EOP	22.00	\$1,341,311	22.00	\$1,330,659	21.00	\$1,351,551
OASAS	2.00	\$138,013	2.00	\$190,272	2.00	\$363,160
Financial Aid Office	23.83	\$1,044,228	24.08	\$1,059,144	24.25	\$1,059,890
GLBTRC			0.63	\$25,389	0.84	\$41,746
Health Services	22.79	\$2,350,128	22.79	\$2,394,561	23.50	\$5,639,460
Housing, Dining, Childcare	49.23	\$4,906,154	61.12	\$5,567,786	65.07	\$6,949,857
International Programs	4.09	\$161,721	4.07	\$162,535	4.07	\$167,099
Judicial Affairs			1.00	\$54,188	1.00	\$55,870
OPERS	24.11	\$1,756,432	24.18	\$1,734,725	25.52	\$1,776,029
Registrar	28.16	\$1,093,212	27.87	\$1,210,767	27.87	\$1,211,541
STARS	1.68	\$78,156	1.68	\$91,088	1.68	\$110,537
Student Media	4.00	\$290,260	0.40	\$187,453	4.00	\$306,362
SOAR	11.70	\$605,200	15.42	\$724,264	8.10	\$584,958
Women's Center	2.00	\$96,521	2.00	\$95,564	2.00	\$99,902
<b>TOTAL RESOURCES</b>	<b>298.83</b>	<b>\$24,944,925</b>	<b>312.39</b>	<b>\$25,233,412</b>	<b>318.82</b>	<b>\$30,410,796</b>
<i>Student Affairs College Total *</i>	<i>91.07</i>	<i>\$21,176,696</i>	<i>90.86</i>	<i>\$24,271,544</i>	<i>95.44</i>	<i>\$26,207,509</i>
<b>TOTAL RESOURCES</b>	<b>389.90</b>	<b>\$46,121,621</b>	<b>403.25</b>	<b>\$49,504,956</b>	<b>414.26</b>	<b>\$56,618,305</b>

\* The detail and total budget for the Colleges is located in the College Profile section at the end of Student Affairs.

**STUDENT AFFAIRS TOTAL**

	1996-97		1997-98		1998-99	
	FTE	Budget	FTE	Budget	FTE	Budget
<i>Category of Expense:</i>						
Academic Salaries	1.00	51,300	1.00	52,300	1.00	53,300
Staff Salaries	297.83	10,627,766	311.39	11,568,983	317.82	12,174,873
General Assistance		1,007,133		1,044,290		998,462
Nonsalary/Other		13,258,726		12,567,839		17,184,161
<i>TOTAL by Category</i>	<b>298.83</b>	<b>\$24,944,925</b>	<b>312.39</b>	<b>\$25,233,412</b>	<b>318.82</b>	<b>\$30,410,796</b>
<i>Source of Funds:</i>						
General Funds	127.54	5,655,131	132.24	6,083,878	136.52	6,721,081
Registration Fees	100.65	4,563,257	97.62	4,655,220	96.91	4,826,902
Self-Supporting	30.51	3,490,327	39.04	3,949,762	14.29	5,432,593
Auxiliary Services	39.71	10,097,857	42.69	9,397,801	70.68	11,762,843
UOF/OTT		56,800		56,800		56,800
Other	0.42	1,081,553	0.80	1,089,951	0.42	1,610,577
<i>TOTAL by Fund</i>	<b>298.83</b>	<b>\$24,944,925</b>	<b>312.39</b>	<b>\$25,233,412</b>	<b>318.82</b>	<b>\$30,410,796</b>
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<b>TOTAL RESOURCES</b>	<b>389.90</b>	<b>\$46,121,621</b>	<b>403.25</b>	<b>\$49,504,956</b>	<b>414.26</b>	<b>\$56,618,305</b>

**FUNCTIONAL AREAS**

Office of the Vice Chancellor  
 Admissions  
 African American Student Life Resource and Cultural Center (AASLRC)  
 Bookstore  
 Career Center  
 Chicano/Latino Resource Center (CLRC)  
 Colleges  
 Counseling and Psychological Services (CPS)  
 Disability Resource Center (DRC)  
 Educational Opportunity Program (EOP)  
 Financial Aid  
 Gay, Lesbian, Bisexual, Transgender Resource Center (GLBTRC)

Housing, Dining & Child Care Services  
 International Programs  
 Judicial Affairs  
 Office of Physical Education, Recreation and Sports (OPERS)  
 Outreach, Admissions, And Student Academic Services (OASAS)  
 Registrar  
 Services for Transfer and Re-Entry Students (STARS)  
 Student Health Services  
 Student Media  
 Student Organization Advising and Resources (SOAR)  
 Women's Center

\* The detail and total budget for the Colleges is located in the College Profile section at the end of Student Affairs.